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Case No.: 1284/5/7/18 (T); 1290/5/7/18 (T)

IN THE COMPETITION APPEAL TRIBUNAL

Salisbury Square House 8 Salisbury Square London EC4Y 8AP

2 March 2021

Before:

The Honourable Mr Justice Roth, The Honourable Mr Justice Fancourt, Hodge Malek QC

(Sitting as a Tribunal in England and Wales)

BETWEEN:

ROYAL MAIL GROUP LIMITED v DAF TRUCKS LIMITED & OTHERS

BT GROUP PLC & OTHERS v DAF TRUCKS LIMITED & OTHERS

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Hearing (Expert Evidence and Pleading Amendments) – Day 2

| 1 | Tuesday, 2nd March 2021 |
|-----|--|
| 2 | (10.00 am) |
| 3 | (Proceedings delayed) |
| 4 | (10.09 am) |
| 5 | Submissions by MR LASK |
| 6 | THE PRESIDENT: Good morning. |
| 7 | Mr Lask, I think at the end of yesterday you were |
| 8 | just taking us to the disclosure that was being |
| 9 | requested in relation to the complements issue. |
| LO | MR LASK: Yes, sir. My proposal this morning was to come on |
| L1 | to that if the decision of the Tribunal was to grant |
| L2 | permission on complements. The comments we have are |
| L3 | relatively brief but they are contingent on permission |
| L 4 | being granted. |
| L5 | THE PRESIDENT: Yes, well, we understand that if permission |
| 16 | is not granted, the disclosure request does not arise, |
| L7 | as we understand it. But I think we find it helpful to |
| L8 | understand, as with the issue of the regression analysis |
| L9 | and Professor Neven, that we decided yesterday to just |
| 20 | understand what the disclosure implications are |
| 21 | MR LASK: Yes. |
| 22 | THE PRESIDENT: if this matter is pursued, and if we give |
| 23 | permission. So if you could just take us through that, |
| 24 | as we had a brief look at it, and it did not seem to be |
| 25 | a major issue of contention. It certainly does not |

- begin to compare with what was the PO7 category.
- 2 MR LASK: Yes, I think that is certainly fair, sir.
- 3 There are two schedules that I think Mr Beard gave
- a reference to just at the end of the hearing. They are
- 5 in the D bundle. It may suffice for present purposes
- just to go to one or the other.
- 7 THE PRESIDENT: Yes, I think I have the Royal Mail one.
- 8 MR LASK: Yes, which is at D4, tab 831, I think it begins on
- 9 page 3.
- 10 THE PRESIDENT: D4, is it?
- 11 MR LASK: It is file D4, tab 831, page 3. {D4/831/3}
- 12 THE PRESIDENT: Yes, there is a letter and then we have it
- brought up. It is C3 and C4 are the two categories; is
- 14 that right?
- 15 MR LASK: For Royal Mail.
- 16 THE PRESIDENT: Yes.
- 17 MR LASK: There are two issues from our perspective. The
- first concerns the C3 category, which requests details
- 19 of any trailer purchased by Royal Mail, and what they
- seek is a (inaudible) the price and the type of the
- 21 trailer. The issue here in a nutshell is that we think
- 22 this data is likely to be very patchy indeed, and we do
- have concerns as to the utility of any analysis that
- 24 relies on this data. There are some examples given in
- 25 the Royal Mail column, which is column 6, about why we

- 1 say the data is patchy.
- 2 If you look, for example, on page -- internal page
- 3 numbering 5, which I expect is Opus page 8 -- no,
- 4 that is correct, that is page 7, that is fine.
- 5 In the final column you will see it is explained
- 6 there that Royal Mail is missing data completely for the
- 7 years 1997 to 2002. So that is six of the 15 years for
- 8 which the data is requested.
- 9 THE PRESIDENT: Yes.
- 10 MR LASK: So that is the -- the main concern in relation to
- 11 this category. Similar issues arise on BT, namely that
- there is missing data for the period 1998 to 2002, and
- that for the period of 2002 to 2011, the potentially
- 14 relevant information has only been identified in
- disaggregated form, which will need to be reviewed and
- may well prove to be incomplete.
- 17 THE PRESIDENT: I mean, in a sense, that is, if I can put it
- somewhat bluntly, not your problem. You can only
- 19 provide and disclose what you have, and you can make the
- 20 comment you think that will mean that the simulation
- 21 model is not going to be easily achieved or robust or
- 22 reliable, but that is a matter for -- if this is
- a matter for Professor Neven to consider, and it may be,
- 24 if he does go ahead, it will be a matter on which you
- can criticise it at trial and say, look, reliance cannot

| 1 | be placed on this because there was no data for |
|----|--|
| 2 | a significant period. |
| 3 | But in terms of the actual disclosure obligation, as |
| 4 | I understand it, it is not suggested for the years for |
| 5 | which data is available, it is a problem providing it. |
| 6 | Is that right? |
| 7 | MR LASK: I accept that, sir, with one qualification, which |
| 8 | is that if permission were to be granted, we would not |
| 9 | want to be held to Mr Harvey having to conduct the same |
| 10 | analysis as Professor Neven. Mr Harvey has made clear |
| 11 | in his evidence that he does not consider a simulation |
| 12 | model to be appropriate. So, provided he had liberty to |
| 13 | conduct the analysis that he considers appropriate, then |
| 14 | I agree with that observation. |
| 15 | THE PRESIDENT: Yes, well, I mean he certainly is not |
| 16 | compelled to conduct any analysis which he thinks is |
| 17 | inappropriate. |
| 18 | MR LASK: Yes. |
| 19 | THE PRESIDENT: It may be, because clearly if |
| 20 | Professor Neven can put in expert evidence on this, it |
| 21 | seems to me and it must follow that so can |
| 22 | Mr Harvey then Mr Harvey's evidence may be purely |
| 23 | a critique of what Professor Neven has done rather than |
| 24 | doing his own independent analysis. That is a perfectly |
| 25 | permissible way for him to proceed. |

| 1 | MR LASK: Yes, although I should say, sir, that is not what |
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| 2 | he would envisage doing. I mean, he would envisage |
| 3 | doing the analysis he could in the time available, and |
| 4 | with the information available, and he would be seeking |
| 5 | disclosure from DAF for that purpose. |
| 6 | THE PRESIDENT: Yes. You have not formulated that |
| 7 | disclosure request yet? |
| 8 | MR LASK: We have not. If necessary I can give the Tribunal |
| 9 | the headlines and we can propose a timetable for taking |
| 10 | that forward. |
| 11 | THE PRESIDENT: Yes. I mean, can you give us the headline, |
| 12 | just to get a feel of it? |
| 13 | MR LASK: Yes. So Mr Harvey would envisage undertaking |
| 14 | a form of regression analysis in relation to |
| 15 | complementary products. Essentially he would do the |
| 16 | best possible in the time available, which he thinks |
| 17 | would still be better than the simulation model. |
| 18 | THE PRESIDENT: Yes. |
| 19 | MR LASK: Much has been made of the available of cost data. |
| 20 | Mr Harvey does not consider the absence of third-party |
| 21 | cost data is a hard barrier to a regression analysis. |
| 22 | We know that DAF has costs data on the bodies it |
| 23 | supplied at least for the post-2007 period. So he would |
| 24 | be seeking data from DAF and, just in broad terms, that |
| 25 | would include the specification and the prices of the |

bodies they sold or resold and the trailers that they financed, the costs data pertaining to the bodies, and price setting information in relation to the bodies.

There is, sir, an additional point, which is that it may be that there is relevant data on bodies that is tucked away in the disclosure already provided by DAF, so we would be seeking an order that, when it provides its additional disclosure, DAF also identify any relevant information that is tucked away in the existing disclosure.

Sir, I skipped over -- I do not know if you want me to come back to the schedule but there was a second issue on the disclosure being sought by DAF, which arises on the -- what is called the C4 category in the Royal Mail schedule. That is the category seeking details of the key characteristics that the claimants considered when purchasing.

THE PRESIDENT: Just a minute. Let us bring that up. That is on page 6? $\{D4/831/6\}$

MR LASK: Page 6, yes.

Key characteristics considered when purchasing, the number of third-party suppliers typically considered and the average useful life of a trailer. The concern here is around proportionality and part of the problem is that because this request has only come in now, and was

not raised alongside the procurement and communications disclosure that has already been given, the claimants would now have to rereview some of the repositories and documents reviewed previously.

To give you an example of that, sir, you will see in this schedule, on pages 10 and 11 {D4/831/10}, there is a description of the manual searches of documents archived at the Postal Museum and the archive storage facility in Winchester, and those repositories would need to be re-searched, and I am told that is challenging in the current environment with the various restrictions in place. There we are. So there are proportionality concerns.

Now, DAF's response to this is to suggest that one way of dealing would be for us to give a pleaded statement explaining the issues rather than giving disclosure. We do not object to that or we would not object to that in principle but it is unclear at this stage without making further enquiries whether that way forward would be more or less burdensome. It would itself involve undertaking various searches, given the level of detail requested in the period involved. So what we would propose, if permission were granted, was that we be given the option to elect either to provide that statement or the disclosure.

- 1 THE PRESIDENT: Yes, because presumably there may be some
- 2 difficulties.
- 3 MR LASK: Yes.
- 4 THE PRESIDENT: As anyone who knows now what the position
- 5 was, because these issues may have changed --
- 6 MR LASK: Indeed.
- 7 THE PRESIDENT: -- significantly over the long period.
- 8 MR LASK: Yes.
- 9 MEMBER 3: Mr Lask, I presume you could do a combination of
- 10 both, could you not, that certain areas that you can
- 11 give disclosure of documents and others you may feel
- that it is easier and simpler to do it by way of
- 13 a statement?
- 14 MR LASK: I expect that is right. I will be corrected by
- 15 those instructing me if it is not. I expect in
- principle a combination approach may be possible.
- 17 MEMBER 3: Yes.
- 18 THE PRESIDENT: Yes.
- 19 MR LASK: But I am asked to emphasise -- I referred to the
- 20 disclosure that Mr Harvey will need to seek from DAF,
- 21 and I am asked to emphasise that that really underlines
- 22 the -- some of the practical implications of granting
- 23 permission on complements is that there is going to be
- 24 a significant further disclosure exercise and
- 25 significant further expert analysis.

| 1 | THE PRESIDENT: Yes. I mean, was this the notion that |
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| 2 | Mr Harvey would then wish to do a regression analysis? |
| 3 | That is not something I had picked up. That may be my |
| 4 | failing. |
| 5 | MR LASK: Well, he describes the issues he would want to |
| 6 | investigate, what he calls the minimum key points. |
| 7 | THE PRESIDENT: Yes. |
| 8 | MR LASK: At paragraphs 6.12 to 6.14 of Harvey 9, which is |
| 9 | {B3/17/21}. In fairness, he does not expressly describe |
| 10 | it as the regression analysis. But we have taken the |
| 11 | opportunity overnight to have a further discussion with |
| 12 | him, and that is what he would envisage doing. |
| 13 | THE PRESIDENT: Yes, he says it would require further he |
| 14 | says it would require further factual information and |
| 15 | disclosure from the claimants. |
| 16 | MR LASK: Yes, that is at 6.14. |
| 17 | THE PRESIDENT: Yes. |
| 18 | MR LASK: But what you see, sir, from 6.12, is that a key |
| 19 | part of his analysis would be seeking to establish |
| 20 | causation because that is the key emission from what |
| 21 | we say is the key emission from DAF's approach. |
| 22 | THE PRESIDENT: I understand that. I can understand |
| 23 | I think one can understand the questions or issues that |
| 24 | he raises at 6.12(a), (b) and (c) and all the points, as |
| 25 | he puts it, and that it is necessary to consider that |

| 1 | and to consider whether they are external factors. |
|-----|--|
| 2 | I just do not know at the moment, because it is not been |
| 3 | considered, whether in particular cost data relating to |
| 4 | bodies is an onerous and elaborate form of data |
| 5 | retrieval, given the long period we are talking about. |
| 6 | MR LASK: Yes, well |
| 7 | THE PRESIDENT: It is not something that has been raised |
| 8 | before. |
| 9 | MR LASK: It is a long period. We would say that without |
| L 0 | that data, one simply cannot assess causation. So it is |
| 11 | essential to have properly conducted analysis. |
| 12 | THE PRESIDENT: I can see that without that you cannot do |
| 13 | regression analysis. If you have not got one of the |
| L 4 | most fundamental factors that can cause an increase in |
| L5 | costs, you cannot do it. Professor Neven says he is |
| L6 | not I think everyone can recognise that a regression |
| L7 | analysis is more robust and revealing than this sort of |
| L8 | simulation model. |
| L9 | The question is whether it can feasibly be done. |
| 20 | Professor Neven I think recognises that but says, |
| 21 | because of the lack of cost data and the problems with |
| 22 | cost data, he is not going to try and do it. That was |
| 23 | his position. He was, therefore, in a sense, falling |
| 24 | back, if you like, on the simulation model. |

Mr Harvey has a lot of criticisms of the simulation

| 1 | model, as Mr Beard says, whether or not they are valid, |
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| 2 | and that ultimately, it seems to us, for trial. But if, |
| 3 | then, one goes back to doing the regression model, and |
| 4 | if he wants a regression model then maybe |
| 5 | Professor Neven wants a regression model, and we start |
| 6 | getting that data, and where does it end? |
| 7 | MR BEARD: Sir, might I make a couple of brief remarks? |
| 8 | THE PRESIDENT: Yes. I was going to (inaudible) in |
| 9 | a moment, because I was just going to turn to you about |
| 10 | this. Do you understand my concern? It is one thing to |
| 11 | say that this simulation model is really not going to be |
| 12 | of any use, it is not there are too many assumptions, |
| 13 | there is too much missing, it does not tell you the key |
| 14 | questions, it begs all these other points that Mr Harvey |
| 15 | has flagged and so on. It is a different thing to say |
| 16 | that, well, if that is going to be done, we now want |
| 17 | a regression analysis for which we need all this data. |
| 18 | MR LASK: Sir, I do see that those are different things, and |
| 19 | my primary submission is that is a very good reason not |
| 20 | to be granting permission on complements, because of the |
| 21 | extra disclosure and work it is going to generate, but |
| 22 | I also say that if permission were to be granted it |
| 23 | would be quite unfair, particularly in circumstances |
| 24 | where DAF says the burden of proof is on us in relation |
| 25 | to bundle complements, for us to be held or for us to |

| 1 | be placed in a purely defensive role where all we can do |
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| 2 | is present a critique of Professor Neven's analysis |
| 3 | without having the opportunity to do our own. |
| 4 | THE PRESIDENT: Yes. |

Okay, Mr Beard, you wanted to --

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MR BEARD: Yes, if I may. I think, sir, you have the points about the objections to disclosure. I mean, they are not actually objections to disclosure. We recognise that if people do not have documents, they cannot be disclosed. That is just the way of these things.

> We have tried to be flexible in relation to statements versus disclosure, if it would be disproportionate, as we have indicated in the schedules. So actually there is no objection on the basis of the material we are putting forward as disclosure categories, and I think that was the core of the question that was initially being asked.

> We are now being led down a different and somewhat garden path-ish strand of submissions by Mr Lask, because Mr Harvey's witness statement does not suggest that he wanted to do a regression analysis and did not suggest he wanted data from DAF in relation to it. You picked up precisely the point in 6.14, which talks about how there would have to be further factual information and disclosure from the claimants in order for Mr Harvey

to put into place his analysis, which -- I have referred to it as negotiations analysis. Mr Lask took me to task for that and said that is not what we are doing, that is really about mitigation. But it is much closer to that sort of analysis than it is to any sort of regression being set out.

So the position the Tribunal is now being put in is we have a legitimate argument in relation to complements, we have put forward expert evidence in relation to these things. There is not a real objection to our disclosure on it. Mr Lask is now saying, "Oh, but in order to respond to that, we would want to go beyond critiquing Mr Neven's analysis, we'd want to put in our own."

Well, we are not going to try to stop him doing that. The evidence before you is that they would do that on the basis not of a regression but on the basis of the arrangements set out in Mr Harvey's statement, and yet today it is said, "Oh, no, there will be a vast degree of disclosure that will be required. I can on the hoof set out what these disclosure categories would be, they are terribly onerous and it will mean there is an enormous exercise."

This is precisely what I referred to yesterday as a sort of in terrorem submission. It is no proper

| 1 | objection. Indeed, it is a remarkable submission to be |
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| 2 | making today in circumstances where in fact disclosure |
| 3 | was provided to Royal Mail and BT of the materials |
| 4 | relating to bodies last week. So the disclosure process |
| 5 | that is rolling on in the background was actually |
| 6 | provided last week. So if there was |
| 7 | THE PRESIDENT: Sorry to interrupt you, what was disclosed |
| 8 | re bodies? |
| 9 | MR BEARD: I do not have a full schedule in front of me, but |
| 10 | I understand it was details of the bodies that were sold |
| 11 | by DAF to Royal Mail, and it was also material in |
| 12 | relation to the costs of the bodies manufactured. |
| 13 | Mr Lask says, "Well, we would want lots and lots of |
| 14 | costs data". It is worth reminding The Tribunal that |
| 15 | DAF has only been making bodies since 2007, and it has |
| 16 | provided material in relation to that. It is not tucked |
| 17 | away, as Mr Lask says. We have been entirely clear |

costs data". It is worth reminding The Tribunal that

DAF has only been making bodies since 2007, and it has

provided material in relation to that. It is not tucked

away, as Mr Lask says. We have been entirely clear

about what we have been providing in relation to these

matters. If Mr Harvey wants to come back and say,

"Well, actually, there is some further material I would

like in relation to that material", of course he is open

to do so. We cannot possibly prevent him from asking

those sorts of questions. But we have actually been

providing this material and what is being done today is

throwing up ad hoc attempts at obstacles to what is

| 1 | otherwise a perfectly legitimate request to amend, |
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| 2 | provide expert evidence, and seek what is entirely |
| 3 | legitimate and measured disclosure in relation to these |
| 4 | issues. |
| 5 | MEMBER 3: Mr Beard, if the other side seek permission for |
| 6 | their expert to carry out a regression exercise, do you |
| 7 | envisage you would be opposing that? |
| 8 | MR BEARD: I think I would have to take instructions |
| 9 | depending what was actually proposed. All I have to go |
| LO | on at the moment is the evidence of Professor Neven, who |
| L1 | has clearly looked at these issues, and obviously he is |
| L2 | also the expert that is dealing with overcharge and |
| L3 | therefore does have quite a wide view of what is going |
| L 4 | on in terms of data availability in this case. |
| L5 | Of course, as we saw in relation to his statement |
| L6 | I think it is at paragraph 31, if I remember correctly, |
| L7 | of his second statement of his first statement, I do |
| L8 | apologise. So yes, it is paragraph 31 of his first |
| L9 | statement, so it is tab 11 in bundle B3 {B3/11/7}. He |
| 20 | says, "Well, I do not think you are going to have enough |
| 21 | evidence to carry out a robust regression", and of |
| 22 | course in order to do a robust regression you need |
| 23 | sufficient data. |
| 24 | So one would need to see what Mr Harvey's proposing. |
| 25 | But if what he is proposing is something that frankly |

| Τ | our experts say, "No, you are not going to get a robust |
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| 2 | answer out of it because you do not have sufficient data |
| 3 | in order to do it", then we may well oppose it. But |
| 4 | that is all I have got to go on, Mr Malek. I do not |
| 5 | have more at the moment. Part of the reason I could not |
| 6 | possibly give you an answer is because we do not have |
| 7 | a proposal before us. We have several witness |
| 8 | statements from Mr Harvey. He sets out what he says he |
| 9 | would do absent if the complements analysis is to |
| 10 | be amendment is to go ahead, and it is conspicuous |
| 11 | that he does not suggest any regression analysis there. |
| 12 | MEMBER 3: I understand that. But if there is going to be |
| 13 | a regression analysis, in the absence of non-party |
| 14 | disclosure from the actual manufacturers of the bodies |
| 15 | and the traders, it is going to be rather incomplete, is |
| 16 | it not? |
| 17 | MR BEARD: I think that is the basis on which |
| 18 | Professor Neven is saying that you will have incomplete |
| 19 | data, because he says precisely that there. |
| 20 | Unfortunately I cannot advance the matter further than |
| 21 | that, but I think, sir, that is precisely what he is |
| 22 | averting to, that you will have a big hole unless there |
| 23 | was to be a third-party disclosure exercise. |
| 24 | MEMBER 3: Well, that would be very difficult, because they |
| 25 | have got nothing to do with the proceedings, a lot of |

| 1 | them are outside the jurisdiction, you can only go back |
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| 2 | so many years, and it is unlikely to be proportionate to |
| 3 | expect a non-party to go and do the same sort of |
| 4 | exercises that the parties have been doing in their own |
| 5 | interest. |
| 6 | MR BEARD: I must obviously I have to accept that, |
| 7 | because that is the evidence of my own expert, |
| 8 | impliedly. It is precisely for that reason we are |
| 9 | looking at the simulation model. |
| 10 | Now, as the president rightly said, the other side |
| 11 | can come along and criticise that and say, "Well, that |
| 12 | may be all you can do but it is not good enough", that |
| 13 | is the matter for trial. But we do not |
| 14 | MEMBER 3: Either you have got an argument that has a real |
| 15 | prospect of success on complements, or not. If you do |
| 16 | have an argument that has got a reasonable prospect of |
| 17 | success, it would be a big thing to say, as a matter of |
| 18 | our discretion, we exclude that, because on the basis |
| 19 | that the other side may want to do an alternative |
| 20 | analysis to your simulation analysis, which would be |
| 21 | quite burdensome and probably incomplete. |
| 22 | MR BEARD: Well, I can but concur entirely with that, and we |
| 23 | say it is more than reasonably arguable. We spelled out |
| 24 | why it is that you would ordinarily, with these sort of |

complements, expect that sort of waterbed effect, which

- 1 is precisely what we would then be testing for.
- 2 MEMBER 3: Okay, thank you.

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3 MR LASK: Sir, may I come back on two very, very brief 4 points? The first is that we do not accept that any 5 criticism can fairly be levelled at Mr Harvey's witness evidence. One sees in 6.12 the factors he says he is 6 7 looking at are concerned with the claimants' demand for trucks and for bodies, and whether that fell, and you 8 will recall that one of the other points he raised, in 9 10 his ninth statement, was that it was completely unclear 11 whether what DAF were proposing to do was analyse 12 a claimant-specific fall in demand or a market-wide fall 13 in demand, and it was only yesterday that was clarified, and it was in the light of that that Mr Harvey has been 14 15 asked to consider exactly what sort of analysis he would 16 envisage carrying out.

So we do not think he can be fairly criticised.

The second point is a wider point, which is that the reason that Professor Neven is falling back on a simulation model, or at least one of the reasons, is because there is not time, or he does not consider there to be time to do a proper regression analysis. That is because this has been raised so late.

So, again, we do not think that should be held against the claimants and certainly should not be used

| Τ | as a reason for preventing the claimants from doing the |
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| 2 | analysis they think is appropriate. |
| 3 | THE PRESIDENT: Yes. |
| 4 | Mr Beard, is there anything else you want to say? |
| 5 | I think you have replied on this whole point and I think |
| 6 | we will take just a few moments, then, to see where we |
| 7 | go, and whether we can resolve that straight away. So |
| 8 | we will rise for ten minutes. |
| 9 | MR BEARD: Yes, I do not think Professor Neven refers to |
| LO | time, but that is another issue. |
| L1 | (10.37 am) |
| L2 | (A short break) |
| L3 | (10.51 am)^^ |
| L 4 | Ruling |
| L5 | THE PRESIDENT: There is, before the Tribunal, an |
| L6 | application to amend the defences in these two actions, |
| L7 | but linked to it is an application to adduce expert |
| L8 | evidence in the form of a report from |
| L9 | Professor Damien Neven, and to obtain the disclosure |
| 20 | necessary to supply material to found the analysis that |
| 21 | Professor Neven wishes to carry out. |
| 22 | It arises in this way: some trucks which the |
| 23 | claimants purchased over the relevant period were |
| 24 | purchased from DAF with the truck bodies, in particular, |
| 25 | since about 2007. In other cases, where the claimants |

bought trucks from DAF, they separately bought bodies or trailers to be used with the trucks from third parties.

Insofar as trucks and bodies were purchased together from DAF, it is the claimants' case that the price they paid went up as a result of the alleged overcharge caused by the cartel. In other words, the price of the bundle went up. Insofar as the body or trailer was purchased separately, the defendants allege that the claimants' loss, if there was an overcharge, was mitigated in that the price they paid separately for the body or trailer went down.

The defendants wish to contend that therefore if, which they deny, there was an overcharge causing the price of the truck to go up, then there was a corresponding -- or perhaps not corresponding, but, to a certain extent, the price which the claimants paid for the body or trailer was reduced, and that reduction should be taken into account in computing damages.

Professor Neven wishes to establish this, or at least indicate what, in all probability, happened, by constructing a simulation model.

The claimants' expert, Mr Harvey, has set out strong criticisms of the robustness or application of such a model, having regard to the facts and circumstances of this case. A simulation model is a well recognised

technique, although it is more commonly used for mergers rather than a cartel damages case. We can see some force in the criticisms that Mr Harvey has set out, but those are matters for trial.

We recognise that it is arguable as a matter of economic theory that there might have been the complement effect, if I can so describe it, which Professor Neven set out, and we think that it is appropriate, therefore, to allow the defendants to make that amendment.

Therefore, we give them permission to put in an expert's report employing a simulation model as explained in Professor Neven's evidence.

As regards disclosure, there are two proposed categories. One is described in the shorthand of C3 and I will not read out what it involves. That is not really contested but the defendants make the point that some of the data sought is not available, or unlikely to be available for part of this long period. Clearly the claimants can provide only what can be produced by reasonable and proportionate searches.

Insofar as such searches do not obtain the requested data or documents, they do not have to provide them. As regards the category described by the shorthand C4, the claimants will have the option to provide either

a pleaded statement setting out the position, or to produce the data and documents sought, or indeed, as Mr Malek suggested in the course of argument, a combination of the two.

For the claimants, Mr Harvey will have liberty to put in a responsive report setting out his criticisms of Professor Neven's simulation model, and commenting on its implications.

Mr Lask says that Mr Harvey would wish to conduct his own independent regression analysis, for which further disclosure from the defendants would be required. However, there is no application before the Tribunal today for evidence of that kind to be adduced, nor was it flagged in Mr Harvey's witness statements.

We do not think that is a matter to be decided today.

If the claimants wish to proceed in that way, they will need to make a separate application, both for permission to adduce evidence of that kind, and for any disclosure that they seek.

We should simply comment that it does not follow that because Professor Neven has been given permission to produce a simulation model, that the claimants' expert should have permission to introduce an expert analysis on a very different basis.

| 1 | Discussion re Ruling |
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| 2 | MR BEARD: I am grateful to the Tribunal. Might I just |
| 3 | clarify one matter, sir? |
| 4 | THE PRESIDENT: Yes. |
| 5 | MR BEARD: You quite properly referred to categories C3 and |
| 6 | C4, which were from one of the two disclosure schedules |
| 7 | which Mr Lask took you to. I think, to be fair to |
| 8 | Mr Lask, he was making submissions in relation to both |
| 9 | C3 and C4 but also the equivalent categories in relation |
| 10 | to BT in C1 and C2. I do not think he was trying to |
| 11 | only focus on C3 and C4, but I take it that the |
| 12 | observations made by the Tribunal in relation to C3 and |
| 13 | C4 equally apply in relation to C1 and C2, just so that |
| 14 | we are absolutely clear before we move on. |
| 15 | THE PRESIDENT: Yes, Mr Beard, you are quite right. We |
| 16 | looked at the Royal Mail Redfern Schedule for |
| 17 | convenience but I think everything relates to the |
| 18 | equivalent provision of the other schedule, and when |
| 19 | I say C3 and C4, you can interpolate C3 and C4 of the |
| 20 | Royal Mail schedule and the equivalent, whatever it is, |
| 21 | C1 and C2, of the BT schedule. |
| 22 | MR BEARD: I am most grateful. Thank you very much. |
| 23 | MR LASK: Sir, may I raise two brief practical points |
| 24 | arising from the ruling? |
| 25 | THE PRESIDENT: Yes. |

| 1 | MR LASK: The first is the issue of the claimants' |
|----|--|
| 2 | undertakings given in 2019 that we discussed yesterday, |
| 3 | and I made the submission yesterday that if you did |
| 4 | grant permission to make the amendment, the fair and |
| 5 | appropriate course would be to lift those undertakings, |
| 6 | and then it would be for the claimants to decide whether |
| 7 | they wanted to make an application to amend the |
| 8 | particulars, so we do ask for an order lifting those |
| 9 | undertakings. |
| 10 | Then the second issue relates to the date for the |
| | |

Then the second issue relates to the date for the disclosure in C1 to C4 categories, and we would ask that the disclosure be at the same time -- well, we are going to come on, I suppose, later, to deal with the supply parts from disclosure, but the current deadline in the order that the Tribunal has made is 29 April for -- (overspeaking) -- to be completed, and we would ask for that date to apply to this complements disclosure as well, please.

THE PRESIDENT: Just on the date, Mr Beard, are you going to push back from 29 April?

MR BEARD: Yes, we are, because this is material that -- the

29 April date was a long-stop date in relation to

disclosure. There are a number of categories of

disclosure that we would expect to be provided at least
in tranches before then. We do not want to have to wait

| Τ | until 29 April. We are happy to discuss with Mr Lask if |
|----|--|
| 2 | there are subcategories within the four, C1 to C4, that |
| 3 | would be particularly problematic and therefore would be |
| 4 | dealt with later, and therefore April 29 might be |
| 5 | appropriate. |
| 6 | But the idea that it should all be left over to |
| 7 | April 29 we do object to. We do not think that is |
| 8 | necessary. You did not invite submissions on the |
| 9 | undertakings. Do you want any remarks on that? |
| 10 | THE PRESIDENT: No, but I will want to hear from Mr Lask on |
| 11 | dates because we are dealing with a long period. You |
| 12 | have already had the comments that it seems to be |
| 13 | unavailable, for some years, but they will no doubt have |
| 14 | to search further. They have also made the point that |
| 15 | some are in paper repositories and, even if it be dealt |
| 16 | with by a statement, anyone making the statement has to |
| 17 | satisfy themselves that the statement is accurate, so |
| 18 | they may need to look at what is there. |
| 19 | We are now on 2nd March. The end of this month is |
| 20 | Easter. So Mr Beard, I think, realistically, this trial |
| 21 | is in some what is it, April 2022 or something? |
| 22 | MR BEARD: It is, yes. |
| 23 | THE PRESIDENT: Yes. I see. But we have heard what you |
| 24 | have to say. |
| 25 | As regards the undertaking, Mr Lask, we are not |

going to lift the undertaking now. We think -- we can understand your position for the claimants but we do not see any reason to separate lifting the undertaking from granting you permission to make the amendment. If you wish to apply to make an amendment to allege the price increase in either form of these two complements, you can apply to lift the undertaking at the same time. We do not see any particular reason to deal with them separately. You are certainly not precluded, as we understand the undertaking, and you can take this as a clear indication from the Tribunal, from applying to make an amendment at the same time as you apply to lift the undertaking.

MR LASK: I am grateful, sir.

THE PRESIDENT: So I do not think -- as obviously we cannot deal with an amendment today, we do not have one -- that your clients are in any way handicapped by the fact that we are not going to lift the undertaking now.

As regards date for disclosure, I think what

Mr Beard is looking for, realistically, is for tranches,

and for something to come earlier. I think he

recognises that it would not be right to say everything

has got to come in three weeks or whatever. I do not

know if you want to take instructions, if there is

anything you think can reasonably be provided by the end

1 of this month for perhaps the later years. 2 MR LASK: I will take instructions on that, if I may, sir. 3 Do you want me to do that now, or shall we do it over 4 the next break? 5 THE PRESIDENT: Why do you not do it over the next break, as 6 long as we do not forget as that has to be dealt with. 7 Right. Where do we go next? Is it -- probably mitigation, is it not? 8 MR BEARD: I think it is probably the logical next topic. 9 10 On our list we have got mitigation, tax, and then 11 disclosure, although, without getting into the how, whys 12 and wherefores, we have had some -- never mind the tone 13 but look at the content -- some progress overnight in relation to some of the disclosure categories. 14 15 THE PRESIDENT: Right, let us turn to mitigation. Submissions re Mitigation 16 MR BEARD: I am grateful. 17 If I may, with mitigation, I know the Tribunal will 18 19 be familiar with it, but I think it is sensible to start 20 with the Supreme Court judgment, if I may, which is in 21 $\{E/1\}.$ 22 THE PRESIDENT: Yes. We have read the relevant passages in 23 preparation for this hearing, so you can draw attention to anything you wish to highlight. I suspect it will 24 25 not come as a surprise to us.

1 MR BEARD: No, I do not anticipate I am going to say 2 anything surprising.

In some ways I hope I am not saying anything particularly interesting, in the sense that our central proposition is that the Supreme Court made it clear, when it was analysing the whole nature of mitigation, which it drew as a term fairly broadly covering matters, including what we have been referring to as pass-on, that mitigation including the impact of a putative overcharge on the way in which other supplies provided to a party that is claiming an overcharge were affected has been recognised as a head of mitigation.

Allied to that, of course, is the position that in considering all of these matters, there is a significant asymmetry of evidence in relation to these issues. So we say the plea is good in law, and, really, the challenge comes in relation to factual matters, which we cannot plead further to at the moment. We have set out our position in relation to these issues and therefore we say that plainly this is a case where an amendment should be permitted.

The question really, then, is how does one go about the proportionate disclosure exercise?

Obviously in relation to mitigation pertaining to supplies, there are issues about the scope and extent of

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             potential relevant disclosure, but we have been
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             endeavouring to narrow that exercise and we will come on
 3
             to that separately. But what I want to focus on now is
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             just that basic proposition: Is it good in law? Should
 5
             the amendment be permitted? We say plainly the issue is
 6
             yes.
7
                 So if we could pick up the judgment of the Supreme
             Court, it is exhibit \{E/1/62\}, I was going to pick it up
 8
             at, which is under issue (iv), the broad axe issue.
 9
10
         THE PRESIDENT: Bundle-page 62, judgment page 61?
         MR BEARD: Yes, I am so sorry, you are quite right.
11
12
         THE PRESIDENT: Yes, it is a mystery to me why judgments
13
             that are paginated have to be repaginated for bundles,
             but there we are.
14
15
         MR BEARD: Perhaps another one for practice direction in due
16
             course.
         THE PRESIDENT: Yes. Issue (iv).
17
18
         MR BEARD: I think actually the answer I may have is that
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             when you are preparing electronic bundles these
20
             continuous paginations are actually useful for how they
21
             are catalogued online.
22
         THE PRESIDENT: Yes, I see.
         MR BEARD: So, just picking it up at 175:
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24
                 "The issue is concerned with the degree of precision
25
             that is required in the quantification of mitigation of
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loss where a defendant to a claim for damages arising out of breach of competition law asserts that the claimant has mitigated its loss through the passing on of all or part of an overcharge to its customers."

You will recall that what was being argued about here was the approach that had been adopted in the tribunal and, slightly differently, in the Court of Appeal about the level of precision of the passing on of any loss or the quantification of any mitigation in the process.

So the broad axe principle has been argued about.

Was it sufficient to operate a broad axe in relation to mitigation issues, just as it was in relation to overcharge issues?

Of course, that phraseology has been referred to in a number of circumstances, but just picking up at 176 you see the quote from the Court of Appeal where it articulates the submission that was made, and then talks about:

"The broad axe principle is applicable where the claimant has suffered loss as a result of the defendant's culpable conduct but there is a lack of evidence as to the amount of such loss. There is no scope for the application of any such principle where the burden lies on the defendant to establish a pass-on

| 1 | of the unlawful overcharge in order to reduce the amount |
|----|---|
| 2 | recoverable by the claimant." |
| 3 | THE PRESIDENT: Yes, that was the only issue, really. |
| 4 | MR BEARD: Yes, it was. |
| 5 | THE PRESIDENT: On the appeal. |
| 6 | MR BEARD: Yes, it was. But of course in the Supreme Court |
| 7 | things widen out and actually the Supreme Court invited |
| 8 | further submissions in relation to issues pertaining to |
| 9 | burden of proof and these pass-on issues. |
| 10 | So in fact the Supreme Court judgment plainly goes |
| 11 | further than the Court of Appeal in terms of |
| 12 | articulating how this area of law should operate. |
| 13 | I will just skip on to 180 $\{E/1/63\}$ which actually |
| 14 | makes that good: |
| 15 | "The scope of the issue expanded as a result of |
| 16 | exchanges with the bench On the invitation of the |
| 17 | court, [the parties] made further written submissions on |
| 18 | burden of proof." |
| 19 | THE PRESIDENT: Yes. |
| 20 | MR BEARD: (inaudible) the defendants and so on. |
| 21 | There were, therefore, further exchanges in relation |
| 22 | to these issues. |
| 23 | This is why we end up, if you see at $181 \{E/1/64\}$: |
| 24 | "In addressing the issue in these submissions, we |
| 25 | examine, first, the requirements of EU law in relation |

| 1 | to the claims for damages which the merchants |
|----|--|
| 2 | advance" |
| 3 | So that is Sainsbury's et al. |
| 4 | " secondly, (in order to determine whether there |
| 5 | is a question of mitigation of loss) whether the |
| 6 | merchants are entitled in law to use the overcharge |
| 7 | which is included in the MSC as the prima facie measure |
| 8 | of their losses" |
| 9 | Of course the Supreme Court says they do. Then: |
| 10 | " thirdly, the burden of proof and, fourthly, |
| 11 | the question of the degree of precision required in |
| 12 | establishing the likely extent of any pass-on." |
| 13 | Those are the issues they ended up grappling with, |
| 14 | which were more extensive, sir, as you say, than were |
| 15 | dealt with by the Court of Appeal. |
| 16 | If we then move on to 189 $\{E/1/66\}$, what is |
| 17 | emphasised at 189, after having considered the European |
| 18 | law issues, is: |
| 19 | " a question of fact in each case, which the |
| 20 | national court must resolve on the evidence adduced |
| 21 | before it, whether an overcharge resulting from a breach |
| 22 | of competition law has caused the claimant to suffer |
| 23 | loss or whether all or part of the overcharge has been |
| 24 | passed on by the claimant to its customers or otherwise |

25 mitigated."

| Τ | men there is a reference to the operation, the |
|----|---|
| 2 | principle of effectiveness in European law. |
| 3 | Then some discussion of the damages directive. |
| 4 | Then, at 192 $\{E/1/67\}$, under the heading "The nature |
| 5 | of the claims", there is then the consideration of what |
| 6 | these claims amount to: |
| 7 | "The merchants' claims are for the added costs which |
| 8 | they have incurred as a result of the MSC, which the |
| 9 | acquiring banks have charged them, being larger than it |
| 10 | would have been if there had been no breach of |
| 11 | competition law." |
| 12 | So a counterfactual claim being made there. |
| 13 | Then at 194: |
| 14 | "It is trite law that, as a general principle, the |
| 15 | damages to be awarded for loss caused by tort are |
| 16 | compensatory. The claimant is entitled to be placed in |
| 17 | the position it would have been if the tort had not been |
| 18 | committed." |
| 19 | Then you have got Lord Blackburn from |
| 20 | Livingstone v Rawyards Coal. |
| 21 | THE PRESIDENT: Yes. |
| 22 | MR BEARD: If we go to 196, the bottom of 196 $\{E/1/68\}$, the |
| 23 | last four lines: |
| 24 | "In the legal systems of the United Kingdom pass-on |
| 25 | is an element in the quantification of damages rather |

| Τ | than a defence in a strict sense. But so long as the |
|----|--|
| 2 | UK's competition rules remain aligned to those of the |
| 3 | EU, the pass-on of an overcharge remains a relevant |
| 4 | factor in the assessment of damages." |
| 5 | Then 197: |
| 6 | "There are sound reasons for taking account of |
| 7 | pass-on in the calculation of damages for breach of |
| 8 | competition law. Not only is it required by the |
| 9 | compensatory principle but also there are cases where |
| 10 | there is a need to avoid double recovery through claims |
| 11 | in respect of the same overcharge by a direct purchaser |
| 12 | and by consequent purchasers in a chain, to whom an |
| 13 | overcharge has been passed on in whole or in part." |
| 14 | THE PRESIDENT: That is strict pass-on, is it not? |
| 15 | MR BEARD: That latter part is strict pass-on but I do |
| 16 | emphasise the compensatory principle references that are |
| 17 | being made here, because they obviously apply in |
| 18 | relation to issues of mitigation more generally |
| 19 | THE PRESIDENT: Yes. Oh, yes. |
| 20 | MR BEARD: rather than strict pass-on. I am not |
| 21 | suggesting that these points are controversial |
| 22 | necessarily, but they are important in the sense that |
| 23 | they are making good the point that fundamentally we |
| 24 | have a good argument of law here. |
| 25 | 203 {E/1/69}, just picking up: |

| 1 | "The effect of the breach on the overall |
|----|---|
| 2 | profitability of the claimant in each case was not the |
| 3 | relevant measure of damages." |
| 4 | So I am just picking up the interim conclusion the |
| 5 | Supreme Court was reaching, that when you assess |
| 6 | damages, you do not just look at the overall |
| 7 | profitability of a company and say, was it net improved |
| 8 | or reduced by the effect of the infringement; you look |
| 9 | more specifically at the impact alleged in relation to |
| 10 | the infringement in question. |
| 11 | THE PRESIDENT: The effect on overall profitability is not |
| 12 | relevant. |
| 13 | MR BEARD: Exactly. That is not the test to be applied. |
| 14 | One needs to look more forensically closely at the |
| 15 | arrangements involved in the alleged infringement or |
| 16 | found infringement, how they impact on the extent to |
| 17 | which specific losses were found in relation to that, |
| 18 | for instance, in the cartel overcharge, but also how |
| 19 | those particular alleged losses were mitigated. |
| 20 | Then at 204 $\{E/1/70\}$, there is a reference to |
| 21 | a comparison with, the position in the Thai Airways |
| 22 | case: |
| 23 | " if a claimant incurs expenditure in replacing |
| 24 | items which a supplier had failed to deliver, it is |
| 25 | entitled to damages without having to show that the |

- breach of contract adversely affected its overall profitability."

 So they are illustrating the point there.
 - The key paragraph that I want to emphasise -- I will go on to a couple of others but the key paragraph I need to emphasise is obviously 205.

7 "In the present appeals, the merchants by paying the overcharge in the MSC to the acquirers have lost funds 8 which they could have used for several purposes. As 9 10 sophisticated retailers, which obtain their supplies 11 from many suppliers and sell a wide range of goods to 12 many customers, they can respond to the imposition of 13 a cost in a number of ways, as the CAT pointed out in [paragraphs] 434 and 455 of its judgment. There are 14 15 four principal options: [first of all] a merchant can do 16 nothing in response to the increased cost and thereby suffer a corresponding reduction of profits or an 17 enhanced loss; or (ii)" --18

- 19 THE PRESIDENT: Mr Beard, we have read it.
- 20 MR BEARD: Yes.
- 21 THE PRESIDENT: So you do not need to read it out line by
- 22 line.

4

5

- MR BEARD: No.
- 24 THE PRESIDENT: Draw attention to the 205 and the four
- options that the Supreme Court mentioned.

1 MR BEARD: Of course. The reason I read 205 through is 2 simply because the first point is we are dealing with 3 "sophisticated retailers" in this case. THE PRESIDENT: Yes. 4 5 MR BEARD: And as we will come on to make good, obviously we 6 are dealing here with sophisticated companies who are 7 claimants. 8 THE PRESIDENT: Yes. 9 MR BEARD: So the same sorts of considerations arise in 10 relation to both. THE PRESIDENT: Yes. 11 12 MR BEARD: The four considerations that -- the four options 13 that are set out, the do nothing, the discretionary spending, and (iii) -- (iii) is critical: 14 15 "... the merchant can seek to reduce its costs by 16 negotiation with its many suppliers ..." 17 THE PRESIDENT: Yes. 18 MR BEARD: That is really what we are dealing with here. 19 Essentially, the amendments being put forward 20 essentially to say these are sophisticated companies, Royal Mail and BT, and one of the ways they can respond 21 22 to a putative increase in their costs in relation to trucks is to reduce their costs in negotiation with 23 their many suppliers. 24

Really, to suggest that that proposition is not

| 1 | arguable is something that is simply not understood on |
|----|---|
| 2 | the part of DAF, because it is plainly arguable that in |
| 3 | these circumstances, that is one of the reactions that |
| 4 | was open to sophisticated claimants such as these, and |
| 5 | in those circumstances, a plea of mitigation is |
| 6 | legitimate. |
| 7 | Obviously the fourth |
| 8 | THE PRESIDENT: What is being said is that you see an |
| 9 | increase in the cost of the truck price and therefore |
| 10 | that prompts you to go to some or several of the people |
| 11 | from whom you are buying things, and say, "We are |
| 12 | seeking for the same goods that we are buying, a lower |
| 13 | price." |
| 14 | MR BEARD: Yes. |
| 15 | THE PRESIDENT: It is not simply you are trying to reduce |
| 16 | your costs in all your purchasing; it is actually to try |
| 17 | to go to which you can do by switching sources and so |
| 18 | on, but you are actually then seeking to negotiate |
| 19 | a lower price on an input prompted by the increase in |
| 20 | the price of, in this case, the truck. |
| 21 | MR BEARD: Yes. |
| 22 | THE PRESIDENT: Otherwise it is looking at profitability. |
| 23 | MR BEARD: Yes, that is all absolutely correct. We have no |
| 24 | issue with that. That must be right because we are |
| 25 | dealing with that position, and indeed, your Lordship |

| 1 | then has the core point in relation to this. But before |
|-----|--|
| 2 | I come back to the particular objections, I just |
| 3 | obviously confirm 206 $\{E/1/71\}$, where the Supreme Court |
| 4 | highlights that options (iii) and (iv) are legitimate, |
| 5 | and then we get into issues |
| 6 | THE PRESIDENT: Rather oddly, to comment, they do not |
| 7 | actually they quote the CAT where the four options |
| 8 | were set out, it is taken from the CAT judgment, and the |
| 9 | CAT actually said that it is only option (iv) they do |
| LO | not |
| L1 | MR BEARD: That is why it is significant. |
| L2 | THE PRESIDENT: But they do not actually discuss that point. |
| L3 | MR BEARD: They do not discuss |
| L 4 | THE PRESIDENT: They seem to treat it as obvious. |
| L5 | MR BEARD: Yes, that is absolutely right, but it is the |
| 16 | salient difference between the CAT and the Supreme Court |
| L7 | that we place so much reliance on. If we had been |
| L8 | relying on CAT obviously we would not be in this |
| L 9 | position, because the law as it stood at that time was |
| 20 | very different. We say we think the Supreme Court was |
| 21 | right; and, frankly, it does not matter whether we think |
| 22 | it is right or not, it is the Supreme Court. |
| 23 | In those circumstances it is plain that head 3 is |
| 24 | available. |

Just to complete the points in relation to this,

obviously the Supreme Court then goes on to talk about mitigation and burden of proof, since that was one of the key issues that it was focused on to begin with in the appeal, as we have already seen, and it picks up these issues about who holds the legal burden and who holds the evidential burden, and it concludes that the legal burden lies on defendants who had raised these issues, but if we could just skip through to 215 {E/1/73}:

"We are not concerned in these appeals with additional benefits ... The issue of mitigation which arises is whether in fact the merchants have avoided all or part of their costs."

Then it is cited British Westinghouse. We do emphasise this "in fact", because as we will come on to illustrate in a moment, sire, you were quite right to say what we are looking at is whether there is a reaction to hypothetical heightened prices in relation to trucks, but that does not mean that the process of negotiation has to specifically advert to those prices of trucks, nor that the supplier has to accede to a request for lower prices on the basis that the request has been made by reference to those higher prices of trucks.

I will come on to deal with that in a moment. The

| Т | question is, in fact, as a matter of fact, have the |
|----|---|
| 2 | prices of supplies been reduced because of the alleged |
| 3 | higher prices of certain inputs? |
| 4 | MEMBER 2: You used previously, in the formulation you used |
| 5 | with the president, the words "prompted by" rather than |
| 6 | "because of" that you have just used. It is that |
| 7 | that that is the difficult area, is it not? Whether |
| 8 | there has to be a conscious adverting to, and adjustment |
| 9 | for, the increase in the trucks prices or, at the |
| 10 | opposite extreme, whether it is sufficient that that |
| 11 | simply feeds into a costs analysis which then feeds into |
| 12 | a budgeting exercise, which feeds into a general |
| 13 | business planning, and attempt to sustain profits. The |
| 14 | difficulty is, is that sufficient within the formulation |
| 15 | of the Supreme Court or does there have to be something |
| 16 | more specific addressing the increased costs of the |
| 17 | trucks in particular? |
| 18 | MR BEARD: Well, I, for my part, prompted by and because of, |
| 19 | in these circumstances, do not refer to something |
| 20 | different because it is because of the increase in price |
| 21 | that we are talking about. What you do not need to have |
| 22 | is anything explicit in that regard. It is for that |
| 23 | reason that one focuses on is how the costs and the |
| 24 | elevation of costs is fed through into the way in which |
| 25 | supplies are then priced to the putative claimant. So |

| 1 | I do not, for these purposes, think there is anything |
|----|--|
| 2 | different between the two. I will come on to deal with |
| 3 | the counter case that is put against us, which takes |
| 4 | "prompted by" or "because of" formulation that I have |
| 5 | been using and instead says that one needs some sort of |
| 6 | direct hypothecation and reference to these ideas, |
| 7 | because we say that is plainly wrong, it could not be |
| 8 | THE PRESIDENT: I do not think it is said that there has to |
| 9 | be a reference in the sense that you go to your supplier |
| 10 | and say, "Well, we are now having to pay more for |
| 11 | a truck, so we would like to reduce the price of |
| 12 | switch gear", if you are BT, that you actually have to |
| 13 | refer to the truck effect |
| 14 | MR BEARD: (overspeaking) |
| 15 | THE PRESIDENT: No, I say I do not think it is suggested |
| 16 | that you do, and the Supreme Court clearly has not said, |
| 17 | and I do not think that is what Mr Justice Fancourt was |
| 18 | indicating. |
| 19 | MR BEARD: No, no, absolutely. |
| 20 | THE PRESIDENT: But it is a question of whether, in the way |
| 21 | in which you then seek to negotiate a reduced price with |
| 22 | your supplier, the direct motivation for that |
| 23 | negotiation is the fact the increase in the price of |
| 24 | the truck, not simply that all your costs of all your |
| 25 | inputs in the business are fed into business planning. |

| 1 | Somebody at a higher level looks at the business plan, |
|---|--|
| 2 | says, "Well, our total costs seem to be going up by X% |
| 3 | of derived from all sorts of things [of which the |
| 4 | truck might be one bit], so let us see where, with which |
| 5 | of our umpteen suppliers, we can get some reductions." |
| 6 | That is a very different thing. |

MR BEARD: It depends on exactly what is done as a matter of fact, I agree. It is certainly no part of our case to say, well, the fact that businesses recover their costs is sufficient to show that there is mitigation. That is not the position that we are adopting and it is not the position that Mr Bezant adopts. Mr Bezant has given evidence very clearly. He sets outs in his first witness statement very clearly at {B3/10/3}, paragraph 13, that he is taking it as read that any business that we are talking about here operated as a rational business will want to recover its costs, and that is the basis on which it operates.

The word he uses is "triggered": Are the changes in supply prices triggered by the changes that are being putatively seen in the costs of trucks?

Now, that is not "prompted to", that is not

"because of", and I am cautious to get into precise

discussions of whether or not there are differences in

the causation formulation here. Because, of course,

| 1 | that may be said to be one of the legal issues that will |
|----|---|
| 2 | be raised against us in relation to these issues. Of |
| 3 | course, the fact |
| 4 | THE PRESIDENT: Well, of course, that is the critical |
| 5 | question, isn't it? It is not one can play around |
| 6 | with different forms of words and the nuances and |
| 7 | different meanings between "triggered" or "prompted", |
| 8 | but it is actually what in fact, given the way all the |
| 9 | sophisticated businesses operate, is the requisite |
| 10 | causal connection. That, of course, feeds into, then, |
| 11 | what is the nature of the disclosure that you are |
| 12 | entitled to get. |
| 13 | MR BEARD: Yes, I think. |
| 14 | THE PRESIDENT: Because if it is simply there is an indirect |
| 15 | causal connection, as everyone recognises, every |
| 16 | business faced with an increase in the price of some of |
| 17 | its inputs will, as a result, try to reduce the costs |
| 18 | where it can of other inputs. |
| 19 | If that is mitigation that has to be taken into |
| 20 | account, every single commercial damages claim will |
| 21 | involve massive disclosure of how each claimant recovers |
| 22 | its costs across its entire activities. We do not think |
| 23 | that is what the Supreme Court was intending to open up. |
| 24 | MR BEARD: It may not have been intending to open that up. |
| 25 | One can see that there is an interpretation of the |

Supreme Court's decision that in fact does open that up, but I think it might give the Tribunal some comfort that that is not the basis on which we are approaching these issues. Indeed, the basis on which we are approaching these issues is to say that one does need to have factual evidence that it was the putative rise in prices of the product that is said to be affected, the trucks, that feed into and are causative of, materially causative of, the rise in the -- the fall in prices that is -- that are entered into with other suppliers.

We recognise that.

Now, precisely what potency of causation one needs to identify as part of the legal issue in relation to this, but that is why our expert is using language of "triggered", and I think the important thing is that this goes beyond a simple hypothecation. Sir, although you say in relation to this that the position being adopted by the claimants is that it is not necessarily specifically to be referring to these matters, or you do not need direct hypothecation between the identification of a specific cost and the engagement with the supplier, when we look at Mr Harvey's evidence in particular, his third statement at paragraphs 5.7 to 5.15, in fact that is broadly what is being put forward, and it is replicated in the skeleton argument, at paragraphs 16

- 1 and 17, by the claimants.
- I do not know if it is useful to go to Mr Harvey's
- 3 statement. It is $\{B3/17\}$.
- 4 THE PRESIDENT: Yes, I am looking at the skeleton now.
- 5 MR BEARD: Yes, the skeleton is easy.
- 6 THE PRESIDENT: You say paragraphs 16 and 17 of Mr Lask and
- 7 Ms Blackwood's skeleton?
- 8 MR BEARD: Yes. If we focus particularly on 17, the
- 9 criticism being levelled here is that the disclosure
- 10 being sought is essentially not broad enough, because
- 11 what is being said is: you, defendants, if you are going
- 12 to run this argument, actually need to seek disclosure
- of all the negotiations material between Royal Mail or
- 14 BT, and their suppliers, if you are going to place
- emphasis on this sense of mitigation.
- Now, the reason they say that is embedded in the
- 17 material provided by Mr Harvey, who essentially says
- that the only way one should identify price falls in
- 19 suppliers as being relevantly triggered by putative
- 20 price rises in relation, here, to trucks, is set out in
- 21 5.15 of his statement, to which reference is made in
- this section of the skeleton argument.
- 23 I think we should perhaps go to that. So they are
- 24 saying you need much more disclosure in order to put
- forward your case because you actually have to carry out

| Τ | a granular assessment of particular negotiations. |
|-----|--|
| 2 | THE PRESIDENT: Yes, if we look at 5.15, which in page 13 |
| 3 | {B3/17/13} in the tab: |
| 4 | " it would be necessary for the analysis to |
| 5 | identify: |
| 6 | "(a) whether truck price increases 'triggered' |
| 7 | greater scrutiny of costs" |
| 8 | You would accept that, as I understand it? |
| 9 | MR BEARD: Well, whether it is greater scrutiny of costs is |
| LO | not actually the key question. It is whether the |
| L1 | putative price rise actually triggered the resulting |
| L2 | reduction in supplier costs. It does not have to be |
| L3 | greater scrutiny of costs. |
| L 4 | THE PRESIDENT: The point he is making there is that if, |
| L5 | always, Royal Mail is looking to see where it can reduce |
| L6 | costs from its suppliers, and that is its standard |
| L7 | practice, year in year out, cartel or no cartel, then |
| 18 | that is not going to be sufficient. What he is saying |
| L9 | is whether the actual seeing that increase in truck |
| 20 | price led them to say, "Well, we have got to we are |
| 21 | facing this price increase, we have got to get costs |
| 22 | down from our suppliers to compensate it." |
| 23 | MR BEARD: Yes. If and insofar as that is what is being |
| 24 | talked about, there isn't a problem with the |
| 25 | proposition. But you asked me whether or not |

| Τ | proposition (a) is correct and |
|----|--|
| 2 | THE PRESIDENT: Yes. |
| 3 | MR BEARD: The answer is no, because it is not actually |
| 4 | correct because it is not about greater scrutiny of |
| 5 | costs. Then (b): |
| 6 | "Whether the Claimants acted on those triggers" |
| 7 | So I do not think, with respect to Mr Harvey, he is |
| 8 | actually meaning the trigger of greater scrutiny of |
| 9 | costs, he is actually meaning the trigger of |
| 10 | scrutinising the increase in the putative increase in |
| 11 | costs, for example by attempting to renegotiate their |
| 12 | contracts with the suppliers. |
| 13 | Well, it does not have to be so bold as a full |
| 14 | renegotiation, it can just be part of a rolling process |
| 15 | with suppliers. |
| 16 | " as a consequence of any increase in truck |
| 17 | prices" |
| 18 | That is the key issue {B3/17/14}. |
| 19 | " (c) which suppliers the Claimants in fact |
| 20 | approached (if any) in order to request a reduction in |
| 21 | the costs of their supplies as a result of the increased |
| 22 | truck prices" |
| 23 | So the point we make is there may be a range of |
| 24 | reasons why you approach suppliers. You may be in |
| 25 | a rolling negotiation with suppliers about prices, and |

| 1 | there may be a range of reasons why you approach them |
|----|--|
| 2 | and seek to reduce the prices that suppliers put in |
| 3 | place. |
| 4 | So we are not saying that it has it cannot be the |
| 5 | case that it has to be the sole reason why you approach |
| 6 | the supplier in relation to those matters. It is not |
| 7 | clear what Mr Harvey is saying in relation to these |
| 8 | issues: |
| 9 | "(d) whether their suppliers acceded to any such |
| 10 | request for a price reduction and, if so, how and when |
| 11 | any such price reduction was implemented" |
| 12 | Now, (d) we do agree with. That is going to be |
| 13 | relevant in relation to these issues, because, as he |
| 14 | said, that is going to be needed to quantify the amount |
| 15 | of any mitigation. |
| 16 | What the suppliers reasons were for acceding to such |
| 17 | a request, for example were the suppliers |
| 18 | THE PRESIDENT: Yes, I can see that. |
| 19 | MR BEARD: That cannot be right. |
| 20 | THE PRESIDENT: Yes. |
| 21 | MR BEARD: So, with respect, the problem is, and the reason |
| 22 | we see it in paragraph 17, we have effectively got |
| 23 | a proposal being put forward by the claimants that says: |
| 24 | You can only really run these mitigation arguments if |
| 25 | you have got a negotiation where you turn up and say, |

"Look, I want my prices lower because I have got higher
truck prices."

And the supplier says: All right, well, in light of the fact you have got higher truck prices, I see your problem, I will reduce by prices by some margin, and I will be doing it because of those truck prices."

of disclosure is not necessary for these purposes.

Because what we are interested in is whether or not the change, the putative change in prices of trucks, impacts the way in which other supplies are priced.

Now, that just is not right. That particular aspect

The reason why one looks at this through the lens of carrying out a forensic analysis is because what one does is looks at where the truck costs are taken on board in the business, and then where those truck costs are handed off to, effectively, to be recovered, and whether, if there is an increase in those truck costs, that has an impact on the way in which supplier pricing is then dealt with.

To some extent, that will be indirect. It is not simply a matter of looking at board papers on pricing. Indeed, it is one of our criticisms of the disclosure that has been offered, that it is at too high a level. We do think it is important to be focusing on the business units that actually do the truck purchasing,

what happens with the costs that they incur through that truck purchasing, where truck prices rise -- not for cartel reasons, just where truck prices rise -- one looks at whether or not that impacts on other supplies made.

Now we cannot simply say it is in relation to one bit of business that that will be directly dealt with, because these are complicated businesses who take in, as we understand it, costs that they incur for instance in relation to trucks. They incentivise people within that business to try to recover those costs. They set targets, they set forecasts. They then put pressure on suppliers through the operation of those targets and those strategies to reduce prices to them, so -
THE PRESIDENT: And they presumably do that all the time?

MR BEARD: They do do that all the time, but what we are interested in identifying is how do they do that in relation to rises in truck prices? That is what we are concerned about here.

So yes, they do it all the time and, yes, they may have broad policies in relation to it, but what we are really interested in is: do they do that in relation to truck prices? So that we can say: actually, it is the rise in truck prices that has an impact on supplier pricing. So it is not dealing with these things at

| large; it is not looking just at whether or not they |
|--|
| recover their costs more generally. But equally, it is |
| not limited to some sort of direct interaction in |
| a face-to-face or email-to-email negotiation between the |
| business taking on board the costs and the supplier |
| supplying the services. That is not the right way of |
| looking at it. |

It is for that reason that the criticism in the skeleton at paragraph 17, that we should actually be asking for lots more negotiations disclosure, is wrong, because that is not the way that you would expect this to work.

Those are not issues you would expect to be aired between the negotiator on behalf of, say, Royal Mail, with suppliers of other inputs that may be related to transport matters or may in fact not be, because that is actually what the Supreme Court is saying is the relevant consideration to ensure that Royal Mail and BT, if there is any overcharge, are not overcompensated in relation to these matters.

MEMBER 3: Mr Beard, where you have a business like

Royal Mail, where comparatively the costs of the trucks

is not a huge percentage, let us say they notice that

their costs are up 10% in one year.

MR BEARD: Yes.

| 1 | MEMBER 3: And 1% of that is in relation to trucks and 9%, |
|----|--|
| 2 | let us say, is staff costs, making it a very, very |
| 3 | simple example. |
| 4 | MR BEARD: Yes. |
| 5 | MEMBER 3: And they decide, actually, we are going to have |
| 6 | to have some costs reductions here, and they reduce |
| 7 | their costs by 5% by reducing the costs of their inputs |
| 8 | just across the board. Now, how does that work? |
| 9 | Because that may be more realistic than simply saying: |
| 10 | well, we have a 1% increase in costs, well, any 1% |
| 11 | reduction in costs is attributable to that. |
| 12 | MR BEARD: Well, the question will be: how is it that those |
| 13 | matters are actually dealt with, and is there sufficient |
| 14 | evidence to show that in fact it was that 1% that was |
| 15 | critical to the process of changing the supplier costs? |
| 16 | So it will be a matter of fact that has to be considered |
| 17 | in relation to those issues. But I think |
| 18 | MEMBER 3: Why do you allocate that let us say you have |
| 19 | got the 5% reduction. Why do you allocate that 5% |
| 20 | reduction to the increase in price in trucks when you |
| 21 | have got a global increase in 10%? |
| 22 | MR BEARD: Well, I am not we are not I am not assuming |
| 23 | that you do or do not allocate that. I would be looking |
| 24 | at what the evidence was of how that process was entered |
| 25 | into. But I think it is slightly dangerous to think of |

this at too high a level because our whole point is,
what you that have are people in the business -- it does
not matter what the scale of the business is -- I mean,
there is actually a perversity about some of the points
that are being raised against us by the claimants, that
says: well, it is a very big business, this is a small
part of their overall revenue, and therefore one would
not assume that there is going to be any impact.

That is a very strange submission because it would mean that someone like Google was effectively immune from a mitigation argument in these circumstances, because --

MEMBER 3: That may explain why the mitigation argument is quite difficult.

But what I am saying is, if you are running a business and you have a -- you are facing a 10% increase across the board, unless you have got documents which say, ah, trucks have gone up 1%, "Because of that increase, we are going to go to these other suppliers and get them down", that is one possible scenario. But another possible scenario is they look at it more globally and say, "Actually, would an increase of 10%, of which 9%, for example, is staff costs -- we are going to have to see what cost cuttings we can make now in order to balance the books and maintain profitability."

| Т | They start rooking and seeing whether or not they |
|----|--|
| 2 | can shave stuff off, and let us say they shave off 5%, |
| 3 | I am just wondering how you deal with that situation |
| 4 | THE PRESIDENT: I would have thought the scale of the |
| 5 | business is very relevant, Mr Beard, because each unit |
| 6 | will feed up its costs and profits to some central |
| 7 | management. They will review it overall. They may send |
| 8 | out directions to other parts of the business, having |
| 9 | looked at the totality, and say so that if it is BT, |
| 10 | where trucks I mean, Mr Malek has been quite generous |
| 11 | in saying it is as much as that, it might be a very |
| 12 | wells percentage, and there a whole load of other small |
| 13 | percentages. They take a global view. They then say, |
| 14 | "You are buying very expensive switch gear to maintain |
| 15 | our overall profitability, which we see as under |
| 16 | being threatened by all these various matters, of which |
| 17 | trucks is just one part, we would like you to try to get |
| 18 | a 2% reduction in the price of switch gear." |
| 19 | How on other do you then say that is attributable, |
| 20 | in any way, to the the little bit of trucks? |
| 21 | MR BEARD: I can see there may be circumstances in which |
| 22 | that it may be difficult to attribute it to trucks, |
| 23 | in which case, it would not be held to be the relevant |
| 24 | trigger. But I think there is a real danger of dealing |
| 25 | with this at too high a level, and, with respect, sir, |

I think it is not right to say it is a big business and
therefore it makes it harder.

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Actually, within a large business, what one sees is a concern for costs control at all levels. There are going to be people within Royal Mail whose job it is to minimise the costs in relation to trucks, transportation, supplies in relation to transportation, and all other relevant elements of that business.

Now, that is where this is most likely to be most interesting, because what you are looking at there is a situation where, from on high, it may be said, "Look, you in transportation, you must make sure you are driving costs down", to which they say, "Okay, well, we understand that is our overall position", but the people within the transportation department are looking at the components of the costs that they actually are taking on board. They are looking at it and saying, "Okay, well, actually, if our costs of trucks is higher, that means we are going to push down costs of X, Y and Z other supplies, we are going to be renegotiating deals, perhaps, or more exactly, when we are engaged with our suppliers, we are going to be conscious that that we need to make sure that our costs overall as a business unit do not go up, or within a sub-business unit, do not go up." Indeed, it is for that reason that one would

expect you have key performance indicators imposed on individuals within those units, segments of the business, which are requiring them to consider how it is they deal with costs in that segment of the business.

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Now, Royal Mail are very interested, and BT are very interested in saying, "Well, you can only deal with it at -- look at it at a global level", and at that point one can see that you do exacerbate the difficulties in a larger organisation with identifying whether or not the costs increases in trucks are having an impact on other supplies. But it is precisely for that reason we say no, no, what we are really interested in is actually that lower level analysis. Obviously we want policies and indications of documentary material talking about costs directions coming from on high, of board consideration of these issues. Yes, that is all going to be part of the context. But you cannot say that that is the proper approach to this exercise. You need to look at where the costs are going in and where the most immediate effects are.

The irony of the argument being put against us is that we do not like the idea that we should have to deal with mitigation on the basis of indirect effects, but we want to give you disclosure, particularly that relates to very high levels, in circumstances where at a high

| 1 | level, | you | are | only | ever | going | to | be | talking | about |
|---|--------|-------|-------|------|------|-------|----|----|---------|-------|
| 2 | indire | ct ei | ffect | cs. | | | | | | |

THE PRESIDENT: I think that is very helpful from my perspective because when I read the disclosure categories I did not see them being necessarily directed at the particular segment or unit of the business dealing with transportation. If they are directed at that, well, that narrows the disclosure requests quite substantially, and then I understand the point you are making.

MR BEARD: Yes, so this is the reason why during -- the difficulty -- look, let us take a step back in relation to disclosure.

The difficulty we have is that I am drawing on the expertise of Mr Bezant and FTI in relation to these matters. But of course, when they go into a discussion with Royal Mail and BT or their experts, of course they do not know the details of how the businesses work.

What they want to know is: how is it you take these costs, and what do you do with them? We do not know where you put them and how you deal with them in terms of trying to recover them specifically so an increase in these costs would impact on others.

The main thing we did last week was we went back and said: look, in most of the disclosure categories it

already refers to truck costs, but that is what we are really interested in. What we want to know is how do you deal with those truck costs.

It is not just in relation to one supplier, it is how you deal with them in relation to how you end up engaged in negotiations. We envisage that it will be primarily focused on the segments that are most engaged with the costs, but one will need to see how those costs are then treated through the business, and that will involve some of the higher level documentation.

But it is starting at the bottom in relation to this that we are most interested in disclosure, and it is that focus that then informs the way in which one carries out the analysis.

We are not trying to be -- reach a view, precisely, about what level of legal causation has to be identified, because that is a legal debate for another day. What we are saying is: obviously we recognise there has to be some sort of causal link; how do we best go about analysing this? Well, where do the costs come in? What happens to them? Who is it that is dealing with them?

I am conscious actually of the time. I do not know whether or not this will be a convenient moment for a quick break?

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         THE PRESIDENT: Yes. Thank you very much. I think it
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             probably would.
                 If you -- you said there has been, because the -- as
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             so much in the CMC, one aspect is linked to another, so
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             just as the expert evidence was linked to disclosure,
             similarly this amendment is linked to disclosure, and
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             you said there has been progress overnight on the
             disclosure categories.
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         MR BEARD: Yes.
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         THE PRESIDENT: PO4, PO5. Is that -- we were just handed,
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             just before we opened the proceedings, a letter of
12
             yesterday, and is that what we should be looking at to
13
             understand? Or --
         MR BEARD: I am not going to recommend that letter as
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15
             reading because it is highly tendentious, but there is
             an annex to it, a schedule to it.
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         THE PRESIDENT: Right. The schedule --
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         MR BEARD: There is a schedule to it --
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         THE PRESIDENT: In the form of a --
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         MR BEARD: I think that is helpful.
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                 So if you go to the schedule, that is a helpful
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             pointer in relation to this and identifies what remains
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             as disputes in relation to it.
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         MR LASK: Sir, I am sorry to interrupt, but just in case it
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             helps, whilst obviously the progress that has been made
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             on the supply pass-on disclosure categories is very
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             welcome, I do draw attention to paragraph 10 of the
             supplemental note on disclosure that came in from DAF
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 4
             yesterday morning, because what that indicates is that
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             one byproduct of the narrowing of the pass-on disclosure
 6
             categories is that they are now less suitable for the
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             mitigation plea. So the link you were drawing, sir,
             between these arguments we are having at the moment and
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             the disclosure, is not quite as strong a link as it may
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10
             once have been.
         THE PRESIDENT: Yes, they are saying that they might want
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             further disclosure?
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         MR BEARD: Yes, that is what we are saying.
         THE PRESIDENT: Yes, well, that is for another day.
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         MR BEARD: Exactly.
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         THE PRESIDENT: Thank you.
                 Right, we will come back at five past 12.
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         MR BEARD: I am grateful.
19
         (11.56 am)
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                                (A short break)
21
         (12.08 pm)
22
                         Submissions re the Amendment
         THE PRESIDENT: Mr Beard, can we just turn to the actual
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             amendment that is proposed, which is --
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         MR BEARD: Yes, certainly.
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- 1 THE PRESIDENT: -- in fact what we have to decide today. 2 MR BEARD: Yes. 3 THE PRESIDENT: Interesting though the analysis of the 4 implications of the Supreme Court judgment is, which is 5 in our bundle B3, we were looking at the Royal Mail 6 defence, and I assume the other one is the same. 7 MR BEARD: Yes, it is. 8 THE PRESIDENT: And it was paragraph 30(c). MR BEARD: Yes. 9 10 THE PRESIDENT: "Further, or in the alternative, the app
- contends the Claimant mitigated any overcharge by
 reducing the costs which it paid to its suppliers.
 Without limitation, DAF avers the Claimant will have
 sought to mitigation any increase in its input costs by
 virtue of any such overcharge by negotiating lower input
 costs and/or otherwise reducing its costs of supply."

 {RMBT-B3/1/1}.

We did wonder, in the light of what you were

explaining to us what DAF means by the plea it seeks to

run, what is meant by the words "without limitation",

because it seems to us that it is limited in that

certainly you have sought to limit it to us -
MR BEARD: Well ...

THE PRESIDENT: -- and secondly, why the words "any increase in its input cost by virtue of".

| 1 | It seems to us what you were saying would be |
|----|--|
| 2 | reflected in a second sentence: |
| 3 | "DAF avers that the Claimant will have sought to |
| 4 | mitigate any such overcharge by negotiating lower input |
| 5 | costs and otherwise reducing its costs of supply." |
| 6 | Because, as we understood it, you were saying it has |
| 7 | to be direct. You accept that. It is the overcharge |
| 8 | which therefore led them not to the knowledge of the |
| 9 | suppliers, we understand that, but was what led the |
| 10 | claimant to negotiate lower input costs and/or otherwise |
| 11 | reduce its costs of supply. |
| 12 | MR BEARD: I will take instructions on the sentence, sir, |
| 13 | you are suggesting. On the face of it, just reading it |
| 14 | on the transcript, I do not see that that would cause us |
| 15 | any difficulty, but can I just pick up a couple of |
| 16 | points you raised in the course of that suggestion? |
| 17 | THE PRESIDENT: Yes. I have to say of course we have to |
| 18 | hear from Mr Lask. |
| 19 | MR BEARD: Of course. |
| 20 | THE PRESIDENT: But just listen but with those |
| 21 | deletions, it seems to us, without yet having heard from |
| 22 | Mr Lask, that that amendment should be permitted, |
| 23 | because that does reflect the Supreme Court ruling in |
| 24 | the way that you have explained it. |
| 25 | MR BEARD: Yes. Well |

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         THE PRESIDENT: So if you want to take instructions,
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             because --
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         MR BEARD: I think I will need to take instructions on that.
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             Is it sensible for me to take -- I know you have just
 5
             risen and we have just come back, but I do wonder
             whether it might be sensible -- we have this text on the
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7
             transcript -- if I took brief instructions. I have
             a couple of remarks about your references to limitation
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             and direct causation and so on, but I can come back on
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             those, but I think it would be perhaps helpful because
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             then we can clarify where we are, and that would
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             perhaps -- I do not have many other remarks to make --
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             and then Mr Lask can proceed on the basis of potentially
             a further amended version.
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         THE PRESIDENT: Yes. I think it would be helpful, and
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             I know you have appeared in the guise of Ms Edwards.
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             I do not know whether that means she is close by, or
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             whether she --
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         MR BEARD: She is.
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         THE PRESIDENT: -- or whether that means that -- how long
             will you need? Ten minutes should be sufficient, should
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             it not?
         MR BEARD: I think ten minutes should be sufficient. We
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             just need to track back through the transcript and make
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             sure we have got clear what is being referred to, but
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1 I think ten minutes should be fine. 2 THE PRESIDENT: Yes. 3 MR BEARD: Would it be sensible to give 15, just in case, 4 because I do not want to have to come back and --5 THE PRESIDENT: Yes, let us say 12.30. 6 MR BEARD: I am most grateful, sir. That is very kind of 7 you. Thank you. THE PRESIDENT: Mr Lask, equally, can take instructions, we 8 having given that indication. We can see there is a lot 9 10 that can be argued about at trial of whether, first of 11 all, the claimants did it anyway, and secondly, quite 12 what meaning to give to the proximate cause. We 13 understand that. But we think those have to be matters for trial. So that is where we are at the moment. 14 15 MR LASK: Thank you, sir. I am grateful for that indication. 16 (12.17 pm)17 18 (A short break) 19 (12.32 pm)20 THE PRESIDENT: Yes, Mr Beard? 21 MR BEARD: I am very grateful. Thank you very much for the 22 opportunity to take instructions. I want to make one or 23 two brief comments, but the short answer to the question

posed by the Tribunal, whether or not we would be

content with those amendments, is yes.

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If I may, just briefly, the use of the language
"without limitation" was included -- it is rather
reflective of the comparative levels of ignorance as to
the structure and arrangements of the business, and how
matters are dealt with, which was why that general
phraseology was used, but we are content for that to
move out of the text.

When it comes on to "DAF avers that the Claimants will have sought to mitigate any increase in their input costs by virtue of any such Overcharge", the focus there is on the overcharge. Obviously, the overcharge is part -- this putative overcharge is part of the input costs for the business, and all that is being said there is that it is the overcharge as part of those input costs, what is it that the over -- is the overcharge part of those input costs resulting in lower input -- other lower inputs costs or otherwise reducing its costs of supply? So we have no difficulty with those words being removed.

Obviously, it does not carry with it any sense that the claimants could have known or that the mitigation requirement is dependent on the claimants knowing that there was some sort of alleged overcharge. Plainly that could not be possible and that is no part of the ingredients of the mitigation requirements imposed by

| 1 the Supreme Court | 1 | the | Supreme | Court |
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- 2 But I did not understand the Tribunal's suggested 3 amendment to be interpolating any such requirement.
- THE PRESIDENT: No, that is quite correct. I think it is

 common ground that the -- well, you say there was no

 charge, of course, but it is not part of the claimants'

 case that if there was one, they knew about it.
- 8 MR BEARD: Yes. So that is all good.

I think the important thing to stress is that obviously when we are talking about the evidence that goes to prove this, then obviously the evidence that goes to prove this will be looking at issues to do with truck costs as a whole, inevitably. It does not just try to focus on the notional overcharge. Indeed, that could not possibly be the case where, as you say, sir, our position is that there is no overcharge. But that, I think, again, is read, and then it goes to questions about scope of disclosure.

That, I think sets out our position on the Tribunal's helpful suggestion as to how to amend this to make sure the focus is clear.

I just had one or two brief remarks to make just to finish my submissions in relation to this, just to illustrate the position that I was actually averting to in respect of the amendment, that we lack understanding

| 1 | but we are interested in this focus where the costs come |
|----|--|
| 2 | in and how they are dealt with. Would it be possible |
| 3 | for the Tribunal just to turn up Mr Bezant's first |
| 4 | statement, which is found in bundle B3 at tab 10 |
| 5 | {B3/10}. |
| 6 | THE PRESIDENT: We can. I am not sure what point it is |
| 7 | going to because we have an application by you to amend. |
| 8 | We have indicated that, with the changes you accepted, |
| 9 | subject to hearing obviously from the claimants, we are |
| 10 | minded to grant it, and then we come to the disclosure |
| 11 | categories, which we have not started. So we can look |
| 12 | at all sorts of things, but we have a lot to do. |
| 13 | MR BEARD: I completely understand. All I was going to |
| 14 | illustrate was one of the situations where Mr Bezant was |
| 15 | specifically saying it is these the specific |
| 16 | forecasts and KPIs related to these costs that |
| 17 | (overspeaking) |
| 18 | THE PRESIDENT: That might come into the disclosure |
| 19 | category. |
| 20 | MR BEARD: Yes, absolutely. I am happy to postpone that, |
| 21 | and, in the circumstances, I am happy to leave matters |
| 22 | for at this stage, given the Tribunal's indication, |
| 23 | unless I can be of further assistance. |
| 24 | THE PRESIDENT: Yes. |
| 25 | Now, Mr Lask, you have also had a chance to consider |

| 1 | this and you have heard the points the Tribunal has |
|----|---|
| 2 | made. |
| 3 | MR LASK: We have, sir, and I am grateful for the indication |
| 4 | the Tribunal has given. We have looked at the |
| 5 | amendment. It does not address our concerns or remove |
| 6 | our objection to the application that you are minded |
| 7 | grant. I hear that you are minded to grant it but |
| 8 | I would like to make my submissions in opposition if the |
| 9 | Tribunal would permit me to |
| 10 | THE PRESIDENT: Yes. |
| 11 | MR LASK: to persuade you otherwise. |
| 12 | THE PRESIDENT: Yes, you are fully entitled to do that. |
| 13 | Submissions by MR LASK |
| 14 | MR LASK: Thank you, sir. |
| 15 | Given the way in which the discussion developed this |
| 16 | morning, I think the appropriate place to start is |
| 17 | Sainsbury's in the Supreme Court. I am not going to |
| 18 | take you back over all the same passages you have |
| 19 | already seen in detail but I want to make some brief |
| 20 | points, if I may, on what the Supreme Court was and was |
| 21 | not intending to do. |
| 22 | If I could pick it up, it is, as you will recall, in |
| 23 | bundle E, tab 1 $\{E/1\}$. I am so sorry, my bundle does |
| 24 | not have the bundle pagination, but I wanted to pick it |
| | |

up on page 211, which is on internal page 70 $\{E/1/71\}$.

| 1 | THE PRESIDENT: Yes. |
|-----|---|
| 2 | MR LASK: This falls within the broad axe issue, and this is |
| 3 | where the court turns to deal with the question of |
| 4 | mitigation and the burden of proof, and of course burden |
| 5 | of proof is the way in which the issues expanded during |
| 6 | the hearing. |
| 7 | THE PRESIDENT: Yes, 211 says it is clearly on the |
| 8 | defendants. Yes, pleaded proof. |
| 9 | MR LASK: 211, it is accepted that merchants were right to |
| L 0 | say the burden was on the defendants. |
| 11 | Over the page, just at the end of 211 $\{E/1/72\}$, |
| L2 | after the quote from The World Beauty case, the court |
| L3 | says: |
| L 4 | "But in the context of these appeals, as we discuss |
| L5 | below, the significance of the legal burden should not |
| L 6 | be overstated." |
| L7 | Then that takes us to I go straight to |
| L8 | paragraph 216 $\{E/1/73\}$, which is key for present |
| L9 | purposes, where the court says that: |
| 20 | "The legal burden lies on the operators of the |
| 21 | schemes to establish that the merchants have recovered |
| 22 | the costs incurred in the MSC. But once the defendants |
| 23 | have raised the issue of mitigation, in the form of |
| 24 | pass-on, there is a heavy evidential burden on the |
| 25 | merchants to provide evidence as to how they have dealt |

| with the recovery of their costs in their business. |
|--|
| Most of the relevant information about what a merchant |
| actually has done to cover its costs, including the cost |
| of the MSC, will be exclusively in the hands of the |
| merchant itself. The merchant must therefore produce |
| that evidence in order to forestall adverse |
| inferences" |

So what we know is that the court is only dealing there with the burden of proof. That is important in my submission because it is not addressing, obviously, the issue of permission to amend, because that was not before it, it is not addressing the ordinary rules of pleading, or indeed the test for summary judgment.

That is critical to understand in the meaning of this paragraph and its effect, because the court says that there is an evidential burden on the merchants once the defendants have raised mitigation, but in its proper context, in my submission, raising mitigation means raising it by way of a properly pleaded defence.

What the Supreme Court is not doing is giving all defendants in any commercial litigation carte blanche to plead mitigation without any evidential basis for doing so. It is not conferring on defendants immunity from the established rules governing permission to amend.

Since the Supreme Court was not addressing these

issues, it is highly unlikely, in my submission, that it intended to rewrite the well established principles on permission to amend, summary judgment, and the rules of pleading. Indeed, if that was what it had intended it would have said so.

This is reinforced by the impact -- and this is a point that the Tribunal alluded to at the outset, of Mr Beard's submissions. It is reinforced by the impact that such a rewrite would have on commercial litigation and follow-on claims in particular. Because if a defendant can plead mitigation without any evidential basis, in any case where a business claims financial loss, this will have a profound impact, in my submission, on the cost and complexity of proceedings. It will give rise to extensive disclosure and probably expert evidence as a matter of course.

It would, I say, make follow-on claims more difficult to pursue, which is contrary to the principles that the Tribunal has recognised, for example in its disclosure ruling.

So, in my submission, that is not -- it is clearly not what the Supreme Court intended. It was simply addressing burden of proof in the particular context of merchants who are members of card payment schemes, and it was recognising the particular information asymmetry

1 that exists in that context.

2 So that is what I say about the Supreme Court's judgment in Sainsbury's. That forms the basis for the 3 4 submissions I want to make on the merits of --5 THE PRESIDENT: Just before you go on, I see they are 6 addressing this situation of card payment schemes, but 7 the information asymmetry, is that not inherent in any case where you are dealing with mitigation of this sort? 8 MR LASK: There is likely always to be some level of 9 10 information asymmetry. As I want to come on to explain, 11 we say the information asymmetry that existed in the 12 Sainsbury's case does not exist in this case to the same 13 degree, but also the information asymmetry does not mean that there does not need to be some sort of evidential 14 15 basis. It may not be factual. It may be expert. But 16 if the only basis for the plea is an expert economic theory, then there has to be some basis -- I made 17 a similar submission yesterday -- there has to be some 18 19 basis for thinking that the theory is likely to be --20 likely to have occurred. It is not enough, in my 21 submission, to say, "Well, if it did occur, this clever 22 expert analysis we have will show that." Because that 23 does not tell you there is a real prospect of success. All that tells you is that it is -- I repeat the 24 metaphor -- it is a fishing expedition with a really 25

| 1 | high-spec rod, but it does not tell you you are going to |
|---|--|
| 2 | catch anything. If you cannot have confidence that |
| 3 | there is a real prospect of the theory being proven on |
| 4 | the facts, then it is not possible to say that there is |
| 5 | a real prospect of success. |

THE PRESIDENT: Yes.

MR LASK: So I will come back to that point, but just to take a step back for a moment from the detailed arguments around expert analysis and disclosure, I do say it is important to remind ourselves of the nature and context of the proposed plea. Because the plea, in essence, is that the claimants responded to the overcharge by reducing the costs they paid to suppliers. That is, of course, the third of the four ways in which the Supreme Court said merchants might have responded to the myth in Sainsbury's.

The first thing one notices is that even with the amendment that the Tribunal proposed a little earlier, the plea is extraordinarily broad and unspecified, because it still applies, on its face, to all of the claimants' suppliers, and has no limitation by reference to categories of supplier or types of input. It still applies to the whole duration of the cartel.

The next thing one notices is that the plea is concerned with how the claimants may have responded to

the overcharge arising from the cartel. I emphasise that because it highlights the heavy air of unreality about this plea. That is obviously important when considering its prospects of success.

Firstly, the cartel was conducted in secret. The claimants did not know they had been wronged. Now, I do not say that is a complete answer but it is an inauspicious start for the proposed plea. It immediately distinguishes the case from the classic mitigation case like British Westinghouse, where the claimants obviously knew the steam turbines were defective because they were billowing out extravagant amounts of steam. But it also distinguishes it from the Sainsbury's case, because the payment of the merchant service charge and every card transaction was transparent in that case. It was specifically provided for in the merchant services agreement.

So it is not obvious that a claimant can be expected to have responded to a wrong it did not even know about.

For your note, Mr Malek made this precise point at the CMC in February last year. I will just give you the reference. It is {C3/3}, I think the transcript starts on page 152, and it is internal page 38. We agree with that and we adopt the point that Mr Malek made there. So that is the first point, it is the secrecy of the

1 cartel.

The second is that the overcharge was a very small proportion of the claimants' total annual expenditure. We have given the figures in paragraph 12 of our skeleton, but it was 0.08% for Royal Mail. It was 0.044% for the second BT claimant, and 0.3 for the third BT claimant.

Now Mr Harvey's evidence is that even if detected, an increase of this level is unlikely to have triggered a successful business-wide cost reduction exercise. That has not been contradicted, at least not by evidence.

It is not enough, in my submission, to say, well, it may have done so because "may have" is not the test.

The allegation must be more than arguable, it must have a real prospect.

So what is there to support DAF's proposed defence?
We say very little indeed. There is no factual basis
for the plea. DAF has failed to adduce any evidence to
suggest that the claimants obtained cost reductions from
any of their suppliers. If they had, if the claimants
had done that, DAF may have known about it because DAF
itself supplied complementary products to the claimants,
as we heard yesterday.

So in my submission, DAF's own supply relationship

with the claimants is a bellwether for its mitigation defence.

All we have is the most generic of economic theories, that all businesses act to recover their costs and make a return. But again, the uncontradicted evidence from Mr Harvey is that whether a particular cost rise is likely to trigger a successful cost reduction exercise depends heavily on the particular economic context. DAF has identified no feature with the relevant context in this case to suggest that mitigation by cost reduction is likely to have occurred.

So, in my submission, it is impossible to see how DAF can establish a real prospect of success based on no factual evidence and an entirely generic economic theory.

The proposed plea is, at worst, wholly unrealistic and at best, pure speculation. For that reason, the amendment ought not to be allowed. Indeed, if the mitigation defence is allowed in these circumstances, it is very difficult to conceive of a cartel case in which it would not be allowed.

Sir, what I wanted to do next was just deal with the issues under the same four headings that I addressed to you yesterday, but I will cut my cloth accordingly, given that I prefaced some of those issues already in

1 that introduction.

The four issues are: the lack of any factual basis; the inadequacy of the expert evidence; the practical implications; and the delay.

Dealing firstly with the lack of factual basis, we do say there must still be some evidential basis for the pleading, and that would ordinary very be factual, but it is common ground that DAF's case is advanced —

I mean, Mr Beard made this plain this morning: it relies wholly on the Supreme Court's judgment in Sainsbury's.

There is no factual evidence.

DAF makes the obvious point that there is information asymmetry, and it cannot know about the claimants' internal operations, but in my submission that misses the point. I emphasise that the position here is very different from the position in Sainsbury's, because in that case there is no reason why MasterCard would have known about any efforts by Sainsbury's to negotiate cost reductions with its dairy or meat suppliers. That is what lay behind the Supreme Court's observation at paragraph 216. The Supreme Court is not referring there to claimants and defendants in general; but specifically to the relationship in that case between operators of the payment card scheme and participating merchants.

But here, as we know, DAF was the supplier of precisely the sort of input that, on its own case, the claimants may have sought to reduce the costs of.

Just to illustrate that, DAF says in its skeleton argument, at paragraph 63(a), it says in terms:

"[Royal Mail] and BT may have negotiated lower prices for trailers/bodies in response to higher Truck costs ..."

Well, if they did, you should know about it. We do not know if you have investigated it, DAF, but if you have, you have not told us the outcome. But if we did not negotiate those cost reductions with you, we did not try to, what basis is there for thinking we did it with anyone else?

That point is supported not only on DAF's own case, but in Mr Harvey's evidence. If I could ask you to turn up Harvey 9, please, at tab 17, B3. He makes the point at paragraph 5.21 on page 16 {B3/17/16}:

"I also note that if and to the extent that the overcharge did in fact 'trigger' the Claimants to proactively seek costs reductions from their suppliers in order to mitigate this increased cost, then one place that this could have occurred would be in the negotiations with the Defendants themselves for the purchase of any other related goods and services."

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|---|------|----------|-----------|---------|-------|-----|-----|---------|-------|---------|-------|
| | THEH | Just | IIIOVIIIG | LOWALUS | LIIE | ena | OT | tilat | paray | rak |)II : |

"If Royal Mail had, in fact, sought to negotiate down the costs of its trucks and trailers ..."

It should probably read "bodies".

"... with the Defendants in this period, then this would be something that the Defendants should be able to confirm. If this did not occur then this would support the Claimants' position that it is unlikely that any increase in the purchase price for their trucks as a result of the cartel in fact resulted in any attempts by the Claimants to negotiate down the price of other goods and services from their suppliers."

That has not been contradicted either.

The point we make is a simple one: if the claimants did not achieve costs reductions for products or if there is no evidence that the claimants achieved cost reductions for products that were closely related to trucks, they are less likely to have done so for other, unrelated goods and services. That is why I say that DAF's own supplier relationship with the claimants is a bellwether for its mitigation defence.

Where that takes us is that the lack of any factual basis means that the onus falls entirely on DAF's expert evidence. So that is where the evidential basis for its mitigation plea has to be found. I turn to that now.

| 1 | Again, as with the complements plea, the expert |
|----|--|
| 2 | evidence comprises two elements: a theory and a proposed |
| 3 | analysis. |
| 4 | I made the point yesterday that DAF needs to |
| 5 | establish that both are good in order to have a real |
| 6 | prospect of success. It is not enough to have one or |
| 7 | the other. |
| 8 | So dealing first with the theory, may I ask you to |
| 9 | turn up Bezant 1 at paragraph 12, which is B3, tab 10, |
| 10 | page 3. {B3/10/3}. |
| 11 | I say paragraph 12, it is actually 13. In the |
| 12 | second sentence: |
| 13 | "As a matter of economic principle, and hence |
| 14 | observed standard commercial practice, a business acts |
| 15 | to recover all of its costs and make a suitable return |
| 16 | on its activities (which return is necessary over the |
| 17 | longer term for its continued existence). As a result, |
| 18 | when faced with an increase in any of its costs (such as |
| 19 | an overcharge) - a business will have to consider |
| 20 | whether to: |
| 21 | "a. increase its prices |
| 22 | "b. control its expenditure |
| 23 | "c. absorb the increase in costs and earn lower cash |
| 24 | profits |

"d. adopt a combination of (a), (b) and (c)."

| In my submission, it is clear that is expressed at |
|--|
| a very high level of generality. What is important is |
| that Mr Harvey explains that the likelihood of |
| mitigation you will see that Mr Bezant does not |
| really elaborate on which of those options he thinks |
| would have been likely in this case and whether he |
| thinks mitigation would have been likely and if so, why. |
| |

What Mr Harvey says, and this is going back to his ninth statement, behind tab 17, pages 10 to 11 {B3/17/10}, he deals with this at 5.6, he says, well, the likelihood depends on the economic context.

Again, that is uncontradicted.

As I say, 5.6, he refers to the "fundamental economic principle" in the first sentence, and then he makes the point which, again, I think the Tribunal made this morning, because big businesses are always seeking to cover their costs and maximise their profits:

"I would therefore expect businesses to pursue cost reductions as a 'business as usual' activity. I would not expect businesses to 'wait' for the price of one input (such as trucks) to rise, before pursuing cost reductions on other inputs."

Then he says, therefore there is:

"... no reason in economic theory to expect that 'mitigation by cost reduction' would necessarily

| 1 | occur Rather, for the reasons given [it] depends |
|----|--|
| 2 | on the economic context." |
| 3 | He says at 5.7 {B3/17/11}: |
| 4 | "I recognise, of course, that an increase in the |
| 5 | price of one input could in some cases 'trigger' |
| 6 | a business to scrutinise the rest of its costs more |
| 7 | thoroughly However, I understand that truck |
| 8 | expenditure accounted for a negligible proportion" |
| 9 | That is the point I made at the outset. This is the |
| 10 | end of paragraph 5.7: |
| 11 | " I therefore consider it unlikely that an |
| 12 | increase in truck prices of the level that allegedly |
| 13 | occurred as a result of the cartel would trigger a |
| 14 | 'business-wide' increase in scrutiny of the type that |
| 15 | I understand Mr Bezant wants to investigate" |
| 16 | Then he make the point, at 5.8, this is reinforced |
| 17 | by the fact that it was conducted in secret. |
| 18 | At 5.9: |
| 19 | "Even if the Claimants had identified an increase in |
| 20 | the price of the trucks and even if the Claimants |
| 21 | had subsequently decided to use this as a reason to seek |
| 22 | to negotiate a reduction it would be necessary for |
| 23 | one or more of the suppliers to agree to reduce |
| 24 | their prices off the back of a request" |
| 25 | Then he says {B3/17/12}: |

"Aside from the arguments that Professor Neven raises in respect of trailers and bodies ... there is no reason to believe that the Claimantss' suppliers would have agreed to reduce [their] costs ... Indeed, there may be many factors that would lead a supplier to refuse any such reduction ... margin on the product ... general market conditions", et cetera.

So what Mr Harvey is doing is saying well, this —
the likelihood of this having occurred depends on the
economic context, and there are reasons to believe it
was unlikely to have occurred. Mr Harvey is engaged
with some of those factual elements of the economic
context.

There is no attempt by Mr Bezant to identify any features of the present context to suggest that the alleged mitigation was likely to have occurred.

In my submission, that fatally undermines the application, because there is no factual basis, and in the absence of any analysis by Mr Bezant to suggest that this would have been likely to have occurred, there is no basis for the Tribunal to conclude that there is any real prospect of success.

I note that Mr Bezant does not say that he was unable to investigate likelihood due to a lack of available information. He simply does not address, just

does not address the point. But we would say that he could have looked at similar things to Mr Harvey. He could have looked at the claimants' annual expenditure compared to the overcharge, as Mr Harvey did. He could have looked at factors indicating whether any attempts by the claimants to negotiate on bodies would have succeeded. So he could have looked at DAF's margin and alternative suppliers for bodies in contractual terms.

He could have sought to identify other complementary products which were likely targets for any cost negotiation exercise. He has done none of those things. As I say, what we do know about the economic context, the matters identified by Harvey, they all point in one direction, which is that this mitigation is unlikely to have occurred.

MEMBER 3: Mr Lask, do we have any feel for what the relative cost is for the truck purchases in any year and the fuel purchases, because when you look at fuel, that is something that quite commonly will fluctuate 25%, sometimes more in any one year. So you have one major cost input which fluctuates a considerable amount, and another cost input which probably does not fluctuate in the same way up and down. Do we have any idea what the relative size is, in those two inputs?

MR LASK: Sir, I do not know the answer to that offhand but

- 1 we will look into that over the break, if we may, and 2 let you know if there is any evidence. 3 MEMBER 3: I just want to have a feel for it. 4 MR LASK: Yes, thank you for that. 5 But, standing back, we have a proposed mitigation plea advanced without any factual basis at all, and an 6 7 economic theory that is so generic as to be utterly uninformative as to the likelihood of mitigation in this 8 case. In substance, the plea rests entirely on DAF's 9 10 hope that something will turn up in disclosure, and that 11 Mr Bezant will, via his analysis, be able to turn it 12 into a plausible mitigation story. THE PRESIDENT: Sorry -- just a moment, sorry. I think 13 Mr Beard may have dropped off. Could we -- can you 14 15 pause a moment. 16 MR LASK: Sorry if my submissions have had that effect. MR BEARD: No, I have been listening attentively. There was 17 18 a slight glitch but I saw the text on the transcript so 19 Mr Lask can rest assured I have heard all of his wise 20 words. 21 THE PRESIDENT: We can hear you, Mr Beard. We have been
- deprived of the pleasure of seeing you at the moment in any guise, whether as Mr Beard or one of your other aliases.
- 25 MR BEARD: Yes, I am sorry that --

- 1 THE PRESIDENT: You are back.
- 2 MR BEARD: -- that has happened. I will try to rectify it
- 3 over the short adjournment.
- 4 THE PRESIDENT: No, you are back. With a new name, I think,
- 5 but yes.
- 6 Yes, Mr Lask go on.
- 7 MR LASK: So I was making the point that standing back, the
- 8 plea is advanced without any factual basis, and an
- 9 economic theory that is so generic as to be utterly
- 10 uninformative. It does, I say, rest entirely on the
- 11 hope that something will turn up in the disclosure, and
- 12 that Mr Bezant will turn it into a plausible mitigation
- 13 story.
- 14 DAF's submission, the way in which Mr Beard put the
- 15 case this morning, in my submission, what that comes
- 16 down to is that if mitigation occurred as a result of
- overcharge, Mr Bezant's analysis and the disclosure we
- have requested will show it. But in my submission, that
- is not good enough. In fact, it is the very definition
- of a fishing expedition. That is the very thing the
- 21 authorities say is not good enough.
- 22 Sir, I was going to come on to Mr Bezant's proposed
- 23 analysis. I know we have had couple of breaks this
- 24 morning, but I am conscious of the time, and I am in
- 25 your hands as to whether you want me to carry on or wait

| 1 | until after the break? |
|----|---|
| 2 | THE PRESIDENT: You have made some comments on that already. |
| 3 | This is obviously a very important part of this hearing. |
| 4 | To make comments on his analysis, how long will that |
| 5 | second point take, which is I think of your four points, |
| 6 | it is the second one? |
| 7 | MR LASK: Yes, this would complete the second of my four |
| 8 | headings, yes. |
| 9 | THE PRESIDENT: Why do you not complete that? |
| 10 | MR LASK: Okay, very well. Thank you, sir. |
| 11 | So given that the submissions I have just made, we |
| 12 | say that in the circumstances, it does not matter how |
| 13 | sophisticated or suitable Mr Bezant's proposed analysis |
| 14 | is, because until that analysis is carried out, the |
| 15 | defence remains pure speculation. |
| 16 | But in case we do need to go further, we do say that |
| 17 | the proposed analysis is fundamentally flawed, because |
| 18 | it is common ground that causation is an essential |
| 19 | ingredient of mitigation. Mr Beard I think accepted |
| 20 | this morning that there has to be a direct causal link, |
| 21 | which we would say is right. Mr Harvey explains why |
| 22 | Mr Bezant's proposed analysis is unsuitable for |
| 23 | establishing causation. |
| 24 | We looked this morning at I think it was |
| 25 | paragraph 5.13 onwards. It is probably just worth |

| 1 | having that | open. | So | this | is | {B3/17/12} | and | it | is |
|---|-------------|--------|-----|------|----|------------|-----|----|----|
| 2 | starting on | page : | 12. | | | | | | |

The first point Mr Harvey makes at 5.13 is the key omission is any mechanism for establishing causation. He says:

"Without analysing this, I cannot see how

Mr Bezant's analysis can assist the Tribunal in

establishing whether the Claimants in fact chose to seek

a cost reduction as a result of the overcharge."

Then at 5.14 he draws a contrast which is not something you have heard from Mr Beard on, but he draws a contrast with Mr Bezant's proposed approach to supply pass-on. Because his analysis on supply pass-on appears, as we understand it, to be geared to try to trace a link between the overcharge and a decision by the claimants to increase their prices.

We are saying that is the sort of thing you need to do in mitigation. You need to trace the link. Then that is reflected in the five steps that Mr Harvey sets out at 5.15. Those are the steps that he says are necessary in order to establish causation in a case like this.

Just to be clear, Mr Harvey does not say, and we do not say, that it would need to be shown in any negotiations or any evidence of negotiations that the

| claimants specifically mentioned truck costs as a reason |
|--|
| for seeking to reduce the costs of their other supplies. |
| We do not say that is required, but we do say that the |
| five steps identified by Mr Harvey are required. He |
| makes the point that the trigger that Mr Bezant wants to |
| examine is only one part of the causal connection. |

Now, because of the way that the timetable works for this hearing, we do not have a response from Mr Bezant to that. But we do have DAF's submissions, and the essential argument that is made by Mr Beard is that Mr Bezant's analysis would be able to establish causation.

I would like to take you to what Mr Bezant says about this, if I may. This is back in his first statement, tab 10 of B3, page 18, paragraph 71.

{B3/10/18}

As we understand it, this is all of it. This is his explanation of how he is going to do it, and this is as close as he gets to explaining how he will establish causation.

I am going to pause so the Tribunal can read it, but the initial observation I make is, if nothing else, the explanation is compressed. We say it is striking that Mr Bezant does not explain his approach to causation more clearly when it was being very clearly ventilated

| 1 | on the correspondence. I will just pause there, is |
|---|--|
| 2 | I may, so you can read it, sir. (Pause) |
| 3 | THE PRESIDENT: Yes. |

MR LASK: Sir, as we understand it, Mr Bezant proposes to look at firstly whether truck price increases were the sort of thing to trigger greater costs scrutiny, and then whether the claimants in fact achieved costs reductions. But there is no indication of how he will identify whether the claimants in fact acted on those triggers, or whether such efforts were successful.

There is no indication that he will be able to trace the link between a rise in truck costs and any reduction in other costs; so he will not be able to say whether one was caused by the other.

Mr Malek discussed with Mr Beard, suppose trucks costs do typically trigger costs reduction efforts within the claimants' businesses? Suppose that Mr Bezant spots a cost reduction in a particular area of the business. How will he be able to say that that particular cost reduction arose out of the efforts triggered by an increase in trucks prices? Cost reduction may have arisen, for example, as a result of competition in the market for the supply of that input.

I raise the question, how will he establish that

causal link? We say it is totally unclear, because he

does not say. General cost-cutting measures arising

across a business may be very difficult to link causally

to the overcharge. As you put it, sir, in your exchange

with Mr Beard: how on earth do you attribute it to

trucks? All he is proposing to look at, as we

understand it, is overall cost and price trends.

We do say that actually, what you need to do if you are going to do this, is you need to look at the negotiations. Just as the parties will be looking at the negotiations on trucks, to see whether an increase in list prices is fed through to the transaction prices paid by the claimants. It is common ground that that is very relevant in the context of overcharge, and we say it is just as relevant in this context.

Just for your reference -- for your notes, sir, there is a letter on this in the bundle. I do not need to take you to it. It is in the Inner Confidentiality Ring so it is {D/IC30/1}. It is a letter that acknowledges that this is an issue that needs to be looked at in that context.

- 22 THE PRESIDENT: In the context of the overcharge?
- 23 MR LASK: Of the overcharge.
- 24 THE PRESIDENT: Yes.

25 MR LASK: DAF says --

| 1 | THE PRESIDENT: I follow a lot of what you say, but I do not |
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| 2 | quite understand how looking at the negotiations with |
| 3 | suppliers is going to help. I mean, in no |
| 4 | circumstances, I would have thought, or it would be |
| 5 | exceptionally rare, even if a purchaser knew it was |
| 6 | being subject to a particular overcharge and it wants to |
| 7 | mitigate that increase by reducing the costs of |
| 8 | something else, it will negotiate with that other |
| 9 | supplier to try to get the costs down. It will know |
| LO | that it has an overcharge. It will know that it is |
| L1 | seeking to mitigate that specific over but it is not |
| L2 | necessarily going to tell the supplier, "Well, look, our |
| L3 | truck costs have gone up, so" |
| L 4 | I think you have just recognised that. |
| L5 | MR LASK: Yes. |
| L6 | THE PRESIDENT: " and therefore we want a corresponding |
| L7 | reduction." |
| L8 | Most suppliers will say, "That is your problem. Go |
| L9 | and negotiate with your truck supplier." |
| 20 | In any event, it is not the kind of exchange you |
| 21 | would expect. I do not, for myself, see how to looking |
| 22 | at the negotiations will help. |
| 23 | MR LASK: Sir, I say it is necessary to look at the |
| 24 | negotiations, but it is not sufficient on its own. |
| 25 | THE PRESIDENT: Why is it necessary? |

| 1 | MR LASK: Because the first thing you look at is you need to |
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| 2 | look at whether the claimants in fact sought a costs |
| 3 | reduction. If you can establish that by looking at |
| 4 | evidence of their negotiations with their suppliers, |
| 5 | then you can start trying to trace back, through the |
| 6 | claimants' evidence, to see whether that can be linked |
| 7 | to a recognition or a detection of an increase in trucks |
| 8 | costs. That is how you try and trace the link from |
| 9 | the you almost start at the end. You trace the link |
| 10 | from the cost reduction effort and you trace it back |
| 11 | through the claimants' internal processes to see whether |
| 12 | it can be linked to a detected increase in truck prices. |
| 13 | THE PRESIDENT: Well, you could start either way. There is |
| 14 | no magic way you start. |
| 15 | MR LASK: I accept that. |
| 16 | THE PRESIDENT: Because equally, looking at negotiations, |
| 17 | you might find that in every negotiation, the claimants |
| 18 | try and seek a cost reduction. |
| 19 | MR LASK: Yes. Well, you might, but if you do not see that |
| 20 | at all, if you do not have any evidence of that, it |
| 21 | becomes very difficult to see how you get a case on |
| 22 | causation off the ground. |
| 23 | Just a final point under this heading, sir, is |
| 24 | I mentioned previously the byproduct of the narrowing of |
| 25 | the supply pass-on disclosure categories. As you saw |

| 1 | from DAF's supplemental submission, it is apparent now |
|----|---|
| 2 | that the disclosure being sought may well not be |
| 3 | sufficient for Mr Bezant's analysis, and for the |
| 4 | mitigation defence. That has two implications, in my |
| 5 | submission: the first is that it becomes even more |
| 6 | difficult to see how Mr Bezant's analysis could |
| 7 | establish the mitigation defence, because now the |
| 8 | disclosure is simply not there for him. |
| 9 | The second is that if permission is granted, there |
| 10 | is a good chance that there will be further disclosure |
| 11 | requests coming from DAF. In my submission, it cannot |
| 12 | be right, at this stage in the litigation, to be seeking |
| 13 | permission for an amendment that on any view will not be |
| 14 | sustainable on the disclosure currently being sought. |
| 15 | THE PRESIDENT: Yes. |
| 16 | MR LASK: That brings me to the end of the second heading. |
| 17 | The third and fourth headings I can pick up after the |
| 18 | adjournment, and may not take as long as the first two. |
| 19 | THE PRESIDENT: Yes. I would hope they do not, or we will |
| 20 | be in some difficulty. We will come back at five past |
| 21 | two. So we will take slightly shorter break. |
| 22 | MR LASK: Thank you, sir. |
| 23 | (1.16 pm) |
| 24 | (The Short Adjournment) |
| 25 | (2.05 pm) |

| 1 | THE | PRESIDENT: | Yes, | Mr | Lask? | Mr | Lask, | Ι | think | you | are | on |
|---|-----|------------|------|----|-------|----|-------|---|-------|-----|-----|----|
| 2 | | mute. | | | | | | | | | | |

MR LASK: Thank you, sir. Apologies. Just before I restart my submissions, Mr Malek asked a question before the break about whether we had any information on the relative cost difference as between trucks on the one hand and fuel on the other. We are exploring that with our clients but we do not have an answer yet, I am afraid.

Coming on to the third heading in my submissions, which concerns the practical implications of allowing the amendment, and in particular prejudice, as I submitted yesterday, if the Tribunal -- if I have persuaded the Tribunal that DAF has failed to establish a real prospect of success, that is the end of the matter and the amendment should be disallowed.

But even if I have not, I do say it is necessary to weigh up still the prejudice to the claimants in allowing the amendment compared to the prejudice to DAF in disallowing it. We do submit that allowing the amendment would cause substantial prejudice to the claimants because it would result in a very large increase in the work and the costs involved, and a potential diversion of resources.

That would be exacerbated by the fact that the

Tribunal has granted permission to run the complements defence, so it is not just one additional defence now, it would be two.

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Just to make the point good, and I can take this point briefly, sir, but going back to Mr Harvey's statement in {B3/17/14}, we have looked at the five steps that he says would be required in order to do what he regards as a robust forensic accountancy analysis, and then he says at 5.19, at the bottom of page 14:

"Whilst my view is that each of the five steps set out in paragraph 5.15 above are necessary in order for any forensic accounting mitigation analysis to properly assess the question ... this would require detailed factual analysis and further information from the Claimants. This is particularly the case given the absence of any limitations being placed upon the suppliers that Mr Bezant proposes to investigate as he and the Defendants appear to consider that an analysis of the whole of the Claimants' supplier base is necessary in order to determine whether any of those suppliers' prices were decreased. I do not, therefore, share [his] view that a probative and reasonable mitigation analysis can be conducted in these proceedings without requiring significantly more disclosure from the Claimants than has been requested in

| 1 | the PO4 and PO5" |
|----|---|
| 2 | Just pausing there, sir, that needs to be seen in |
| 3 | the context of what Mr Bezant was saying in Bezant 1 |
| 4 | about the scope of his analysis. If I can ask you to |
| 5 | turn up Bezant 1 at {B3/10/3}, you will see |
| 6 | paragraph 11: |
| 7 | "In this statement I address three issues which are |
| 8 | relevant to the determination of certain aspects of |
| 9 | DAF's application" |
| 10 | (a) supply pass-on, (b) PO4 and PO5 disclosure, and |
| 11 | "(c) My proposal to assess the extent to which any |
| 12 | alleged increase in the price of Trucks would have been |
| 13 | successfully mitigated This analysis is based on |
| 14 | paragraph 205(iii) of the [Sainsbury's decision]" |
| 15 | Then this is an important sentence: |
| 16 | "I note that my proposed Mitigation Analysis is |
| 17 | limited to negotiations with suppliers other than those |
| 18 | suppliers from whom the Claimants purchased goods and |
| 19 | services alongside the Truck (ie non-complements |
| 20 | suppliers)." |
| 21 | So Mr Bezant says his analysis is only looking at |
| 22 | the effects on the prices of non-complements inputs. |
| 23 | There are a number of implications to that. First, |
| 24 | that appears to be the intention with the submission |
| 25 | made in DAF's skeleton, at 63(a), where it says that: |

"[Royal Mail] and BT may have negotiated lower prices for trailers/bodies in response to higher Truck costs: this point is covered by the Mitigation Plea, addressed above."

That is 63(a) of DAF's skeleton.

At the very least, there is uncertainty about the scope of the mitigation plea. I do not know, sir, if that has any impact on the amendments to the amendment that you were discussing with Mr Beard this morning. We have looked back over the transcript of that exchange, and to be frank, we are not entirely clear on what the Tribunal's thinking is behind the amendments and what -- in what way, if any, the amendment narrows the scope of the plea.

As I say, I do not know whether this has any impact on that, but at the very least it is a lack of clarity, we say, in DAF's mitigation case that would need to be sorted out. But also, Mr Harvey said that, you know, he would need to do a significant additional factual analysis and seek additional further closure from the claimants. But if DAF is saying that the mitigation defence does cover complements as well as non-complements, then it may -- and I lay this down as a marker -- it may well be that Mr Harvey needs to seek disclosure from DAF, because if the mitigation plea is

| 1 | being expanded to cover potential negotiations with DAF |
|---|---|
| 2 | and other suppliers of complements, then at the very |
| 3 | least the claimants may want to seek disclosure |
| 4 | from DAF. |
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Before we get to that, I do say that that needs to be clarified, and as I say, it may or may not have an impact on the amendments you were discussing, sir, with Mr Beard earlier.

THE PRESIDENT: I do not think the amendment that -- the revision of the draft amendment impacts on the point at paragraph 63(a). That would be within the scope of a revised paragraph 13(c). So I do not think there is any knock-on effect on the point at 63(a).

MR LASK: Very well. But, at the very least, in my submission, there does need to be some clarity from DAF as to whether complements are in or out. I accept your point, which is that it would be permissible on the amended pleading, but we need to know for the purposes of expert analysis and disclosure whether they are in or out.

The other point I wanted to make from Mr Harvey's statement is at -- this really goes to the scale of the additional work that this amendment will give rise to or would give rise to. It is 5.20 of Mr Harvey's statement where he describes the additional work involved simply

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             in responding to Mr Bezant's analysis; never mind doing
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             his own, simply in responding to Mr Bezant's analysis.
             Perhaps I could ask the Tribunal to just read over
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             paragraph 5.20, please.
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         THE PRESIDENT: That is at page 15?
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         MR LASK: Yes, I am sorry.
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         THE PRESIDENT: Tab 17, yes.
         MR LASK: {B3/17/15}.
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                 (Pause)
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                 Sir, has the Tribunal read that?
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         THE PRESIDENT: Yes. Thank you.
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         MR LASK: Thank you.
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                 If one reads those paragraphs of Mr Harvey together,
             5.15 to 5.20, it is clear, in my submission, that
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             allowing this plea would give rise to significant
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             additional work and significant additional costs, and
             indeed raise the spectre of significant wasted costs,
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             and importantly, a diversion of the claimants' resources
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             that are required for the preparation to trial. In my
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             submission, those points militate strongly against
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             allowing the amendment even if you accept that it has
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             a real prospect of success, which we say it does not.
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                 Finally, I will deal with this briefly, the question
             of delay. We do say there has been a significant delay
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             in DAF raising these amendments over three years, in the
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case of Royal Mail, two-and-a-half years in the case of BT. We do not accept it can be justified by reference to the Sainsbury's litigation. I am not going to take you to the Tribunal's judgment but we do say that the rejection of MasterCard's mitigation defence was a decision on the facts, and it was not something that was significantly changed by the Sainsbury's -- sorry, by the Supreme Court's judgment in the same case.

It is noticeable that the Tribunal rejected

MasterCard's pass-on defence on much the same basis as

it rejected the mitigation defence. Yet DAF felt

perfectly well able to plead pass-on from the outset.

So we do not think there is any merit in the submission that Sainsbury's justifies their delay.

We do say the delay is not only significant but it has a practical implication, because if the amendment were now to be allowed, there is much less time available in which to do the necessary work, and it causes the claimants a much greater headache than it may have done if it had been raised earlier.

THE PRESIDENT: Yes. I thought that this Tribunal, having set out the four categories of potential "recovery" in the broadest sense that a business can use, or resort to, faced with an increase in costs, which are the four categories that the Supreme Court repeated and adopted

| 1 | in its judgment, I thought that the Tribunal had said |
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| 2 | that it is only category 4, namely pass-on, that is |
| 3 | legally permissible. So on legal grounds they excluded |
| 4 | category 3. |
| 5 | MR LASK: Sir, your recollection may well be right. That is |
| 6 | not my recollection of the judgment, and I was not going |
| 7 | to take you to it but I was focusing on |
| 8 | paragraphs 475 onwards, where the Tribunal rejects |
| 9 | MasterCard's mitigation defence on what we say is on |
| LO | the evidence, and on the facts. But if there is |
| L1 | a passage somewhere I mean, it is a very long |
| L2 | judgment if there is a passage in there somewhere |
| L3 | where they say it is impermissible as a matter of law, |
| L 4 | then I stand corrected. |
| L5 | THE PRESIDENT: Yes, I do not want to take time, we can loo! |
| L 6 | into that, but that was my understanding of it. They |
| L7 | talk about passing on as a form of mitigation, and |
| L8 | MR LASK: 475 to 478 are the paragraphs I focus on. |
| L9 | MR BEARD: It is paragraph 461 as well, the relevant |
| 20 | consideration starts at 459 and does run right through |
| 21 | to 478. |
| 22 | THE PRESIDENT: Perhaps we will have a look at it |
| 23 | afterwards. As you say, it is a long judgment. That |
| 24 | was my recollection, and it may be, but I am not |
| 25 | suggesting that that is in any way infallible. |

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                 They set out the four options a number of times, and
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             I think at some point they draw a distinction between
             what is legal mitigation, as it were, and what an
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             economist would regard as litigation.
         MR LASK: They do draw that distinction specifically in
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             relation to pass-on, which they deal with separately
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             from mitigation. I am just trying to find where
             that is. I cannot immediately find it.
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         THE PRESIDENT: We will look at that later. Yes. Thank
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             you.
         MR LASK: Sir, unless I can assist you further?
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         THE PRESIDENT: Mr Beard, would you like to respond, please.
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                       Submissions in reply by MR BEARD
         MR BEARD: Certainly.
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                 Taking it in stages, we have seen the position in
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             relation to Sainsbury's --
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         THE PRESIDENT: Mr Beard, you have suddenly muted.
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         MR BEARD: Am I back now?
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         THE PRESIDENT: You are.
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         MR BEARD: Thank you.
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                 Just taking it in stages, in relation to Sainsbury's
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             in the Supreme Court, we have the clear position that
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             this is arguable as a matter of law, and in those
             circumstances, the idea that an amendment should not be
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             permitted where it is plainly arguable ...
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I am sorry, Mr Williams was indicating I may have dropped out again.

The Supreme Court clearly indicated it was arguable as a matter of law. That is the position here. In those circumstances, it is plain an amendment should be permitted. The countervailing considerations I will come back to but they clearly do not outweigh the appropriateness of this matter being aired.

Indeed, it would be the first case potentially in which these issues were tested, albeit that the remitted matters in relation to interchange are back before the Tribunal. Nonetheless, in relation to these matters, there isn't an extant judgment following on from the Supreme Court, and it is plain in those circumstances that we should be permitted to proceed in relation to this matter.

Obviously, there are limits as to what we can plead given the asymmetry of information in relation to these issues. I am not going to rehearse the submissions I made in relation to complements yesterday, but the points being made again about how we could somehow have identified from either the bundle sales we made or the sales with bodies from third parties that we made, somehow, an indication as to how they dealt with costs and how they negotiated in relation to changes in truck

1 prices, in any way, is simply not tenable.

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I go back to the points I made about controlling for those prices and costs and trying to identify trends. But I add to that, in relation to mitigation, the fact that what we are talking about is their reaction to the higher truck costs, which plainly we cannot have any indication is. What we do see is not some clever, clever economic analysis from an expert being put forward by Mr Bezant. What he is seeking to do identify, in recognition of the fact that companies such as Royal Mail and BT will be seeking to drive down costs, how you make the enquiry as to whether or not there is a sufficient causal link between any putative overcharge and supply prices, and in that regard, he is looking at where truck costs would be identified, the types of conduct, direction, documentation that one would expect to see that might indicate why it was that companies such as these would react to higher truck costs, and how they would react at a business unit level, and how those impacts at a business unit level could then carry through into the way in which they interacted with their suppliers. Indeed, all of the narrative he is giving in relation to the various disclosure categories is

articulating this, because broadly speaking, what we are

looking at, taking the Supreme Court's framework, is if there were to have been an overcharge here, what did the claimants do with it? Did they absorb it? Did they pass it on to customers? Did they put further pressure on their suppliers?

That is why Mr Bezant looks at these things, particularly the customer pass-on and the mitigation issues, as part of almost a single exercise. Obviously he is separating out how he approaches these two things but, as we will come on to see in relation to the disclosure schedule, that disclosure schedule is primarily to do with the pass-on categories, and there have been some additions in relation to mitigation. But a lot of those additions in relation to mitigation we have said: look, rather than having a fight about that now, let us have the pass-on material, that will provide us with instruction in relation to many of the mitigation issues, and if we need to ask you for more, we will do.

But it is all to be considered in the round. The idea that we should not be able to come forward and say, "Well, there are two ways the Supreme Court has identified you might have mitigated customer pass-on or supplier mitigation, and you should only be able to plead to one of them", is just not a tenable position.

The idea that we should have particularised more, as

I say, is not something that we could have done.

Mr Lask started talking about the types of input and the duration of these arrangements. I do not understand how that could ever inform the sort of evidence we are supposed to have put forward to support the position in relation to this plea.

He again went back and resorted to decimalised place figures saying, "Well, look, these are tiny amounts in the overall revenues of these businesses." Well, I hope in opening this issue I explained why that is not the germane consideration here. What you are asking yourself is: when these costs get taken into the business, how are they then dealt with? So that if they are higher than they would otherwise have been on this assumption, what would have been the reaction in relation to passing on to customers or here in relation to mitigation in respect of deals with suppliers?

Saying that they are a small part of the business overall just is no answer to that. That is no more than trying to draw a veil over what is plainly a very significant issue.

MEMBER 3: But, Mr Beard, is that right? Because where you are dealing with something which is a small part of the overall costs, and there are other, very substantial

variables such as fuel, which will be going up a lot, up and down throughout the year, and staff costs, which are probably much higher as well, there is no evidence before us, apart from the economic theory, that as a result of overcharge that the claimants put pressure on suppliers to reduce their prices and hence reduce the claimants' costs.

You are a supplier of trucks. You -- for part of the period at least, you were a supplier of bodies.

I am sure you were a supplier of accessories, et cetera.

But you put before the Tribunal no evidence of actual pressure on you to reduce the costs of other items.

I understand the theory, I understand what
Sainsbury's is saying, but I am trying to get to grips
with how likely it is that what you are seeking, which
is a causal link, is going to appear. I think it is
a highly speculative plea and it is a contingent plea.
Because your case is there has been no overcharge. It
is saying: well, if there has been an overcharge, then
they will have tried to deal with it a number of ways.

MR BEARD: Yes.

PROSECUTION 3: The pass-on is relatively straightforward and easy to understand. But when you are talking about the other side, a reduction of costs, in the context of a complex business with other costs inputs which are

much, much larger, and a large number of items going

into that, trying to pin down a reduction of one item to

the increase in trucks is going to be extremely

difficult as a matter of fact. Even if you do have

access to the documents.

Now, there is another aspect of this, which is that you are saying, "No, what I need to do is to look at the data, let us say on a fleet level, see what is going on, and until I have that, I will not know whether this is a good point or not." So I honestly do not know whether this is a good point or not as a matter of fact, and you probably do not know either.

You are trying to say, "Well, let me look at -- have enough of a plea so I do get disclosure, so I can see whether this theory actually works and I can show causation." That is where I am at the moment. You know, I am not convinced that you are going to be able to do that and how realistic that is going to be as a possibility.

MR BEARD: I cannot give you a guarantee that we are going to be able to do that. Can I say it is a realistic possibility? Yes, I can. Because what I can point to is in the analysis being put forward by Mr Bezant, that is not seeking to deal with this all at the level which you, sir, start off dealing with it, at the

overall business level. What we are looking at is the particular costs centres. It was for that reason I talked earlier about the truck costs and the transportation costs, because it is going to be in relation to that sort of consideration, at that level of the business, that one anticipates that you are most likely to find that actually, parameters as to how that cost centre operates and whether or not it keeps its costs under control drive its interaction with suppliers such that the supplier prices are driven down because of the impacts of the cost there.

There we are not talking about 0.08 or whatever it is, we may be talking about very substantial parts of the business. If we are talking about BT Fleet, one imagines that the clue is in the name and it is running the vehicle fleet and therefore trucks are going to be — truck costs are going to be a significant part of its overall costs. Therefore, insofar as it takes on board other supplies, it might well be expected that that business segment or unit has a number of costs requirements imposed on it. It imposed key performance indicators on its staff in order to drive down costs, as a whole, and in doing so, one can immediately see that if there were to be a rise in truck prices for that costs centre, for that segment, it would have

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1 ramifications for other supplier prices, and it is for
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- 2 that --
- 3 THE PRESIDENT: I thought we were told -- sorry to interrupt
- 4 you -- that BT Fleet, specifically, truck costs, are
- 5 0.3%?
- 6 MR BEARD: No. I --
- 7 THE PRESIDENT: Do I misunderstand that? I thought that
- 8 was -- and that is why it was higher than the other --
- 9 MEMBER 3: My understanding is that it was across the board,
- 10 rather than --
- 11 MR BEARD: Yes, I do not think it is BT Fleet, sir.
- 12 I think --
- 13 THE PRESIDENT: It was the third claimant in the BT action.
- Mr Lask, just a simple point of fact.
- 15 MR LASK: Yes?
- 16 THE PRESIDENT: Is that right or wrong? I think it is in
- 17 your skeleton.
- 18 MR LASK: Yes, the point we have made in the skeleton,
- 19 I think it is paragraph 12, is that the proportion is
- 20 0.3% in the case of third claimant, which is BT Fleet
- 21 Limited.
- 22 THE PRESIDENT: Yes, that is what I was referring to. Thank
- 23 you.
- 24 MR BEARD: One moment, if I may.
- I do not think that is right, with respect. I have

1 just lost my copy of the skeleton. 2 THE PRESIDENT: It is also in a witness statement somewhere. 3 That is where it has come from. 4 MR BEARD: I will just read it {B3/25/5}: 5 "The Claimants were unaware of the cartel, which was conducted in secret, and the claimed overcharge 6 7 represents a negligible proportion of their total 8 expenditure during the cartel period (... 0.3% in the case of the Second and Third BT Claimants)." 9 10 So it is not the truck costs --THE PRESIDENT: No, 0.004% in the case of the second 11 12 claimant? 13 MR BEARD: Yes, and 0.3 in third. THE PRESIDENT: Yes, so 0.3%. Yes, the claimed overcharge. 14 15 Yes, 0.3%. 16 MR BEARD: Yes, only the overcharge, not the overall truck 17 costs.

MR BEARD: Well, we are saying that in relation to those
elements of that business, in relation to those cost
centres, because there will be further cost centres
within BT Fleet as well, because that is what we are
seeking to identify. The truck costs and the overcharge

sought to mitigate it.

THE PRESIDENT: Yes, but that is the bit you are saying

would have been so significant that they would have

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that is claimed is very substantial. It is a very large amount of money. In those circumstances, what we are dealing with is how are those costs -- when they are fed into that part of the business where inevitably they are going to be a significant cost, how are they dealt with at that point?

In those circumstances, we do not consider it in any way speculative to suggest that, in relation to that exercise, in relation to those parts of the business -- which we cannot identify because inevitably they are internal -- yes, Mr Williams points out -- no, I am sorry. I am not sure that is right.

That in relation to BT Fleet we do not have the information in relation to the subgroups with which we would be concerned in relation to these matters. So simply giving those headline figures do not give us an insight into this, because there is a point within a business where, if you are incurring what they claim is a very significant increase in cost, you will take that into account in your decision making.

What we are trying to do is identify where that would be and look at how that is dealt with. That is the best we can do because we do not understand the breakdown of these businesses externally.

Now, if that means that the disclosure requests have

to be more refined in order to target those relevant entities and how they pass those costs through, then we accept that that may well be right. But we do not have the insight in order to be able to do it.

But the key point here is that in order to say, "Is there a legitimate issue here?", it is not good enough to say it is a small part of the overall costs of any business. Because as I say, what you would end up with is a contention that a mitigation claim was less and less plausible the larger and larger the business was that we were concerned with, and because we cannot identify the breakdown of that business, we cannot take matters any further.

What is being said against us is: well, you should have been able to hypothesize, from other data that you have, information that could indicate whether or not there was a reaction by another business in respect of a cost component for that business when it dealt with you.

I have explained how that is simply impossible. Since we cannot do that, we cannot provide any sort of other meaningful particulars, it is necessary that there is some disclosure in order to be able to test this.

Now there are two issues here. One is, is it arguable as a point of law and as an amendment? It

1 plainly is. The points, sir, Mr Malek, you raised, 2 clearly go to the factual assessment of these matters. 3 We cannot take those matters further without insight 4 into the business that we are talking about here. necessarily requires some sort of disclosure or 5 provision of information. That is what we do not have. 6 7 We cannot progress the matter further at this stage. MEMBER 3: So you put together what the Supreme Court says 8 9 in Sainsbury's, where it says it is a high evidential 10 burden on the other party to produce the evidence that 11 you need once you have raised the legal plea, and the 12 passage in Clarke, where they say that there are certain 13 circumstances where you can make a plea, even though you do not have the facts and you do not actually know what 14 15 the answer is, because you are just not in a position to know. But what you are putting forward is a number of 16 17 possibilities, and you say that the possibility that you 18 want to put forward is one that is capable of being 19 found on the evidence once it has been reviewed. 20 MR BEARD: Well, it is more than that, because it is 21 obviously applying the reverse summary judgment test of, 22 is it self-contradictory or implausible? There we say, no, we have done our best to look at what it is are the 23 24 sorts of things one would anticipate would be relevant

to this, how a business would consider these sorts of

issues. We cannot take it further because this is material that is exclusively on the other side.

So to that extent, yes, we do rely on Clarke, yes, we do rely on the Supreme Court, and in those circumstances, we should not be kept out of that as a plea. Because plainly, as a matter of the summary judgment test, it is not self-contradictory. To the contrary, it is actually one of the two parts of the mitigation analysis the Supreme Court is putting forward in this circumstances.

What would be extremely unfortunate is, whilst

I take, sir, your point that on the face of it pass-on
to customers seems more straightforward, if you ended up
with a situation where this Tribunal was only
considering that element and was to conclude that,
actually, what the evidence showed was that costs were
dispersed elsewhere, but that there was no plea in
relation to those matters, that would be a very
unsatisfactory outcome and would be precisely ending up
in a situation of a risk of overcompensation, which in
fact the Supreme Court counsels against. It does not
want undercompensation or overcompensation, which is why
it was explicitly adverting to categories 3 and 4 being
relevant categories that you can rely on in these
circumstances.

- MEMBER 3: Which are not mutually exclusive because

 a company may try to deal with the increase in price in

 more than one way.

 MR BEARD: Precisely.
- 5 MEMBER 3: It may recover it, some on your input side, and 6 then --
- 7 MR BEARD: Yes.
- 8 MEMBER 3: -- some on your output side.
- 9 MR BEARD: Exactly.
- MEMBER 3: So we have to take a view, looking at it

 globally, as to whether or not it is plausible that the

 outcome that the economic theory indicates is

 a possibility.
- MR BEARD: Yes. I think that is undoubtedly right, because
 that is the application of the summary judgment test in
 circumstances where we are dealing with these particular
 situations.

18 I think just to reinforce that, when we come on to 19 look at the disclosure issues, as I say, what the 20 disclosure categories in PO 4 and PO5 are focused on are 21 primarily pass-on issues, but they are the same 22 documents, in the main, that one will be using for mitigation analysis. Therefore, it is not that you have 23 24 got two entirely separate exercises going on in relation to pass-on and mitigation. You have the expert looking 25

at this material to consider how this separation of distribution of any putative increased costs might have occurred.

So it is considering it in the round. So there is an extent to which, although the nature of the exercise may be different in relation to mitigation, nonetheless, one can see this as two sides of that coin in relation to distribution of costs subsequently.

So, yes, plausible. Yes, legally founded. No, we do not have detailed evidence. Yes, we do have an evidential account from our expert as to the sort of material that would be germane, and, yes, it is a factor one takes into account when one considers the proportionality of disclosure. Which is precisely what we have done by trying to focus the disclosure categories down such that we are not asking for lots more material in relation to mitigation; we're focusing on the stuff that we think is going to be relevant for pass-on and will inform us in relation to mitigation.

MEMBER 3: So there is one possibility that if you do not get permission to amend now, that your expert looks at the material in any event for the pass-on, and comes up with some evidence, saying, "Now I have looked at it, I can see exactly how they have sought to reduce their costs as a reaction to an increase in price."

MR BEARD: Well, it is possible. It is possible that is exactly what would happen. But what we are saying is, in circumstances where you have -- I mean, as very clearly explained by the Supreme Court, these options for a sophisticated business as to how it lays off its increases in costs, that the sensible thing to be doing here is recognising the plausibility of mitigation and ensuring that proportionate disclosure is provided following permission to amend. But there isn't a good reason not to permit amendment here. As I have dealt with when I was talking in relation to the complements matters, in circumstances where we are over a year from trial, and in circumstances where it is a plausible not self-contradictory plea, the idea that we should be kept out of the amendment is one that we think is just -would be plainly unfair and unjustified on the relevant legal tests given the Supreme Court.

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Then the question is one of what disclosure is appropriate in these circumstances. With respect to Mr Lask, that is not something that should act as a bar to any sort of amendment, because the prejudice he talks about here is not real prejudice in the sense that is referred to in all those cases about very late amendments, where you just cannot deal with it. The prejudice he is referring to is the risk that his expert

actually has to deal with these things. But as Clarke itself made clear, that is not real prejudice. That is simply engagement with the litigation process, and you are not at a disadvantage by this amendment being put forward; you are simply ensuring that these issues are properly aired.

It is for that reason we say that there is no good reason to refuse the amendment, and -- as amended by -- following the discussion earlier, but on the other hand, one should not -- one then looks at how disclosure is to be dealt with.

There are a couple of other brief points, if I may, just to pick up.

Mr Lask looked at Mr Harvey's evidence, in particular at paragraph 5.21 in his third statement, and referred there to issues to do with the level of disclosure that he would want to take on and review. I should say, sir, just for reference, that the preceding paragraph, 5.20, which sets out what the nature of the prejudice would be to Mr Harvey, actually culminates in a statement in 5.20(d) {B3/17/16} from Mr Harvey saying: well, if I had to deal with both pass-on and mitigation, I might need to "unwind" the analysis when I came to reply in relation to it.

Well, that may well be absolutely right, but that

does not amount to prejudice to Mr Harvey. That is exactly what the Supreme Court was envisaging might well be needed given the potential heads of mitigation.

In 5.21 {B3/17/16}, there are issues again being raised about evidence, further evidence being required, particularly from the claimants, and particularly in relation to negotiation. In relation to those matters we say well, look, it is a matter for Mr Harvey and the claimants how they want to react to these matters. We have made clear that we do not think negotiation evidence is relevant. If they want to pursue those matters, we will deal with them in due course.

But again, not prejudice and not something creating problems for the overall process.

Perhaps the last couple of points I should make in relation to these issues. The criticisms of Mr Bezant not trying to conjure up imagined relationships from incomplete data that would not tell you about relationships, and how costs might move between different sorts of products and supplies, is no proper criticism of Mr Bezant. Mr Bezant has set out a dispassionate analysis of how it thinks cost recovering companies work and, through his account of why it is that certain disclosure categories would be relevant, explains how he would carry out the analysis

that would show whether or not there was a causal relationship through the various entities in relation to these matters.

There was a reference to it being a direct causal link. Well, it needs to be a sufficient causal link but if it does not need to be simply costs into one entity, and it is that entity that negotiates the prices directly. But again, that is an obvious point in relation to these issues.

So, in conclusion, we end up with a situation where the argument that somehow there has been a gross delay in relation to these matters is just not fair. Whether or not one reads the Tribunal judgment as saying, "As a matter of law you cannot have mitigation", or "The factual circumstances in which mitigation can ever be considered are so limited as to render it vanishingly implausible as a plea", it does not matter. The point is that the Supreme Court clarified that situation. It was perfectly sensible and indeed recognised by this Tribunal on previous occasions that it was sensible to wait until the outcome of that Supreme Court judgment before we proceeded to make amendments in relation to such matters, or pursue cases in relation to these issues.

That is what we have done. There has not been

| Τ | substantial delay, there would not be substantial |
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| 2 | prejudice, and we can deal with disclosure issues in due |
| 3 | course. |
| 4 | I will just check, if I may, whether or not any of |
| 5 | those near me have any other additional points. |
| 6 | I do not have any further submissions, unless I can |
| 7 | assist the Tribunal further on any matters arising? |
| 8 | MEMBER 2: Can I ask you, Mr Beard, about the direct or |
| 9 | sufficient causal link that you just referred to. |
| 10 | MR BEARD: Yes. |
| 11 | MEMBER 2: In connection with the reverse summary judgment |
| 12 | test of plausibility or implausibility. |
| 13 | MR BEARD: Yes. |
| 14 | MEMBER 2: Is it your case that what is required is a causa |
| 15 | connection between the putative overcharge, as you call |
| 16 | it, and some cost reduction at some stage by the |
| 17 | claimants as part of their business, provided that, at |
| 18 | an earlier stage, at a lower level, the putative |
| 19 | overcharge has been fed in, in some way, to an analysis |
| 20 | of costs? Is that what you call a sufficient causal |
| 21 | link or does it have to be something as a direct more |
| 22 | direct response to the particular overcharge? |
| 23 | MR BEARD: I am slightly concerned that I recognise that |
| 24 | there can be a number of situations here, for instance |
| 25 | you could have a situation where the initial costs go |

into a regulated entity, which is engaged in regulated activities, and that there the cost is baked in very clearly and the increase in cost is baked into the prices that are then fed through, and that feels like a very direct causal connection, and that would be relatively straightforward.

You might have a situation where that sort of regulated entity actually deals with another internal entity and then that internal entity simply transfers those costs onwards. Again, that would feel like it was a fairly clear situation, albeit I suppose, in those circumstances, one would say it was indirect.

Once you have moved out of that and into unregulated activities, where you have not necessarily got the direct reliance on the regulator taking increases in forecast costs into account, then it is right that one would have to look at how those heads of costs were taken into account and where they were then dealt with, and it is possible -- and I completely recognise -- that the chain that those costs pass through mean that they are far too diffused, such that the end interaction with the customer is sufficiently indirect that one cannot see causal potency.

But I think, as the president indicated before the short adjournment precisely where one draws the line on

- 1 the extent of causation in cases like this, it remains 2 a live legal issue. What we say is that there are 3 clearly instances here and examples we are dealing with 4 here where it appears to us that, whatever causal 5 mechanism you are talking about, there is good reason and plausibility dealing with these entities that you 6 7 will have sufficiently approximate causation. But we also recognise that there may well be arguments about 8 how approximate those causes have to be and then factual 9 10 issues about where the proximity lies.
- I know that is perhaps not an entirely satisfactory

 and complete answer, but I think that, to some extent,

 it is anticipating some of the legal issues that may

 well arise in relation to this issue in this case, and

 potentially others, about the mitigation head of claim

 or head of -- mitigation head under paragraph 205.3 that

 the Supreme Court has set out.
- 18 Sir, I recognise that is not a "yes" or "no" answer.
- 19 MEMBER 2: Thank you.
- 20 MEMBER 3: I think Mr Lask's hand is up, if you look at
- 21 his --
- 22 THE PRESIDENT: Mr Lask, your hand is up.
- 23 MR LASK: Thank you, sir.
- My virtual hand was up. It was really just to raise one brief point, which is that I mentioned in my earlier

submissions that there was a lack of clarity about DAF's case, and Mr Beard's most recent submissions have, in our view, exacerbated that lack of clarity, because Mr Beard was focusing on BT Fleet and talking about the need to see whether things such as BT Fleet's KPIs drove its interaction with suppliers.

The question that begs is: well, is the proposed mitigation defence concerned only with cost reductions achieved by BT Fleet, which are going to involve inputs such as complements -- and as I mentioned earlier, it seems that complements is off Mr Bezant's menu -- or are DAF saying that they are going to be looking at the costs reductions achieved by the BT business as a whole, with suppliers of stationery and electricity and things like that?

That is a huge difference in terms of the scope of the proposed plea, and I do say that is something we need some clarity on.

MR BEARD: If it assists at all in relation to the question that was raised about Mr Bezant's evidence at 11(c),

I think the clarification is that what Mr Bezant was referring to at 11(c) was the exclusion of bundled complements, which is what we have been referring to complements, as in strict complements, and that those would be dealt with differently. So I think -- if that

2 In relation to whether or not it is business-wide offsetting of costs, as we have indicated, it is not 3 4 that we expect that we will necessarily see some kind of 5 impact on, if there is such a thing, a BT globally negotiated electricity price with an electricity 6 7 supplier across the whole of the BT business, but what we would be interested in, and what we do think is 8 relevant and what Mr Bezant is interested in, is that if 9 10 someone like BT Fleet, or a subgroup within BT Fleet, 11 does have particular other inputs which are not just 12 going to be complements but are going to be all sorts of 13 other supplies, and may include, for example, I suppose, the electricity that it uses at its factory or 14 15 warehouse, that in those circumstances, that is 16 potentially relevant. That is why I have intended to try to focus on the 17 18 place where the truck costs come into the business, as 19 being the key place where one focuses on these issues. 20 THE PRESIDENT: Yes, thank you. 21 We will take just five minutes. So we will come 22 back at five past three. 23 (3.00 pm)(A short break) 24

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assists Mr Lask.

(3.06 pm)

MR BEARD: I can hear. Unfortunately I have just lost 2 3 video. I am just going to change screens. I can hear 4 what is going on. I apologise. 5 THE PRESIDENT: We can pause a moment. 6 This is obviously an important question. You have 7 both given us a lot to think about and we are going to take time to consider our ruling, and it will be handed 8 down in writing in due course. 9 So we now move on. I think we have to come back to 10 the question of timing for the disclosure that was 11 12 raised before lunch. Would that be a sensible thing to 13 wrap up now? 14 I think, Mr Lask, you were going to take 15 instructions. That is the complements disclosure. MR LASK: Yes. 16 THE PRESIDENT: The question was whether some of it could be 17 18 given earlier --19 MR LASK: Yes. 20 THE PRESIDENT: -- (overspeaking) -- 29 April. 21 MR LASK: We have investigated and we would be able to 22 provide C1 and C3 disclosure by the end of March, and 23 then C2 and C4 by the end of April. 24

THE PRESIDENT: Mr Beard, are you back in the hearing?

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| 1 | Ruling Order |
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| 2 | THE PRESIDENT: So C1 and C3, 31st March, and C1 and C4 by |
| 3 | 29th April. |
| 4 | Mr Beard, are you going to push against that? |
| 5 | MR BEARD: No, I am not. I am grateful for the instructions |
| 6 | being taken, so thank you very much. |
| 7 | Discussion re Tax Issue |
| 8 | THE PRESIDENT: So that is the order we will make. Thank |
| 9 | you. |
| 10 | If we go then next to the question of the tax issue |
| 11 | which arises only in the Royal Mail proceedings, where |
| 12 | it is DAF that would like to adduce expert evidence. |
| 13 | I think at the moment they have put it as being either |
| 14 | from Mr Bezant or Mr Pritchard. They are not seeking |
| 15 | both on tax. They have explained or Mr Pritchard has |
| 16 | explained some of the tax issues involved. |
| 17 | Mr Lask, it did seem to us there are some real tax |
| 18 | issues here, and that it does, on what we have read, |
| 19 | seem there appear to be good reasons why expert evidence |
| 20 | might assist, even if the underlying questions are to |
| 21 | some extent factual. But the analysis of that in terms |
| 22 | of the applicable tax and how it might have been done is |
| 23 | the sort of thing that a tax accountant would deal with. |
| 24 | So that is where our provisional view is on that. |
| 25 | So perhaps you would like to explain why it is that |

| 1 | you | are | opposing | the | tax | evidence. | Ιt | is | quite |
|---|-----|-----|----------|-----|-----|-----------|----|----|-------|
| | | | | | | | | | |

2 a distinct part of the Royal Mail case, I think.

MR LASK: Yes, if I may, I will give you Royal Mail's position in a nutshell. We say that whether expert tax evidence is required depends on the correct approach to accounting for tax.

Our position is that the correct approach is to make adjustments to the claim based on Royal Mail's actual tax position in each year of the relevant period, and that has been described as approach 3. Whether the adjustments are correct is a matter of fact, we say, that can be tested by reference to the contemporaneous documents and the factual witness evidence and that does not require expert tax evidence at trial because, as I say, it depends on Royal Mail's actual position at the relevant time, which is a matter of fact. It does not depend on issues of expert tax judgment.

Just to be clear, our concerns about DAF's proposal to appoint a tax expert are driven by a concern as to the approach that it may be seeking to adopt, and the concern is that it may be seeking to adopt a detailed counterfactual analysis examining what Royal Mail ought to have done, had it not suffered the overcharge.

That is our essential concern.

Now, DAF previously insisted that expert tax

evidence would be required in any event, but it has now modified its position, as you say, sir, and it now acknowledges in its skeleton that it may be possible to address tax issues through Mr Bezant. So the issue for the Tribunal is whether DAF should have permission to adduce tax evidence from either Bezant or Pritchard at its election, or whether there should be a structured process for resolving the issue, either by agreement or, if necessary, by the Tribunal.

We would be very happy for the Tribunal to indicate today that Royal Mail's proposed approach is the appropriate one to tax. But, failing that, we submit the Tribunal should adopt the approach we have set out in the draft order at paragraphs 7 to 11. That is an approach that essentially requires DAF, in the first instance, to explain what issues it thinks expert tax evidence is required on.

THE PRESIDENT: This is, just so we look at it, this in B3 at tab 18, I think. Page --

MR LASK: Yes, page 5.

21 THE PRESIDENT: Page 5, yes. {B3/18/5}

Sir, you will see that we are proposing that there be a tax statement produced in short order addressing the issues that they contend have to be resolved in order to determine the case on tax, whether and to what

extent those issues are matters which are capable of being verified by reference to factual evidence, and, to the extent that they cannot be determined by reference to factual evidence, what, if any, expert evidence they say is necessary.

I would say that to appoint a tax expert before understanding what it is he would propose to address is putting the cart before the horse. In relation to all the other experts that the parties have been discussing, the parties have only consented or sought the Tribunal's permission once an explanation has been provided of what the evidence will consist of.

Granting DAF open-ended permission to instruct a tax expert would, it seems to us, give it liberty to adopt any approach it wants, including the counterfactual approach that we strongly oppose.

It would also allow the issue to drift, because there is no indication from DAF as to when we would have any clarity as to what sort of approach it was proposing to adopt. That is why we have proposed a structured process that provides for the swift resolution of this matter according to a strict timetable.

Once it is clear what DAF's position on expert evidence concerning tax actually is, then we can try to resolve the matter between us, or, if necessary, we will

| 1 | come back to the Tribunal. That is the position in |
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| 2 | a nutshell, sir. |
| 3 | What I was not proposing to do was take you through |
| 4 | the evidence explaining in detail the approach that |
| 5 | Royal Mail has adopted to assessing tax. |
| 6 | THE PRESIDENT: Yes. I mean, Mr Pritchard in his latest |
| 7 | statement suggests that he should meet with Mr Harvey to |
| 8 | discuss the appropriate approach, to try to agree |
| 9 | MR LASK: We would be very happy with that, but we say that |
| 10 | should be part of the process we propose rather than for |
| 11 | him for DAF to be given permission to call him as an |
| 12 | expert witness at trial before they have had that |
| 13 | discussion. |
| 14 | THE PRESIDENT: I mean, I can see the desire for a to |
| 15 | have a common approach, if that is possible. But even |
| 16 | if it is I mean, if you say they are just questions |
| 17 | of fact, the factual computations are to be carried out, |
| 18 | no doubt it could be present by counsel, and then |
| 19 | various schedules of calculations could be produced and |
| 20 | explained to the Tribunal by counsel. |
| 21 | It is often more convenient if it is done in the |
| 22 | form of an expert's report and then, insofar as there |
| 23 | are differences between if there are different ways |
| 24 | of handling, for example, capital allowances I have |
| 25 | no idea what the difference might be for that to be |

- explained through the experts rather than by counsel addressing the Tribunal.
- 3 MR LASK: Indeed, sir, and we are proposing to have 4 Mr Harvey do that.
- THE PRESIDENT: Yes, well, that is fine. But, I mean, if

 Mr Harvey does it -- clearly, you can have your own

 accounting tax expert, but what DAF is saying, they want

 to have their own accounting tax expert to do that. It

 seems to me a slightly different issue from the question

 of, well, what will be the correct approach.

11 MR LASK: But sir, Mr Harvey does not hold himself out as 12 a tax expert as such, but someone who can -- who is well 13 placed to do the calculations and to verify the approach that has been taken to the calculating of Royal Mail's 14 15 claim. So that is an approach we have no difficulty 16 with. If DAF were to appoint an expert to do the same approach, there would not be a problem. But the concern 17 18 is that appointing a tax expert such as Mr Pritchard 19 will inevitably mean that DAF's approach evolves into 20 precisely the sort of counterfactual, detailed counterfactual analysis that we say is inappropriate 21 22 and, as we have mentioned in the skeleton, we say is 23 contrary to authority.

The concern is, as I say, the concern about the appointment of a tax expert, which DAF now accepts is

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not essential, but the concern is driven by the concern about the approach that will end up being adopted.

THE PRESIDENT: Well, is it not -- there seem two actually slightly distinct aspects to there is. One is whether both sides should have permission to have a tax expert, and then it is up to each of you to decide, within limits, who it should be. If you feel confident and Mr Harvey feels confident, and he is an experienced accountant, that he can do it, so be it. If Mr Bezant is confident he can do it, equally, and if he says "No, this is getting into complexities of tax calculations that I am not comfortable with", then one would have thought it should be undertaken by someone else.

That is one aspect. The other aspect is, well, what is the right approach to adopt to calculating the tax position? That is a quite separate point. I do not think we are in a position to decide that now. The question is then, should it be decided before trial, so they go off in the same way, or is it something that is to be argued out at trial? If it is to be decided before trial, that might have to be in the form of some sort of preliminary issue, where we hear argument about which approach is, as you say, permitted by authority or contrary to authority.

That is clearly not something we can address at the

- 1 moment.
- 2 MR LASK: No, sir. I am not inviting the Tribunal to rule
- 3 now on what the correct approach is. What I am inviting
- 4 the Tribunal to do is adopt the process we have
- 5 proposed, which would provide for DAF to indicate to us
- 6 what approach it proposes to adopt, for us to try to
- 7 reach a measure of agreement on that, by which time it
- 8 should be clear whether, indeed, a tax expert is
- 9 required or not. Because, as I say, DAF says it may not
- 10 need a tax expert.
- 11 THE PRESIDENT: Well, what I think it says is it will want
- 12 expert evidence but it might not have to be a separate
- 13 expert. It could be the same expert as it is using for
- 14 other aspects of the case. He would still be giving
- 15 evidence on tax.
- MR LASK: The distinction I am drawing is between an expert
- 17 such as Mr Bezant and a tax expert such as Mr Pritchard,
- 18 who, as we say, we fear, would be seeking to adopt this
- 19 approach for counterfactual analysis.
- THE PRESIDENT: Yes.
- 21 MR LASK: All we are really asking for is to put the horse
- 22 before the cart, which is to -- let us establish that
- 23 the correct approach and then work out whether -- what
- sort of expert is needed.
- THE PRESIDENT: Yes. I see.

| off, but that is the nature of a CMC with a lot of |
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| |
| issues, and we obviously have not heard from Mr Beard, |
| but let me just have a word with the two other members |
| of the Tribunal. So we will withdraw for just a few |
| moments. |
| (3.22 pm) |
| (A short break) |
| (3.24 pm) |
| Ruling |
| THE PRESIDENT: Subject to anything Mr Beard may wish to |
| say, it does seem to us that the proper course is that |
| both sides should have permission to call expert |
| evidence on the dealing with the Royal Mail tax |
| computation, we will not specify who those two |
| individuals should be, that we should direct that they |
| should meet, without prejudice, to discuss what approach |
| should be adopted, to see if they can agree on the |
| approach. If they cannot, and they each file |
| a statement explaining why they think their approach is |
| the correct one, there can then be, if necessary, |
| a short hearing before the Tribunal to decide which is |
| right. |
| They can then proceed on that basis; so that is, as |
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it were, resolved early on. But we do not think -- as

| 1 | I say, that is a distinct question from the permission |
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| 2 | to call an expert to deal with Royal Mail's tax |
| 3 | computations. |
| 4 | It may be, as a result of the ruling, if there is |
| 5 | a dispute, one side or the other or both will say, well, |
| 6 | in the light of that, the expert we actually need is ${\tt X}$ |
| 7 | and not Y. |
| 8 | |
| 9 | Further Discussion |
| LO | THE PRESIDENT: So Mr Lask, I will go back to you. It is |
| L1 | not quite the proposal that is in your paragraph 7, but |
| 12 | it seems to us to flow from what you have been |
| 13 | submitting. Is that something that you find |
| L 4 | problematic? |
| L5 | MR LASK: Sir, may I just mute for 30 seconds to take |
| L 6 | instructions on that? |
| L7 | THE PRESIDENT: Yes, and Mr Beard likewise. We have not |
| L8 | heard from you, but I think you can see the logic of it. |
| L9 | So you both may want to mute while you take instruction. |
| 20 | (Pause) |
| 21 | Mr Lask, have you been able to take instructions? |
| 22 | MR LASK: I have, sir. We are broadly content with the |
| 23 | proposal, subject to one possible wrinkle, which is |
| 24 | this: we would hope that, following a meeting between |
| 25 | Mr Harvey and whoever is appointed by DAF, some |

1 agreement could be reached on the proposed approach. 2 But if DAF do opt for Mr Pritchard, and Mr Pritchard and 3 Mr Harvey are unable to reach agreement and then 4 statements have to go to the Tribunal, and the Tribunal 5 rules that a detailed counterfactual analysis proposed by Mr Pritchard is the correct approach, it may be in 6 7 those circumstances that Mr Harvey is not able to give evidence for us because we are now into expert tax 8 territory. So we would need the option, in those 9 10 circumstances, to appoint a tax expert instead of 11 Mr Harvey. 12 THE PRESIDENT: Yes. I think that was implicit in what 13 I was indicating. MR LASK: I am sorry. 14 15 THE PRESIDENT: No, that would be understandable. 16 Right, Mr Beard? MR BEARD: Yes. Thank you. We are content to proceed on 17 18 that basis. I am not going to get into the fact that 19 there are plainly expert matters here. There is just 20 one point I think it is worth emphasising. 21 Mr Lask keeps referring to the analysis his expert 22 is proposing to put forward and a counterfactual 23 analysis. There will only ever be a counterfactual analysis in these circumstances. The facts have passed. 24 We are dealing with counterfactual issues now. 25

question is how you deal with them. We think that is
paradigmatically a matter of expertise and in particular
tax expertise.

We think the claimants have got themselves into a very odd position suggesting that on tax questions they have a non-tax expert, but that is something that they have chosen to do and this process will deal with it.

THE PRESIDENT: Yes, well, we are not directing who the expert may be, and the claimants have the option to reconsider. They have seen what Mr Pritchard said. So we shall say that both sides have permission to adduce evidence from an expert dealing with -- in the Royal Mail proceedings, dealing with the tax position as regards any damages. The two experts -- that the two experts should meet on a without-prejudice basis to discuss what approach should be adopted insofar as they do not agree. They should file statements with the Tribunal. The Tribunal will then decide, which will leave open the question of whether it needs an oral hearing, and, depending upon the decision, the claimants have permission to appoint a different individual as their tax expert.

MR BEARD: Can I just interpolate one point? Would it be sensible to set a date by which the experts meet?

1 THE PRESIDENT: Yes, I was about to do that. 2 MR BEARD: I am sorry, sir. Right. 3 THE PRESIDENT: I wanted to get the -- I just want to be 4 clear, there is no disclosure required for any of this 5 now, is there? We have not detected there is a disclosure application that is related --6 7 MR BEARD: I think not now. We have a great deal of the relevant material, which is why Mr Pritchard has been 8 able to point out various (inaudible) in the expert --9 10 THE PRESIDENT: Right, okay. So that can then proceed. 11 So if we say a date by which there should be -- I do 12 not know if we have to do each step, but if we say 13 a date for the meeting and a date for any statement to the Tribunal, that will be sufficient. What would be 14 15 a reasonable time for a date for a meeting? Can it be 16 done before Easter? By 31st March? Is that reasonable? 17 MR LASK: Sir, we would certainly hope so. On our proposal, 18 we were proposing the parties write to the Tribunal 19 setting out their respective positions by 23rd March, 20 and we would be retaining that date as the date for the filing of the statements that you envisage, and so the 21 22 meeting -- the without-prejudice meeting would need to be before that. 23 MR BEARD: I am sorry, that is simply not going to be 24

feasible. We got the tax disclosure from the claimants

very recently. We are still in the process of reviewing it. There is no point in having this meeting to discuss the approach until that has been digested. I think the sensible course would be to be setting a meeting before the end of April, and then any statements two weeks thereafter would seem to be the sensible course.

If there is a convenient date during April by which time we have digested the disclosure and our expert is able to join the meeting, then obviously we will do that, and try to bring things forward. But it is obviously sensible that we are entitled to review that disclosure. It may be that Mr Harvey has sought to just be reviewing it in the background, but there has been a long delay in disclosure of tax returns and -
THE PRESIDENT: Well, it is not a pressing urgency for the trial, but I would have thought that -- I mean, he does not -- Mr Pritchard does not have to get on top of every -- all the information. He has got to understand the general approach and therefore the general approach

21 MR BEARD: Yes.

he wants to adopt.

- 22 THE PRESIDENT: He is not going to have to produce any
- 23 calculations.
- 24 MR BEARD: No.
- 25 THE PRESIDENT: So if we were to say it should be, for

1 example, 16 April, it would ensure that there is --

2 MR BEARD: Yes, I am sure --

considered.

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3 THE PRESIDENT: -- plenty of time and that any --

4 MR LASK: Sir, I am so sorry to interrupt, but may I remind the Tribunal that the deadline for witness statements is 5 29th April, and the scope, certainly on our side -- oh, 6 7 sorry, May. So the scope of our factual witness evidence will depend in part on the outcome of this tax 8 9 process, because we are going to be adducing factual 10 witness evidence on tax. So that does have to be built 11 in to the timetable, and we need to have enough time for 12 the expert process, the outcome of the expert process, 13 to feed into our factual witness evidence. So we are concerned about the current time frames being 14

THE PRESIDENT: Well, it may be that the witness statements purely on tax matters -- which is a rather discrete aspect, is it not, of the factual evidence -- can be put back, because you have got a lot of evidence dealing with everything else that we have been talking about, and I do not think that would cause any disruption to the trial if we were to revise that date, because if the Tribunal has to meet and rule and so on -- and if they were to have the meeting on 16th April, then they could produce their statements, could they not, by

| 1 | 30th April? |
|----|---|
| 2 | MR BEARD: That seems entirely feasible, yes. |
| 3 | THE PRESIDENT: At that point the Tribunal will have to |
| 4 | decide what to do. I would have thought that the |
| 5 | sensible course is not to change the date now, but if it |
| 6 | turns out and you will know this from your expert |
| 7 | following the meeting that there is material issues |
| 8 | on the correct approach to tax which affect your factual |
| 9 | evidence, and therefore you will await the Tribunal's |
| 10 | ruling, that both sides should write in saying they |
| 11 | suggest that specifically any factual evidence that |
| 12 | relates to the tax matters should be put back to several |
| 13 | weeks after the Tribunal has ruled, and deal with it |
| 14 | that way. |
| 15 | MR LASK: Sir, thank you. I think, subject to any contrary |
| 16 | indication from those instructing me, I think we would |
| 17 | agree that any amendment to the timetable for factual |
| 18 | witness statements should await further should allow |
| 19 | for the process to run at least part of its course. |
| 20 | Just to flag up that any movement on the deadline |
| 21 | for factual witness statements will have a knock-on |
| 22 | impact on the deadline for expert reports, at least |
| 23 | insofar as they relate to tax. |
| 24 | THE PRESIDENT: Yes. I mean, it is only the it will only |
| 25 | affect any experts' reports on tax, of course. Not on |

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1
             anything else. We are not generally extending time for
 2
             factual witnesses. It is only insofar as they concern
 3
             the Royal Mail handling of its tax affairs.
 4
         MR LASK: Yes. Subject to there may be some overlap with
 5
             expert evidence on financing because there is
 6
             a financing aspect to the tax claim.
7
         THE PRESIDENT: Yes. Well, you can look into that if
 8
             necessary.
         MR LASK: Thank you.
 9
10
         THE PRESIDENT: But it is not going to affect the -- any of
11
             the main part of the claim?
12
         MR LASK: No.
13
         THE PRESIDENT: Namely overcharge, pass-on --
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         MR LASK: No.
15
         THE PRESIDENT: -- loss of volume and so on. Yes.
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                 Well, if that can be put into the order. Would that
             then be a sensible moment to go back to the question we
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18
             left you with, which is the truck leasing financing
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             expert issue, where you both seem to want two experts?
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         MR BEARD: We indicated in correspondence that we would
             stick with Mr Delamer. We have received a letter
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22
             overnight indicating that it is possible that the
23
             claimants want to maintain two experts. Even in the
             face of that, we are content to be using Mr Delamer,
24
             albeit that if something is raised specifically by
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| _ | Mr harvey that Mr Detemar aware cannot cover in repry, |
|-----|--|
| 2 | we might have to use Mr Bezant for those purposes. I am |
| 3 | sorry, Professor Neven. |
| 4 | MR BEARD: I apologise. I misspoke. Professor Neven in |
| 5 | relation to that. But our intention is just to use |
| 6 | Mr Delamer for those matters. We do not fully |
| 7 | understand the claimants' position. |
| 8 | THE PRESIDENT: Yes. |
| 9 | Mr Lask? |
| LO | MR LASK: Yes, sir. Thank you. |
| L1 | We note the letter that came in overnight indicating |
| L2 | DAF's change of position. Prior to that, both parties |
| L3 | were agreed that it may be necessary to have two. |
| L 4 | I will explain why, from the claimants' perspective. |
| L5 | Just by way of context, a relatively small number of |
| L6 | lease trucks are involved in the claims, but they do |
| L7 | raise specific issues in relation to assessing the loss, |
| L8 | and, broadly speaking, there are three questions. The |
| L9 | first question is: what is the relevant value in the |
| 20 | value of commerce for least trucks? We take it to be |
| 21 | the rental instalment payments less any maintenance |
| 22 | charges. |
| 23 | The second question is: well, how do you assess the |
| 24 | point in time at which the overcharge was incurred, |
| 25 | where rental nayments would have been haid over a number |

1 of years? That is the second question. It is those 2 first two questions that we propose Mr Harvey will deal with. 4 Then there is a third question, which is whether there was a specific financing cost associated with 5 renting leased trucks. Because obviously if the rental 6 7 payments were higher, then it is possible that the financing costs may have been higher too. 8 It is that question we envisage Mr John Earwaker 9 10 potentially dealing with if it is necessary to do so. 11 So there certainly would not be any duplication. It is 12 just a feature of the specific issues that arise in 13 relation to assessing the loss on leased trucks. THE PRESIDENT: Yes, I see. 14 15 So it is -- Mr Earwaker is on the financing costs associated with leased trucks? 16 MR LASK: Yes. 17 18 THE PRESIDENT: Harvey is on the value to be attributed to 19 leased trucks --20 MR LASK: Yes. 21 THE PRESIDENT: -- and the assessment of the point in time 22 when the overcharge was paid? MR LASK: Yes, well, the overcharge, the overcharge on the 23 24 leased trucks. The way you articulated it, sir, which

reflected the way I articulated it, just explains why

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1
             the approach to overcharge on leased trucks is different
 2
             from the approach to overcharge on purchased trucks.
 3
         THE PRESIDENT: Yes. It has to be a particular point in
 4
             time? It is not incurred every time a lease payment is
             made?
 5
 6
         MR LASK: I think that is the question or one of the
7
             questions Mr Harvey will be looking at.
 8
         THE PRESIDENT: Yes. We will take just a moment to
             consider.
 9
10
         (3.41 pm)
                                (A short break)
11
12
         (3.42 pm)
13
                                  Order Made
14
         THE PRESIDENT: We see the point that Mr Lask has made. We
             will allow you -- give you permission -- to have -- we
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16
             note that Mr Earwaker is giving evidence anyway on the
17
             financing losses, the Royal Mail case. So as long as
             they are non-duplicative, we will give you that
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19
             permission, and similarly, then, if so advised, DAF has
20
             permission to do the same.
21
                 Given the split that you have explained ...
22
         MR LASK: Thank you, sir.
23
         MR BEARD: Thank you.
24
                     Discussion re Disclosure Categories
         THE PRESIDENT: That then takes us to the disclosure
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| 1 | categories, I think, as the remaining issue, where there |
|----|---|
| 2 | has been some movement, and I think we have been sent |
| 3 | a revised schedule. |
| 4 | MR BEARD: Yes, I was going to refer to the schedule you |
| 5 | asked about over the short adjournment, since that is |
| 6 | the schedule that deals with matters that essentially |
| 7 | are not agreed. Obviously we have the longer Redfern |
| 8 | Schedules, but they cover matters that are agreed, and |
| 9 | I was |
| 10 | THE PRESIDENT: Am I looking at the right I have an |
| 11 | annex 1 to Royal Mail BT's letter dated 1st March? |
| 12 | MR BEARD: That is right, and it should have |
| 13 | THE PRESIDENT: Is that the schedule I should be looking at? |
| 14 | The column is in red. The entry is in red. |
| 15 | MR BEARD: That is right. At the bottom it should have in |
| 16 | the middle of the page "01/03/21". |
| 17 | THE PRESIDENT: Yes. |
| 18 | MR BEARD: In very small writing. Yes. |
| 19 | So this is essentially abbreviated in the sense that |
| 20 | there are a number of categories of disclosure that are |
| 21 | effectively agreed in relation to these issues. |
| 22 | I think we can go through this relatively quickly, |
| 23 | because I think in the main, we can identify where the |
| 24 | issues lie, and where in fact further agreement can be |
| 25 | reached. |

| 1 | In relation to the red, these are changes that are |
|----|---|
| 2 | being suggested by DAF and respectively Royal Mail/BT in |
| 3 | the second and third columns in relation to these |
| 4 | matters. |
| 5 | So DAF |
| 6 | THE PRESIDENT: Well it starts on |
| 7 | MR BEARD: It starts with definitions, yes. |
| 8 | THE PRESIDENT: And previously yes, I see. |
| 9 | MR BEARD: So I think the only issue that really arises in |
| 10 | relation to this is that well, I want to make just |
| 11 | a brief introduction to it, because this Redfern |
| 12 | Schedule was initially put forward dealing with pass-on, |
| 13 | and in doing so, would also deal with any request for |
| 14 | disclosure in relation to mitigation. |
| 15 | Now, as you will have heard and realised from seeing |
| 16 | the correspondence, what DAF has sought to do is try and |
| 17 | narrow the categories in the light of concerns and |
| 18 | objections raised by Royal Mail and BT, and what it has |
| 19 | done is sought to do so to ensure that it continues to |
| 20 | be able to have sufficient material coming forward in |
| 21 | order to deal with supply pass-on; but also that process |
| 22 | will ensure that we obtain, we hope, material in |
| 23 | relation to mitigation, albeit we have left the caveat |

that in relation to mitigation there may be further

requests that would follow up. But in the main, we

24

would hope that these categories would also cover the gist of the mitigation disclosure that would be needed.

Indeed, it would be more than the 'gist of'. We think that it is likely the mitigation disclosure -that the principal mitigation disclosure that will be required will be covered by these categories. As I say, I think it is going to be feasible to identify relatively small differences in relation to these issues.

So the first issue that actually arises is in relation to definitions, but I am going to pick that up in relation to PO5(a) and (b) categories in due course, because we think that it is likely only to be in relation to those. There are particular definitional issues as to the scope of the disclosure in those categories. So we are content to use these definitions all the way down to PO5(a) and (b).

Then in relation to PO4(e), there is a broad agreement in relation to DAF's amended category. There are some clarifications that are being made by Royal Mail and BT in relation to the right-hand column, but in relation to those, we are content to proceed on the basis of that definition. So I think we have agreement in relation to that row.

THE PRESIDENT: So PO4(e), the comments of Royal Mail and BT

- 1 reflect the point about the definitions, do they?
- 2 MR BEARD: No. Well, in part. They are slightly different
- issues, but mostly they reflect definitions, yes.
- 4 That is how we understand it.
- 5 In relation to this category, we are not taking
- issue with the definitions. I think that, in practice,
- 7 that means there is no issue here.
- 8 THE PRESIDENT: Yes.
- 9 Mr Lask, I think we will take them point by point,
- is probably the easiest.
- 11 Mr Lask, is that right from your understanding of
- 12 PO4(e), if it is accepted that for Royal Mail it
- 13 excludes Royal Mail relay services, and for BT it
- 14 excludes BT Retail Global Services and TSO?
- 15 MR LASK: Yes. That was the only point we were making in
- 16 that column. So that is agreed.
- 17 THE PRESIDENT: Yes. Can you just help me? I probably
- should know, what is "TSO"?
- 19 MR BEARD: If it helps, I think it is Technology Services
- and Operations.
- 21 THE PRESIDENT: Thank you.
- 22 MR LASK: Thank you. Those instructing me confirm that is
- correct.
- 24 THE PRESIDENT: Right. That is PO4(e). PO4(q)?
- 25 MR BEARD: There is one thing I should mention. The terms

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1
             "business units" and "segments" that is used, obviously
 2
             we are not entirely sure what is being said by Royal
             Mail and BT about how they are defining those units and
 3
 4
             segments, but we are not going to get into arid
 5
             discussion at this stage about what is precisely being
             defined. I think it is one of those ones where we have
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7
             explained where we are coming from in relation to those
             matters. BT and Royal Mail will have their own
 8
             organisation in relation to these issues, and no doubt
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10
             they will conscientiously look at these points.
11
         THE PRESIDENT: Yes, well that is just a shorthand.
12
         MR BEARD: Yes, it is.
13
         THE PRESIDENT: -- as I understand it, for the parts of your
             client's business for which truck costs etc, etc?
14
15
         MR BEARD: Yes, that is how we understand it.
16
         THE PRESIDENT: That is what you mean.
         MR BEARD: Yes, exactly.
17
         THE PRESIDENT: That is what the definition is.
18
19
                 Now PO4(q)?
         MR BEARD: PO4(g) is in relation to profit margins. Again,
20
21
             we think there is no issue here.
22
                 We understand the reference in the right-hand column
23
             to "contemporaneous documents" simply to mean that the
24
             claimants are not expected to generate new documents in
             relation to this category. It is only pre-existing
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| 1 | documents that they would gather. If we are wrong on |
|----|--|
| 2 | that, we would like to understand what is being referred |
| 3 | to as "contemporaneous documents", but we imagine |
| 4 | that is just a matter of clarification of language and |
| 5 | that otherwise, again, this row can be agreed. |
| 6 | THE PRESIDENT: Yes. Mr Lask? |
| 7 | MR LASK: Mr Beard is not wrong. That is what was intended. |
| 8 | MR BEARD: We are happy. That is on the transcript. As |
| 9 | long as we both understand what we are talking about, |
| 10 | that is a happy place. |
| 11 | THE PRESIDENT: Pre-existing contemporaneous documents. |
| 12 | Yes. |
| 13 | PO4(h)? |
| 14 | MR BEARD: PO4(h), the first concern it says "not |
| 15 | agreed". The first concern is in relation to the |
| 16 | addition of the words "metrics and targets" rather than |
| 17 | "performance indicators". |
| 18 | For reasons we are not entirely clear about, |
| 19 | Royal Mail and BT want "metrics and targets" removed. |
| 20 | Frankly, we do not think that makes any difference to |
| 21 | the scope of this disclosure category, because key |
| 22 | performance indicators is not some sort of defined term. |
| 23 | We were just trying to be clear about what we were |
| 24 | talking about, but if they want those words out, we are |
| 25 | entirely happy to take them. |

| 1 | We are also happy to make sure that this category |
|----|--|
| 2 | which does not, we recognise, specifically refer to |
| 3 | trucks or categories of costs including trucks |
| 4 | includes such words. So where it is saying, |
| 5 | "Information and explanations in respect of the key |
| 6 | performance indicators reached by each claimant or |
| 7 | relevant business unit to measure performance insofar as |
| 8 | applicable to a relevant business unit or segment in |
| 9 | relation to trucks costs or categories of costs |
| 10 | including trucks, including information as to targets |
| 11 | for those key performance indicators", now we think that |
| 12 | by including that language, we would be dealing with the |
| 13 | concerns that Royal Mail and BT are raising, and should |
| 14 | be able to reach agreement in relation to this category. |
| 15 | MR LASK: Sorry, I am just taking instructions, if I may. |
| 16 | MR BEARD: I am grateful. I understand we are trying to put |
| 17 | forward, in the light of the schedule, what works. |
| 18 | I mean, obviously key performance indicators are an |
| 19 | important category of disclosure. I do not think there |
| 20 | is actually any dispute about that. I think the concern |
| 21 | is about the phraseology. There is a statement by |
| 22 | Royal Mail and BT. We do not consider Mr Bezant's |
| 23 | suggestion that KPI information is important in the |
| 24 | context of organisations which operate business units |
| 25 | and segments as cost centres. |

| 1 | I think the concern there is it is not sufficiently |
|-----|---|
| 2 | focused. It is not that KPIs are inherently irrelevant, |
| 3 | and that is why we have included the focus words. |
| 4 | MR LASK: I am told and this may just be necessary for |
| 5 | the record that we do take an issue on the relevance |
| 6 | of this category, but in light of the amendment that |
| 7 | Mr Beard has described, we are content with it. |
| 8 | THE PRESIDENT: Thank you. |
| 9 | MR BEARD: Then I think we get into PO4(i), and I think we |
| LO | are willing to agree to the minor modifications that |
| L1 | Royal Mail and BT are putting forward in relation to |
| L2 | that category. |
| L3 | THE PRESIDENT: So that is then agreed. Yes, PO4(k). |
| L 4 | MR BEARD: PO4(k). I think the concern here, as we |
| L5 | understand it again, is rather like the situation in |
| L 6 | relation to PO4H: that there is not a specific reference |
| L7 | to truck costs or categories of costs concerning truck |
| L8 | costs. So this is "concerning a representative sample |
| L 9 | of documents or information setting out financial |
| 20 | budgeting methodologies and process for each claimant in |
| 21 | each relevant business unit or segment separately for |
| 22 | regulated and non-regulated business activities." |
| 23 | But we do see that it would be right, given what we |
| 24 | have indicated previously, that it should refer there to |
| 25 | "each claimant and each relevant business unit or |

| 1 | segment concerned with truck costs or categories of |
|----|---|
| 2 | costs including truck costs." |
| 3 | So we understand that that needs therefore to be |
| 4 | narrowed, and we think that that actually captures |
| 5 | broadly what has been suggested in the right-hand column |
| 6 | by Royal Mail and BT. |
| 7 | You will see the third paragraph down, they propose |
| 8 | that "the category be limited to budgeting methodologies |
| 9 | and processes in respect of truck or vehicle costs." |
| 10 | I think we are capturing the same sentiment. It is |
| 11 | slightly different wording, but I am not sure it matters |
| 12 | for these purposes. |
| 13 | THE PRESIDENT: Yes, it is the wording that has been used |
| 14 | before. |
| 15 | MR BEARD: Yes, exactly. |
| 16 | THE PRESIDENT: So Mr Lask, that is the wording you have |
| 17 | used in PO4(i)? |
| 18 | MR LASK: That is right, sir. |
| 19 | What we were seeking to essentially exclude were |
| 20 | methodologies that did not relate to trucks, which is |
| 21 | why we drafted it as we did. I do not think Mr Beard's |
| 22 | modification had a different effect, but if it is |
| 23 | intended to then perhaps he can |
| 24 | THE PRESIDENT: No, I do not think it is. It is the way he |
| 25 | explained it. It is just following through, and it |

| 1 | might not be exclusively trucks. |
|----|---|
| 2 | MR BEARD: No, it is truck costs or cost centres involving |
| 3 | truck costs. |
| 4 | THE PRESIDENT: So that concludes PO4. |
| 5 | MR BEARD: That does conclude PO4. Then we get into PO5. |
| 6 | So PO5(a): |
| 7 | "In respect of each of the Claimants' products and |
| 8 | services where price lists exist, documents showing |
| 9 | a description of how prices are set or agreed with the |
| 10 | Claimants' customers by references to those price |
| 11 | lists." |
| 12 | So initially, what was being envisaged was some sort |
| 13 | of description or statement. The proposal that is being |
| 14 | put forward is modified by Royal Mail. |
| 15 | "In respect of each of the claimants' products and |
| 16 | services where price lists exist, price lists, generic |
| 17 | non-customer specific documents containing a description |
| 18 | of how prices are set and agreed with the claimants' |
| 19 | customers by reference to those price lists" |
| 20 | And then "board papers", talking about prices as set |
| 21 | for specific customers. |
| 22 | "This description should include, insofar as it is |
| 23 | recorded in pre-existing documents can be identified, |
| 24 | information on the policies regarding the setting of |

customer prices and any authority limits. For example,

of discounts that can be given against price lists."

So I think in relation to this, we are content to move over to the Royal Mail/BT approach here, subject to a couple of issues. In B, you see there is this reference to "generic non-specific customer documents".

Now we are only concerned about essentially how this definition is going to be approached. What we do not want is if a document talks about things generally but refers to customers, that somehow it is excluded, because obviously that would be unfortunate and wrong.

Equally, if, when searching for these things, you do actually come across documents that are customer specific, although we do not want a search to be carried out, again, it would be wrong to just exclude those documents if you had actually encountered them.

So we have just a concern about this phraseology, "Generic non-customer specific documents", and we would want to just make sure that it was covering those matters.

Otherwise, the particular threshold that they are applying that is set out in number 2, which is a threshold of 5 million for Royal Mail -- that we have no objection to, given the circumstances that are spelled out there, because that is an internal threshold that is used within Royal Mail.

1 When we come to BT, we have a couple of additional 2 issues. In relation to --3 THE PRESIDENT: Sorry. 4 MR BEARD: I am so sorry. THE PRESIDENT: So there is a qualification, because we need 5 to be clear for the purpose -- and I think we will leave 6 7 it to you to draw up the order, which will append the schedule -- I am not clear where the 5 million threshold 8 is incorporated in the second column here with the 9 10 Royal Mail. MR BEARD: To be fair to Royal Mail's drafting, I do not 11 12 think in fact it is. It is just the definition of board 13 papers I think, in C, implicitly imports that threshold because only deals above a particular value would fall 14 within it, if I understand the language of Mr Lask's 15 16 comments correctly. THE PRESIDENT: Yes, I see. So it is an -- (overspeaking) 17 18 -- of what you will get, an explanation of what will be 19 in the board papers that you will get on the scene. MR BEARD: That is right. Yes. 20 21 THE PRESIDENT: I see. So that is fine. 22 So for Royal Mail on that basis, that is agreed, is 23 it? MR BEARD: Yes. Subject to that point about generic 24

non-customer specific documents that I raised. I mean,

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1
             it may be useful, before I move to BT, for Mr Lask to
 2
             just clarify that when they talk about "generic
             non-customer specific", if these documents concerning
 3
 4
             price lists and price setting include generic material
 5
             but also customer material, they are not going to be
             excluding those documents. Equally if, when searching,
 6
7
             they come across material relating to customers -- this
             is the second point -- we can see a benefit in those
 8
             being disclosed as well. But we are not asking them for
 9
10
             search separately for them. It would just be odd
11
             exclude them, I think is the point we would put it,
12
             actively to exclude such documents when you had
13
             encountered them.
         MR LASK: Sir, we will not exclude those documents.
14
15
         MR BEARD: I am grateful. That makes life a lot easier.
16
         MEMBER 3: I think that should be reflected in the order,
17
             though.
18
         MR BEARD: Yes, we will make sure that the definitions used
19
             pick that up, and that we are not imposing a further
20
             search obligation.
21
         MEMBER 3: Yes, okay.
22
         THE PRESIDENT: Yes, then BT?
         MR BEARD: Then BT.
23
24
                 So in relation to BT there are just a couple of
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issues. It is phrased in very much a similar way. So

in C it says, "Any available documents relate to deals
with specific customers value 5 million and over."

Now we do not understand why that threshold is taken. We understand it in relation to Royal Mail because it is spelled out that that is what pricing strategy board papers will cover. But we were just slightly concerned this felt like a slightly arbitrary cut-off point being used here.

Obviously it is the same point in relation to generic non-customer specific documents arises, but there is a further point here, and this is where the issue just in relation to definition arises.

If we go back to the front page of this schedule, you will recall that there is an exception in relation to BT Retail Global Services and TSO.

THE PRESIDENT: Yes.

MR BEARD: The reason this arises here is because we are talking about price setting to customers, we think this needs to cover BT Retail and Global Services.

I think TSO, that we referred to earlier, that is an internal business, and it will only really engage in transfer pricing, as we understand. But BT Retail and BT Global Services, which we stand to be corrected, but we understand is the business focus retail part of BT, will obviously be setting prices to customers. In those

| 1 | circumstances, it would be very odd to exclude those |
|-----|--|
| 2 | entities from the consideration in PO5(a). We say they |
| 3 | should not be, because obviously businesses like |
| 4 | Openreach, they are selling wholesale and they are not |
| 5 | necessarily selling anything retail. |
| 6 | Since we are here talking about supply pass-on, and |
| 7 | therefore pass on through to external customers, and we |
| 8 | also say mitigation issues, but particularly in relation |
| 9 | to supply pass-on, we say that it is obvious that those |
| LO | entities should be included for these purposes. But as |
| L1 | I say |
| 12 | THE PRESIDENT: Is not BT Global Services just dealing with |
| L3 | customers abroad? |
| L 4 | MR BEARD: I thought that, sir. That was my understanding. |
| 15 | Then I was corrected. If I am told that in fact my |
| L 6 | initial understanding was right, and it was only |
| L7 | overseas, then I think there may well be reason to |
| 18 | revisit what I have just said; but we are not clear on |
| | |

Now if Mr Lask tells me --

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THE PRESIDENT: Is BT Retail what consumers -- deals with

price list category needs to cover that.

that. The concern I have just articulated is if we are

talking about passing on to customers in relation to

various cost centres where the flow of business will

involve trucks, effectively, then we think that this

1 consumers? 2 MR BEARD: Yes, it deals with consumers in the UK. 3 THE PRESIDENT: Phonelines and --4 MR BEARD: Yes, exactly. 5 THE PRESIDENT: -- and all the tariffs that BT charges? MR BEARD: Yes, that is right. That is what BT Retail does, 6 7 as I understand it. I am not in a position to give more detailed 8 evidence in relation to that, but obviously when we are 9 10 talking about prices to customers, we want some sort of 11 handle on that. 12 THE PRESIDENT: So, I mean, does that mean you are looking 13 to see if the price of trucks might have been passed on in the phone tariff that consumers pay? 14 15 MR BEARD: Well, it is not going to -- given the level, the 16 number of tariffs, what we are really interested in is, as can be seen here, "In respect of each of the 17 18 claimants' products and services where price lists 19 exist, documents showing a description of how prices are set and agreed." 20 21 So it is the question of whether or not any of these 22 costs are taken into account in those price settings. So we are trying to look behind it. We are not trying 23 to --24 THE PRESIDENT: But you are trying to get all the price 25

| 1 | lists as well. So you wanted all the tariffs all the |
|----|---|
| 2 | time. |
| 3 | MR BEARD: Yes, well, we asked for a description in relation |
| 4 | to this, and the response from Royal Mail and BT has |
| 5 | been "We will give you price lists." |
| 6 | Now, if what we will be talking about here is going |
| 7 | back to some sort of description of these issues, then |
| 8 | obviously that is something we could consider. The |
| 9 | reason it arises is because at the same time as we have |
| 10 | shifted to price lists on Royal Mail BT's proposal, they |
| 11 | have also excluded BT Retail and Global Services, and |
| 12 | that is what we are concerned about. |
| 13 | THE PRESIDENT: Yes. |
| 14 | MR BEARD: We will move to their approach, but we cannot |
| 15 | then just carve out BT Retail in its entirety from this |
| 16 | exercise. That is the issue that arises here. |
| 17 | THE PRESIDENT: Mm. Yes. |
| 18 | So two points, Mr Lask: the 5 million and the |
| 19 | business units. |
| 20 | MR LASK: Yes, they are both proportionality points. The |
| 21 | 5 million threshold is identified essentially by analogy |
| 22 | with Royal Mail, where there is a 5 million threshold |
| 23 | for these issues to go to the board. |
| 24 | We applied that analogy to BT in order to ensure |
| 25 | proportionality but if, on further enquiry, we identify |

| 1 | that there is an internal BT threshold such as there was |
|---|--|
| 2 | in Royal Mail, but at a different level, then we would |
| 3 | be content to apply that. But at this stage, based on |
| 4 | our current knowledge, we have to try to identify some |
| 5 | measure for avoiding disproportionality, and we have |
| 6 | done it by using the 5 million threshold from |
| 7 | Royal Mail. |

8 THE PRESIDENT: Yes.

MR LASK: That is the first point.

Then the second point is really explained on the first page of this schedule under the definitions section. Again, it is about proportionality. You will see in the third -- sorry, the fourth column, under the heading "BT", second paragraph, refers to the fact that only around 5% of the trucks in BT's claim were used by Retail Global Services and TSO.

So again, it is a proportionality issue. You will see in the final paragraph that BT Global Services used only seven trucks during the relevant period, against net operating costs of a lot.

So in the context where we are looking to see whether truck costs were passed through to supplies, non-truck supplies made by BT, we do think it would be disproportionate to have to search for documents within those entities, given the very small proportion of

- 1 trucks that they were responsible for. Can I deal with --2 THE PRESIDENT: Just a minute. The total number of trucks 3 4 in the BT claim is about 1,800, is it? Is that right? MR LASK: We think that is about right, but we are just 5 6 checking. 7 THE PRESIDENT: That is a figure I picked up from something. MR BEARD: I think that is probably right, yes. 8 THE PRESIDENT: So when you say 5%, it is about 90 trucks 9 10 out of the 1,800, yes? 11 MR LASK: Yes, that is right. 12 THE PRESIDENT: Yes, I see. 13 Can you just tell me, BT Retail, is that right -that is the arm of BT that sets all the phone and 14 15 broadband tariffs to consumers; is that correct? 16 MR LASK: We think so, sir, but we are just checking on that. 17 18 THE PRESIDENT: Right. I thought you would be an expert on
- MR BEARD: We understand, in relation to 5 million, we
 understand the imposition of a proportionality threshold
 of some sort. It is disappointing that the knowledge
 the claimants appear to have of BT's business about

MR BEARD: Can I just deal with a couple of those points?

BT by now, Mr Lask. Yes.

THE PRESIDENT: Yes.

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where this threshold is set is not as per Royal Mail, and we are slightly concerned that it is arbitrary. But if there is no better way of doing that, it may be that is what we have to live with at the moment. But we do think that it would be appropriate for them to look as to whether or not there is a relevant threshold for board papers for BT in the way that there is for Royal Mail, because it seems to us a much better way of doing these things than merely on the basis of carrying one price threshold across.

More importantly, in relation to the BT Retail issue, it is not just a matter of the 90 trucks we are talking about. What we are talking about here is whether or not in relation to trucks that, for instance, go into the regulator business, for instance if they go into Openreach, and Openreach, as you know, is the part of BT that is providing wholesale services — so substantial access to telecommunications routes — it does that to a number of people, including BT Retail. Indeed, that was the purpose of the separation of Openreach and BT Retail within the BT group when Ofcom did it.

The concern we have is that Openreach may well take on board a large quantity of truck costs. It may well be essentially re-charging BT Retail, and BT Retail is

1 then re-charging customers for those costs.

Now, as I picked up in exchanges with

Mr Justice Fancourt, one of the issues that may arise,
albeit we were talking about it in terms of mitigation,
a similar issue arises in relation to pass-on. If you
have regulated businesses taking on board costs setting
prices and then those prices being taken by an internal
BT company, strictly speaking, it may be said by BT,
"Well, that is not passing on; that is just one of our
other businesses taking this notional loss on itself."

At that point, we need to understand what that business is doing with those costs, in terms of potentially passing them on to customers.

What we are trying to do is identify a proportionate way of assessing that. It may well be that it is provision of price lists. They may be readily available. It may well be that it is, by some means, a description or statement. But the idea that one should simply eliminate BT Retail from this because it directly takes a limited number of trucks is not the right way of analysing this. It is for that reason we say you cannot simply eliminate BT Retail, as is sought to be done.

As I say, if I am wrong about Global Services and Global Services are all overseas, then I recognise that

| 1 | that may well not be a germane submission in relation to |
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| 2 | Global Services. |
| 3 | If, on the other hand, it is involved in actually |
| 4 | retailing to business, the same issue arises in relation |
| 5 | to Global Services. |
| 6 | THE PRESIDENT: But it would involve a huge number of tariff |
| 7 | lists over this long period, which we all know was |
| 8 | consumers, that BT has a range of tariffs, it changes |
| 9 | its tariffs. |
| 10 | MR BEARD: Well, I accept that, sir. I am not going to |
| 11 | demur that there are lots of tariffs. It was for that |
| 12 | reason we started with the description process. |
| 13 | THE PRESIDENT: Yes. |
| 14 | MR BEARD: So all we are saying is that we started with |
| 15 | a description we thought was the proportionate way of |
| 16 | dealing with this. We understand why Royal Mail and BT |
| 17 | have come back with this alternative suggestion, but we |
| 18 | cannot have a situation where you lose that bit in the |
| | |

If the order is that Royal Mail/BT have to provide a description in relation to these matters, then that may well be the best way of dealing with it in the first instance. In other words, to retain some part of what

middle, effectively. That is really what I am dealing

with, because the Royal Mail BT response does not deal

with it.

- 1 we had suggested previously just in relation to them.
- 2 We are content to proceed on that basis, but we cannot
- 3 just leave a hole there. The Tribunal is not going to
- 4 want a hole there, given that we all know the pass-on --
- 5 THE PRESIDENT: The description was what sort of description
- 6 that you were looking for previously?
- 7 MR BEARD: Let me just ...
- 8 If one looks at column 1, you can see the sorts of
- 9 issues that we are looking at.
- This, I should say, is a further iteration, because
- it was initially completely a description. It is
- 12 information on the policies regarding the setting of
- 13 customer prices and any relevant authority limits.
- I mean, to be clear, as it sets out at the start, it
- is relating to the claimants' products and services and
- describing how prices are set and agreed with customers.
- Normally we would see prices accompanying that and one
- 18 would expect it, but we just cannot leave a hole there.
- 19 That is the difficulty.
- THE PRESIDENT: Yes. I mean, where they are regulated
- 21 businesses, they are not really agreed with customers,
- 22 are they?
- 23 MR BEARD: Well, no, that is true.
- 24 THE PRESIDENT: Except by regulation.
- MR BEARD: Well, yes, certainly the amount they are allowed

- 1 to charge is set by regulation, and since they will
- 2 charge up to the regulated cap, that is obviously true.
- 3 Therefore that element will be more straightforward.
- 4 I can see that. At the moment, we do not have any of
- 5 this covered.
- I am so sorry, Mr Malek.
- 7 MEMBER 3: Mr Beard, is the idea that BT is going to, for
- 8 example, provide that information in any event as part
- 9 of its -- and so Royal Mail -- as part of its witness
- 10 evidence? Because it says that "Royal Mail does,
- 11 however, confirm that it intends to address Royal Mail's
- approach to pricing during as much of the period of '96
- to 2018 as possible" in its witness evidence.
- 14 MR BEARD: Yes.
- MEMBER 3: And they say the same in the other.
- 16 MR BEARD: Yes. The problem we have --
- MEMBER 3: Yes, but you need to have the disclosure earlier,
- do you not?
- 19 MR BEARD: Yes, that is exactly it. It is a timing issue at
- that point.
- 21 MEMBER 3: I am sympathetic that you should have that
- 22 description, but that is subject to what the other
- 23 members say.
- 24 THE PRESIDENT: Yes, yes. You are content to have it by
- 25 description rather than, in the case of BT Retail, by

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             price list?
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         MR BEARD: Yes. As I say, I am just trying to fill in that
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             gap. I am not trying to monkey with what Mr Lask and
 4
             his clients have put in in the remainder of it for the
             other entities. It is just in relation to BT Retail,
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             and, as I say, Global Services if that relates to stuff
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7
             in the UK. If it is just overseas then we understand
             this may be a different issue.
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         THE PRESIDENT: Yes.
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                 Well, Mr Lask, I think what is being said is that
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             they will accept the 5 million for the moment, if you
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             find there is an internal threshold, then they will
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             expect you to vary that.
         MR LASK: We are content with that, sir.
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         THE PRESIDENT: As far as BT Retail, they are content,
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             instead of price lists, to have the descriptive
             statement as to how prices are set. I think it can only
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             be -- in this case, it is presumably a non-regulated
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             price list that you are concerned with. Is that right,
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             Mr Beard? I mean, regulated prices you will see from
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             the various statements --
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         MR BEARD: No.
         THE PRESIDENT: No?
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         MR BEARD: I am not sure whether -- I mean, there may be
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a difference between what is set out in a regulator

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             statement as to what the price cap is for a basket of
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             prices and what is actually charged by the regulated
             business.
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         THE PRESIDENT: Right.
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         MR BEARD: So I do not want to say yes, and recognise that
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             actually, it could vary.
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         THE PRESIDENT: Well, it might --
         MR BEARD: It may not matter, but I am just concerned I am
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 9
             not --
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         THE PRESIDENT: It might be easier anyway than in the
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             statement.
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         MR BEARD: It should certainly be easier, yes.
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         THE PRESIDENT: Yes, that you provide a statement on
             BT Retail.
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                 Mr Lask, is that something that --
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         MR LASK: Sir, the concern we have is that providing that
             sort of statement, particularly given the time frame at
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             issue, which I understand is over 20 years, is itself
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             going to be a very onerous task, and may not be much, if
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             any, less disproportionate than providing the disclosure
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             itself.
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                 Mr Beard explained his concern that there may be
             some interrelationship between a unit such as retail and
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other business units within the BT business, such that

even if retail was only responsible for a small number

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| 1 | of trucks, there may be passed through the business. |
|----|---|
| 2 | That is what I understood his submission to be. |
| 3 | Our current understanding is that there was not that |
| 4 | sort of interrelationship between these carved-out units |
| 5 | and the rest of the BT business. But we would be, |
| 6 | I think, happy to look into that further so that we can |
| 7 | confirm that. Because if that is right, it seems to us |
| 8 | that Mr Beard's concern falls away. |
| 9 | MR BEARD: No, I am sorry; that is not going to be feasible. |
| 10 | I do not understand what it is that Mr Lask is |
| 11 | suggesting could be done by way of an investigation and |
| 12 | assurance that costs are not passed through in relation |
| 13 | to a business. |
| 14 | That is the very issue that is being tested by this |
| 15 | court in relation to pass-on. So I am sorry, that is |
| 16 | not going to be sufficient. It needs to be |
| 17 | a description of the factual matters. |
| 18 | If Mr Lask is saying, "I would like to break this |
| 19 | down so that I do the most recent 10 years of the claim |
| 20 | by X date and the preceding 15 by Y date", that is one |

down so that I do the most recent 10 years of the claim
by X date and the preceding 15 by Y date", that is one
thing. I mean, it is his claimants that have set the
parameters of the total claim. If they are going to
come forward with these things, it must be expected that
we are going to make enquiries in relation to these
issues. It is entirely proper that those are

| 1 | investigated. If there is a way of doing it that breaks |
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| 2 | it down into sections, we are willing to listen. |
| 3 | THE PRESIDENT: What is it you intend to do, Mr Lask, in |
| 4 | your witness evidence? Because you say you intend to |
| 5 | address the approach to pricing during as much of this |
| 6 | period as possible in your factual witness evidence. So |
| 7 | at some point you are going to produce a statement of |
| 8 | how you dealt with pricing. |
| 9 | MR LASK: I am sorry, sir; could you just give me 30 seconds |
| 10 | to answer that, please? |
| 11 | THE PRESIDENT: Yes. Yes. |
| 12 | (Pause) |
| 13 | MR LASK: Sir, as far as the interrelationship between the |
| 14 | units are concerned, we would envisage in the witness |
| 15 | evidence for trial explaining the extent, if at all, to |
| 16 | which Openreach and wholesale sold goods and services to |
| 17 | the other units, the units that we are intending should |
| 18 | be carved out from the disclosure exercise. But if that |
| 19 | has to be done sooner, if that explanation has to be |
| 20 | given sooner in order to ensure a proportionate approach |
| 21 | to disclosure, then we will endeavour to do that. |
| 22 | MR BEARD: I think we will need to set some deadlines in |
| 23 | relation to it, and it is just to be clear, it is not |

just about the sale by those units to BT Retail. It is

what BT Retail does in relation to setting its prices.

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- 1 So it is those two elements.
- 2 So if it was intended to put forward witness
- 3 statement evidence without that material, that would
- 4 have been a gaping hole in the relevant evidence in
- 5 relation to these matters, which lies only within the
- 6 knowledge of BT, and it is something that it is good
- 7 that has been identified at this stage and needs to be
- 8 rectified extremely quickly.
- 9 THE PRESIDENT: Can I then ask you -- we will come back to
- 10 that -- about BT Global Services? Do they supply
- 11 businesses in the UK under UK contracts?
- MR LASK: Sir, we are still in the process of trying to find
- an answer to that. The member of the team who is on
- 14 that point is not with me. That is why it is taking
- 15 a bit of time.
- 16 THE PRESIDENT: Well, I think what is sensible and pragmatic
- at the moment is we will keep the definition in this --
- in the disclosure that we ordered, and the 5 million.
- 19 That is accepted for now. But we will ask you to liaise
- 20 with DAF for BT regarding what you propose by way of
- 21 statement on BT Retail and to clarify the position from
- 22 BT Global Services. We hope you can reach agreement.
- 23 If you cannot, that is a classic matter for a Friday
- 24 application. I think it really does not make sense to
- 25 take up time on a small matter like that now.

We are running into -- we can try to do one other item, but we have not determined, or is that agreed, the date by which the agreed categories or the categories we have decided will be provided. Is that in issue or is that agreed? The PO4 categories, for example.

MR BEARD: The difficulty at the moment is that although
Royal Mail and BT have said they will give us tranches
of disclosure prior to the long-stop date of the end of
April, they have given no indication of what those
tranches will be. They have suggested that they could
provide material by the end of March, and that is
excellent. But we do not have any sense of what that
material will be and, frankly, we are concerned about
leaving the CMC without an indication of what those
categories of disclosure would be by the end of March,
even if, best endeavours, it turns out that actually,
they cannot hit all of the material by 31st March.

But we do think that some sort of indication of what is going to be provided by that date should be provided today so that it can be put in an order even if it is on a best endeavours basis. Because what we are gravely concerned about is that by focusing only on the long-stop date of the end of April, what is actually happening is that we are going to get, at most, dribs and drabs before then, and in the end we will only get

| 1 | all of this material towards the end of the period or, |
|---|--|
| 2 | indeed, on the long-stop date. |
| 3 | So we want to have we are willing to be |

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So we want to have -- we are willing to be reasonable, we are willing to be flexible about what it is, but we do want material so that we can start our process in dealing with it sooner rather than later, and we do not think this in any way unreasonable given the length of gestation of this discussion.

MR LASK: Sir, just to be clear, what we have agreed to do is provide the disclosure in three tranches. The first tranche is as early as 5th March. It is the second tranche that is by the 31st, and the final tranche by the end of April.

We cannot today give an indication of what is going to be in the 31st March tranche, not least because -and this is no criticism of DAF -- but not least because the categories have been changing over the last few days -- this is a moving feast -- and we are not in a position to say which of those modified categories are going to be supplied when.

But we are doing our best. We have agreed to give it on a rolling basis, and they are going to get the first tranche in three days.

THE PRESIDENT: I do not think, Mr Beard, that realistically we can take that further forward today. 25

| 1 | We now have for all but I think, is it, three |
|---|---|
| 2 | categories, a position that has been determined. There |
| 3 | is PO5(b), (k) and (o) that are still to be resolved. |
| 4 | They have now been qualified and there has been a lot |
| 5 | of, no doubt, late night work to get to the compromised |
| 6 | position. |

I think you have got to, both sides, go away now and look at what has been finally agreed or determined.

I think that the claimants should then write by the end of this week, or -- to clarify what of these -- they are proposing to give. They will obviously know by

5th March what they intend but what they can do by

31st March and what by 29th April.

If you are dissatisfied with that, then you should write to the Tribunal and say, no, you think further material should come by 31st March. Otherwise -- you are on mute, Mr Beard -- otherwise, you know, we can be here until 6 o'clock trying to work out which category can come by which date, and which subcategory could come earlier.

MR BEARD: No, no, it is a beautiful prospect to spent the evening discussing those, but I think that is a temptation to be resisted, and we are very happy with the idea of a letter by the end of this week to accompany the first tranche of disclosure setting out

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             what is intended by 31st March.
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                 Just to be clear, those last two categories, PO5(k)
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             and PO5(o), in the light of the approach we have been
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             adopting to try to speed the process of actually getting
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             some documents out, we are willing not to be pursuing
             those.
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                 Indeed, the final one, PO5(o) has in fact just been
             broken out of a previous category and was trying to be
 8
             clarificatory, but we will just leave it to one side --
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         THE PRESIDENT: So you are not pursuing (k) and (o)?
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         MR BEARD: No.
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         THE PRESIDENT: That leaves PO5(b) to be determined.
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         MR BEARD: Yes.
         THE PRESIDENT: Well, just give me a moment, then. I shall
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             just withdraw for a moment to have a word with my
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16
             colleagues.
         (4.32 pm)
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18
                                (A short break)
19
         (4.36 pm)
20
         THE PRESIDENT: Mr Lask, are you there?
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         MR LASK: Yes, I am, sir.
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         THE PRESIDENT: Right. We can see you now.
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                 The position is Mr Justice Fancourt has had to go to
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             a meeting in the Rolls Building and so has left this
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hearing. Mr Malek and I can continue for about

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             ten minutes, at which point I have to go to a meeting.
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                 But we hope that might be just enough so we can
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             complete PO5(b), and we think it sensible to sit with
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             the two of us to try to wrap this up.
 5
         MR LASK: Thank you, sir.
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         THE PRESIDENT: So we are looking at PO5(b). You said,
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             "a reasonable and proportionate search", and again,
             the 5 million threshold for specific customers,
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             guidelines, and then for BT, it is again the issue about
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             the business segments, I think. So there are two
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             qualifications.
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                 So, Mr Beard, on the -- well, any search for
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             documents for disclosure is limited to reasonable and
             proportionate --
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         MR BEARD: Yes.
         THE PRESIDENT: -- search. The 5 million, I think you know
16
             the reason for that, for Royal Mail.
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         MR BEARD: Yes.
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         THE PRESIDENT: As I understand it, you accepted that.
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                 BT you were less happy about because it is simply
             taken on the basis of equivalence, and made the point,
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22
             well, if they have actually a threshold for
23
             customer-specific pricing or guidelines, they should
             apply that threshold and not simply this figure. But
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             subject to that, as I understood it, you accepted that
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- 1 qualification?
- 2 MR BEARD: Yes.
- 3 THE PRESIDENT: So we are left with the business unit
- 4 segment issue as regards BT.
- 5 MR BEARD: Yes. We have the issue in relation to BT Retail
- 6 and Global Services, which arises again in relation to
- 7 PO5(b). The only other issue that arises in relation to
- 8 BT particularly, and this is a query that probably can
- 9 be dealt with by Mr Lask when considering these things
- 10 further, is what is actually intended to be done in
- 11 relation to BT Fleet rather than BT PLC in relation to
- 12 the statements, because obviously we want to make sure
- 13 BT Fleet is covered.
- 14 I think that may be a matter for clarification
- 15 rather than a specific piece of wording. But yes, sir,
- 16 you have exactly the points there. The same points
- essentially as arose in relation to PO5(a).
- THE PRESIDENT: So it is a question, Mr Lask, of how we are
- 19 going to deal with BT Retail?
- 20 MR LASK: BT Fleet I thought was the query that Mr Beard
- 21 raised.
- 22 THE PRESIDENT: There was a query about BT Fleet.
- MR LASK: Yes.
- THE PRESIDENT: There is a query, yes.
- 25 MR LASK: BT Retail I envisage we will deal with in the same

- 1 way as we are under PO5(a).
- 2 THE PRESIDENT: Via statement.
- 3 MR LASK: Yes.
- 4 THE PRESIDENT: BT Fleet probably is a relevant business
- 5 unit, is it not?
- 6 MR BEARD: That is what we envisaged, which is why I thought
- 7 it was probably only going to be a clarification that
- 8 was required. It was very difficult to see why that
- 9 would not be the case.
- 10 MR LASK: I do not think we would quarrel with the
- 11 proposition that BT Fleet is a relevant business unit.
- 12 THE PRESIDENT: Yes.
- MR LASK: Sir, can I raise one point before I risk
- 14 forgetting it, which is that under the Royal Mail
- 15 heading, you will see it refers to the "Claimants'
- 16 products". That ought to have been amended in the same
- 17 way as under the BT heading, which is -- I was going to
- say I thought that that was done on 5(a) but I see that
- 19 that not be done on 5(a). But I think it ought to have
- been done and that was just an oversight on our part.
- 21 MR BEARD: That is fine. We take no issue with that.
- THE PRESIDENT: So that will happen for both.
- 23 MR LASK: Thank you.
- 24 THE PRESIDENT: So then have we in fact reached
- a compromised position on 5(b)?

- 1 MR LASK: From our perspective, yes. 2 MR BEARD: I agree, yes. As I say, it is very similar. The last one is 5(e), but that is actually agreed, 3 4 and --THE PRESIDENT: Yes, it is agreed --5 MR BEARD: -- although it says only -- "Royal Mail only", 6 7 there is an equivalent in relation to BT, which I understand there is some query arises in relation to 8 it, but we can leave that for today. That then 9 10 resolves, so far as we are concerned, the presently 11 outstanding issues in relation to supply pass-on and 12 indeed, we would say, in relation to mitigation, were 13 you, for the reasons we have already articulated, to grant us permission in relation to the amendment. 14 15 THE PRESIDENT: Yes. 16 MEMBER 3: Just one point if I could just raise it. Mr Lask, in relation to the draft order at 17 18 paragraph 15, you have a provision of the disclosure 19 statements by reference to rule 31.10(vi), et cetera.
- statements by reference to rule 31.10(vi), et cetera.

 What we have been doing on all the cases and orders is

 setting out what the requirement is following

 paragraph 47 of the disclosure ruling of last year. So,

 instead of that wording, just follow the wording that we

 have used for all the other orders.
- 25 MR LASK: Thank you, sir. We will.

1 MEMBER 3: Thank you. 2 THE PRESIDENT: If you can draw up the order, obviously you will not be able to include the question of the 3 4 amendment as regards the mitigation, and that will be 5 done separately. 6 Good. Is there anything else we need to deal with? 7 MR LASK: Sir, I had one other matter, which was just to 8 respond briefly to the question Mr Malek raised before the lunch adjournment on the relationship between fuel 9 10 spend and truck spend. THE PRESIDENT: Yes. 11 12 MR LASK: We do have an answer but what we have not 13 established yet is whether the information is confidential. So, rather than ask the Tribunal to 14 15 switch into a closed session, I would propose that we 16 write to the Tribunal, copied to the defendants, with that information. 17 18 THE PRESIDENT: Yes. That seems very sensible. 19 Thank you. 20 MR BEARD: We have nothing else. Thank you very much. 21 THE PRESIDENT: Well, thank you both, and to all those 22 assisting you, on what has been quite a demanding CMC, 23 I think, for all involved.

We will let you know when our ruling is ready on the

amendment, and it will, I think, be in the same

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judgment, the reasons for the refusal to allow
 1
             Professor Neven to give a separate report on pass-on.
 2
 3
         MR BEARD: Grateful. Thank you.
 4
         MR LASK: Thank you, sir.
 5
         THE PRESIDENT: Thank you.
                 That concludes this hearing.
 6
 7
         (4.45 pm)
                            (The hearing adjourned)
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