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IN THE COMPETITION
APPEAL
TRIBUNAL

Salisbury Square House 8 Salisbury Square London EC4Y 8AP

Tuesday 1st October – Tuesday 29th October 2024

Before:

Justin Turner KC Sir Iain McMillan CBE FRSE DL Professor Anthony Neuberger

(Sitting as a Tribunal in England and Wales)

BETWEEN:

Claimants

Case No: 1435/5/7/22 (T)

## **Stellantis Auto SAS & Others**

V

**Defendants** 

## **Autoliv AB & Others**

## APPEARANCES

Colin West KC & Sean Butler (Instructed by Hausfeld) On Behalf of the Claimants.

Sarah Ford KC & Prof. David Bailey (Instructed by Macfarlanes) On Behalf of the Sixth to Tenth Defendants.

David Scannell KC & Derek Spitz (Instructed by White & Case) On Behalf of the First to Fifth Defendants.

1	Wednesday, 2 October 2024
2	(10.30 am)
3	THE CHAIRMAN: Right. I probably should read the warning
4	again.
5	Some of you are joining us live stream on our
6	website. An official recording is being made and an
7	authorised transcript will be produced. It is strictly
8	prohibited for anyone else to make an unauthorised
9	recording, whether audio or visual, of the proceedings
10	and breach of that provision is punishable as a contempt
11	of court.
12	MR WEST: Before Mr Scannell begins, can I hand up
13	the dramatis personae we have produced overnight as
14	requested.
15	THE CHAIRMAN: Yes, thank you very much.
16	MR WEST: As with the chronology, it is not yet agreed, but
17	we will endeavour to obtain the Defendants' input into
18	it and it can be updated
19	(Handed).
20	THE CHAIRMAN: There is going to be a really handy guide to
21	acronyms as well, is there not, at some point?
22	MR WEST: There is already a glossary.
23	THE CHAIRMAN: Oh, is there? Where is that?
24	MR WEST: It is in bundle S. That is agreed, I am happy to
25	say, with all of the acronyms, or most of them.

- 1 THE CHAIRMAN: So where do I find it?
- 2 MR WEST: The dramatis personae will also be added to bundle
- 3 S.

- 4 THE CHAIRMAN: S, okay. Thank you very much.
- 5 Opening submissions by MR SCANNELL
- 6 MR SCANNELL: Good morning.

7 I appear with Mr Spitz for the Autoliv Defendants.

The Claimants say that they have suffered an overcharge on every steering wheel, airbag and seatbelt they bought over an uninterrupted period of nine years. On that basis, they claim over €770 million from my client and

12 from TRW/ZF.

Their primary case is that that overcharge was caused by a global cartel to which the Defendants were parties, a cartel that affected supplies of OSS components to all car manufacturers from 2002 to 2011. If that is wrong, the Claimants' first alternative case is that the overcharge was caused by different cartels, quite possibly with different parties. They do not actually trouble to identify who the parties to any of the cartels they allege were. Each one of those cartels supposedly targeted individual claimant companies and the aggregate effect of those cartels is identical, they say, to the effect of the global cartel: an overcharge of exactly the same magnitude on every seatbelt, airbag

1 and steering wheel they bought between 2002 and 2011. 2 If that is wrong and there was no cartel at all, the Claimants have a second alternative case and that is 3 4 that the effect of the infringements the Commission 5 found was identical to the effect the Claimants allege on both the primary case and the first alternative case 6 7 measured using exactly the same economic methodology as they used for their primary and first alternative case. 8 THE CHAIRMAN: So just -- thank you for that helpful 9 10 summary, but just where those three different cases are 11 set out by the Defendants -- by the Claimants, sorry, 12 where are they set out? 13 MR SCANNELL: The primary case is set out at paragraph 39 of 14 the 4APOC. 15 THE CHAIRMAN: 39 of the ...? MR SCANNELL: I am going to refer to the Fourth Amended 16 17 Particulars of Claim as the 4APOC unless that offends 18 anybody on the Tribunal. 19 THE CHAIRMAN: No. It is just as long as I am reminded what 20 you are talking about and then ... 21 MR SCANNELL: Yes. 22 THE CHAIRMAN: Can we just pick those up as we go? Sorry. I mean, if you are coming back to it there is no need to 23 24 do it now, but ...

MR SCANNELL: So the 4APOC is in two different places in

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1
             the bundle --
 2
         THE CHAIRMAN: Yes, I have got that. One has been --
 3
         MR SCANNELL: -- {A/2/1}.
         THE CHAIRMAN: -- sanitised, which is very helpful, thank
 4
 5
             you.
         MR SCANNELL: Okay, so primary case, global cartel,
 6
 7
             paragraph 39 {A/2/17}. First alternative case, targeted
 8
             cartels --
 9
         THE CHAIRMAN: Sorry, first alternative case is?
         MR SCANNELL: First alternative case, I am leafing through
10
             to find ...
11
12
                 Almost there.
13
         THE CHAIRMAN: Paragraph 43, I think?
14
         MR SCANNELL: Yes. Yes, 43 is the first alternative case
15
             \{A/2/26\}. Then 44 --
16
         THE CHAIRMAN: Hold on, let me just read it.
17
                 (Pause).
                 Yes, sorry. Yes.
18
19
         MR SCANNELL: Second alternative case, over the page,
20
             paragraph 44 \{A/2/27\}, and the Tribunal will be very
21
             familiar with paragraph 44 from the Tokai Rika
22
             application to strike out.
         THE CHAIRMAN: So, 44? Sorry, it is not over the page on
23
24
             my ... you do not mean 44A, you mean ...?
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MR SCANNELL: I mean 44, page 27.

1	THE CHAIRMAN: Yes:
2	"In the further alternative"
3	Yes. Thank you.
4	MR SCANNELL: Now, we say that that claim is untenable.
5	THE CHAIRMAN: Which one, the third one?
6	MR SCANNELL: The entirety of that.
7	THE CHAIRMAN: The entirety, right.
8	MR SCANNELL: Fully conjugated, it asserts that there is
9	actually no need for the Claimants to establish a cartel
10	against them at all because the effect of
11	the Commission's decisions is that is identical to
12	the effect that would have been caused had there been
13	a cartel affecting them. In other words, according to
14	the Claimants, it makes no difference whether
15	the Defendants sat down in a room together and agreed
16	that they would cartelise every single RFQ that every
17	single claimant issued between 2002 and 2011, or if they
18	did not do that and instead decided that they would
19	compete against each other vigorously for all of those
20	RFQs. Either way, according to the Claimants,
21	the effect is identical and we say that is nonsensical.
22	In my submission it is abundantly clear why
23	the Claimants have brought this case. The primary and
24	first alternative cases are makeweights; they are highly
25	implausible, and I will get to that. They refer they

1	rely on inference upon inference to be drawn to avoid
2	collapsing, but all the Claimants can point to to
3	justify drawing all of those inferences is a smattering
4	of documents, none of which are incriminating in the way
5	that the Claimants allege, and most of which,
6	importantly, were considered by the European Commission
7	over an eight-year period without reaching
8	the conclusion that these Claimants are inviting you to
9	draw.
10	The real reason they have brought this case
11	THE CHAIRMAN: I mean, Mr West says, well, you cannot draw
12	any conclusion from the fact that the Commission does
13	not necessarily pursue every abuse or every aspect of
14	the cartel issue, so
15	MR SCANNELL: We fundamentally reject that, that
16	THE CHAIRMAN: You reject that, yes, okay. You will need to
17	help me with that at some point.
18	MR SCANNELL: way of thinking.
19	THE CHAIRMAN: Yes.
20	MR SCANNELL: The way that is put in the skeleton argument
21	is that the European Commission goes about its
22	enfor Cement business by plucking low hanging fruit from
23	trees.
24	THE CHAIRMAN: Yes, that is what was said. Yes.
25	MR SCANNELL: That is absolutely an unfounded statement of

the way the Commission goes about its business. The way
that the Commission goes about its business is by
conducting thorough-going reviews of documents and
deciding on the basis of those thorough-going reviews,
supplemented by requests for information and oral
hearings if need be, the inferences that they are
capable of sustaining, and if they feel that
the documents cannot sustain an inference they will not
draw it, but if they can, they will.

The real reason they have brought this claim, we say, is that they have seen these two Commission decisions, and, no doubt encouraged by their lawyers, they feel that they can leverage those two decisions to get a gargantuan pay out at the expense of their own suppliers.

Now, they must appreciate that these two European Commissions do not relate to the OSS components that they bought. They relate to certain OSS components that other OEMs bought at clearly defined times.

They must also appreciate this, that if Toyota,
Suzuki, Volkswagen, BMW, Honda, if they were
the Claimants in this case, the companies that were
actually found by the Commission to have been
the targets of cartel activity, those companies could
not hope to claim what these Claimants are claiming,

which is that 100% of their volume of commerce was affected by those infringements. We know that because the European Commission expressly found in the decision that the cartel behaviour only affected some supplies, that not every instance of concertation led to an agreement and that not every agreement was complied with. Yet these Claimants, none of whose trade was found to have been targeted by any OSS supplier, not just ZF and Autoliv, think that they can persuade the Tribunal that 100% of their trade was affected by those infringements.

Now, we say that is just opportunistic. To put it bluntly, it is a try-on, and we trust that the Tribunal will see through that.

Now, we say that this claim should be dismissed for five main reasons. The first is that there is no basis for concluding that Autoliv participated in a global cartel of the sort alleged at paragraph 39 of the 4APOC.

The second is that there is no basis for an inference that Autoliv participated in targeted cartels.

The third is that, even if the Tribunal were to conclude, contrary to those points, that there was either a global or targeted cartels, there is no basis for concluding that that would have had a material effect on the prices that these Claimants paid for their

OSS components and I will explain that.

The fourth is because, if the Tribunal rejects the Claimants' case alleging a global cartel or targeted cartels, as we say it should, then there is no basis to conclude that the infringements the Commission found affected their prices either. The Claimants' attempt to allege otherwise using their spillover case or indirect effects case, whatever they want to call it, is hopeless and should be rejected.

And, finally, even if the Tribunal was to find that there was some basis for saying that there was some effect on some of the volume of commerce of the Claimants, that effect could not have been anything like the effect that Mr Hughes has detected before one ever gets to pass-on.

The remainder of my submissions is going to be in three parts. First, I want to address the Claimants' case that there was either a global or targeted cartels and I want to address the overall probabilities of that, and I use that nomenclature from my learned friend's skeleton, and I want to refer to some of the documents.

Second, I will address the Claimants' spillover case and explain why it should be rejected. Now, at that point, I am going to sit down and I am going to pass over to my learned friend Ms Ford because she is going

Τ	to address the fribuliar on the overcharge issues arising
2	in the case. I will then resume my submissions to deal
3	with pass-on. That will be on Friday morning.
4	I propose to address questions of limitation under
5	German law and financing losses in closing, taking my
6	lead from the Tribunal's indication at the PTR.
7	SIR IAIN MCMILLAN: If I could just put a question to you.
8	MR SCANNELL: Of course, Sir Iain, yes.
9	SIR IAIN MCMILLAN: Is it your argument that
10	the European Commission saw some of the Defendants'
11	evidence, emails, discussions, telephone calls, and
12	actually ruled out any wrongdoing on their part?
13	MR SCANNELL: They certainly did not do that. They found
14	that the Defendants were guilty to the extent that is
15	reflected in the decision.
16	SIR IAIN MCMILLAN: Oh, indeed. No, but I am talking as it
17	applies to this case. You appear to suggest that
18	the European Union had found in OSS 1 and OSS 2
19	wrongdoing there but had ruled out wrongdoing in
20	the case that we are hearing just now. Is that
21	the point you are making, because they saw some evidence
22	and discounted it?
23	MR SCANNELL: No, we fully accept that you will not find in
24	the OSS decisions an express finding saying, "This is
25	the full extent of the cartelism and there was no
<b>4</b>	the rull extent of the cartelism and there was no

Τ	possibility of any further cartelism", but we deny that
2	there was that further cartelism, and insofar as
3	the Claimants are relying on documents that were before
4	the Commission to suggest that that is enough to
5	generate that sort of conclusion, we reject that.
6	SIR IAIN MCMILLAN: I hear that you are rejecting that, but
7	you are not claiming that the European Commission
8	rejected it? They did not take their investigation that
9	far to do so; is that the point you are making?
10	MR SCANNELL: We do say that the European Commission had
11	before it the documents many of the documents that
12	the Claimants are now relying on.
13	SIR IAIN MCMILLAN: Yes.
14	MR SCANNELL: So they would logically have been reviewed
15	over an eight-year period and I am suggesting to
16	the Tribunal that it is fair to assume that if
17	the European Commission felt that those documents were
18	capable of generating the sort of inferences that
19	the Claimants are now suggesting should be drawn from
20	them, they would have said so. There was nothing
21	preventing them from saying so. But I fully accept that
22	they did not in terms say, "We have considered whether
23	there was cartelism in respect of Peugeot, for example,
24	and have dismissed that". They tend not to.
25	SIR IAIN MCMILLAN: Right, I understand that. So

1	the European Commission did not say that, but your
2	argument is that they thought that because they had seen
3	that evidence and had taken their enquiries no further?
4	MR SCANNELL: I hesitate to ascribe any particular thought
5	or intention to the European Commission. However,
6	the way I would put it is that it is a fair assumption
7	to draw that they did not consider that the documents
8	were sufficient to generate the inferences.
9	SIR IAIN MCMILLAN: Right, I see. Thank you very much.
10	MR SCANNELL: So turning first to the Claimants' allegation
11	that there was a cartel going beyond
12	the anti-competitive conduct found by the Commission,
13	and, Sir Iain, I hope that this will flesh out even
14	further the submission that I have just made to you.
15	To begin with, the legal principles that
16	the Tribunal should apply, we have set those out at 33
17	to 39 of our skeleton argument. I am not proposing to
18	turn those up. Ms Ford may have more to say about those
19	legal principles. We do say, however, that what we have
20	set out at 33 to 39 $\{S/2/12-14\}$ of our skeleton is
21	correct and the Tribunal can rely on those.
22	We agree with the Claimants that the standard of
23	proof is the balance of probabilities and does not go
24	higher than that. In applying that standard, you must
25	take account of the seriousness of the allegations and

the inherent improbability of serious wrongdoing having been committed and I believe that, too, is common ground with the Claimants. My learned friend took you to In Re B and the speech of Lord Hoffmann in that case. Lord Hoffmann did not challenge any of the propositions I have just given you, he merely observed that if the question arising is whether a person, C, was sexually assaulted, the court would have to take account of the inherent improbability of that having happened, but once it is established that C was in fact sexually assaulted, if the only question that remains is whether the culprit was A or B, the inherent improbability of the serious wrongdoing having happened falls out of consideration and you are left with the ordinary standard of proof without considering any further improbabilities.

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Realistically, none of that is likely to assist you in the task now before you. Now, we do not accept that we are in the world of a cartel having been established, this is not a traditional follow-on damages claim, it is a stand-alone claim that these cartels existed.

I would, however, add this. My learned friend sought yesterday to split hairs on the standard of proof, but however one splits those hairs, the Tribunal will recall that it asked a perfectly straightforward,

1	understandable question on the spillover case: how
2	exactly is it that the Claimants allege that
3	the infringements that the Commission found caused harm
4	to the degree that the Claimants allege? My learned
5	friend responded to that by suggesting that one
6	possibility was that the Defendants had benchmarked on
7	price, and if that was not the case, then they might
8	have benchmarked on margin, and if that was not
9	the case, then they might have benchmarked on discounts.
10	Now, that, without more, is almost the textbook
11	definition of what is insufficient to discharge
12	the standard of proof. It clearly does not satisfy
13	the balance of probabilities to present a range of
14	possibilities, and I will say more about that when I get
15	to spillover.
16	As to inferences, the Tribunal may draw them from
17	the facts established on the balance of probabilities,
18	but if the evidence viewed in the round admits of
19	a plausible innocent explanation, the benefit of
20	the doubt should be given to the defendant and no
21	infringement should be inferred. Now, the most recent
22	reaffirmation of those principles was set out by
23	Mr Justice Roth in his judgment in Phones 4U. If we

THE CHAIRMAN: My bundles are slightly different.

could turn that up quickly. It is in {AUTH2/39/1}.

- 1 MR SCANNELL: Are you using the hard copy, Mr Chairman?
- 2 THE CHAIRMAN: Yes.
- 3 MR SCANNELL: Yes. I am --
- 4 THE CHAIRMAN: My tabs -- did you say 39?
- 5 MR SCANNELL: I did say 39, yes.
- 6 THE CHAIRMAN: Yes, so it is volume 4 of mine. Yes, okay.
- 7 That is fine, I have got it. Thank you.
- 8 MR SCANNELL: I am going to proceed electronically all
- 9 the way through my submissions just in the interests of
- 10 time, but do tell me to stop talking if I am going too
- 11 quickly.
- 12 THE CHAIRMAN: Sure, of course, yes.
- MR SCANNELL: So Phones 4U was a case that arose, as you may
- 14 know, from the collapse of the high street mobile phone
- 15 connections vendor *Phones 4U*, and *Phones 4U* alleged that
- 16 the decision that various mobile network operators took
- 17 to leave them and to stop selling their mobile phone
- connections through *Phones 4U* was not a decision that
- 19 was taken independently by each of them, it was taken
- 20 collectively and pursuant to sort of cartel arrangements
- 21 and collusion. The High Court rejected that contention.
- 22 Could we turn then to page {AUTH2/39/33}.
- THE CHAIRMAN: Sorry, I misheard? Page 33?
- MR SCANNELL: Yes.
- 25 THE CHAIRMAN: Yes.

1	MR SCANNELL: At the bottom of the page, Mr Justice Roth
2	referred to the landmark judgment in Aalborg Portland
3	v [the] Commission which is often referred to
4	as the "Cement" case.
5	Then over the page {AUTH2/39/34}, just above
6	paragraph 85, the Tribunal will see that at paragraph 57
7	of Cement, the Court of Justice said:
8	" in most cases, the existence of [an
9	anti-competitive practice or agreement] which, taken
LO	together may, in the absence of another plausible
11	explanation, constitute evidence of an infringement of
12	the competition rules."
13	His Lordship then observed in paragraph 85:
L4	"Cement concerned a hard-core cartel, but the same
15	approach was directed as regards a looser form of
16	concerted practice in Eturas"
L7	THE CHAIRMAN: No pun intended, I take it? Sorry, do not
18	worry. Just keep going.
19	MR SCANNELL: Then at paragraph 86, further down the page,
20	his Lordship said:
21	"At the same time, before drawing inferences
22	the Court must be careful to ensure that there is no
23	equally plausible and innocent explanation for
24	the fragmentary evidence on which reliance is being
25	placed. To do otherwise would be to reverse the burden

1	of proof as regards serious allegations. Altogether,
2	I consider that the Court has to consider the evidence
3	in the round, looking at the particular items of
4	evidence relied on in context."
5	They are the principles to apply.
6	PROFESSOR NEUBERGER: Can I just understand, because, not
7	having a legal background, I cannot work out whether
8	there is any issue at stake between you and
9	the Claimants. I mean, it seems to me that we will have
10	to make a decision about whether on the balance of
11	probability there was or was not a cartel or cartels and
12	I am not sure that any of the argument I have heard so
13	far adds or subtracts very much from that.
14	MR SCANNELL: Well, I am grateful for that intervention,
15	Professor. Just to set your mind at rest, I do not
16	understand that there is a difference of opinion between
17	us in relation to these principles either, and if there
18	is, there should not be. This is not so much an
19	argument as it is a presentation to the Tribunal to
20	assist you in the task ahead.
21	PROFESSOR NEUBERGER: Thank you. I am grateful for that.
22	MR SCANNELL: So stepping back from the burden of proof and
23	the mechanics of inference, as a matter of practicality,
24	forensic practicality, a finding of cartelism or
25	collusion is a really extreme and extraordinary one.

1	Mr Justice Roth remarked on that fact in his judgment
2	refusing permission to appeal in Phones 4U. We do not
3	have to turn that up, but his Lordship observed that:
4	" alleged collusion between major companies is
5	generally the subject of investigation by a competition
6	authority, leading (unless collusion is admitted) to
7	a lengthy decision prepared by a team of officials.
8	Because of the complexity of the matter, it is wholly
9	exceptional for such allegations to be determined in
LO	adversarial litigation"
L1	I commend that statement the Tribunal as one of
L2	which it can take
L3	THE CHAIRMAN: Sorry, where is it in the bundle,
L 4	Mr Scannell? I know you refer to it in your skeleton,
L5	but
L 6	MR SCANNELL: Authorities bundle 2, tab 40, page 11,
L7	paragraph 39 {AUTH2/40/11}.
L8	THE CHAIRMAN: So it is the next tab, paragraph 39.
L 9	MR SCANNELL: Yes.
20	THE CHAIRMAN: Thank you.
21	MR SCANNELL: Allegations of collusion, particularly when
22	they are made against large undertakings with hundreds
23	and perhaps even thousands of employees, generally
24	require very substantial volumes of evidence to be
25	produced in support of them. That evidence then has to

be carefully scrutinised in the context of the market as a whole before any safe conclusion can be drawn. It is true that the CMA and the European Commission have far greater resources and expertise at their disposal to undertake that sort of investigation than any court or Tribunal and they also have time. Now there is a world of difference between an eight-year investigation and a four-week trial, and that is one of the reasons why this tribunal needs to view with real caution the assertion, insofar as it is made, that in material respects the European Commission or other regulators who looked at documents somehow got it wrong because they failed to detect a global cartel or targeted cartels.

Now, one can see from Mr Justice Roth's judgment in Phones 4U {AUTH2/39/1}, which does merit a read -- it runs to 729 paragraphs, unfortunately, but one can see from it the extent of the evidence deployed by the claimant in support of its claim and one can also see the judicial expectation that the claimant prove its case on the facts. So if the facts do not convincingly support the allegation, there really is no room for a conclusion that there was a cartel and no amount of "cart before the horse" testimony from an economist saying that there must have been an overcharge and then purporting to look backwards at the evidence and read it

1	to fit that conclusion can change that legal reality.
2	Economic experts are experts in economics, they have no
3	special expertise in the interpretation of factual

4 evidence; that is the Tribunal's domain.

The same thoroughness of approach as one sees in Phones 4U can be picked up from any CMA decision or Commission decision the Tribunal might care to peruse to get a feel for how cartels are conventionally proven. They generally run to hundreds of pages in length, they are characterised by the comprehensiveness of the document reviews that underpin them and the establishment of a compelling case that admits of no alternative explanation.

Now, I mention those facts and those judicial remarks because we say that the Claimants' case is conspicuously different from certainly any case that I have encountered in which a standalone claim of a cartel has been alleged. It lacks the detail and the comprehensiveness of analysis that I have identified. On the primary and first alternative cases, the Claimants do not identify who was a party to the cartels they allege, they do not say for how long ZF and Autoliv are supposed to have participated in those cartels, they do not say what the scope of the cartel was, they do not suggest how the cartel might have been

implemented, how it was enforced, whether it operated
effectively in 100% of cases. They just do not answer
those questions, and they, we say, are fundamental
omissions from the Claimants' case. They make it very
difficult indeed for this tribunal to conclude that
there was a cartel. Certainly no court, tribunal or
regulator that I am aware of has ever declared
the existence of a cartel on such a vague basis.

Now, no doubt aware of all of these considerations, the Claimants, in their skeleton argument for trial, now suggest that tacit collusion might explain the overcharge that Mr Hughes identifies. So they say that the terms of the direct cartel that they allege might somehow have been inspired by -- and I quote here from paragraph 153 of my learned friends' skeleton argument {S/1/46}:

"... a tacit understanding to apply to supplies to non-named OEMs the principles underlying the OSS1 and OSS2 cartels, such as the principle of incumbency or upholding the status quo ..."

So the Tribunal is supposed to believe that
the terms of cartels the Claimants say were entered into
in 2002 were inspired by infringements which the
Claimants now accept were not committed by Autoliv
before March 2006 and were not committed by ZF before

1	January 2	2007.	Now,	we	say	that	just	does	not	make
2	sense.									
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So that leads me to the plausibility of
the Claimants' primary and first alternative
cases: is it plausible that there was a global cartel
that affected all OEMs, including the Claimants, or one
or more cartels targeted specifically at the Claimants?
We say that the answer to both of those questions is no,
for multiple reasons.

Now, before I begin, at the PTR, we had an interesting discussion about whether the Claimants' primary and first alternative cases were more or less likely as a result of the OSS decisions and I said I would return to that in opening, so let me deal with that first.

We say it is not tenable for the Claimants to say that the fact that the Defendants admitted infringements to the Commission makes it more likely that they committed different infringements that they did not admit. Each of the OSS decisions was initiated by an application for immunity by one of the investigated companies and each of the -- those --

23 THE CHAIRMAN: Say that again?

MR SCANNELL: Each of the OSS decisions was initiated by an application for immunity by one of the investigated

1 companies. 2 THE CHAIRMAN: Yes, sure. MR SCANNELL: Which does in fact I believe answer one of 3 4 the questions yesterday, which was: how did these OSS 5 decisions come into being? The answer is that a company came to the Commission and said, "Hands up ..." --6 7 THE CHAIRMAN: Yes, I understand that. MR SCANNELL: Each of those applications was followed by 8 successful applications for leniency or reduction of 9 10 fine by the other companies. 11 Why is that relevant? It is relevant because all of 12 those applications were made under the EU's leniency 13 notice and applications under the Leniency Notice are made following full internal audits to ascertain whether 14 15 there was anything remotely indicating an infringement 16 of competition law involving any OEM, not just the OEMs 17 that end up being named by the Commission. The leniency 18 notice requires immunity applicants to give a full and 19 frank account of whatever cartel arrangements have been 20 made. That includes identifying what products were 21 cartelised, what the geographic scope of the cartel was, 22 when exactly the arrangements were on foot and who 23 the participants were. THE CHAIRMAN: You say "a full internal audit". Just 24

elaborate on that a bit.

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1 MR SCANNELL: Logically, the only way an undertaking can
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- 2 comply with the demands of the Leniency Notice, which
- 3 requires a full and frank account of any conceivable --
- 4 any cartel arrangements that are on foot, is going to
- 5 have to be prefaced by a full internal audit --
- 6 THE CHAIRMAN: Unless --
- 7 MR SCANNELL: -- otherwise it is impossible.
- 8 THE CHAIRMAN: -- (overspeaking inaudible), yes.
- 9 So the obligations under -- on the defendant in
- 10 these circumstances, where are they set out?
- 11 MR SCANNELL: They are set out in the Leniency Notice.
- 12 I was not proposing to turn it up in the interests of
- 13 time, but for your note --
- 14 THE CHAIRMAN: Just tell me where it is.
- 15 MR SCANNELL: -- {AUTH3/4/2}.
- 16 THE CHAIRMAN: Authorities bundle 3, tab 4.
- 17 MR SCANNELL: Yes, Mr Chairman, we might want to check
- 18 together that it is there.
- 19 THE CHAIRMAN: Well, that does not quite make sense to me.
- 20 So I have got so just tab 4. So I think my tabs may be
- 21 different to yours, which is ...
- 22 MR SCANNELL: Yes. This is --
- 23 THE CHAIRMAN: It is legislation. Sorry, I was ... okay.
- 24 MR SCANNELL: It is there.
- 25 THE CHAIRMAN: I have got a very confusing system of three

1 bundles and then bundle 2 has four volumes. Right, 2 okay, so ... Yes. No, that is helpful. Sorry, anyway, I have 4 that in mind, so ... 5 MR SCANNELL: So the Leniency Notice requires immunity applicants to give a full and frank account of whatever 6 7 cartel arrangements are in place. That was the point 8 I had just made. Genuine cooperation is --9 THE CHAIRMAN: Sorry --MR SCANNELL: Sorry. Sir Iain? 10 SIR IAIN MCMILLAN: Who carried out the internal audit? 11 12 MR SCANNELL: The internal audit at Autoliv? 13 SIR IAIN MCMILLAN: Yes, you referred to the internal audit, 14 did you not? Who did that? Who carried it out? Was 15 that an external firm of investigators? Lawyers? Accountants? 16 17 MR SCANNELL: I am told by those behind me that external counsel were brought in to conduct the internal audit. 18 19 SIR IAIN MCMILLAN: External. 20 MR SCANNELL: External. 21 SIR IAIN MCMILLAN: Yes, thank you. 22 MR SCANNELL: Yes. 23 So I was making the point that genuine cooperation 24 is required. For your note, the relevant paragraph is

12(a) of the Leniency Notice, and all relevant

1	explanations, information and evidence must be given.
2	Now, in each of the OSS decisions, the Commission
3	expressly found that the requirements of the Leniency
4	Notice had been satisfied. That is a fact, it cannot
5	simply be ignored.
6	THE CHAIRMAN: Which paragraph is that in the decision? It
7	does not matter. You can pick it up later, that is
8	fine.
9	MR SCANNELL: OSS 1, recitals 132, 136, 141 and 143, so that
10	is saying that each one of the companies complied.
11	OSS 2, recitals 116 and 123.
12	THE CHAIRMAN: Thank you.
13	PROFESSOR NEUBERGER: Compliance would have extended to any
14	cartels involving any other OEM?
15	MR SCANNELL: What it would mean is that the Commission was
16	satisfied that these companies were not holding
17	something back, they had complied with their obligation
18	of genuine cooperation. So they certainly
19	the Commission certainly did not detect a lack of
20	genuineness, or some sort of gap that was unexplained.
21	PROFESSOR NEUBERGER: Would that specifically cover all OSS
22	to all OEMs?
23	MR SCANNELL: We say that logically it would because of
24	the prior obligation to identify all wrongdoing and not
25	just the wrongdoing which is the subject, for example,

1 of a dawn raid. 2 PROFESSOR NEUBERGER: Right. THE CHAIRMAN: There is, presumably, some limit. I mean, if 3 you are selling -- if you are a large company and you 4 5 have got a pharmaceutical division and an electronics 6 division and a car parts division, does it necessarily 7 encompass all those parts, or does one take a view that, no, this is about car parts, or is it about specific car 8 parts or about specific customers, which I think is 9 what --10 MR SCANNELL: In reality, the way these tend to work, and 11 12 one occasionally is asked to advise companies which have 13 to conduct these internal audits -- is that if the company was structured in the way you, Mr Chairman, 14 15 have just suggested, with very different divisions, it 16 may be acceptable to confine the internal audit to 17 the pharmaceutical division, for example, if 18 the allegation related to pharma without going into 19 the car parts division. The counsel of perfection would 20 always be that it should be as wide as is necessary, and 21 if one document suggests that there is wrongdoing and 22 that leads to another, that trail must be followed. THE CHAIRMAN: But you say it is inconceivable that someone 23 24 would take the view that it only covers the specific OEMs -- sorry, the specific customers, I beg your 25

1	pardon, that have been identified, by virtue of the dawn
2	raids? It would embrace other customers?
3	MR SCANNELL: Certainly.
4	THE CHAIRMAN: Certainly.
5	MR SCANNELL: Yes. What we say is that if the Tribunal were
6	to find that, despite the Commission's acceptance that
7	the Leniency Notice had been complied with, if
8	the Tribunal were to draw the inference that
9	simultaneously both ZF and Autoliv were parties to
10	a cartel targeting the Claimants, or a global cartel,
11	the Tribunal would either have to conclude that every
12	one of the investigated undertakings, again, not just
13	Autoliv and ZF, had either lied to the commission in
14	their leniency applications, or that they had
15	coincidentally made exactly the same error as regards
16	the participants in the wrongdoing, the scope,
17	the targets, the duration of the wrongdoing that was on
18	foot.
19	THE CHAIRMAN: The documents we have been looking at Mr West
20	relies on, they could have emerged either from the dawn
21	raids, either from RFQs or from being appended to
22	a leniency notice or filed with a leniency notice, all
23	those three are possibilities?
24	MR SCANNELL: Later today, sir, just to avoid taking us out
25	of the flow but just so that you know, later today I am

Τ	going to hand up a document you. It is a table, and on
2	this table will be every document my learned friend
3	referred you to yesterday and it will be highlighted in
4	yellow if that document was in the Commission file so
5	that you can see at a glance the proportion, roughly
6	it has to be rough because of course my learned friend
7	did not have time to refer to every document in this
8	case, but you can see at a glance how many of these
9	documents were before the Commission. If they were in
10	the Commission file, they were considered by
11	the Commission, and so we do say that the overwhelming
12	preponderance of the documents were considered by
13	the Commission, and where they were not, it will be
14	highlighted.
15	THE CHAIRMAN: Yes, that was not really my question, it was
16	just how they got to the Commission. It could be
17	through the Leniency Notice or it could be as a result
18	of a dawn raid or it could be as a result of
19	(Pause).
20	MR SCANNELL: Yes, is the short answer.
21	THE CHAIRMAN: Yes, okay. So let us assume documents are
22	filed with the Leniency Notice. The Commission may see
23	some evidence of cartel activity against a customer
24	let us assume it is Peugeot, for example this is
25	hypothesising, I am not saying that such documents exist

1	they see evidence of cartel activity against Peugeot
2	but there is not a lot there and at that stage they are
3	trying to but they are absolutely content that
4	the OEM has complied with its obligations on
5	the Leniency Notice, what does it do? So it has got
6	evidence of some cartel activity falling far short, or
7	short of a conclusion that there was a cartel against,
8	let us say, Peugeot, but it is at the stage where
9	a leniency notice has been complied with. How does
10	the Commission deal with that? Does it say, "Okay, we
11	are now going to carry on with investigations but there
12	is nothing really to carry on with"? Does it issue
13	further requests for information? How is that dealt
14	with?
15	MR SCANNELL: It is a little from column A and a little from
16	column B and a little from column C of that menu of
17	options. So, yes, the Commission can issue further RFIs
18	to the companies. Oral hearings can be held; if they
19	really want to conduct oral hearings, they can conduct
20	oral hearings and effectively cross-examine individuals
21	to work out what exactly is going on. Or they can form
22	the view that they have what is out there and there is
23	no basis for a conclusion, so they are not going to take

THE CHAIRMAN: But they could be taking the view that there

24

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it any further.

1	has clearly been cartel activity against three
2	customers, 4 and 5 there is a question mark over, there
3	is some evidence, not necessarily at this stage
4	conclusive without further investigation or further
5	study, they could take a view that, "Well, we are going
6	to issue a fine based on the three but it is not
7	proportionate to carry on investigating customer 4 and
8	customer 5, what is the point"? You say that is
9	unlikely, but I do not understand why that is unlikely.
10	Resources are limited, the Commission has a lot on its
11	plate, there is a lot of anti-competitive behaviour
12	going on, they are making decisions all the time on what
13	they pursue and what they do not pursue.
14	MR SCANNELL: One tends to find I am reluctant to give
15	evidence on my feet, but one of the
16	the proportionality considerations that the Commission
17	tends to take on board apply at the stage of deciding
18	whether or not to launch an investigation.
19	You know: are we going to launch an investigation in
20	relation to OSS components? They issue formal decisions
21	when they decide not to and one can appeal against them.
22	But once they have picked up the cudgels, they tend to
23	be bloodhound-ish in their approach. They just want to
24	get to the truth of the matter and if they think that
25	there is a "fauxness", as they would say in Europe,

1 the whiff of wrongdoing, then they pursue the whiff and 2 they get to the bottom of the situation. What they do not do is say, "Well, we can see that there are some 3 4 troubling documents here, but we have got enough to go 5 on, we can find four infringements, that is enough". THE CHAIRMAN: Your -- I mean, both you and Mr West are in 6 7 the same position. You are saying Mr West is submitting that it is plausible the Commission -- plausible -- he 8 might have even gone further and said "likely" 9 10 the Commission will not pursue the low hanging fruit. 11 You are saying that is implausible. Neither of you are 12 really pointing to anything, apart from common sense, to 13 arrive at your respective positions. MR SCANNELL: Well, I would suggest that, you know, 14 15 insofar as one is dealing with the balance of 16 probabilities, the real question is which of these two 17 is more likely, and what I am addressing is 18 the suggestion that is made that because there are 19 admissions of wrongdoing lying behind the OSS decisions 20 that makes it more likely -- that is what is put against me, it is more likely -- that the Defendants committed 21 22 the infringements that the Claimants suggest, and I do not accept that at all. My suggestion to the Tribunal 23 is that it is in fact more likely and I do not have to 24 put it any higher than that, it is in fact more likely 25

1 that they did not.

THE CHAIRMAN: So on the one hand you say, "Well, you are known cartelists, you engage in cartelist behaviour, senior people engaged in cartelist behaviour, it seems likely or it would seem surprising ..."-- sorry, this is not the Tribunal expressing an opinion -- "... it would be surprising if you would have limited your cartelist behaviour to particular customers and not others, why would you?" That is on the one hand.

On the other hand, you say, well, the Commission have been over this with a fine-tooth comb, they have identified the extent of the cartels and then you -- so you are both pointing to the decision and reaching completely opposite conclusions, as no doubt any good counsel would in your positions, but it is very difficult for the Tribunal to resolve those rival submissions.

MR SCANNELL: The difference is that you do have from
the European Commission itself an acceptance that
the Leniency Notice has been complied with and
the Leniency Notice is mandatory. So we know that these
companies, which distinguishes the position the Tribunal
is dealing with from a situation where, for example, it
is a question of whether somebody who committed a crime
on one day might have committed a crime on another.

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1
         THE CHAIRMAN: Okay, so how does the -- sorry, (inaudible)
 2
             you but how does the Commission decide whether
             the Leniency Notice has been complied with?
 3
 4
         MR SCANNELL: I am not privy to their internal workings.
 5
         THE CHAIRMAN: But what is their process?
         MR SCANNELL: They give the indication in the first decision
 6
 7
             that they reach. So indications are given to
             undertakings throughout a leniency process, that they
 8
             are on the right track and that they are doing the right
 9
10
             things and that they are being cooperative and they are
11
             being full and frank, and if a decision --
12
         THE CHAIRMAN: So they are producing lots of documents, they
13
             are --
14
         MR SCANNELL: Yes.
15
         THE CHAIRMAN: -- answering questions fully --
16
         MR SCANNELL: Yes.
         THE CHAIRMAN: -- they may have engaged auditors --
17
18
         MR SCANNELL: Yes.
19
         THE CHAIRMAN: -- no doubt they would tell the Commission
20
             that if they had.
21
         MR SCANNELL: Yes.
22
         THE CHAIRMAN: But, equally well, they might be hiding
23
             something, they may be confessing to some crimes and
24
             keeping other crimes -- I am not suggesting that would
             have happened in this case, but I mean that is possible.
25
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1	There is no check. There is no
2	MR SCANNELL: That is a risk, but of course it is a risk
3	that can be audited by the Commission, because
4	the Commission has the documents and has documents,
5	sorry
6	THE CHAIRMAN: Yes, from the raid, initially, and from
7	further requests.
8	MR SCANNELL: Yes, and you would say perhaps not all of
9	the documents, but they have documents, and that is
LO	a fair point. But if they felt that there was something
L1	untoward in those documents that required further
L2	analysis, then that would snowball with further RFQs in
L3	the normal way, and one does not have that here, is
L 4	the point.
L5	I have already referred to 12(a), actually, of
L 6	the leniency of the
L7	THE CHAIRMAN: Yes, you have. Yes, yes. Thank you very
L8	much, yes, I have got that.
L9	No, I understand the obligations. So it is not
20	greatly dissimilar to obligations on disclosure in
21	the High Court.
22	MR SCANNELL: Yes.
23	THE CHAIRMAN: You know, there are serious obligations on
24	parties to comply with the requirements of disclosure
25	and specific disclosure requests, but there is no check,

1	you do not go in and then re-audit and no one double
2	checks whether that has been complied with.
3	MR SCANNELL: No Analogies are always slightly risky

- THE CHAIRMAN: Yes, maybe we can leave that.
- 5 MR SCANNELL: Yes.

- 6 THE CHAIRMAN: But I think I understand where we are.
- 7 MR SCANNELL: Yes, okay.

So putting the decisions aside for a moment -- and of course I am going to return to them when I come to the spillover case -- we say that the primary and first alternative cases in any event are highly implausible.

So I am going to begin by setting out a few general points about implausibility, about why we say that this case is implausible and then I am going to get to a point on causation which I say is really something of a show-stopping point relating to plausibility.

So, to begin with, the only way that a cartel such as the one the Claimants imagine might have worked would be if multiple individuals in the Autoliv business units responsible for sales to different OEMs participated to some degree in it, and we say that that is not credible. It is one thing for the Commission to say that individuals in the Autoliv business unit responsible for dealings with Honda in Japan may have exchanged information with a Japanese competitor in relation to an

- 1 RFQ that Honda issued, but it is quite another to 2 suggest that persons in every Autoliv business unit shared information relating to every OSS component 3 4 supplied to every OEM in the world over a nine-year 5 period. Within Autoliv, it is important to appreciate 6 that OSS supplies to different OEMs were managed by 7 different personnel and those personnel structured Autoliv's bids and they negotiated prices with 8 particular OEMs for which they were responsible. 9 So that the Tribunal can see a reflection of that in 10 11 the evidence -- and I will try to take this quickly -can we go to  $\{C/1/1\}$ , please. So this is the first 12 13 witness statement of Mr Fabrice Corbut. 14 THE CHAIRMAN: Yes. 15 MR SCANNELL: He has worked at Autoliv France for 28 years 16 in a variety of roles. He is now in the business unit 17 responsible for supplies to Peugeot and he has been --18 sorry, he was for seven years. Within that statement 19 could we turn to  $\{C/1/6\}$ , please. At paragraphs 16 and 20 17  $\{C/1/6-7\}$ , please, and could I ask the Tribunal 21 simply to read 16 and 17. 22 THE CHAIRMAN: Yes, we have read those, yes. 23 MR SCANNELL: You have read them. 24 THE CHAIRMAN: We have this very much in mind, yes.
- 25 MR SCANNELL: I am very grateful for that.

1	So that leads to the second reason why
2	the Claimants' standalone claims are implausible, which
3	has also been mentioned already, and that is that OSS
4	components are bespoke components. Now, it was
5	mentioned yesterday that that was common ground, but in
6	fact there has been significant resistance to
7	the suggestion that they are bespoke products, coming
8	from the Claimants, and I am going to refute that in
9	a moment.
10	The relevance to the primary and first alternative
11	cases of the bespokeness point is that it simply would
12	not be possible to coordinate on price, for example, in
13	a way that accommodated all of the variations
14	simultaneously and certainly not without regular,
15	uninterrupted coordination with competitors on a scale
16	that simply is not credible and is certainly not
17	reflected in the documents.
18	Mr Corbut addresses this factor, too, in the next
19	paragraph of the statement, which is paragraph 18
20	$\{C/1/7\}$ . If I can take it that the Tribunal has read
21	from 18 to 24 $\{C/1/7-8\}$
22	THE CHAIRMAN: Yes.
23	MR SCANNELL: of Mr Corbut, they are very important
24	paragraphs, so if they could be highlighted, I would be
25	very grateful.

1 THE CHAIRMAN: We will highlight them, yes. 2 MR SCANNELL: I am grateful, Mr Chairman. So could we next turn up  $\{C/3/1\}$ , please, and this 3 4 is the witness statement of Mr Squilloni. 5 THE CHAIRMAN: Tab 3? MR SCANNELL: Tab 3 of C3. I think the C bundle is also 6 7 divided into numbers. I believe you are in C1. 8 THE CHAIRMAN: I have Mr Squilloni, yes. 9 10 MR SCANNELL: You have got Mr Squilloni, that is excellent. 11 Mr Squilloni worked in the business unit responsible 12 for supplies to Fiat and he is now responsible for 13 supplies to Stellantis. Within that statement the reference is page  $\{C/3/4\}$ , please, and 14 15 the paragraphs to mark are 12 to 15  $\{C/3/4-5\}$ , and they 16 provide a very helpful insight, I would propose, into 17 bespokeness. He explains that OSS components are not 18 only technically bespoke, they are also bespoke in terms 19 of price, which is important. Volumes affect prices, 20 how far from the factory these components have to travel 21 affect prices, customs duties and so on. 22 We know that OSS components also underwent

substantial modifications after the time that RFQs were

they were made and what they cost. Even after the start

issued and awarded to suppliers and that affected how

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1	of production, it was common for OEMs to demand that
2	the components be modified in line with modifications in
3	the design of the car, as that evolved. That had
4	knock-on effects on engineering and knock-on effects on
5	costs and price.
6	Other witnesses speak of the facelift staging post
7	along the production timeline and at that stage, too,
8	further modifications could be made with yet further
9	modifications on price.
10	Finally, before we leave this point, could we turn
11	up bundle $\{J2/91/1\}$ , please, so that we can see what
12	the European Commission itself has said about
13	bespokeness.
14	THE CHAIRMAN: $\{J2/91/1\}$ I do not have in my hard copy, but
15	that is fine, bring it up on here, and we can and if
16	it could be slotted into the J bundle, we would
17	appreciate it.
18	MR SCANNELL: Absolutely.
19	So as the Tribunal can see, this is the Commission's
20	merger decision when TRW and Dalphi Metal España, which
21	was mentioned yesterday, merged, which happened in 2005.
22	Ultimately, the Commission did not oppose that merger
23	and it went ahead, and I will be returning to this
24	decision in another context later.
25	The relevant paragraphs are on {J2/91/4}, please, at

1	paragraphs 8 and 9. If the members of the Tribunal
2	could just spend a minute casting an eye over those two
3	paragraphs, I would be grateful.
4	(Pause).
5	THE CHAIRMAN: Okay. But I think the Defendants criticise
6	the Claimants for pointing to what is going on in other
7	jurisdictions and findings and Hollington is referred
8	to, but, what, are you not inviting us to draw
9	conclusions from that?
10	MR SCANNELL: This is a European Commission decision.
11	THE CHAIRMAN: These are factual findings.
12	MR SCANNELL: Yes, making factual findings, based on what
13	the European Commission has been told by the OEMs
14	themselves, incidentally, because the Commission has
15	asked the OEMs about this, and making findings which
16	just relate to the bespokeness of OSS components.
17	THE CHAIRMAN: Yes.
18	MR SCANNELL: It should be uncontroversial.
19	It is not a finding about any of the findings
20	that
21	THE CHAIRMAN: No, background. Background facts.
22	MR SCANNELL: Background, yes.
23	So the next factor going to implausibility, of
24	the primary case at least, is that, depending on
25	the circumstances, there were some contracts that OSS

suppliers wanted to bid for and others that they did not want to bid for and there was no way of anticipating in advance, on a "once and for all" basis, in a single agreement, what those circumstances might be. So, again, the only way that a cartel could work is if there was an extremely high degree of concertation and regularity of contact and we say that the smattering of documents that you have been shown comes nowhere close to establishing that.

So various considerations went into the mix when considering whether to bid. They included, for example, the supplier's capacity to undertake more work, the current relationship with the OEM, how profitable the existing contracts were with the OEM that issued the RFQ, and that, of course, had to take account of the fact that one of the ways the OEMs controlled the prices they paid for their components was that they would insist that winning bidders amortise their income streams from supplies that they were already making under contracts they had already won and simply give some of it back to the OEM.

A further important factor was perceptions of chances of winning the bid and whether it was likely to win future work from the OEM if it was successful. That was an important consideration because, as I will show

1 the Tribunal, OEMs used historical bid prices to fix 2 the prices that they were willing to pay for components. So if a supplier felt that there was not much chance of 3 4 winning an RFQ because there was already --5 THE CHAIRMAN: OEMs use historical prices or customers use historical prices? 6 7 MR SCANNELL: OEMs. THE CHAIRMAN: Okay. 8 MR SCANNELL: Yes. 9 10 THE CHAIRMAN: Willing to pay for components. I understand, 11 yes, sorry. 12 MR SCANNELL: So if a supplier felt that there was not much 13 chance of winning an RFQ because there was already, for example, an incumbent in place who could only be ousted 14 15 by making an ultra low bid, the supplier might not want 16 to bid, because bidding risked baking in the ultra low 17 bid into the expectations of that OEM for future similar RFQs. But, equally, the supplier might consider that it 18 19 is worth bidding. 20 THE CHAIRMAN: Ousting is difficult, because, essentially, 21 what you are saying is that you have to price quite low 22 to oust somebody. MR SCANNELL: You do, because the incumbent --23 24 THE CHAIRMAN: Just remind me of the evidence. Where is 25 the evidence for that?

1 MR SCANNELL: I will --

2 THE CHAIRMAN: It does not have to be now.

3 MR SCANNELL: -- get the references for you, yes, but, this 4 is traversed in the evidence.

Equally, if the supplier is facing that situation, the supplier might think that it is worth bidding, it is worth making an ultra low bid, even if that involves losing money on the supply, because the car in question might be on a platform which will also generate other models of cars which might sell in greater volumes, and so being the incumbent might hold the promise of more work down the line. The point I would make is that the considerations then that went into whether to bid, whether not to bid, they were manyfold and there was no way that the Defendants could anticipate, years in advance, all of those permutations.

That brings me to what we say is the fundamental problem with the -- at the heart of the Claimants' case and that relates to causation. Now, the causation element of the Claimants' second alternative case we say is implausible because it is premised on the spillover theory and I will get to that separately. The point I am about to make applies to any way that the Claimants want to put their case, whether it is the primary case, the targeted cartels case or the spillover effect, and

1	that is that we do not accept that it is plausible that
2	any concertation could have had a material effect on
3	the prices the Claimants paid for their OSS supplies and
4	it is pure fantasy to imagine that it could have
5	affected those supplies in the way that Mr Hughes has
6	suggested.
7	The reason I say that is because it is clear from
8	the evidence that the OEMs themselves essentially
9	controlled the prices that they paid for their
10	components and to a very great extent they also decided
11	who would supply them for reasons other than price.
12	THE CHAIRMAN: I have difficulty with that submission and
13	reconciling that with why the Commission you engaged
14	in cartel activity by object. If it was why would
15	you engage in such activity if it had no possibility of
16	raising prices? That seems implausible.
17	MR SCANNELL: Well, what we need to be quite clear about
18	what the Commission was saying in the OSS decisions.
19	What the Commission was saying in the OSS decisions was
20	that there were contacts, there were exchanges of
21	information and they are by object infringements of
22	competition law.
23	THE CHAIRMAN: Yes.
24	MR SCANNELL: What they were not saying is that
25	the infringements that we found had an effect

THE CHAIRMAN: No, absolutely, they did not, but --1 2 MR SCANNELL: -- on prices. 3 THE CHAIRMAN: -- but why were you doing it if it did not have an effect? 4 5 Indeed. Why occasionally in correspondence MR SCANNELL: do -- or in the documents, do you see what look like 6 7 inappropriate conversations happening? And --THE CHAIRMAN: Which has been held by the Commission to be 8 9 inappropriate contact. 10 MR SCANNELL: I accept that. 11 THE CHAIRMAN: Yes. 12 MR SCANNELL: I accept that, and I am going to try to 13 explain to you some of the dynamics of this market that 14 actually drove that sort of communication and I am going 15 to say that those reasons why they were speaking were 16 never going to affect prices, actually. 17 PROFESSOR NEUBERGER: Can I just understand, though, is 18 the argument that because these are so bespoke, because 19 of the complexity of negotiations in particular cases 20 that you would have need a lot of documentation to do 21 concertation on particular bids, particular RFQs? 22 I mean, it seemed to me possible if you have got a few 23 major RFQs that any agreement with a competitor, that 24 actually you are not going to compete too actively on this deal and you will try and go for that deal, would 25

Τ	not require a huge amount of exchange and therefore may
2	not leave very much in the way of traces.
3	MR SCANNELL: I agree with you, Professor. That is
4	a perfectly fair summation of how one should put a case
5	like this with moderation. Of course it is true that in
6	respect of an individual RFQ there could be an exchange
7	of information between the bidders where they say, "For
8	this RFQ we are going to try something". But that is
9	not the case we have to meet.
10	THE CHAIRMAN: That was not your submission. Your
11	submission was: we do not accept it is plausible that
12	any cartel activity could have a material effect on
13	the prices. That is how you put it.
14	MR SCANNELL: Yes.
15	THE CHAIRMAN: I understand your global point that it may
16	not affect every and you criticise Mr West's case for
17	being too broad based, but I did not understand that
18	last submission. Maybe I took it down wrong in my note.
19	MR SCANNELL: I am going to try to persuade you that there
20	are explanations for discussions between OEMs OSS
21	suppliers that one sees reflected in the documents which
22	make it unsafe to conclude that what they are actually
23	doing is affecting bid prices, but that even if what
24	they are doing is trying to affect the bid price,
25	the price that the OEMs end up paying really has nothing

1	to	do	with	the	bid	price.	That	is	what	Ι	am	trying
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2 to --

- 3 THE CHAIRMAN: All right, well, we had better get to that.
- 4 MR SCANNELL: -- address.

Now, the first step along that line is to understand that the OEMs, all of them, Peugeot, Fiat, Vauxhall, they all had countervailing buyer power when they procured their components. Now, that was and remains a feature of this market that all of the Claimants' witnesses understate. They do not mention it at all, in fact. But the European Commission has repeatedly found that OEMs, including these Claimants, have countervailing buyer power and that it is a defining feature of this market. 

Now, what is apparent, including from the Claimants'
own witnesses, is that they used that countervailing
buyer power. They manipulated their suppliers' market
shares to maximise the chance that they would be
supplied by the companies they wanted to supply them,
irrespective of the bid price, and once they got to
a position of selecting a supplier, they entered into
negotiations, bilateral negotiations with those
suppliers, which forced the purchase price down to rock
bottom levels, and they used a variety of commercial
techniques to achieve that. Then, even after

1	the supplier agreed a price with the Claimants, that
2	price was not the final price, it was driven further
3	down still. All of those renegotiations of the bid
4	price were bilateral negotiations, they happened between
5	the relevant claimant company and the OSS supplier that
6	the claimant chose to supply it. They had nothing
7	whatever to do with any other supplier, so no
8	coordination between suppliers could possibly have
9	affected them. All of those renegotiations drove
10	the price that the Claimants ultimately paid further and
11	further away from the bid price that had been made so
12	that, by the end of the negotiation process, the bid
13	price was, we would say, a historical footnote, but it
14	is the bid price that the Claimants now allege was
15	the subject of collusion.
16	Now, I will get to the witness evidence relating to
17	that in a moment, but before I do and I will take
18	this very quickly could I draw your attention to one
19	or two of the Commission decisions addressing this
20	point.
21	The first is $\{J2/92/1\}$ . Again, we will ensure that
22	all of the Commission decisions are put into
23	the Tribunal's hard copy files. (Pause).
24	THE CHAIRMAN: Sorry, J2?

Yes, I am there, okay.

Т	MR SCANNELL. So we may have to address these
2	electronically.
3	THE CHAIRMAN: That is fine.
4	MR SCANNELL: So this is the Commission's 2004 decision in
5	Magna / New Venture Gear. As I say, I am going to take
6	it quickly, so turning to $\{J2/92/7\}$ at section C, one
7	can see the Commission begins its competitive assessment
8	of that merger and whether it would affect competition.
9	Further on, on $\{J2/92/9\}$ , at the bottom of the page,
L 0	recital 40, we can see the Commission noting that
L1	NVG and Magna each had strong positions on the market
L2	but that that did not give rise to serious doubts about
L3	market power.
L 4	Then at recital 44 $\{J2/92/10\}$ , on the same page,
L5	the reason that did not give rise to a serious concern
L6	is that, "the Commission considers that [the] OEMs have
L7	countervailing buyer power".
L8	THE CHAIRMAN: I am still not clear why we are looking at
L9	this and what conclusions we can I mean, that is not
20	background fact, that is an area of some dispute,
21	I think.
22	MR SCANNELL: We will have to hear whether this is in
23	dispute. I am going to take you to what the Commission
24	had to say about how countervailing buyer power
25	translates into the way that OEMs procure their OSS

1	components.
2	THE CHAIRMAN: I am just yes. I am not sure why we are
3	reading this Commission decision. You are not trying to
4	find principles of law, you are extracting principles of
5	fact. Do we not have to assess sorry, extracting
6	facts. Do we not have to assess the facts on
7	the evidence before this tribunal?
8	MR SCANNELL: Well, none of the Claimants' witnesses have
9	come to the Tribunal saying, "We either have or we do
10	not have countervailing buyer power". Now, that is not
11	a criticism, they are dealing with the particular points
12	that they are dealing with.
13	This is a point about the whole market relating to
14	the supply of OSS components to OEMs, and it is
15	important for the Tribunal to have that context when it
16	is considering the negotiation processes that were
17	entered into.
18	THE CHAIRMAN: Right, but I do not know why you are
19	referring to this document and not to your evidence.
20	MR SCANNELL: The best source of evidence in relation to
21	market-wide the conditions on the market as a whole
22	is the European Commission, which has conducted
23	a market-wide survey to work out what the dynamics of
24	the market actually are.
25	THE CHAIRMAN: Was this served as a Civil Evidence Act

1	notice, or appended to any of your witness statements or
2	reports or has this just been plucked out for present
3	purposes?
4	MR SCANNELL: It is not exhibited to any of the witness
5	statements.
6	THE CHAIRMAN: Okay, well, let us take it swiftly.
7	MR SCANNELL: Yes, I will take it as swiftly as I possibly
8	can.
9	The relevant recitals are 47 and 48. They are on
LO	{J2/92/11}. So:
L1	"The Commission noted in previous cases in
L2	the automotive components industry that OEMs have buying
L3	power towards the component manufacturers."
L 4	And there is a footnote to other Commission
L5	decisions in that regard:
L 6	"OEMs usually have an excellent knowledge of prices
L7	and costs for components on a world-wide basis and seek
L8	offers from suppliers prior to contracting components
L9	which is often done for the life of the respective car
20	model. The market for tenders is highly competitive at
21	the tender level the threat to meet internally
22	the whole or part of the OEMs' component requirements is
23	a powerful bargaining tool to gain cost or other
24	concessions from component suppliers. The notifying
25	parties have therefore argued that the market shares are

1	a much less reliable indicator of market strength of
2	automotive component manufacturers than in other
3	industries."
4	Then:
5	"The parties have argued that the number of OEMs has
6	been shrinking rapidly, with many OEMs adopting common
7	global vehicle platforms over multiple vehicle lines and
8	reducing the number of suppliers they deal with."
9	Now, one sees from that account not only that
10	the OEMs have buyer power, but also that they, the OEMs,
11	have reduced the number of suppliers they deal with.
12	Now, that is addressed in the Claimants' evidence, so
13	there is we do see complaints from Mr MacQueen and
14	Mr Carosso of Fiat, who complained that there were few
15	suppliers to choose from.
16	The next one is $\{J2/93/2\}$ , please. This is
17	the Commission's merger decision in U-Shin / Valeo and
18	the relevant page is $\{J2/93/7\}$ where the competitive
19	assessment
20	THE CHAIRMAN: J2, tab? Sorry.
21	MR SCANNELL: This is J2, tab 93, and at page 8, recital 36
22	${J2/93/8}$ , the Commission observes that:
23	"As a result of this merger, the OEM/OES supply
24	market for locks locksets will reach a higher
25	level of concentration. However, the parties state that

Τ	[that] will not raise significant competition concerns
2	because of the presence of viable alternatives and
3	the OEMs' countervailing buyer power."
4	Then at recital 41 on $\{J2/93/9\}$ , that is addressed.
5	For this decision, I am just going to give the relevant
6	recital numbers. So that is 41 and 42, 44 and 46.
7	PROFESSOR NEUBERGER: Can I understand, Mr Scannell, is
8	the argument that the OEMs had strong buyer power, is
9	that meant to lead to some conclusion about
10	the likelihood of a cartel forming or the ability of
11	a cartel to extract money from the OEMs?
12	MR SCANNELL: Yes, it is. It is it provides two things.
13	It provides the context for interpreting some of
14	the documents that you will see in the case.
15	PROFESSOR NEUBERGER: Yes.
16	MR SCANNELL: Where you are wondering why is it that there
17	is any contact at all between suppliers, might
18	the explanation be something other than the fact that
19	they want to collude on price? Might it have something
20	to do with the fact that they are being effectively
21	bullied by OEMs?
22	But, secondarily, it relates to the fact it
23	contextualises the submission that we make, which is
24	based on the Claimants' evidence about how negotiations
25	worked, that the OEMs were in control when it came to

determining what the price was. They effectively fixed a target price for what they were willing to pay for components, everybody else then had to bid to get to that price, and a lot of the bidding process was just about being selected. Once you were selected and you were in the door, then the price negotiations would begin, and these OEMs, because of their countervailing buyer power, would drive down the price to the price they wanted to pay in the first place.

PROFESSOR NEUBERGER: But could you not use the same argument the other way round to say that the weakness of the position of the suppliers gave them an indu*Cement* to get some strength from unity and a few concerted practices to protect themselves against an overpowerful OEM? I mean, it is not clear to me that the power of the OEMs necessarily leads one way or the other on the likelihood of forming a cartel or the ability of a cartel to maintain prices.

MR SCANNELL: I take that point, Professor. To be clear, the context of the points that I am making in relation to countervailing buyer power are causation points, so they are points that are directed at the implausibility of there being a cartel on price when the OSS suppliers were unable to affect what the price actually would be that was ultimately paid.

1 PROFESSOR NEUBERGER: Thank you. 2 MR SCANNELL: Finally, in relation to these decisions, could 3 we go back to the Dalphi Metal decision? That is in  $\{J2/91/1\}.$ 4 5 THE CHAIRMAN: Sorry, J2/92 was which decisions? MR SCANNELL: We were in J2/93, which was U-Shin --6 7 THE CHAIRMAN: We have been to J2/92 and J2/93, I thought. 8 Am I writing that down wrong? 9 MR SCANNELL: Yes. J2/92 was Magna / New Venture Gear. 10 THE CHAIRMAN: Yes, okay. 11 MR SCANNELL: We are now going back into Dalphi, which we 12 saw before. 13 THE CHAIRMAN: Dalphi, yes, yes. 14 MR SCANNELL: So we have looked at recitals 8 and 9  $\{J2/91/4\}$  and now I would like to pick it up at 15 recital 21  $\{J2/91/7\}$ . So the Commission is considering 16 17 whether the merged entity between TRW and Dalphi could 18 distort competition in the market. Page 7 of this. So 19 21: 20 "The parties have submitted that consolidation among 21 the OEMs has increased the latter's buyer power, which 22 is reflected in decreasing prices, competitive tendering 23 with multi-sourcing, frequent switching of suppliers and 24 shorter supply contracts. This is to a certain degree

reflected in the evolution of market shares and

the bidding data, with market leaders Autoliv and TRW loosing market share to Dalphi, Toyoda and Takata. None of the OEMs consider that the concentration would make them overly dependent on TRW/Dalphi. To this effect, OEMs have pointed to the relative ease with which suppliers can be switched and the possibility to accelerate the introduction of new suppliers [like] Tokai Rika ... to continue putting pressure upon the established players. Also, the OEMs have confirmed the complementarity of TRW and DME with regard to their product offering."

Then 23:

"It can be concluded that airbags and steering wheels are buyer markets, with significant buyer power that has increased over the years as a result of the consolidation in the car manufacturing market and the OEMs' cross brand sourcing strategy. The OEMs feel confident that stringent cost and quality audits, on-line auctions, combined demand across platforms and unilateral renegotiation of supply contracts is sufficient to counter this level of concentration."

THE CHAIRMAN: Okay, this is on the basis that there is going to be no cartel activity, presumably, this was --MR SCANNELL: Yes.

THE CHAIRMAN: -- written on that basis, and -- but

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1
             the Commission then became subsequently -- or became
 2
             concerned about cartel activity, but you are saying that
             they were really -- their priorities were misplaced
 3
 4
             because the buyer power of the car manufacturing market,
 5
             they really need not have worried about it because it
             was going to have no effect on the market anyway? I am
 6
 7
             completely confused with your submissions at the moment.
         MR SCANNELL: I am only taking this point as a plausibility
 8
             point on the likelihood of there being a global cartel
 9
10
             or cartels targeted at the Claimants and I am suggesting
11
             that there is a causation issue that goes into the mix,
12
             and that causation issue is: can they establish that if
13
             there was concertation of some sort that it actually
             affected the prices that they paid? My submission in
14
15
             relation to that is it is most unlikely to have affected
16
             the price that they actually paid and certainly not at
17
             the level that is being suggested against us.
         THE CHAIRMAN: Is that a convenient moment to take
18
19
             five minutes for the stenographer?
20
         MR SCANNELL: Yes.
21
         THE CHAIRMAN: Five minutes.
22
         (11.56 am)
23
                                (A short break)
         (12.08 pm)
24
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MR SCANNELL: I am grateful.

Τ	I was reminded over that short break that a further
2	consideration to take into account when you are
3	considering leniency applications, if I can just very
4	briefly go back to that, is that of course if it were
5	the case that the Commission, having audited
6	the documents that it has, got the sense that
7	a particular leniency applicant had not been forthcoming
8	in providing all of the relevant information, then all
9	of the leniency that that undertaking was applying for
10	could be whipped away from them, which could have
11	massive implications for that.
12	THE CHAIRMAN: In your leniency is it called leniency
13	submissions in your application for leniency, we do
14	not know what you said, do we? You might have said all
15	sorts of things that are relevant to this case, but, for
16	good reason, disclosure of that was not ordered.
17	MR SCANNELL: Yes, they are generally protected documents
18	under the Notice itself.
19	THE CHAIRMAN: Indeed. Indeed, yes.
20	MR SCANNELL: Yes.
21	THE CHAIRMAN: So we do not actually know what you fessed up
22	to.
23	MR SCANNELL: No. However, there is clearly always
24	a prisoner's dilemma that goes on with leniency
25	applications. The leniency applicant does not know what

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1
             any other leniency applicant has said in their leniency
 2
             applications.
 3
         THE CHAIRMAN: Yes.
         MR SCANNELL: There is always a risk that you are not going
 4
 5
             to get it right --
         THE CHAIRMAN: Yes, yes.
 6
 7
         MR SCANNELL: -- and you are going to be found out, and if
             it is found out, it can make hundreds of millions of
             euros of difference.
 9
10
         THE CHAIRMAN: (Overspeaking - inaudible).
         MR SCANNELL: I will leave it at that.
11
12
                 I am just going to give you the references to one
13
             final Commission decision in relation to this market as
14
             a whole which provides a context for understanding
15
             documents and negotiations and causation, \{J2/95/1\}.
             I do not believe we have got to that one.
16
17
         THE CHAIRMAN: Have you got some paragraph numbers?
         MR SCANNELL: Yes, I will give you recital numbers
18
19
             presently.
20
                  \{J2/95/1\}, please. So this is the Commission's
21
             merger assessment in KSS / Takata, and again, that was
22
             not objected to ultimately by the Commission, and
             the relevant page is \{J2/95/16\} and the relevant recital
23
24
             on page 16 is 84.
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"... in the present case, automotive OEMs would

likely be able to counter attempts of airbags, steering wheels and seat belts manufacturers to increase prices through coordinated behaviour."

So that is grappling with the likelihood that coordinated behaviour, if it were to happen, would actually have an effect on the prices that the OEMs pay. Now, we do say that that is relevant. We say it is relevant to the assessment of plausibility of the case that the Claimants bring and especially the plausibility of their case on causation.

Now, turning to the witnesses. PSA's procurement witness is Mr MacQueen, Vauxhall/Opel's is Mr Saternus and Fiat's is Mr Carosso. They were not introduced by my learned friend yesterday, I will do that work for him. So each of those claimant witnesses describes how the RFQ process actually worked and they all explain that it began with a vetting procedure. So they used that to ensure that they would only receive bids from companies that they wanted to become their suppliers. They all used a similar traffic light system of red lights, amber lights and green lights essentially to pre-select suppliers before they ever issued an RFQ, and that was part of a wider strategy that they speak of which controlled their suppliers' market shares on a global basis. They did that for a variety of reasons,

1 many of which perfectly understandable, ensuring 2 continuity of supply, but it no doubt suited them to ensure that none of the OSS suppliers would become 3 4 large --5 THE CHAIRMAN: Broadly speaking, that is not in dispute. MR SCANNELL: No. 6 7 THE CHAIRMAN: No. So what it would assist the Tribunal -sorry to interrupt, but if -- now is an appropriate 8 time. What is going to assist the Tribunal greatly is 9 10 if the process of receiving and issuing RFQs, receiving 11 the bids, selecting, in the normal world, absent cartel 12 behaviour, amendments, new contracts, all those things 13 that are traversed in the evidence is produced in an agreed document, because actually the story is told --14 15 MR SCANNELL: Disjointedly. THE CHAIRMAN: -- four, five or six times. 16 17 MR SCANNELL: Yes. 18 THE CHAIRMAN: Of course there may be areas of dispute, so 19 there may be areas of dispute that do not matter that we 20 do not have to resolve and there may be areas of dispute 21 that we do have to resolve, but ... I am not asking 22 for it now, it can be after cross-examination, but it 23 would be helpful if we could have a document which is as 24 agreed as possible so we have got the process set out in a single document and then of course we can resolve any 25

- 1 disputes. 2 MR SCANNELL: Yes. 3 THE CHAIRMAN: Mr West, does that seem feasible? MR WEST: We will certainly do our best. 4 5 MR SCANNELL: I anticipate that there may be some variation between suppliers. Of course, they did not have exactly 6 7 the same procurement process. 8 THE CHAIRMAN: Yes, I can appreciate there were slight 9 differences. 10 We may need to, once we have heard the evidence, 11 just discuss what topics, some topics it may be unclear 12 whether they fall within or fall without that, but 13 perhaps you could turn your minds to it, at least what 14 it could address. Because you will appreciate it is 15 told in the witness statements, different witness 16 statements several times, it is in the skeletons; every 17 time it is put it is sort of the same, but slightly different. 18 19 MR SCANNELL: Yes. 20 THE CHAIRMAN: Yes. 21 MR SCANNELL: I do understand and I am grateful for that 22 indication. 23 Just to see a document which shows how blunt
- the OEMs occasionally were when it came to telling
  suppliers what they could and could not bid for, could

- we turn to  $\{J2/32/1\}$ , please. So this is an internal
- 2 Autoliv email. It is sent by a Mr Sean Nayeri.
- 3 THE CHAIRMAN: Well, we have been shown this, I think, have
- 4 we not? J, tab 32, yes?
- 5 MR SCANNELL: J2/32 is my reference and it should be on
- 6 page 2 {J2/32/2}. So an internal Autoliv email from
- 7 Sean Nayeri, who works for Autoliv's GM business --
- 8 THE CHAIRMAN: No, that is not. So I have got the -- it
- 9 starts, "Dear Veronica"; is that it?
- 10 MR SCANNELL: No. We need to be in bundle J2, at tab 32.
- 11 THE CHAIRMAN: So my bundles are different to yours. I have
- got -- I have got "J/OR" in red, which starts ... okay,
- sorry, yes.
- 14 MR SCANNELL: Could we take this one electronically and
- 15 I will endeavour to ensure that this is in your hard
- 16 copy bundle?
- 17 THE CHAIRMAN: I thought my tab numbers were the same as
- 18 yours.
- 19 MR SCANNELL: I am proceeding on the electronic Opus files
- and this may be an electronic document that has somehow
- 21 not found its way into the hard copy.
- THE CHAIRMAN: I have got a tab 32.
- 23 MR SCANNELL: Is it empty?
- 24 THE CHAIRMAN: No, I have got the "Dear Veronica" email.
- 25 MR SCANNELL: Oh. Could you turn to page 2 of that?

- 1 THE CHAIRMAN: I have got, "Best regards, Peter", on page 2.
- 2 MR SCANNELL: I believe you are looking at J1, sir.
- 3 THE CHAIRMAN: Okay.
- 4 MR SCANNELL: You need to be in J --
- 5 THE CHAIRMAN: So just to be clear -- and I think at some
- 6 point this is going to start --
- 7 MR SCANNELL: Causing a problem.
- 8 THE CHAIRMAN: -- getting complicated --
- 9 MR SCANNELL: I think it is already.
- 10 THE CHAIRMAN: -- or annoying, but I have got J, I have got
- 11 volume 1 and volume 2, volume 1 goes up to 427 or
- thereabouts, and volume 2 starts at 432 and goes up to
- something in the thousands and they are not sequential,
- 14 for the reasons Mr West explained. So that is just
- 15 called "bundle J" and there is volume 1 and volume 2.
- Then I have got a bundle J "Key disclosure OR".
- 17 I do not know what the "OR" in red ... what does that
- 18 stand for? I have got "IR" and "OR".
- 19 MR SCANNELL: Yes, that is outer ring and inner ring.
- 20 THE CHAIRMAN: I assumed because of the red it was
- 21 confidential. So it would be really helpful if that was
- 22 marked confidential. Then I have got two documents in
- that.
- MR SCANNELL: Yes.
- 25 THE CHAIRMAN: Tab 2 is raw material indexation agreement

1 document, I am sure I can say the title. 2 MR SCANNELL: I think that what we are experiencing here, sir, is a non-insertion of an electronic document into 3 the hard copy J bundles and --4 5 THE CHAIRMAN: That is understandable, but I am just concerned that all the tabs you have been giving me, 6 7 which I have not go, are actually the wrong tabs. So perhaps over the adjournment someone could at least find 8 out what the problem is and then we can work out how to 9 solve it. 10 MR SCANNELL: Yes. 11 12 THE CHAIRMAN: So let us bring it up on here. So this is ...? 13 MR SCANNELL:  $\{J2/32/2\}$  on the Opus system and it is an 14 15 internal Autoliv email from Sean Nayeri to others on 19 February 2010 and it is addressing an RFQ issued by 16 17 General Motors, which at the time owned Opel. He 18 writes: 19 "Please see attached all the RFO documents. 20 "The important piece is what I have attached here which shows what programs we get to quote. 21 22 "The biggest surprise, which is in Europe is that 23 our theory with Opel Junior turned out to be wrong. We 24 only get to quote DAB/SW." 25 Driver airbags and steering wheel:

1	"My guess is that since it is Fam 3 carry over, they
2	are having us quote this together with Takata since
3	Takata also has Family 3.
4	"Also since they don't want us to grow more, they
5	are having everyone else quote the rest!!!
6	"So Handan and Mathias You are off the hook.
7	"Urban, Renaud Rock 'N roll!!!"
8	What he means by that is: we have been told by Opel
9	that we are allowed to bid for some things but we have
10	been told that we cannot bid for other things. So
11	the people who are dealing with the things we are
12	allowed to bid for, it is time to get to work.
13	The others, you can take a holiday. So that is what he
14	is saying there.
15	THE CHAIRMAN: Mr Nayeri is not giving evidence in these
16	proceedings?
17	MR SCANNELL: No.
18	So I want to move on
19	THE CHAIRMAN: What are you going to say I mean,
20	the point has been put firmly against you that you are
21	just not calling the relevant people. These senior
22	people whose names are all over the emails that we were
23	looking at yesterday, you are not calling them. Is
24	the Tribunal entitled to draw inferences from that as
25	a matter of law?

1 MR SCANNELL: We say not, and there is a particular reason 2 for that. The legal principle that is generating this 3 objection is the sort of objection that was ventilated 4 by Lord Justice Green in the Court of Appeal in Trucks, 5 and the point that Lord Justice Green made in Trucks was that when the Commission has established a cartel and 6 7 a follow-on damages claim is brought on foot of it and the issue to be determined is the quantum of loss that 8 has been caused to the claimant by that cartel, 9 10 insofar as the court would be assisted by evidence from 11 people working for the cartelist as to how it works and 12 what its mechanics were, adverse inferences will be 13 drawn if they do not turn up, or they can be drawn if they do not turn up. 14

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This case is different, because in this case there is no cartel. It is alleged that there is a cartel, it is denied that there is a cartel.

THE CHAIRMAN: My question was a little broader based than that. As a matter of law, we are entitled to draw inferences on your failing to put in evidence from -- on certain topics from certain people. My understanding is -- I cannot remember what the name of the Polish case is on the case with the Polish name, but as I understand, as a matter of law, we are entitled to draw inferences on that, whether inferences are appropriate or ... is an

Τ	entirely separate matter.
2	MR SCANNELL: Yes, I am not going to resist the suggestion
3	that you are entitled to draw inferences. Of course you
4	are, sir, and I am not going to make an unrealistic,
5	unhelpful submission to you.
6	THE CHAIRMAN: Are you going to make submissions as to why
7	what Mr West says are the relevant people who were
8	identified in the Commission decisions, senior people
9	who would have been looking at not in particular
10	sales teams but were above the sales teams, are you
11	going to be making submissions as to why those people
12	have not been called and why the Tribunal is not being
13	assisted in these matters, or?
14	MR SCANNELL: Well, I am happy to address that, sir. So
15	THE CHAIRMAN: It does not have to be now, but at some
16	point.
17	MR SCANNELL: I am happy to address it now. If it is of
18	concern to the Tribunal then I am certainly happy to
19	address it now.
20	I have dealt with the distinction between
21	the present case and a case like Trucks. We are denying
22	that there is a cartel, so an adverse inference cannot
23	be drawn against us that we are not explaining a cartel,
24	the existence of which we deny. That really would be
25	unfair. The burden of proof is on the Claimants to

Τ.	prove a carter and there is no obligation on a defendant
2	in a standalone claim to lead evidence from any
3	particular witness. Beyond that, the Claimants'
4	criticism seems to be that it would be rather useful to
5	cross-examine defendant witnesses so that more pressure
6	can be brought to bear in them in relation to particular
7	documents.
8	Most of those documents are now 20 years old, and it
9	is, with respect to the Claimants, rather a hollow
LO	objection that we are not calling witnesses to remember
L1	and assist with the interpretation of 20-year-old
L2	documents. I mean, in that regard, it is useful to see
L3	what has been said judicially about that sort of
L 4	situation in the past.
L5	If we could turn up bundle AB that is authorities
L 6	bundle 2, tab 39, please {AUTH2/39/1}. So we are going
L7	back to Phones 4U. Page 20 {AUTH2/39/20},
L8	Mr Justice Roth referred to the judgment of
L 9	Mr Justice Leggatt as he then was in
20	Gestmin v Credit Suisse, where he was dealing with
21	the question of really how useful live oral evidence is
22	going to be when you are interpreting documents.
23	Mr Justice Leggatt said
24	THE CHAIRMAN: Sorry, where are you? Which page?
25	MR SCANNELL: We are in paragraph 44 of page 20 of Auth2,

1	tab 39, and we are looking at Mr Justice Leggatt's	
2	judgment in Gestmin.	
3	" the best approach for a judge to adopt in the	
4	trial of a commercial case is, in my view, to place	
5	little if any reliance at all on witnesses'	
6	recollections of what was said in meetings and	
7	conversations, and to base factual findings on	
8	inferences drawn from the documentary evidence"	
9	THE CHAIRMAN: There is nothing surprising in this.	
10	MR SCANNELL: There is nothing surprising in this at all.	
11	Really, I am showing it to you to remind you and	
12	the Tribunal that fundamentally the task is to look at	
13	the plausible inferences that can be drawn from	
14	the documentary trail, and realistically, this tribunal	
15	is not going to be helped by a succession of witnesses	
16	coming along and saying, "This is a 20-year-old email,	
17	I cannot remember it", which realistically is as far as	
18	that could be taken.	
19	THE CHAIRMAN: I mean, up to a point, but the point being	
20	made against you is that: look, you accept that you have	
21	been engaged in illegal cartel activity, that is not in	
22	dispute. You could have come along and said, "Look,	
23	although we were engaged in cartel activity against BMW	
24	and Suzuki and so forth, and Toyota, for the following	
25	reasons we never engaged in cartel activity against	

1	the claimant companies", and offer some sort of
2	narrative. This is a submission that Mr West has made,
3	quite powerfully, and he says, look, these are the key
4	people who were questioned in relation to those previous
5	cartels, some of them are still working for you, if you
6	really had clean hands, you would have come forward and
7	explained the limits of your cartel activity and that
8	would have actually been the real kibosh on
9	the inferences he is seeking to draw.
10	That is not quite the same as saying, "Look at an
11	email", you are not assisted in explaining the words.
12	MR SCANNELL: No, but of course you will appreciate, sir,
13	that what Gestmin says, what Mr Justice Roth said in
14	Phones $4U$ is relevant to this as a whole, as is the
15	distinction between this case and Trucks.
16	Now as to the individuals that my learned friend
17	referred to yesterday, he mentioned in particular
18	Torben Schönborn, Arthur Blanchford and Joachuim Aigner.
19	We deal with them at paragraphs 75 to 82 of our skeleton
20	argument $\{S/2/24-26\}$ ; they are no longer employed by
21	Autoliv.
22	THE CHAIRMAN: Right.
23	MR SCANNELL: Then, in their skeleton, the Claimants say
24	that there are four current or former senior officers of
25	Autoliv who should have been called, Lars Westerberg,

1	Jan Carlson, Veronica EriKSSon and Pelle Malmhagen.
2	Now, as to them, the Claimants do not suggest that any
3	of those individual actively participated in any of
4	the cartels they allege on their primary or first
5	alternative cases, save to the extent that the Claimants
6	suggested there was some sort of tacit collusion.
7	The criticism is apparently levelled only because
8	the Claimants imply that it would assist their indirect
9	effects case or tacit collusion case. They say that
10	Messrs Westerberg and Carlson were involved in
11	determining Autoliv's position in response to RFQs and
12	that Mr Malmhagen was involved in Autoliv's dealings
13	with other OEMs, such as the Claimants, and there is
14	a handful of documents that they have cited.

Now, as to the indirect case and the spillover effects case, we have consistently said that that case was not adequately pleaded. The Tribunal has seen that from paragraph 20 of our skeleton argument {S/2/8}. It is only in the Claimants' skeleton argument for this trial that they have sought to allege that tacit conclusion is somehow an important factor for their direct case, so we do not accept that it is fair to criticise us for not calling the likes of, you know, Lars Westerberg and Jan Carlson as if we should have anticipated that the tacit collusion case would become

1 a big feature.

25

2 THE CHAIRMAN: I did not understand, I thought some of the documents that Mr West was pointing to were not 4 tacit collusion, they were evidence -- direct evidence 5 of cartel activity directed against --MR SCANNELL: These are documents that are in the file that 6 7 mention by name people like Jan Carlson and Lars Westerberg. They have been fished out by my 8 learned friend, no doubt because they are senior people 9 10 and no doubt he hopes that it will cause corporate 11 embarrassment for their names to be bruited in public. 12 But what matters is what exactly has been alleged in 13 relation to those individuals. I am focusing on what has been alleged, because that goes directly to our 14 15 choice of who will be a witness and who will not be 16 a witness. It is important to appreciate that 17 Mr Carlson, Mr Westerberg, they only got mentioned by 18 these Claimants in their Re-Amended Reply, which they 19 served on 31 July this year. Now, the witness 20 statements were served in this case in February, so 21 the suggestion that we should have somehow anticipated 2.2 that they were going to drop these senior people's names 23 into documents that would become public is unwarranted, 24 in my submission.

As for Ms  $\operatorname{Eri} \mathit{KSS}$ on, whose name was pointed to on

the organogram yesterday, she was not a senior officer at the relevant period and she is mentioned in just one email referred to in the 4APOC and that document relates to price amendments. Now, we have been up hill and down dale with the Claimants about whether or not price amendments even form part of this case. It is not at all clear whether they do, because Mr Hughes has been unable to find any overcharge which is referable to price amendments. So, again, we do not accept that it is fair to criticise Autoliv for not calling

Ms EriKSSon. Ms EriKSSon does still work for Autoliv in the human resources department.

So we do not accept that it is fair to criticise us for not calling these witnesses. All we could do, all Autoliv could do is respond to the case as it has been put and re-put and redefined over time by the Claimants, but the insertion into the submissions that are made and the pleaded case is belated, particularly in respect of Messrs Westerberg and Carlson. They came after the witness evidence had to be served in the case and we do not accept, for that reason, that it is fair to criticise the Defendants.

So I was talking about the procurement processes and what the Claimants say about the process. So I talked about the vetting procedure that they applied, and then,

1	just to get a feel for how they sought to shape
2	the question of who would bid and who would not bid in
3	the case, could we turn up Mr Squilloni's witness
4	statement again $\{C/3/1\}$ , and the relevant page is
5	{C/3/17} and paragraph 59:
6	"Another example of [Fiat]'s strong bargaining
7	position is its ability to compel suppliers to bid"
8	THE CHAIRMAN: Sorry, where are we?
9	MR SCANNELL: We are on the final paragraph of
10	Mr Squilloni's first witness statement, which I hope is
11	in bundle C/3
12	THE CHAIRMAN: Yes, got it.
13	MR SCANNELL: So:
14	" compel suppliers to bid for RFQs, even in
15	circumstances where [they] do not necessarily want
16	the business. For example, Autoliv did not consider it
17	desirable or worthwhile to bid for the supply of OSS for
18	the Alfa Romeo back in 2012, but we were not in
19	a position to decline to submit a bid (as failing to
20	tender for projects has previously been escalated by
21	the FCA Purchasing team to FCA's management to take up
22	with Autoliv in the past). We ended up having to supply
23	that project despite our reservations about deploying
24	substantial resources for development of a project with

very low volumes (less than 1,000 vehicles a year).

Similarly, we currently supply OSS for Maserati vehicles, which, in light of the relatively low volumes for luxury vehicles is not very desirable business for Autoliv, but which [Fiat] has been able to pressure Autoliv to take on by bundling the supply with more attractive business that Autoliv would want to take on."

So that is an example of how the OEMs compel suppliers to bid so that they would win, but they also compelled suppliers to bid so that they would lose, and that happened where there was already an incumbent supplier that the OEM wanted to remain in place. Now, in that situation, the OEM could simply have said, "Well, I am not going to issue an RFQ, I have got an incumbent, I am happy with the incumbent", but instead they often compelled the incumbents to participate in an RFQ process so that they would effectively bid against themselves and lower the prices while other OEMs were expected to make ultra low bids against them to displace the incumbent, but of course those bids would then become baked into the expectations of the OEM for future supplies.

Now, both the OEMs and the OSS suppliers were aware of this dynamic. Mr Corbut, who was a director of Autoliv's PSA business unit, addresses that. He is responding to a point that Mr MacQueen makes in his

witness statement where Mr MacQueen is saying that
because there were price differences between the prices
OEMs paid from project to project, that might be
indicative of collusion, and what Mr Corbut says
is: absolutely not, that is nonsense for multiple
reasons. Quite apart from the fact that every RFQ was
different and these were bespoke products, Autoliv knew
that Peugeot had capped its market share at 50% so it
knew that there were RFQs that came along that it could
never win and it knew the implications of that. It
meant that PSA could use Autoliv's bid as a stick to
beat down other suppliers' bids on price and it was not
in Autoliv's commercial interest to submit those ultra
low bids, because that would then shape the expectations
of the OEM going forward, despite the fact that Autoliv
had no prospect of winning.

That, incidentally, is the true context of
the Takata email that Mr West showed you yesterday,
where Takata said, "We are not going to bid this time
round, we are not going to play Fiat's game of making
ultra low bids with no prospect of winning". It is also
the context of the internal Autoliv email he showed you
from Bénédicte Chassery to --

THE CHAIRMAN: Sorry, because we saw a lot of emails, can you just bring that one up, just show -- perhaps bring

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1 it up on the screen maybe? Is that --
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- 2 MR SCANNELL:  $\{J1/72/5\}$ . So this is at the top of the page,
- 3 "Fiat LAAM":
- 4 "An opportunity to present a quotation ..." --
- 5 THE CHAIRMAN: Just a moment. Right, so this is from?
- 6 MR SCANNELL: It is from Airton Evangelista at Takata to
- 7 [redacted].
- 8 THE CHAIRMAN: Right. So Takata to ... Takata?
- 9 [redacted] -- it is an internal *Takata* ...
- 10 MR SCANNELL: Yes.
- 11 THE CHAIRMAN: Right. Okay, yes. Sorry, I just needed to
- 12 remind myself.
- MR SCANNELL: Yes. So I am contextualising that email, what
- does an OSS supplier mean when it says, "We are not
- going to play Fiat's game"? Well, this is what they are
- 16 talking about, they are talking about being forced to
- 17 bid against incumbents at ultra low prices.
- 18 It is also the context of --
- 19 THE CHAIRMAN: Sorry, I am catching up.
- 20 Sorry, just make that submission again, I did not
- 21 have the document in front of me when you made it and
- I did not understand it. Sorry.
- 23 MR SCANNELL: I apologise, sir.
- 24 THE CHAIRMAN: No need to apologise.
- MR SCANNELL: So I am contextualising one of the documents

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1
             that you were shown yesterday --
 2
         THE CHAIRMAN:
                        Yes.
 3
         MR SCANNELL: -- where the observation is made by
 4
             a supplier, "We are not going to play Fiat's game", and
 5
             I am suggesting that what is actually going on in
             the background of emails like that is a dynamic like
 6
 7
             the one I have described, where Fiat is forcing an OSS
             supplier to bid against an incumbent supplier by making
 8
             an ultra low bid, so Fiat wants the incumbent to lower
 9
10
             its prices midstream and it wants everyone else to go
11
             even lower to try to oust them, whether they want
12
             the incumbent gone or not, and it was just a dynamic of
13
             the negotiation process.
         THE CHAIRMAN: So what is the reference to the, "This
14
15
             discussion with Autoliv is not acceptable to have",
16
             while you are contextualising?
17
         MR SCANNELL: Sorry, sir, could you repeat the question?
18
         THE CHAIRMAN: The bit that was relied upon by Mr West was:
19
                 "... I think it is the right decision to not be
20
             aggressive on Fiat ... but this discussion with Autoliv
21
             is not acceptable to have."
                 So it indicates there was a discussion between
22
             Takata and Autoliv, insofar as we are interested in
23
24
             discussions between Takata and Autoliv.
         MR SCANNELL: Yes. Or at least that that was something that
25
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Т	had been posited as a possibility, yes. I do not have
2	the reference to that exact quotation to hand.
3	THE CHAIRMAN: Well, it is on the same document.
4	MR SCANNELL: Yes, you have the hard copy. It is page 1
5	then of the as I say, I am using the electronic
6	version, sir, so I do apologise for that $\{J1/72/1\}$ .
7	THE CHAIRMAN: Right. That is all right.
8	MR SCANNELL: So it may be any conversation between one
9	OSS supplier and another is, to a competition lawyer,
10	problematic.
11	THE CHAIRMAN: Yes.
12	MR SCANNELL: I am not denying that. I am simply
13	contextualising this within the context of what
14	the procurement process was so that you can understand
15	the context of these documents.
16	THE CHAIRMAN: Well, at the moment, the context seems to be
17	that one supplier is talking to another, which you have
18	acknowledged should not be happening.
19	MR SCANNELL: Yes.
20	So that same dynamic, that same motivation, if you
21	like, lies behind the document that Mr West showed you
22	from Bénédicte Chassery to Christophe Rivière, noting
23	that Takata had not been overzealous in bidding for
24	the A9 project, which was the Peugeot 208, compared to
25	how zealous it had been for the B7 project, which was

1	the Citroên C4. The document reference for that is
2	${J1/51/1}$ . I was not proposing to turn it up.
3	THE CHAIRMAN: I recall that one, yes.
4	MR SCANNELL: Yes.
5	So Autoliv's read on that, rightly or wrongly, was
6	that Takata must have known that Autoliv was
7	the incumbent and that it did not have the stomach to
8	make an ultra low bid to oust them because that would
9	have been unprofitable. It is important to appreciate
10	that that is the sort of consideration that can occur to
11	any OSS supplier. They are all aware of these dynamics.
12	It is the sort of consideration that can occur to them
13	without concerting with anybody; they just know that
14	there is an incumbent in place and they know the games
15	that the OEMs are playing, so it is a plausible
16	explanation for some for some indication that this is
17	the way OSS suppliers are behaving.
18	Now, I want to contextualise some of the price
19	negotiation strategies that you will come across in
20	the course of the case when you hear from the witnesses,
21	and I want to speak briefly about how the Claimants
22	controlled the prices that they paid.

23 So the first step in that is that they -- and this 24 is explained by the witnesses -- settled on a target 25 price internally. Now, as to how they settled on a target price that they would ultimately pay, they did
that in two stages. First, they determined what the OSS
component should cost and they called this the "should
cost" cost. Now, they are car manufacturers themselves,
of course, so they have engineering assets, and no doubt
of this strong views about what things should cost, and,
importantly, they also had access to cost breakdowns
which were given to them by all of the OSS suppliers
historically. So they linked the prices that they
wanted to pay today to the prices that they had paid in
the past. Then the OEMs decided how much margin they
wanted to make on their cars and they adjusted
the "should cost" price accordingly, and then they
cross-checked those prices against what they had paid
for OSS components on the same platform.

Now, once the target price was chosen, the RFQ would be issued and then those RFQs were often bundled RFQs, so one RFQ would cover multiple components and the supplier would be expected to make a package deal offer to supply all of them. Even if there were separate RFQs for each of the components, if one supplier won more than one of those RFQs, they would still be expected to make bundled price offers.

We are told by the witnesses that Peugeot and Fiat at least eventually moved to a carryover system where

they tried to use the same safety components for new cars as they had used in old based on the same platform as a way of saving money. But even then, instead of telling their suppliers that a new model was being launched and that it would have to increase output, they issued change notices, so the existing supplier had to reduce the payments that it received as a thank you to the OEM for the extra business.

Then, once they selected a potential supplier -a supplier, not a potential supplier now -- once they
selected a supplier, the price negotiations began, and
it is at that stage that the OEMs really flexed their
countervailing buyer power to an even greater degree.
So I mentioned that they used historical breakdowns when
they were forming the target price. The reason they had
them in the first place is because once a supplier was
selected, the OEMs required them to provide a breakdown
of all of the costs they would incur in manufacturing
and transporting the component. The OEMs would then
audit those costs using dedicated cost engineers and
they would repeat that process with every engineering
change that happened between RFQ and SOP.

The level of granularity that the Claimants brought to bear on that process is really quite striking.

Mr MacQueen, for example, says that if PSA thought that

the cost of materials was too high, Peugeot would simply ask the supplier to lower the cost estimate, and if they thought that the same component could be made using the same machinery but just for a little less time, they would let that be known to the supplier and expect the supplier to lower the price. Then, of course, the OEM would tell the supplier that the price had to be in the same ballpark as the historic bid, and if the quoted bid was higher, they would reveal their target price and say, "Explain the difference and come down".

So the net effect of all of those negotiating strategies was that OSS suppliers had really virtually no prospect of imposing anything like the price that they wanted to charge for any component that they supplied to the Claimants, and of course we know that further amendments were made beyond the amendments

I have just described, so all of the witnesses attest to the fact that they expected -- all of the Claimants' witnesses that is -- that they expected their suppliers to reduce their payments, the payments they received, after the supply contracts were entered into. There were year-on-year reductions after the first year of production simply because they were long-term contracts. Peugeot, for example, targeted a 3% reduction year by

year. But even then, the price expectations were not exhausted, because a further pretty striking way that the Claimants wielded their purchasing power was that they expected any bidder who had already -- who was already supplying the OEM that had issued the RFQ would simply give back some of the money that they were getting under their old contracts in order to improve their chances.

We say that all of that evidence that is coming predominantly from the Claimants, but it is all supported, in fact, by the witnesses for the Defendants, makes it extremely difficult to conclude that OSS suppliers could possibly have colluded effectively in a way that would materially affect either incumbency or prices. We say that the Claimants, the suppliers, controlled the selection process and they controlled the prices, not the Defendants. It is against that background that the Tribunal has to assess the likelihood that Mr Hughes is correct when he says that PSA's data -- he only looks at PSA's data, he does not look at the other two Claimants -- as meaning that it, still less anyone else, was subject to an overcharge.

THE CHAIRMAN: So if you take the OSS 1 decision, which discusses the difference between certain types of

1	coordination and the relevance of effect I do not
2	know if you can bring have you got that?
3	MR SCANNELL: Yes, it is $\{A/10/1\}$ for me and it should be
4	A1, tab 10 in hard copy, too.
5	THE CHAIRMAN: They are just referring to the case, " it
6	is apparent" sorry, once you have got it.
7	(Pause).
8	"In that regard, it is apparent from the General
9	Court's and Court of Justice's case law that certain
10	types of coordination between undertakings reveal
11	a sufficient degree of harm to competition that it may
12	be found that there is no need to examine their effects.
13	That case law arises from the fact that certain types of
14	coordination between undertakings can be regarded, by
15	their very nature, as being harmful to the proper
16	functioning of normal competition."
17	Now, one appreciates in a case like this, effects
18	have to be examined to know the extent of any
19	overcharge. One recognises that. But you seem to be
20	submitting that here it does not apply, that there could
21	be no effect, and I am just leaving aside the amount,
22	how you are reconciling your current submissions with
23	what is said in paragraph 70. Now, maybe that is an
24	unfair generalisation of the law, but
25	MR SCANNELL: Yes, what the commission is addressing in

1	recital 70 is part of the core definition of an
2	infringement by object. So it is put different ways in
3	different cases. This particular version of
4	the definition of a by object infringement is the kind
5	of Carte Bancaire type definition, where it is suggested
6	that whereas it is possible for the Commission to
7	conduct an effects analysis, they could do that. There
8	are some
9	THE CHAIRMAN: But in these sort of cases they do not need
10	to, because
11	MR SCANNELL: Yes. There are some that are so egregious
12	that it is not necessary to prove effects.
13	THE CHAIRMAN: Yes.
14	MR SCANNELL: That does not actually mean that there are
15	effects, it just means that these are infringements of
16	a type which are so which the European Union has set
17	its face against to such a degree that they deserve to
18	be, and are, deprecated in their own right. There is no
19	this is common ground effects analysis here, there
20	is no finding that
21	THE CHAIRMAN: Yes, there is no effects analysis, but it
22	is but the type of coordination between undertakings
23	which the Commission says one would expect to lead to
24	a distortion of competition. So that is the starting
25	point. Now, it may be that is a rebuttal, not

1 the starting point. 2 MR SCANNELL: Yes, and one does have to read it with the right glasses on. An effect on competition is not 3 necessarily an effect on the Claimants. 4 5 The European Commission is concerned to ensure that there is effective competition on European markets --6 7 THE CHAIRMAN: Sure, but at the moment your submissions seem to be that, given the nature of this market, it is 8 implausible that there is going to be an effect on 9 10 competition. 11 MR SCANNELL: Yes. 12 THE CHAIRMAN: And the -- one could look at the case law, 13 one can look at the fact the case law is cited in this 14 decision. The Commission clearly has not formed a view 15 it is implausible --16 MR SCANNELL: Yes. 17 THE CHAIRMAN: -- because they investigated it and all 18 the hoops they jumped through and they cite the sort of 19 standard case law at paragraph 70, and of course we have 20 to look at the evidence, and of course there may well be 21 no effect in this case and that is an evidential matter, 22 but you seem to be putting your case quite high. 23 MR SCANNELL: If I could just clarify one point arising from 24 that --25 THE CHAIRMAN: Yes.

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1
         MR SCANNELL: -- summary. It is not my submission that
 2
             the infringements that were caused -- that were
             discovered by the Commission had no effect on
 4
             competition, which is, I believe, how you put it,
 5
             Mr Chairman. It is my submission that it did not have
             an effect on these Claimants.
 6
 7
         THE CHAIRMAN: That I understand.
         MR SCANNELL: Now we have evidence --
 8
 9
         THE CHAIRMAN: But that is getting into the weeds of this
10
             particular case.
11
         MR SCANNELL: It is.
12
         THE CHAIRMAN: At the moment we are talking about
13
             the general market structure and --
         MR SCANNELL: I am not making a submission at that level.
14
         THE CHAIRMAN: Okay. So I would have thought that your
15
             submissions would have applied equally to the BMW or
16
17
             to --
18
         MR SCANNELL: I do not know what their procurement
19
             strategies were, sir. We do not have evidence from
20
             them, but we do have evidence from these Claimants and
21
             we can see the way that their procurement worked and we
22
             can see how they drove down prices way beyond the bid
23
             price, and that is why we say it is implausible that it
24
             had an effect.
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THE CHAIRMAN: I understand.

1	MR SCANNELL: Now, I want to go next to some of
2	the documents, and the context of this review is to show
3	you, first, that we are dealing with a smattering of
4	documents and that is going to be the punchline that
5	I ultimately reach. I am going to show you just how
6	thin the documentary evidence is, quantitatively, that
7	the Tribunal has before it and I am going to get to that
8	hand-up that I mentioned earlier this morning. But
9	I also want to show you some of the documents just so
10	that you can see them and form, perhaps, a more rounded
11	view of what they are actually saying than
12	the impression given by Mr West yesterday.
13	Now, the starting point in relation to all of this
14	is that I believe it is common ground that all of
15	the documentation the Tribunal has before it has come
16	from extensive disclosure the Defendants have given.
17	That includes the Commission files from 2017 and 2019,
18	it includes the DoJ files that were given to
19	the Department of Justice and other relevant documents
20	pursuant to a disclosure process, and we understand it
21	to be common ground that the disclosure the Defendants
22	have given is full.
23	So can we begin I want to begin by showing
24	the context of some of the remarks I made earlier today.
25	It is important one of the points that it is

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1
             important for the Tribunal to bear in mind when it is
 2
             considering how these negotiations worked is that when
             the Tribunal sees an email which makes it pretty clear
 4
             that an OSS supplier has someone else's bid, is it safe
 5
             for the Tribunal to conclude that that must have come
             from another OSS supplier, and the clear suggestion --
 6
 7
         THE CHAIRMAN: It could have come from the customer in some
 8
             circumstances.
         MR SCANNELL: Yes, and that was your point, Mr Chairman.
 9
10
             But of course, you will want to see a document or two
11
             that actually establishes conclusively that it must have
12
             come from the customer and it could not have come from
13
             the supplier.
14
                 So can we look first at a document which will show
             that, and this is -- I say this with great
15
16
             trepidation --
17
         THE CHAIRMAN: Give me a tab number, let us have a go.
         MR SCANNELL: -- J2, tab 3 \{J2/3/1\}.
18
19
         THE CHAIRMAN: Okay. Not a document we looked at before.
20
             How does it start?
21
         MR SCANNELL: It is an email -- an Autoliv email from
22
             Burkhard Karczewski.
23
         THE CHAIRMAN: Okay, this is going to cause problems for me
24
             if -- because, obviously, having listened to Mr West,
             I have got notes, so I think we need probably to get
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- 1 that sorted out --
- 2 MR SCANNELL: Okay.
- 3 THE CHAIRMAN: -- over the adjournment. I am sure somebody
- 4 can explain --
- 5 MR SCANNELL: Would you like me to return to this after we
- 6 have solved the problem?
- 7 THE CHAIRMAN: I think, yes.
- 8 MR SCANNELL: Would you prefer that?
- 9 THE CHAIRMAN: Yes, I would prefer that, yes.
- 10 MR SCANNELL: Okay.
- 11 Well, in that case, there is just time to do this
- 12 before 1 --
- 13 THE CHAIRMAN: Yes. How are you doing on time, generally,
- 14 because we have intervened a fair bit, so I do not know?
- We have slowed you up, I am sure.
- MR SCANNELL: You have. It has been fun, though! I think
- 17 I am all right.
- 18 THE CHAIRMAN: You think you are all right.
- 19 MR SCANNELL: Yes.
- 20 THE CHAIRMAN: I was going to say, if you --
- 21 MR SCANNELL: I am looking at my learned --
- 22 THE CHAIRMAN: -- need an extra ten minutes ...
- 23 MR SCANNELL: -- friend. I did say that there was a risk
- 24 that I would go over past lunchtime. That is
- 25 understood. On Friday, I only need a very little chunk

1 of time. 2 THE CHAIRMAN: Okay, so we have got Friday. I cannot sit late tonight, I have to leave at 4.15. 3 MR SCANNELL: I fully understand that. I fully understand 4 5 that. THE CHAIRMAN: Fine. Let us crack on and get this next 6 7 thing done. MR SCANNELL: So I am going to skip over the documents I was 8 9 going to show you. THE CHAIRMAN: We will come back to that. 10 11 MR SCANNELL: We will come back to that. But I can just 12 summarise what I was going to say. I was going to show 13 you documents showing that prices come from customers. 14 THE CHAIRMAN: Customers, yes. 15 MR SCANNELL: They do not necessarily come -- so it is not 16 safe to assume that it is always coming from a customer. 17 I was going to show you documents also which show 18 that just because supplier 1 meets with supplier 2 does 19 not mean that anything untoward is going on. Suppliers 20 occasionally entered into perfectly legitimate 21 co-manufacturing arrangements where they had to meet and 22 speak, there were legitimate reasons for them to meet

and so that, too, is not a safe assumption. My learned

friend, for example, showed you an email yesterday where

Mr Carlson said that he was having a meeting with

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1	Mr Lake and he got very excited about that. That proves
2	nothing, in our submission.
3	Okay, so I am just going to get to the punchline
4	about the balance of the documents, and we make three
5	points in relation to those.
6	The first is that when you are interpreting
7	the documents the overall plausibility of
8	the allegations has to be borne in mind in
9	the background, and I have already canvassed with you
10	how implausible the allegations actually are.
11	The second is that the Tribunal was taken to
12	a smattering of documents yesterday by my learned
13	friend.
14	THE CHAIRMAN: I do not recall it being a mere smattering,
15	it seemed to go on for a very long time, but yes.
16	MR SCANNELL: Happy to call it anything else: a smorgasbord,
17	a guacamole into which you can dip the tortilla chips of
18	your curiosity. In any event, a collection of documents
19	in no particular order I think we can probably agree
20	that and in many cases for no obvious reason other
21	than to say out loud that Autoliv and ZF look bad, and
22	a significant volume of them did not even relate to
23	Autoliv or ZF; some of them did not even relate to OSS
24	components, you may recall.
25	Now, I want to hand up at this point a document

Τ.	which tabulates the documents that were referred to by
2	my learned friend.
3	(Handed).
4	As I say, this is not all of the documents in
5	the case by any means.
6	THE CHAIRMAN: Does this pick up all the ones referred to
7	by?
8	MR SCANNELL: Yes. Yes, it does. So it shows all of
9	the documents referred to by him and it shows which of
10	them formed part of the Commission file. They are
11	the yellow highlights.
12	THE CHAIRMAN: So they are Commission file. So just as
13	a preliminary matter, are these tabs going to be
14	the tabs I have got and the tabs that Mr West seems to
15	have, or are they going to be the tabs that you have?
16	MR SCANNELL: Yes.
17	THE CHAIRMAN: Let me just test that.
18	(Pause).
19	Okay, that seems to
20	MR SCANNELL: I was having a word with my learned friend
21	about the proper home for this document. So bundle
22	S will do for now, subject to any further thoughts.
23	THE CHAIRMAN: Sorry, the documents we have added to bundle
24	S so far are, can you just remind me, because few have
25	gone in?

- 1 MR SCANNELL: You have a dramatis personae document which
- was handed to you this morning.
- 3 THE CHAIRMAN: Yes.
- 4 MR SCANNELL: You have this document, and I believe Mr West
- 5 referred to another document yesterday.
- 6 THE CHAIRMAN: Yes, I think I know what that is. Okay.
- 7 MR SCANNELL: Just so that you are aware, this document also
- 8 shows which of the documents my learned friend took you
- 9 to relate to price amendments. You see the "PA" column,
- 10 "PA?"
- 11 THE CHAIRMAN: Sorry, Mr Scannell, if we could sort out
- 12 the tabs for these extra S bundles in due course.
- So just walk me through the columns so that we have.
- 14 MR SCANNELL: Yes, so this table shows you which are in
- 15 the Commission file. You can see the date of
- 16 the document. You can see "PA", which is: is this
- 17 a price amendment document or is this a --
- 18 THE CHAIRMAN: Sorry, I was just looking for where "PA" is.
- 19 MR SCANNELL: It is in the blue banner at the very top.
- THE CHAIRMAN: Oh, yes. Yes, I beg your pardon, yes.
- 21 MR SCANNELL: So it is telling you whether it is a price
- 22 amendment document or an RFQ document.
- 23 THE CHAIRMAN: The claimant is identified and then --
- MR SCANNELL: Yes.
- 25 THE CHAIRMAN: -- who is referenced. Okay, that is helpful.

- 1 MR SCANNELL: It is pretty self-explanatory.
- 2 THE CHAIRMAN: Yes.
- 3 MR SCANNELL: Then the final point I would make -- I just
- 4 said I would quickly wrap up before lunch.
- 5 THE CHAIRMAN: Sure.

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MR SCANNELL: So the final point I was going to make on 6 7 the documents is that we have gone through the exercise of splitting out the totality of the documentary 8 evidence the Claimants rely on in support of their 9 direct case. So that is all of the documents cited in 10 11 the 4APOC, in the Re-Amended Reply and the further 12 documents Mr Hughes refers to in his expert evidence, 13 with a view to working out just how complete or incomplete the evidential picture is that they rely on, 14 15 in fact, and we say that the results of that analysis 16 are really quite striking.

So looking first at Peugeot, the Claimants do not identify a single document in support of the claim that there was a cartel affecting Peugeot in the period between 2002 to 2007. Not one. So that accounts for more than half of the claim period.

They then cite two documents from 2008, four from 2009, two from 2010 and a single document from 2011, none of which are inculpatory in the way which the Claimants allege. When those documents are divided

1 between the different OSS components, the claim can be 2 seen to be even more tenuous. So, for seatbelts, five 3 documents in total for the nine-year period, and for six 4 of the nine years, not a single document.

5 THE CHAIRMAN: I am not sure how helpful that is. I mean, the -- as I think is widely accepted, documentary 6 7 evidence may be sparse in any cartel case because a lot of communications can take place over the telephone and so forth. I mean, if there is one document which 9 10 evidences cartel activity, say against Peugeot, by 11 the Defendants in the room, which clearly evidences by 12 object cartel activity, does it not then swing back to 13 you to say, well, it may have been happening in 2008 but it was not happening in 2004, if you want to take that 15 point? If there is nothing there, that is fine, but if 16 you have got --

8

14

17 MR SCANNELL: Well, we do say that there is essentially 18 nothing there. It must be recalled that, as I sought to 19 emphasise throughout my submissions in the course of 20 this morning, in order for this cartel on the primary 21 and first alternative case to have any remote 22 plausibility, in order for it to work there would have 23 to be deep and regular concertation between these suppliers, and this comes back to Professor Neuberger's 24 point that the only way that you are going to be able to 25

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1
             rationalise what is actually going on is: well, I can
 2
             see that for a particular RFI there might have been
             a problem. But what you cannot do is say there is
 3
 4
             a cartel affecting every single supplier over
             a nine-year period.
 5
         THE CHAIRMAN: I understand that. I mean, the other side of
 6
 7
             the coin is the vast majority of communications are
             going to be undocumented, and the fact that some have
 8
             been found begs the question --
 9
10
         MR SCANNELL: But that is exactly --
11
         THE CHAIRMAN: -- what else was going on.
12
         MR SCANNELL: Yes, that is rather the point --
13
         THE CHAIRMAN: That begs the question --
         MR SCANNELL: -- that none of the documents support
14
15
             the existence of the --
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         THE CHAIRMAN: Well, that is --
17
         MR SCANNELL: -- cartel as it is pleaded. None of them are
             actually saying, you know, "Here is a cartel between us
18
19
             that lasts nine years and is going to affect every RFQ".
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         THE CHAIRMAN: What document would ever have -- could
21
             ever --
22
         MR SCANNELL: Occasionally --
         THE CHAIRMAN: -- satisfy that --
23
         MR SCANNELL: Occasionally there are smoking guns in
24
             -- (overspeaking) --
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         THE CHAIRMAN: -- "(inaudible) we started our cartel on
 2
             25 July 2004 and we decided to end it on ...".
             You know, that is completely unrealistic. So even if
 4
             the defendant is completely right and you are engaged in
 5
             cartel activity as alleged by Mr West, let us
             hypothesise that, if that were the case, the documentary
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 7
             evidence would inevitably be thin, because --
         MR SCANNELL: But the Claimants --
 8
         THE CHAIRMAN: -- you would not be writing -- you would not
 9
10
             be doing it predominantly in writing, it would be
11
             predominantly in meetings and telephone calls.
12
         MR SCANNELL: The Claimants cannot have it both ways.
13
             cannot say, "You can't expect us to find a smoking gun,
14
             this will have to do but we are going to allege
15
             a nine-year cartel affecting 100% of the volume of
             commerce ..." --
16
17
         THE CHAIRMAN: That submission I fully understand, yes.
18
         MR SCANNELL: These documents are not even close to being
19
             enough. They are not --
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         THE CHAIRMAN: But if there were -- but you are saying --
21
             because then I think the other, the ZF Defendants -- we
22
             have diagrams of there is one here, there is one here,
23
             you know --
         MR SCANNELL: They are scattered.
24
         THE CHAIRMAN: -- they are spread out here, these scatter
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             graphs, I am just not -- I will need some persuading
 2
             that that is a helpful way of looking at it.
                 I understand the points you make about the way
             Mr West has pleaded his case and, you know, he has gone
 4
 5
             large, he has not said, "Well, there is one cartel
             there, I am going to do my best to quantify that", he
 6
 7
             has not taken that approach and he has that burden to
             get over. But I think to go so far as to say that,
 8
             merely because the documentary evidence is fragmentary,
 9
10
             there is no relevant cartel activity is a more difficult
11
             submission.
12
         MR SCANNELL: We say in relation to that that if what is
13
             alleged is the type of cartel that is necessarily going
             to require regular and frequent contact, that sort of
14
15
             approach of saying, "Here's a document, here is another
16
             document seven years later", simply is not good enough.
17
         THE CHAIRMAN: But that regular and frequent contact will
18
             not be in writing necessarily.
19
         MR SCANNELL: It may be --
20
         THE CHAIRMAN: Unless you are very --
21
         MR SCANNELL: They have full disclosure.
22
         THE CHAIRMAN: -- certain.
         MR SCANNELL: They have had full disclosure.
23
24
                 I would also suggest that if what they are
             suggesting, for example, is, "Well, there is a global
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1
             cartel that affects all OEMs; it was entered into in
             2002, possibly in 2004; if you are not with us on that
 2
 3
             there were cartels lasting the same period of time
 4
             affecting all of the Claimants", then why on earth would
 5
             the documents only show occasional contacts between
             OSS --
 6
 7
         THE CHAIRMAN: It may be --
         MR SCANNELL: -- relating to particular RFQs? You do not
 8
             need that if there is a global cartel.
 9
10
         THE CHAIRMAN: But it may come down to a question of
             shifting burdens. If they can show documents which
11
12
             clearly evidence -- and I appreciate you say they do not
13
             -- cartel activity over a relevant period within
             Mr West's window -- no doubt there will be much debate
14
15
             about what window is appropriate, but if they do
16
             evidence cartel activity, at some point there becomes,
17
             one might submit, a shifting burden for you to say,
18
             well, to explain that, or to show why it is limited ...
19
             does it not come back to shifting burdens at some point,
             because you -- all -- you have control of
20
21
             the information; Mr West does not?
22
         MR SCANNELL: Well, again, we do not accept that we do have
             -- in inverted commas -- "control" of the information as
23
             if there has been a finding by a regulator that there is
24
             a cartel. There is not a finding by a regulator that
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1
             any of the cartels that they are alleging on their
 2
             primary and first alternative case actually exist, so we
 3
             do not accept the premise of that point.
 4
         THE CHAIRMAN: Is that a convenient moment?
 5
         MR SCANNELL: Yes.
         THE CHAIRMAN: Thank you.
 6
 7
         (1.13 pm)
 8
                            (The short adjournment)
         (2.07 pm)
 9
         MR SCANNELL: Now, Mr Chairman, members of the Tribunal, it
10
11
             is imperative that I finish at 2.30 so that my learned
12
             friend has her three and a half hours between this
13
             afternoon and Friday morning, and then I will take
             another half hour before lunch on Friday.
14
15
         THE CHAIRMAN: You can pick it up. Sure, of course. Of
16
             course.
17
         MR SCANNELL: So I am going to move on to the spillover
18
             case. The documents that I was going to take you to,
19
             they can be turned to in closing. But just for your
20
             note and just so that you can note the documents I would
             have taken you to and why I would have gone there, I was
21
22
             going to take you to three documents showing
23
             the information relating to bidding coming from the OEMs
24
             and not coming from the suppliers, and the Opus
             reference to those documents were \{J2/14/1\}, \{J2/29/1\}
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1
             and \{J2/31/1\}.
 2
         THE CHAIRMAN: You say "the Opus reference", I think
             the bundles are going to be up --
 3
 4
         MR SCANNELL: They are.
 5
         THE CHAIRMAN: J2, we have discovered, is the --
         MR SCANNELL: Yes, those behind me are sorting that out for
 6
 7
             you.
 8
         THE CHAIRMAN: I am just not sure we have got the transcript
 9
             going at the moment.
10
                  (Pause).
11
                 Sorry, just give us a second.
12
                 Yes, okay, I am fine.
13
                 I mean, I do not think -- obviously where it is not
14
             clear from the document where the -- sorry, from an
15
             email, let us say, where a document has come from, some
             prices or something, clearly there are two -- at least
16
17
             two options.
         MR SCANNELL: Yes.
18
19
         THE CHAIRMAN: So, you know, if it is not clear on the face
20
             of the document, I do not think one is going to need
21
             a lot of persuasion that we do not know where it has
22
             come from.
         MR SCANNELL: Yes.
23
24
                 Then I was going to take you to the Evangelista
             email, which is the internal Takata email in 2002, so
25
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1 neither sent to, nor received by either of 2 the Defendants, and I was -- that is the email that my 3 learned friend relied on because of the words "we got 4 from them" and the suggestion was that Takata had somehow got information from Autoliv about bids. We say 5 that that is a misreading of that email and that, too, 6 7 is far more likely to have come from Ford, the OEM at issue or being discussed in that email. 8 Then, finally, I was going to show you {J1/113/1}, 9 10 as a helpful document which shows the -- Autoliv's at least reaction to the global financial crisis that hit 11 12 in 2008 which resulted in a decrease in demand for cars 13 generally and difficulties all round. It is an interesting email because it shows that their reaction 14 15 to that was: we have got to compete even harder against 16 the other OSS suppliers and win market share from those 17 distressed suppliers. Now, of course, that is flatly 18 inconsistent with the existence of a cartel at that 19 time, which is what the Claimants are suggesting. 20 So I want to turn to, very quickly, the spillover 21 case. 22 THE CHAIRMAN: I just would not mind just -- what are your submissions on -- let us pick one -- J, tab 41 23  $\{J1/41/1\}$ . This is an Autoliv document, I think. 24 MR SCANNELL: I do not have that document. 25

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1
         THE CHAIRMAN: {J1/41/1}. We went to this yesterday.
 2
         MR SCANNELL: Well, this is another of those documents --
             I was not proposing to go to this now, but this is
 4
             another of these documents showing the OEM strategy, in
 5
             this case it is Opel's strategy, to force low bids and
             some resistance from Autoliv to play along with that.
 6
 7
         THE CHAIRMAN: But it is -- it is -- is that cartel-like
             activity by object in relation to Opel, GM, Fiat? What
 8
             is your submission on that? I mean, we can come back to
 9
10
             it. Come back to it on Friday.
11
         MR SCANNELL: Yes, I will come back to it.
12
         THE CHAIRMAN: Yes. Yes, sure.
13
         MR SCANNELL: I would rather not make an on-foot submission
             in relation to that.
14
15
         THE CHAIRMAN: Yes, sorry, so you were going to go to
16
             spillover.
17
         MR SCANNELL: I was, yes, and I am going to take it
18
             reasonably briskly.
19
                 So their case on spillover, or "indirect effects" as
20
             it is sometimes referred to by them, applies if you
21
             find, as we say you should, that there was no cartel
22
             affecting the Claimants, so no global, no targeted.
23
             Their case is that if that is where you come out, then
24
             the Commission decisions are enough, they can establish
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everything that they need to establish in that 100% of

- 1 their volume of commerce was affected. 2 Now, there has been a lot of toing and froing and 3 uncertainty caused by the way that the Claimants have 4 pleaded this and referred to it at various hearings 5 before the Tribunal to date. Is it an umbrella effects case? They sometimes call it that, but it certainly is 6 7 not an umbrella case in the traditional sense --THE CHAIRMAN: You could not call it spillover, yes. 8 MR SCANNELL: There was some ventilation of those points at 9 10 the Tokai Rika hearing. 11 THE CHAIRMAN: Yes. 12 MR SCANNELL: Now, what the spillover case actually is, it 13 is an indirect effects case and so it is a highly speculative effects case. Ultimately, that is what it 14 15 is, and like all effects cases, it has to be proved. 16 The Claimants have to prove on a balance of 17 probabilities a causal chain between the infringements the Commission found and the harm that the Claimants 18
- 22 case, but that made no sense at all.
  23 THE CHAIRMAN: That seemed to be pared back.

allege, which is that all of their seatbelts, airbags

and steering wheels were cartelised from 2006 to 2011.

Now, initially they said 2002 to 2011 on the spillover

MR SCANNELL: Yes.

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25 THE CHAIRMAN: We have not got any figures, Mr West, have

1 we, if we were with you on the spillover case, 2 2006-2011, we have not got a figure for the size of the claim, have we? 4 MR WEST: I think that is right, I have not got a separate 5 calculation. THE CHAIRMAN: I mean, presumably, if we were to arrive at 6 7 that position -- and please do not suggest this is in any way a hint that we might -- presumably that 8 calculation could be done fairly straightforwardly. 9 10 MR WEST: Yes, although in fact Mr Hughes in his report does 11 identify the losses by contract year, so it would simply 12 be a question of identifying which of those contract 13 years were in and which were out. THE CHAIRMAN: Okay. I mean, I think we will need that done 14 15 at some stage, just so that everything is covered. MR SCANNELL: The fact that ZF and --16 17 THE CHAIRMAN: Sorry, one more point. The spillover case is 18 -- as I understand the spillover case, you are not 19 saying that it is inappropriate as a matter of law, you 20 just say it falls on the facts? 21 MR SCANNELL: Yes. 22 THE CHAIRMAN: Mr West has said there is no precedent for 23 this, but you are not saying that it is -- if he could 24 prove the facts, then --25 MR SCANNELL: A claimant can always allege what the effects

Τ	of an infringement of competition law are. They will
2	not always be direct, they may be indirect.
3	THE CHAIRMAN: Okay.
4	MR SCANNELL: The fact that Autoliv and ZF were found to
5	have infringed competition law, and as you are well
6	aware we do not say otherwise, when they made particula:
7	supplies of OEMs to particular of OSS components to
8	particular OEMs, is not in itself a basis for impugning
9	the supplies they made to the Claimants when they were
10	supplying different OSS components. That is precisely
11	what this tribunal deprecated in O'Higgins v Barclays
12	Bank, which is the case that we cite in our skeleton
13	argument
14	THE CHAIRMAN: Which paragraph
15	MR SCANNELL: at paragraph 30 {S/2/11-12}.
16	So we say that, at a bare minimum, the Claimants
17	have to identify a causal mechanism, something that
18	bridges the gap between the infringements in
19	the Commission's decision and the harm that they allege
20	taking full account of the fact that on this case there
21	is no cartel affecting the Claimants' supplies.
22	Logically, we say, there are six links in that chain of
23	causation.
24	The first is that there has to be some
25	identification of a relevant infringement finding by

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1 the Commission. By that, I mean an infringement finding
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- 2 to which Autoliv was a party, and no doubt my learned
- 3 friend would say to which ZF was a party, that might
- 4 have generated information or intelligence or terms that
- 5 could in principle have spilled over and affected --
- 6 THE CHAIRMAN: We have got no --
- 7 MR SCANNELL: -- things.
- 8 THE CHAIRMAN: -- finding of effect from the Commission.
- 9 MR SCANNELL: No, you have the infringement findings.
- 10 THE CHAIRMAN: We have the infringement findings --
- 11 MR SCANNELL: Yes.
- 12 THE CHAIRMAN: -- by object, but ... yes.
- MR SCANNELL: Yes. Now --
- 14 THE CHAIRMAN: So we do not know if that effect would have
- been 1% on prices as against BMW or 0%, as you submitted
- it might be --
- 17 MR SCANNELL: Yes.
- THE CHAIRMAN: -- or 50%. We do not have any starting
- 19 point.
- 20 MR SCANNELL: All of that is correct. Yes, we do not know
- 21 the effects on those named OEMs --
- THE CHAIRMAN: On those named OEMs, yes.
- 23 MR SCANNELL: -- in the decision, and what we are now
- 24 talking about is: can the Claimants prove an effect for
- 25 that?

1	THE CHAIRMAN: Yes. No, I understand that, but when one
2	starts looking at ratcheting and things one has to start
3	at the beginning.
4	MR SCANNELL: Yes.
5	THE CHAIRMAN: Yes.
6	MR SCANNELL: You are absolutely right that is
7	the starting point.
8	Then the second chain or the second link in
9	the chain of causation is establishing how that
10	information could have become known to parts of
11	the Defendants' businesses that were responsible for
12	supplying OSS components to the Claimants.
13	The third is establishing that the information was
14	useable information in the sense that it could in
15	principle affect the behaviour of that part of
16	the Defendants' business when it was dealing with
17	the Claimants, and I will explain what I mean by that.
18	The fourth is to establish that the spillover of
19	information did in fact alter the Defendants' conduct
20	when they were dealing with the Claimants, responding to
21	an RFQ, for example.
22	The fifth is to establish how the deployment of that
23	information actually affected the prices the Claimants
24	paid, and I think the Tribunal can probably anticipate
25	what I will be saying about that.

Then the sixth is establishing how, if all of those aspects are proven, 100% of the Claimants' volume of commerce was affected.

Now, we had hoped, at some point before this trial actually began, that the Claimants would have given some explanation as to how they were going to go about establishing these links in the causal chain, but that has never actually materialised. So even in my learned friends' skeleton argument, the indirect case begins six pages from the end of the 50-page document and the only link in the chain that is actually addressed is the second one, the one that broaches the possibility of information leaking from one part of the Defendants' business to another. But each of the links is important, and I want to explain that in a little bit more detail.

So, I said first that there has to be a relevant infringement in the Commission decisions. Now, I do not mean that they have to identify things with enormous granularity, I simply mean that if, for example, they are alleging that steering wheels were affected, it has to be an infringement in the Commission decision relating to steering wheels, at a bare minimum. I mean, we would say that that is a necessary but not a sufficient step, because of course we say that just

because there was a sharing of information in relation to steering wheels that go to Honda does not mean, at all, that the same price would apply to the provision of a steering wheel to Fiat, for example.

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Now, as to how information spillovers might have occurred from one business unit to another -- that is the link in the chain that my learned friend does address in his skeleton argument -- once the Claimants establish a relevant infringement, that is the next logical step. Now, the Tribunal has evidence from Mr Michalik in this regard, and it will also hear from Mr Corbut on behalf of Autoliv, and in fact I showed you some paragraphs of Mr Corbut going to this very point. They explain that different business units within Autoliv dealt with different OEMs and that the business units were sequestered from each other. So I do not put this at the level of saying it is impossible for information to leak from one part of the business to another; that would obviously be going too far. But I just say that it is unlikely, given the corporate structure of Autoliv, that that would have happened, and that can obviously be tested with the witnesses.

The next component then that I mentioned is that the Claimants have to show that this leaked information was capable of changing their behaviour in some relevant

1	respect. So, say that the Claimants managed to
2	establish that information leaked from Autoliv's BMW
3	business unit to its Peugeot business unit and say that
4	that information related to or revealed that the BMW
5	business unit had bid to supply airbags to BMW at
6	a certain level. The question would then be: could that
7	information have been deployed by Autoliv's Peugeot
8	business unit when it was dealing with Peugeot? There
9	are a couple of quick points in relation to that.
10	So the first is that that information obviously
11	could not affect Peugeot's the Peugeot business
12	unit's response to an RFQ relating to steering wheels or
13	seatbelts.
14	The second is the bespokeness point, and I hope that
15	is well understood, that just because it relates to
16	a seatbelt is not good enough.
17	At paragraph 44B of the 4APOC and it might be
18	useful to have that up on the screen. It is bundle
19	$\{A/2/28\}$ . So 44B, the Claimants suggest that there are
20	two ways that commercially sensitive information that
21	the Commission found had been exchanged by a defendant
22	in the context
23	THE CHAIRMAN: Sorry, this (inaudible) in purple, which
24	is
25	MR SCANNELL: Difficult to read. Perhaps bigger still?

- 1 THE CHAIRMAN: 44B, "sharing of" -- where were you reading?
- 2 MR SCANNELL: I am summarising it for the Tribunal.
- 3 THE CHAIRMAN: Yes, I beg your pardon.
- 4 MR SCANNELL: So the Claimants suggest that there are two
- 5 ways -- it is the first two bullet points -- that
- 6 commercially sensitive information that the Commission
- 7 found had been exchanged by a defendant in the context
- 8 of dealing with a named OEM might be useful to a part of
- 9 the business when it was responding to an RFQ issued by
- 10 one of the Claimants. The first point they make is that
- 11 the recipient of that information, whom they describe as
- 12 a cartelist, would know that the other cartelists are
- generally less interested in winning an RFQ if they are
- 14 not already the incumbent supplier and would therefore
- 15 expect to face less competition in incumbency
- 16 situations. Now, we find that quite difficult to
- 17 unpack, but insofar as it is suggesting that it would
- not be perfectly obvious to a supplier that it is likely
- 19 to be less interested in winning an RFQ than an
- incumbent, then I would suggest that it goes nowhere,
- 21 because it is obvious that if you are the incumbent, you
- 22 have an additional motivation to win an RFQ compared to
- somebody who is not the incumbent.
- 24 THE CHAIRMAN: Because you are tooled up --
- 25 MR SCANNELL: You are tooled up, exactly. So you do not

Τ	want to start making your employees redundant and have
2	an empty factory that is tooled up for one business and
3	it is not actually manufacturing anything, then you
4	would have to go in with a super-low bid to take up
5	factory capacity and that gets baked in
6	THE CHAIRMAN: You are also likely to be more competitive,
7	presumably, for the same reasons. An incumbent is
8	likely to be.
9	MR SCANNELL: An incumbent may very well from an OEM
10	perspective, is likely or may make a very low bid
11	that it would not ordinarily make because it has lost
12	incumbency and needs to get capacity into the factories
13	fast.
14	Then the second point that the Claimants make, which
15	is at (ii) $\{A/2/28\}$ , is that the recipient company:
16	" would know the prices which had been successful
17	in a cartel context, and which might therefore set
18	a benchmark among the cartelists for the price to offer
19	in a similar non-cartel context."
20	That was the answer that my learned friend gave to
21	you, Professor, yesterday, when you asked
22	the question: how is it that this could actually work?
23	How is it that you could suffer an overcharge as
24	a result of the infringements that we see in
25	the Commission decision which do not relate to you at

1 all?

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But, again, even if one assumes that commercially sensitive information has leaked and that that information says something about bid prices, it is simply not true that the recipient would have any comfort that the prices it sees, where deployed in the cartel context, could safely be deployed by it. Quite apart from everything else, there is no cartel, that is the predicate of the second alternative case. So the recipient could not possibly know that just because a particular bid price had worked in that context, it will also work outside that context. But, again, that runs into the brick wall of bespokeness, and I have taken the Tribunal through the points relating to bespokeness already, but the fact that a particular price was bid to Toyota does not mean that that price will be successful when it comes to bidding for Opel; they are different products, the volumes are different and the price will be different.

There is then the problem of establishing that
the spillover of information did in fact affect
the Defendants' behaviour. In relation to that, for
the reasons I have already identified, we say it is
highly unlikely that any of this information would
actually get deployed; it is highly unlikely that it

1	could be useable information. But a further point going
2	to that unlikeliness is that if, for example,
3	the information that is leaked to another part of
4	the Defendants' business relates to an old RFQ, for
5	example, say an RFQ that is more than two years old, it
6	is highly unlikely that any OSS supplier would consider
7	it to be safe to use, so if actual deployment of
8	information is to be inferred by the Tribunal, the only
9	basis for doing that would be to establish that
10	the information was relatively recent and that it
11	related to the same OSS component, that the defendant
12	wanted to be the supplier and that there was a similar
13	RFQ coming up in which the recipient could deploy
14	the information. But the problem with the Claimants'
15	case is that they have never actually correlated
16	anything in the Commission decisions to any of the RFQs
17	that they actually issued. We have never actually seen
18	a comprehensive list of RFQs saying, "Look, here is an
19	RFQ, it is likely to have been affected by
20	the infringements that we saw in the Commission
21	decision". What they seem to do is to assume that any
22	leak of information will affect every RFQ
23	the respondents the Defendants respond to thereafter,
24	and we say that is simply going too far.
25	Then there is the point about whether or not, even

if the information got to another part of
the Defendants' business, it could have affected
the Claimants' prices. Now, in the interests of time,
I am not going to repeat my submissions in relation to
that. You have my submissions in relation to that, but
we do say that it is highly implausible that it could
have had any actual effect on the prices these Claimants
paid for their supplies.

Then the final element of causation is the extent to which the OSS decisions could have caused a spillover effect, in particular whether 100% of the Claimants' volume of commerce could have been affected. Now, neither the Claimants, nor Mr Hughes takes any account of any of the limitations that I have referred to up to this point, the existence of information, the usability of the information, bespokeness, the unlikelihood of an effect on prices and so on, they just quantify at 100%. But we know that that cannot be right, even for the named OEMs; we know that 100% of their trade could not possibly have been affected because the findings made by the Commission make it abundantly clear that not all of their OEMs were even affected.

Now, Ms Ford is going to say more about the volume of commerce affected by the infringements generally, and so I think that is a convenient point to hand over to

1	Ms Ford.
2	Opening submissions by MS FORD
3	MS FORD: Members of the Tribunal, just to give a roadmap of
4	where I am going, I am going to start first with a few
5	words on the legal principles on burden of standard of
6	proof; secondly, the commission decisions, what they do
7	and what they do not show; thirdly, the foreign
8	regulatory materials, their admissibility and their
9	probative value, or lack thereof; fourthly,
10	the Claimants' primary case as to an alleged cartel in
11	respect of supplies to them; fifthly, the Claimants'
12	back up overspill effects case; and then, sixthly, a few
13	words about the expert economic evidence on
14	the existence and extent of any overcharge.
15	THE CHAIRMAN: Ms Ford, on I mean, some of that seems to
16	be a repetition of what we have already heard.
17	MS FORD: (Off microphone) Sir, I (inaudible)
18	THE CHAIRMAN: Yes. I mean, going forward, it would be
19	helpful if topics were not repeated, thinking in
20	particular of closing. Obviously if they have to be
21	repeated if there are different interests, of
22	course, they have to be looked at twice, but the idea of
23	going to the OSS decisions twice or anything like that
24	would be unattractive, but I will let you take your
25	course.

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                 Just in terms of timing, there seemed to be some --
             I heard conflicting information on one hand, there was
 2
             a desire to sit down at 2.30 promptly, but then I was
 4
             told that there was plenty of time on Friday morning.
 5
             I am just trying to reconcile where we are generally.
 6
         MS FORD: Sir, yes, so the timetable is that for
 7
             the Defendants' openings collectively, we have the whole
             of today and tomorrow morning --
 8
         THE CHAIRMAN: Friday morning.
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         MS FORD: Sorry, Friday morning.
         THE CHAIRMAN: Friday morning, yes. That gives you plenty
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12
             of time? You are not under the --
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         MS FORD: It is relatively tight, but we will cut our cloth
14
             as necessary.
15
         THE CHAIRMAN: Yes.
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         MS FORD: As between Mr Scannell and I, the agreement was
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             that that will be divided equally and so Mr Scannell has
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             dealt with those matters that he has dealt with so far.
19
             He also, as between us, it is agreed that he is leading
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             on pass-on and interest, finance losses, and so he will
21
             address you briefly towards lunchtime tomorrow on those.
22
             But certainly in terms of the sequence, because
             the matters that I am dealing with fall within the area
23
             of liability rather than those matters down the line
24
             about pass-on and financing losses, it was certainly
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1	felt that it was better for me to stand up now and deal
2	with those rather than essentially cover the entire
3	field
4	THE CHAIRMAN: Yes, I do not
5	MS FORD: and then go back again.
6	THE CHAIRMAN: think it is dovetailing at all. Right.
7	Just while you are there, I mean (Pause).
8	So we may be able to sit if it is tight, we may
9	be able to sit at 10 o'clock on Friday morning, if that
10	assists.
11	MS FORD: That would be gratefully received, certainly from
12	our side.
13	THE CHAIRMAN: But then I am going to take five minutes of
14	your time now. That is the quid pro quo.
15	In terms of the timetable for closing, there were
16	some some members of the Tribunal need to make plans
17	around that. Just give me a second.
18	(Pause).
19	There was some debate on closing. If I just stick
20	my oar in first, there seems to be some attraction in
21	not sitting on the 25th, because obviously then we can
22	spend more time on the written documents that you will
23	be providing. I do not know when you are going to
24	provide those. Is the current plan on the evening of
25	the 23rd or on the morning of the 24th, or have we got

1	that far?
2	MS FORD: I do not think there has been a formalised
3	agreement, partly because it is slightly up in the air
4	when the Tribunal wishes to then begin the oral
5	closings.
6	THE CHAIRMAN: Right. But anyway, as currently envisaged,
7	it is not before late on the 23rd, I assume?
8	MS FORD: If oral closings were to start on the 25th,
9	I think it is envisaged that it will be close of play on
10	the 23rd and then reviewing on the 24th and then oral
11	closings on the 25th
12	THE CHAIRMAN: Exactly, exactly. But, I mean, having an
13	extra day to review unless you are telling me they
14	are going to be crisp and short, having an extra day to
15	review may be useful.
16	MS FORD: Well, indeed.
17	THE CHAIRMAN: But just on closing, how long is going to be
18	required? As I appreciate we are still at the early
19	stages, but because there is not going to be any
20	duplication, I am not sure that the Defendants need
21	materially more time than the Claimants. So if
22	the Claimants had a day and the Defendants had a day
23	plus an hour and then the I would expect a short
24	reply from the Claimants, does that seem feasible?
25	MS FORD: Sir, that seems very short

1	THE CHAIRMAN: So we would still plan to finish on the 30th.
2	MS FORD: That seems very short given the volume of material
3	the parties are going to have to cover. This is
4	essentially going to be a month-long trial and to close
5	a month-long trial with essentially half a day each as
6	between myself and Mr Scannell seems
7	THE CHAIRMAN: Well, you say between yourself it is
8	I am assuming you are not going to be duplicating, so it
9	will be a day
10	MS FORD: Sir, that is absolutely right, however, we each
11	have a number of factual witnesses which are specific to
12	our respective clients, they will be addressing separate
13	matters, in particular, on the overspill case, they are
14	addressing the extent to which it is conceivable that
15	one could have that extended link of causation that
16	Mr Scannell has essentially just taken you through in
17	the context of our respective clients, that is not
18	something which duplicates. Also the competitive
19	relationships vis-á-vis these Claimants is something
20	that needs to be addressed individually as by each
21	defendant.
22	THE CHAIRMAN: Right. Anyway, we will need some we are
23	not going to book anything else in for the 31st, but we
24	will need some persuasion that it needs to go into
25	a fourth day of closing. We will see where the fact

1 evidence comes out and the economic evidence.

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MS FORD: Sir, I think the proposal originally was that if
one -- yes, if one had more time for written closing
statements, that would take them to 24 October, that
there will be a review on the 25th and then four days
for closing.

THE CHAIRMAN: No, the suggestion is, because you have got -- effectively you have got -- for a closing, you have got from at least the 18th. It is unclear even if the economic experts will need to come in on the 18th, but you will have the weekend, you will have then three days to do written closings, because not everyone is going to be involved in the German law experts, so that would seem -- so including the weekend, that is at least five days. You may actually end up with an extra day. Then we would receive the written closings on the evening of the 23rd, or if you prefer, the morning of the -- early on the morning of the 24th, then we would have two days to consider them. Then, having been able to spend considerable time considering them, we would be optimistic the case could be closed in three days. But we will leave a fourth day in reserve. That is where we are at the moment.

MS FORD: Three days would then be evenly split as between the Claimants and the Defendants, so it would be a day

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             and a half for the Defendants?
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         THE CHAIRMAN: Yes, I mean, that is a little bit negotiable,
             I think, but maybe the -- it did depend a little bit on
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             how long the reply has to be, but the Claimants -- we
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             will discuss that a little closer to time, I think after
             the evidence, but that is the way we are currently
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             thinking, just to let you know, but ... So we will leave
             the 31st as a buffer day, but attempt to deal with --
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             I mean, three days of closing, if we have had detailed
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             written submissions -- closing submissions, would seem
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             to be ample. The case is not that complicated, a month
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             or not. Yes, we can discuss that further when we have
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             perhaps got through the economic evidence and firm up on
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             that.
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                 But there is no objection from any of the parties of
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             us not sitting on the 25th; is that right? I cannot
17
             remember who is green and who is red.
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         MR SCANNELL: The not sitting day is the 24th, is it not?
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         THE CHAIRMAN: So we would be not sitting on the 24th or
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             the 25th. So we would be reading one side's on the 24th
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             and the other side's on the 25th, or something like
22
             that.
23
                  (Pause).
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         MR SCANNELL: We are in the Tribunal's hands.
         THE CHAIRMAN: Yes, I am grateful.
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                 Mr West?
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         MR WEST: Likewise.
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         THE CHAIRMAN: Yes. (Pause). Thanks, and sorry about that.
 4
                 Sorry.
         MS FORD: Sir, I am starting with Advanz Pharma.
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             authorities, tab 43 -- authorities 2, tab 43, page 1.
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 7
             The reason I go to this is that it is relevant to
             the question of the role of inference which I hope will
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             address some of the questions that the Tribunal has been
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             raising about how one deals with inferences in
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             the context of this case. This is a recent judgment of
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             the Tribunal where it overturned a finding of
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             infringement by the Competition and Markets Authority,
             and if we could go, please, within this document to
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15
             \{AUTH2/43/12\}. At the bottom of the page,
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             paragraph 23 --
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         THE CHAIRMAN: Just give me a second.
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                 Page 12?
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         MS FORD: Page 12, at the bottom of the page, paragraph 23,
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             we can see the Tribunal reciting what are familiar
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             points on the burden of standard of proof, on
22
             the balance of probabilities.
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         THE CHAIRMAN: I mean, we have spent a lot of time on burden
24
             of proof. Are you -- I thought we were doing it on
             the balance of probabilities. Is there any reason to
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1	talk about this again?
2	MS FORD: No, I am drawing it to your attention essentially
3	to set up then what is said in paragraph 24, because
4	this relates to the role of inference, and I am hoping
5	that this is responsive to a point that you, sir, put to
6	my learned friend in the course of argument.
7	If we go, please, to paragraph 24 {AUTH2/43/13}, we
8	can see that the Tribunal first says:
9	"In considering whether the CMA has proved its case
10	on the balance of probabilities, it must be borne in
11	mind that Chapter I cases often concern matters
12	which 'are in some way hidden or secret; there may be
13	little or no documentary evidence; what evidence there
14	may be may be quite fragmentary; the evidence may be
15	wholly circumstantial'."
16	That essentially echoes the point that you, sir, put
17	to my learned friend in relation to the disparate nature
18	of the individual instances of alleged collusion that
19	appear on the documentary evidence, and the Tribunal in
20	this case said:
21	"We acknowledge the difficulties in proving a case
22	in such circumstances. Circumstantial evidence and
23	inferences can play an important role in proving such

But what the Tribunal goes on to say is, in my

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a case."

1	submission, very important. It says:
2	" it must be borne in mind that lack of evidence
3	of an anti-competitive agreement is not, of itself,
4	evidence that it exists. That would be mere
5	speculation. Where there is"
6	THE CHAIRMAN: That applies to any case, any civil case.
7	Absence of evidence is not evidence.
8	MS FORD: Sir, that is absolutely right, and it is a point
9	that we ask the Tribunal to bear strongly in mind in
10	this case. It is saying:
11	"Where there is no evidence about a matter, any
12	inferences about it are required to be based on, and
13	properly deduced from, evidence which does exist."
14	THE CHAIRMAN: Yes.
15	MS FORD: The Tribunal will appreciate the relevance in
16	the context of this case, because the Claimants' case
17	relies heavily on inference. The Tribunal will have
18	noted the word "infer" or variations of it appear 11
19	times in the Claimants' skeleton argument, and I refer
20	to this case because we ask the Tribunal, when it hears
21	words such as "infer" or "inference" to bear well in
22	mind that sometimes a lack of evidence means that there
23	is no infringement, and that, in our submission, is
24	the circumstances of this case.
25	A recurring theme that we have heard from

Τ	the Claimants is that this tribunal should presume that
2	the Defendants colluded with regard to the Claimants
3	because they have admitted their participation in
4	the infringements found in the OSS 1 and OSS 2
5	decisions. We say that that is excessively simplistic,
6	it runs counter to the established principle, most
7	importantly the presumption of innocence, and it would
8	not be a safe or legitimate basis to make a finding of
9	infringement. If anything, we say the fact that
10	the Commission, having investigated these matters, made
11	findings of infringement which were carefully
12	circumscribed, and I am going to show the Tribunal
13	the relevant wording, but they were carefully
14	circumscribed, they concerned only the supply of
15	specific OSS products to identified OEMs, we say, if
16	anything, that creates a presumption that there was no
17	broader infringement.
18	THE CHAIRMAN: Yes, well, we discussed at that some length
19	this morning, yes.
20	MS FORD: I would like to take the Tribunal to a case which
21	supports our position on this.
22	THE CHAIRMAN: Yes.
23	MS FORD: It is Bord Na Mona, authorities bundle 2, tab 18,
24	please {AUTH2/18/1}. This
25	THE CHAIRMAN: Hold on.

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1
         MS FORD: This is an application for a strike out summary
 2
             judgment on a competition claim.
 3
                 If we can go, please, within this document to
             {AUTH2/18/4}, the Tribunal will see, at the bottom of
 4
 5
             the page, paragraph 4. There was a Commission decision
             finding --
 6
 7
         THE CHAIRMAN: Sorry, which page?
         MS FORD: I am sorry?
 8
 9
         THE CHAIRMAN: Paragraph 4.
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         MS FORD: Paragraph 4 on page 4. I am just showing
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             the Tribunal this to show that there was in this case
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             a commission decision finding an infringement.
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                 If we go over the page to page 5 {AUTH2/18/5}, we
             can see that the Commission found that the German,
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             French, Spanish and Benelux markets were the relevant
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             territory in which the cartel operated for the purposes
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             of its decision, and the question on the strike out was
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             whether the decision precluded the Claimants from
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             contending that there had also been anti-competitive
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             conduct in the UK and Ireland or that the cartel had
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             effects in those markets.
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                 The answer the court gave to that question of
23
             principle begins at paragraph 42 on {AUTH2/18/18},
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             please.
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THE CHAIRMAN: Yes.

1	MS FORD: What it said was:
2	"Provided that in its court proceedings the injured
3	party does not, in breach of the Modernisation
4	Regulation, put forward a case which is contrary to
5	the decision of the Commission, the injured party may
6	advance a case which goes beyond the findings of fact of
7	the Commission and seek to prove a more extensive
8	infringement."
9	THE CHAIRMAN: Yes.
10	MS FORD: That is the position of principle.
11	But the court then goes on to make an observation at
12	42 43, sorry, which is important. This is
13	Mr Justice Flaux saying:
14	"In my judgment, this must also be correct as
15	a matter of principle. Of course, where the Commission
16	has conducted a detailed inquiry into all the available
17	evidence and has concluded that there was no
18	infringement or that infringement was limited to certain
19	markets, it will be difficult for a claimant to seek to
20	contend or prove the contrary."
21	It goes on to address the other possibility. It
22	said:
23	"However, there may be cases where the evidence
24	before the Commission is limited or where its
25	investigations only encompass certain markets so that it

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             finds infringement in those markets but does not go on
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             to find infringement in other markets due to lack of
             evidence. In principle, in the latter case, if
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             the claimant obtains further evidence which was
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             not ..." --
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         THE CHAIRMAN: Sorry, I did not mean to interrupt you.
 6
 7
             I have read to the end of that paragraph.
         MS FORD: I am grateful.
 8
         THE CHAIRMAN: What happened in this case?
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         MS FORD: This is an application for strike out.
         THE CHAIRMAN: What happened in the Commission case? Was it
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             a leniency case?
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         MS FORD: I do not know whether this was a leniency case,
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             but we can go on to show that the position the judge was
15
             grappling with was different to this case because they
             did not know what was in the Commission file. I will
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             show the Tribunal that.
         THE CHAIRMAN: Yes.
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         MS FORD: But, just to emphasise, the two points in my
20
             submission that come out of this paragraph 43 that
21
             we have just read.
22
         THE CHAIRMAN: Yes.
         MS FORD: First, if the Commission has already conducted
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24
             a detailed enquiry into all the available evidence then
             a claimant faces an uphill struggle to prove --
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1	THE CHAIRMAN: Yes, but there may and this may not be
2	correct, but there may be a difference between when you
3	have had proceedings brought to a halt through
4	a leniency procedure and those where the Commission has
5	gone on to make findings; there could be a distinction
6	there. That is why I was just asking you that question
7	MS FORD: I can see I think we will try and establish
8	whether this is a settlement decision or a full
9	decision.
10	PROFESSOR BAILEY: (Off microphone) It is a full decision
11	and it was started by an immunity applicant.
12	MS FORD: Professor Bailey says it is a full decision, but
13	it was begun by an immunity applicant.
14	THE CHAIRMAN: So it is a full decision. So different
15	considerations may arise. I am not saying
16	MS FORD: That is one potential different consideration and
17	I will show the Tribunal two others which we say are
18	also relevant.
19	THE CHAIRMAN: Yes.
20	MS FORD: The first point is, when you have got that
21	detailed enquiry already, the claimant faces an uphill
22	struggle to show an infringement.
23	But secondly and importantly, nothing in this
24	judgment is suggesting that it is legitimate to say
25	because these Defendants were found to have engaged in

1	an infringement in Germany, France, Spain and
2	the Benelux countries, then one can simply infer that of
3	course they were involved in a wider infringement.
4	There is nothing to that effect, no endorsement for that
5	sort of approach in this judgment, and that, in my
6	submission, is important.

On the facts of this case, the court was satisfied that the claim that the Claimants were trying to advance at the interim stage at the strike out stage was not contrary to the decision of the Commission. We can see that at {AUTH2/18/19}. Paragraph 44 cites recital 37 of the relevant Commission decision and the Tribunal will see there:

"The evidence in the Commission's file demonstrates that the industrial bag producers concerned together adopted anticompetitive practices affecting [those particular] markets. Although some evidence appears to show that arrangements occasionally concerned other countries, the Commission does not have any evidence in its possession suggesting that these were anything but isolated instances."

That is the basis on which the Commission then focused on those markets.

So in that case there was a crumb of comfort for the Claimants that there might be something else there,

1	and there was an express mention on the face of
2	the decision that we have seen some other material here,
3	but we, the Commission, have decided to focus our
4	enquiry on these geographic markets. The Tribunal will
5	appreciate that that is not the case in
6	the circumstances of these proceedings. There is no
7	crumb of comfort as such for these Claimants that
8	the Commission considered there might have been even
9	isolated instances
LO	THE CHAIRMAN: Well, the Commission has not said it does not
L1	have any evidence in its possession suggesting there are
L2	any other cartel activities.
L3	MS FORD: It has not given this sort of indication
L 4	THE CHAIRMAN: In this case, it had stated that.
L5	MS FORD: In this case, it has, yes. In our case
L 6	THE CHAIRMAN: In this case, it has not.
L7	MS FORD: In our case, you find no acknowledgement by
L8	the Commission that it considers that there are even
L 9	isolated instances.
20	THE CHAIRMAN: It is silent, so we
21	MS FORD: Yes.
22	The second point comes from paragraph 45, and what
23	we can see there is there was no information before
24	the court at that stage as to the contents of
25	the Commission's file. Now, again, the distinction with

1	this case, the present proceedings, is that
2	the Claimants have had disclosure of the Commission file
3	and so and they are seeking to place some emphasis on
4	documents within it. So we say that is another relevant
5	distinction with the circumstances of Bord Na Mona.
6	I am going to come on to show the Tribunal
7	the relevant passages in the OSS 2 decision, but in this
8	case the Commission had an immunity applicant, it was
9	Takata in OSS 2, and it had assistance from Autoliv and
10	TRW, who were granted leniency because the Commission
11	considered the evidence that they had provided added
12	significant added value. So this, in my submission, is
13	not a case which falls within the second of the two
14	possibilities identified by Mr Justice Flaux, as he then
15	was. This is not a case where it can be said that
16	the evidence before the Commission was limited. Indeed,
17	in the context of the German law limitation issue,
18	the Claimants' position is that the Commission's enquiry
19	was not limited to named OEMs, it extended to
20	non-named OEMs.
21	THE CHAIRMAN: Sorry, say that again. In the?
22	MS FORD: In the context of the German law issue
23	THE CHAIRMAN: Yes, yes, I have got that now.
24	MS FORD: So I am talking about paragraph 85 of

the Claimants' skeleton argument, it is  $\{S/1/27\}$ . At

1 the bottom of the page, paragraph 85 --

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2 THE CHAIRMAN: Are you disagreeing that there are two ways of taking the Commission decisions, one is to say, look, 3 4 they are finding evidence of cartel activity and that 5 means cartel activity is more likely? The other way of looking at it is they found -- they looked thoroughly at 6 7 cartel activity and only found those particular cartels. Does that not leave it as a "no score draw"? I mean, 8 are you saying, no, the preferred approach is it is 9 10 positive evidence of a lack of cartel activity -- taken 11 in the round, it is positive evidence of a lack of 12 cartel activity against these Claimants, or are you 13 saying, look, do not be tempted by Mr West's glib analysis? What is your final position on this? I mean, 14 15 it seems the argument is a "no score draw" and we have 16 to make our own mind up, it would seem to be a powerful 17 one.

MS FORD: I certainly do go that far. At the very least,

I say that any attempt the Claimants make to draw some sort of inference based on the existence of the admitted conduct in these decisions simply does not assist this Tribunal. I would go further, based on the approach that was outlined by Mr Justice Flaux, as he then was, in Bord Na Mona {AUTH2/18/1}. He says where you have a situation where --

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         THE CHAIRMAN: We have looked at that, yes. So you do go
 2
             further.
 3
         MS FORD: I do go further based on his approach. It would
 4
             be difficult, he says, for a claimant to establish any
 5
             further infringement in circumstances where
             the Commission has already looked carefully at these
 6
 7
             matters.
                 In support of that, I am now referring to what the
 8
             Claimants themselves say is the position on the basis of
 9
10
             this investigation and they have set it out in
11
             paragraph 85 of their skeleton argument \{S/1/27\}.
12
             they do is, first of all, they refer to the Defendants'
13
             position that the formal scope of the Commission's
             investigation based on its formal documents was limited
14
15
             to the named OEMs.
16
                 Then, over the page \{S/1/28\}, they say that is
             "implausible". They describe our position as
17
             "implausible".
18
19
         THE CHAIRMAN: Sorry, just -- where are you reading? Sorry.
20
         MS FORD: I am reading paragraph 85 of the Claimants'
21
             skeleton. I have just moved over the page to paragraph
22
             -- to page 28.
         THE CHAIRMAN: Yes, which paragraph?
23
         MS FORD: Still paragraph 85, part way through.
24
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THE CHAIRMAN: Sorry, I have obviously picked up the wrong

1	skeleton argument. Sorry. That explains it. Yes,
2	paragraph 85. I beg your pardon, yes.
3	MS FORD: So the first part of paragraph 85 on $\{S/1/27\}$ is
4	defining our position. They then, over the page
5	${S/1/28}$ , say that that is:
6	" implausible, given the documentary evidence
7	that has been disclosed in these proceedings (including
8	evidence from the Commission file relating to supplies
9	to non-named OEMs)."
10	So their position is that the Commission's enquiry
11	was not limited to the named OEMs, it did extend to
12	non-named OEMs. So if we ask which of the two scenarios
13	identified by Mr Justice Flaux, as he then was, in Bord
14	Na Mona we are in, the scenario is that the Commission
15	has had detailed evidence before it and so it is going
16	to be very difficult for these Claimants to suggest that
17	the infringing conduct went any further than that that
18	has been found after careful consideration by
19	the Commission. We say it is particularly telling, if
20	the Claimants' position on the scope of this
21	investigation was correct, that it still only found an
22	infringement in relation to named OEMs and it did not
23	reach that finding in favour of the Claimants.
24	So that takes me to the contents of the Commission

decisions and I have well in mind the indication

1 the Tribunal has given not to duplicate. 2 THE CHAIRMAN: Yes, just go to the key passages, we have read them. MS FORD: I am focusing on OSS 2 because that is 4 5 the decision that is relevant to my client and also because that was the decision that was dealt with 6 7 relatively briefly by Mr West, and there are, in our submission, some relevant differences to have in mind. 8 If we start, please, at  $\{A/11/1\}$ . 9 10 THE CHAIRMAN: I mean, the findings are -- as I understand, 11 the main difference is that the findings seem to be 12 a bit more sporadic in OSS 2, but that does not apply to 13 OSS 1, so we are going to the decision that is most favourable to your position. 14 15 MS FORD: Well, this is the only decision that is relevant 16 to my position because this is the only decision to 17 which my client is an addressee. THE CHAIRMAN: Well, I appreciate that. 18 19 MS FORD: So that is the prime reason why I focus --THE CHAIRMAN: Okay. All right. Well, no, that is fine, 20 you can go to what you want. Yes. 21 22 MS FORD: One thing that, in our submission, comes through 23 very clearly is that the Commission is very careful with 24 the words that it chooses to describe the infringement.

So it is not describing broad market-wide practices on

1	the part of the addressees, it is describing
2	THE CHAIRMAN: We have got that in mind, yes.
3	MS FORD: It is important that the Commission delineates
4	the scope of the conduct that it is finding. Recital 1
5	on page 7 $\{A/11/7\}$ .
6	THE CHAIRMAN: In some cases it seems that the parties could
7	not reach agreement even when they tried to engage in
8	cartel
9	MS FORD: So it certainly says that and we do rely on that
10	and we come to that in the context of the overspill
11	allegation.
12	THE CHAIRMAN: Yes.
13	MS FORD: But even before that, what is important is that
14	this conduct is very carefully delineated and we see it
15	right from the outset, so recital 1:
16	"The infringements consisted of exchanging
17	commercially sensitive information and, in some
18	instances price coordination, in respect of supplies of
19	occupants safety systems products for certain passenger
20	cars to companies belonging to the VW Group and
21	the BMW Group"
22	Recital 3, which is defining the products, also has
23	this careful language, so it is:
24	" seatbelts, airbags and/or steering wheels
25	for certain passenger cars supplied to companies

1	belonging to the VW Group and to the BMW Group."
2	Recital 7, in my submission, is important, on
3	$\{A/11/8\}$ . There, the Commission is recording that:
4	"The main customers of OSS are car manufacturers,
5	also called ('OEM's)."
6	They say:
7	"OEMs typically source OSS by way of tenders, that
8	is to say requests for quotations OEMs can tender
9	for different brands, single models or specific types of
10	products."
11	I ask the Tribunal to take note of the fact that
12	the Commission has described this dynamic in this way,
13	the way in which OSS products are sourced, because in my
14	submission it feeds into why the Commission finds
15	separate infringements, which is a question that
16	the Tribunal has asked.
17	Just going on to recital 15 on $\{A/11/9\}$ , we can see
18	the Commission summarising the "Procedure" and it
19	records the fact that Takata made an application for
20	immunity, that was on 24 March 2011. This decision is
21	dated 5 March 2019, so this investigation lasted
22	eight years. This is, in my submission, a detailed and
23	careful investigation. It puts us in box 1 of
24	Mr Justice Flaux's
25	THE CHAIRMAN: Sorry, so it lasted sorry, just, how did

1 you get that? Sorry, you are going a bit too quick for 2 me.MS FORD: I am looking at recital 15, it records Takata's 3 immunity application on 24 March 2011. Then 4 the decision itself --5 THE CHAIRMAN: That kicked off the investigation. 6 7 MS FORD: Sir, yes. The decision itself is then dated 5 March 2019. So the Commission has been investigating 8 this matter for eight years. 9 10 THE CHAIRMAN: Sorry, I am being really slow. We just know 11 this decision is dated, it is not in that paragraph? 12 MS FORD: Yes. 13 THE CHAIRMAN: Yes, I understand. Yes, yes, I am with you. MS FORD: I think you will, if we go to the first page 14 15 again, you will see the date. 16 THE CHAIRMAN: Yes, I beg your pardon. Yes, yes. 17 MS FORD: It also records the applications for immunity or 18 leniency of both TRW and Autoliv in recitals 17 and 18 19 on  $\{A/11/10\}$ . 20 Then if we go to recital 28 on  $\{A/11/11\}$ , please. 21 THE CHAIRMAN: Yes, we looked at that already, yes. 22 MS FORD: Yes, and the Tribunal will recognise the reference 23 there to "the supply of certain types of OSS", "certain

seatbelts, airbags and/or steering wheels", so once

again this very careful, very delineated language about

24

1	what conduct it is finding.
2	Now, the Tribunal has asked why it is that
3	the Commission finds separate infringements rather than
4	some sort of global infringements, and my submission on
5	that is that the Commission's findings reflect
6	the particular nature of the products and
7	the competition in this market. So, as the Claimants
8	have pleaded in paragraph
9	THE CHAIRMAN: They are bespoke products and so they took
10	them
11	MS FORD: They are bespoke products, they are
12	customer-specific products and the Commission has
13	recorded in recital 7 $\{A/11/8\}$ that the customers for
14	OSS products are OEMs who procure them by issuing RFQs.
15	THE CHAIRMAN: Yes, I mean, that is a plausible explanation,
16	but we do not actually know, do we?
17	MS FORD: Well, it is consistent with what the Commission
18	has put in in recital 7, and it does, in my submission,
19	provide an answer to the query that the Tribunal itself
20	has raised about why do we see two distinct
21	infringements here
22	THE CHAIRMAN: Did it matter, from the Commission's point of
23	view?
24	MS FORD: Sir, yes, in my submission, the Commission does
25	not make findings of infringement lightly and it will

1	have carefully considered the scope of the findings that
2	it is making, and what it has found, consistent with
3	the dynamic of competition in this market, is that there
4	are bilateral relationships and the infringements it has
5	identified is in relation to particular products to
6	particular OEMs.
7	THE CHAIRMAN: Yes. But it did not make any difference to
8	the fine?
9	MS FORD: I could not say whether it did or did not make any
10	difference to the fine, but what it does make
11	a difference to is the task that these Claimants face in
12	showing that actually there was any broader conduct,
13	because here we have carefully delineated
14	THE CHAIRMAN: Well, taking I understand the position of
15	your clients, but taking Autoliv's name, it keeps
16	popping up on all but one, I think Mr Scannell said, all
17	but one of the cartels, and why they are individual
18	cartels and not a general cartel is still not entirely
19	clear to me. I appreciate it is a bespoke product, but
20	I am not sure that cartel activity cannot stretch
21	beyond, you know encompass numerous bespoke products.
22	MS FORD: Well, sir, the point you have just made to me is
23	quite an important one for two reasons. One, that point
24	does not work vis-á-vis my client, because if it has
25	only been found to be a party to two of those

1	infringements
2	THE CHAIRMAN: Yes.
3	MS FORD: But, secondly, it focuses the mind on what these
4	Claimants would have to establish in order to get home
5	in this case. It is not just that one or other of these
6	parties was involved in an infringement, their pleaded
7	case and what they have to establish is that both
8	Autoliv and ZF were involved in an infringement
9	vis-á-vis them. That is a very different thing than
10	simply saying there are a number of infringements found
11	in OSS 1, there are some found in OSS 2, and there is no
12	support in either of these decisions for that case. To
13	the contrary, there are very carefully delineated
14	findings of infringement which relate to
15	THE CHAIRMAN: But is that not a causation question? Sorry,
16	I may be misunderstanding, but if you have got, let us
17	say, a big cartel or numerous cartels that Autoliv is
18	involved in and some a subset which you are involved
19	in, and let us assume we were against you on
20	the economic evidence and we found that that caused an
21	increase in prices paid by the Claimants, then where
22	does that leave us?
23	MS FORD: It certainly comes up at that stage and I will
24	address the Tribunal on what is the relevant test for

25 causation as a matter of law. So we do say it comes up

1	at that stage. In our submission, it comes up at an
2	earlier stage and that is the stage of liability,
3	because the Claimants bear the burden of proof to make
4	good the allegation that there was a cartel involving
5	both Autoliv and ZF that targeted them.
6	THE CHAIRMAN: Yes.
7	MS FORD: To the extent that they rely on
8	THE CHAIRMAN: Let us assume they succeed on that. I mean,
9	they point to some documents and they say, "Look, you
10	were communicating with respect to Fiat and Opel and we
11	have documents that show that", where does that leave us
12	on your liability point?
13	MS FORD: Well, the Tribunal is essentially asking me to
14	assume that they have established their case on
15	liability. That is a really quite enormous assumption
16	to make.
17	THE CHAIRMAN: Well, assuming yes, so I am not quite sure
18	what the point you are making then is.
19	MS FORD: The point I am responding to, sir, is you put to
20	me: well, we know that Autoliv was party to four
21	infringements. The point I make in response is simply
22	that that does not help to establish that both Autoliv
23	and ZF were party to an infringement that has not been
24	identified by the Commission in relation to these
25	Claimants.

1	THE CHAIRMAN: Right, okay, I understand that point, yes.
2	MS FORD: So recital 29, we were just looking at
3	the relevant recitals $\{A/11/12\}$ , page 12. This is where
4	you start to get divergence in the relevant conduct
5	identified. The Commission finds:
6	"The overall aim of Infringement I was to maintain
7	the status quo for some of the parties' existing
8	business with the VW Group"
9	So there is no mention here of some broader blanket
10	adherence to the incumbency principle, which is a word
11	that comes up a lot in the Claimants' submissions. What
12	we have here is a finding in relation to some of
13	the parties' existing business, vis-á-vis VW, there was
14	an infringement.
15	Then it says:
16	" at times, to resist the VW Group's requests to
17	reduce prices, for example when the VW Group asked for
18	quotes for the re-sourcing of previously awarded
19	business regarding specific OSS."
20	So, again, that very focused finding in terms of
21	the scope of this infringement that is being found.
22	Recital 30 concerns infringement 2 and there is no
23	mention there either of the incumbency principle. There
24	it is said:
25	"The overall aim of Infringement II was to reduce

1	uncertainty as to the parties' individual strategies in
2	their negotiations with the BMW Group and, at times, to
3	resist the BMW Group's requests to reduce prices, in
4	particular during annual price negotiations."
5	Recital 31 finds that in relation to these
6	infringements:
7	"The aims of the infringements were mainly pursued
8	by exchanging commercially sensitive information"
9	That is an important point to note because
10	the Tribunal will have seen we have cited some
11	authorities at 93 of our skeleton {S/3/24} for
12	the proposition that:
13	" information exchange is not presumptively
14	harmful. It is capable of being pro-competitive and
15	giving rise to efficiency benefits."
16	The reason I emphasise that is that there can be no
17	presumption that information exchange in the context of
18	these infringements would have inflated prices even to
19	these named OEMs, let alone by some indirect route to
20	the Claimants who are not the targets of the relevant
21	infringing conduct.
22	Recital 32 $\{A/11/12\}$ is the one which you, sir,
23	alluded to earlier, which is a finding that:
24	"On some occasions there was a discussion between or
25	among the parties to try to find an agreed outcome.

1	Although in many cases
2	"Many cases":
3	" the parties were unable to reach a specific
4	agreement or did not respect the arrangements
5	reached"
6	That, again, we say, is a further reason why it
7	cannot be assumed that this conduct would have generated
8	effects vis-á-vis the named OEMs, let alone these
9	Claimants.
LO	Recital 33 concerns the timing of the contacts and
11	it says:
12	"The timing of the collusive contacts had
13	a connection to the relevant business cycles.
L 4	The contacts had a varied frequency in the course of
15	the overall duration of the conduct, and generally
L 6	intensified when specific RFQs and/or other requests for
L7	price reductions were launched by the VW or BMW Group."
L8	That recital is relevant to the Claimants' spillover
19	case because the Commission is not here finding that
20	there was some consistent volume of contacts or some
21	constant flow of information in the contacts of this
22	infringement and that then feeds into the very
23	attenuated chain of causation that Mr Scannell has
24	already addressed you on. At step one, there is not
>5	this consistent flow of information there is varied

contacts at different times.
Recitals 34 to 36 $\{A/11/12-13\}$ are concerned with
infringement 1, and, again, you see this carefully
chosen language, "certain OSS to the VW Group", "certain
RFQs", "certain car models or vehicle platforms".
I also ask the Tribunal to note the finding
the Commission made about contacts and the way in which
they took place. It says:
" e-mail exchanges, face to face meetings or
telephone conversations."
The reason I emphasise that is because the Claimants
have recently suggested in their skeleton argument that
their primary case also encompasses an unpleaded
allegation of tacit collusion. I simply ask
the Tribunal to note that is not the basis of
the Commission's finding here; there is no mention of
tacit collusion.
Recitals 37 to 39 {A/11/13} are concerned with
infringement 2. Again, you see this careful wording,
"certain OSS", "certain RFQs", "certain car models or
vehicle platforms". Again, the Commission is finding
express contacts, it is not seeking to rely on tacit
collusion.

Recital 48  $\{A/11/15\}$ , the Tribunal will be aware of

already. This is the by object infringement and no

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Ι	findings of actual facts, and once again, the careful
2	language:
3	" supply of OSS products for certain passenger
4	cars"
5	Just for completeness to show the Tribunal what was
6	said about the applications for immunity, if we can go,
7	please, to recital 116 on $\{A/11/28\}$ . So 116 is
8	recording the fact that Takata was granted conditional
9	immunity from fines, and the Commission makes
10	the finding:
11	"TAKATA's cooperation fulfilled the requirements of
12	the Leniency Notice throughout the procedure
13	therefore [it is] granted immunity"
14	Then there were two findings of partial immunity.
15	Autoliv, 117:
16	"AUTOLIV was the first was the first party to submit
17	compelling evidence, in accordance with the Leniency
18	Notice"
19	Then over the page at 118 $\{A/11/29\}$ , please:
20	"TRW was the first undertaking to meet
21	the requirements of points (24) and (25) of the Leniency
22	Notice"
23	There is a finding, in the middle of that paragraph,
24	that it provided evidence:
25	" which represents significant added value with

1 respect to the evidence which was already in 2 the Commission's possession." There are similar findings at 124 and 125  $\{A/11/30\}$ . So the Tribunal already has my submission on this, that 4 it cannot be said that this is a situation where 5 the information before the Tribunal was limited --6 7 before the Commission, I am sorry. The Claimants have sought to suggest --8 THE CHAIRMAN: Sorry, why do you say that? I mean, you have 9 talked about the date. Just the mere fact that there 10 11 was a leniency notice? 12 MS FORD: No, there was a -- the Commission has confirmed 13 the requirements of its leniency notice have been satisfied --14 15 THE CHAIRMAN: Yes, yes. MS FORD: -- in relation to the immunity applicant and 16 17 the leniency applicants. THE CHAIRMAN: No, I understand, thank you. 18 19 MS FORD: So when we look at that taxonomy that 20 Mr Justice Flaux set out, is this a case where 21 the Commission did not have the requisite information? 22 In our submission, clearly not. 23 THE CHAIRMAN: So how long from the leniency -- sorry, just 24 the dates, so when Autoliv or TRW --MS FORD: So the dates of the application were back at 25

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1
             the beginning of the decision. So 17 and 18, \{A/11/10\}.
 2
         THE CHAIRMAN: So, page 10 ...
         MS FORD: So this information was providing at
 3
             the beginning, 2011, and then the Tribunal obviously has
 4
 5
             the date 5 March 2019, which is the --
         THE CHAIRMAN: Yes, but it says the leniency -- so
 6
 7
             the intention to grant leniency was on 7 July 2017?
         MS FORD: No, I do not think that quite follows. That is
 8
             when it initiated proceedings.
 9
10
         THE CHAIRMAN: Paragraph 118 {A/11/29}?
         MS FORD: So it has reached a preliminary conclusion at that
11
12
             stage, 7 July 2017 {A/11/10}:
13
                 "... preliminarily concluded that Autoliv and TRW
             had met the conditions of point 27 ..." --
14
         THE CHAIRMAN: Sorry, slow down, you are going just too
15
16
             quickly at the moment. It is my fault.
17
                 So I am looking at 118 \{A/11/29\}.
         MS FORD: Ah. No, sir, I am looking at the dates in
18
19
             recital 19 {A/11/10}.
20
         THE CHAIRMAN: Okay, let us go to 19 first then. Yes.
21
         MS FORD: So it may be the same point. So you have got
22
             the initiation of proceedings on 7 July 2017. You have
             then got the Commission reaching --
23
24
         THE CHAIRMAN: So the investigation started -- so
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the application for immunity from fines was

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10 June 2011. Sorry, I am catching up. That is
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 2
             recital 17, yes?
         MS FORD: Yes. So Takata is first.
 3
         THE CHAIRMAN: Yes. Then Autoliv is 4 July. You were
 4
 5
             a little earlier, 20 June.
         MS FORD: Sir, yes.
 6
 7
         THE CHAIRMAN: So what are the proceedings being initiated
             on 7 July 2017.
 8
         MS FORD: So halfway down recital 19, you can see:
 9
                 "... the Commission adopted decisions in which it
10
11
             preliminarily concluded that Autoliv and TRW had met the
12
             conditions of point 27... and [so it] established
13
             the applicable range ... of fines ..."
14
                 That is essentially it can then engage in settlement
15
             discussions which it records at recital 20:
16
                 "After each party had confirmed its willingness to
17
             engage in settlement discussions ..."
                 Based on essentially the preliminary decision that
18
             is referred to in 19, you then see the settlement
19
20
             procedure in 21.
         THE CHAIRMAN: And the raid was when?
21
         MS FORD: The raid is recital 17 -- 16, sorry:
22
                 "Between 7 and 9 June ..."
23
24
         THE CHAIRMAN: Oh, yes. So you fessed up pretty quickly.
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Then following that, so when would you have supplied

Τ	your when do you life your fentency documents:
2	MS FORD: Sir, the application themselves, 17
3	recitals 17 and 18, so June 2011/July 2011.
4	THE CHAIRMAN: You cannot have provided them with all of
5	the documents. You cannot have even have in 24 hours
6	so you then have an ongoing duty.
7	MS FORD: There is an ongoing obligation, yes.
8	(Off microphone discussion).
9	Professor Bailey has pointed out if the Tribunal
L 0	goes to 118 on $\{A/11/29\}$ , there is a
L1	THE CHAIRMAN: Yes, that is what I was looking at.
L2	MS FORD: more detailed description of the nature of
L3	the evidence that was received that was considered to be
L 4	significant added value. So the second half of 118:
L5	"In particular, TRW described the recollection of
L 6	some of its employees regarding certain contacts with
L7	competitors, thus providing further explanations and
L8	details of the conduct with respect to the facts already
L9	revealed by TAKATA. [It] supported this recollection by
20	providing contemporaneous evidence (internal e-mails,
21	calendar entries, handwritten notes and direct e-mail
22	exchanges) corroborating its participation in
23	the infringement"
24	As a consequence it is granted a reduction of 50% of
25	the fine.

1 THE CHAIRMAN: We do not know when those materials were 2 supplied? It does not ... 3 MS FORD: I --THE CHAIRMAN: But it was quite a long enquiry. 4 5 MS FORD: It was certainly a lengthy one. THE CHAIRMAN: I mean even after the leniency was ... that 6 7 preliminary view was quite a long enquiry. MS FORD: Yes. Yes, and we do rely on that. We say that 8 9 that is indicative of the detailed nature of 10 the Commission's investigation at this point. 11 THE CHAIRMAN: So it went from 10 June until -- so that date 12 of 7 July 2017, is that the relevant date? 13 MS FORD: That is when -- yes. If the Tribunal looks at 14 the second line at 118, what happens then is that 15 the Commission tells TRW of its intention to grant 16 a leniency reduction within that scope and then 17 the process of settlement on that basis --18 THE CHAIRMAN: So then presumably they -- so they have --19 sorry, this is a very basic question, but on the -- so 20 you fess up on it 10 June 2011, there is then six years 21 -- a little over six years, during which there is an 2.2 exchange of materials and documents and the things 23 detailed in paragraph 118, and then from 7 July 2017 24 until this decision is handed down, presumably there are discussions about the fine and that of the sort of 25

1 thing; is that how it works essentially? 2 MS FORD: The settlement process, yes. 3 THE CHAIRMAN: The settlement process. 4 MS FORD: The procedural background is back in -- from 118 5 onwards. THE CHAIRMAN: Yes, okay, I understand. Thank you very 6 7 much. MS FORD: Just to complete this, the Claimants have made 8 9 a submission that the entirety of the OSS 2 decision is 10 binding and we have addressed that in our skeleton 11 argument. We say that is not correct as a matter of law 12 and we have cited the relevant authorities, but it is 13 not something that the Tribunal needs to worry itself about because certainly we are not saying anything that 14 15 is inconsistent with the contents of the Commission 16 decision. 17 THE CHAIRMAN: Just remind -- yes, I appreciate that, but 18 just so I understand the point, where is it in your 19 skeleton? MS FORD: It is paragraphs 23 and 41, so skeleton  $\{S/3/6\}$ . 20 21 THE CHAIRMAN: Paragraph 23. I have got my page numbers 22 a little different. MS FORD: It is citing one of the Trucks decisions which was 23 24 first in the CAT and then in the Court of Appeal about the circumstances in which it is permissible for an 25

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1
             addressee to put forward a positive case which is not
 2
             consistent with a non-essential finding of fact.
         THE CHAIRMAN: Okay. You do not say what those are?
 3
 4
         MS FORD: Well, I can show the Tribunal if it assists.
 5
         THE CHAIRMAN: Well, just tell me, just summarise in
             a couple of sentences just to satisfy my curiosity.
 6
7
         MS FORD: It is things such as "further information comes to
             light", and so, in those circumstances, if an addressee
8
             were to say, "Actually this non-essential finding in
 9
             a Commission decision is not correct and we have
10
11
             subsequently acquired this information", then in that
12
             circumstance it would not be abusive.
13
         THE CHAIRMAN: I see. But then, it does not arise in this
             case so --
14
15
         MS FORD: Yes, it does not arise because --
16
         THE CHAIRMAN: -- we can treat it as no one is suggesting it
17
             is not --
18
         MS FORD: We are not suggesting anything which is
19
             inconsistent with this decision. But for the Tribunal's
20
             reference, the relevant test is in Ryder, {AUTH2/23/56}
21
             at paragraph 141, and it was approved by the Court of
22
             Appeal, {AUTH2/26/39} at paragraph 146.
         THE CHAIRMAN: So it is binding because you do not fall
23
             within the Ryder exceptions; is that right?
24
         MS FORD: If we were -- in so far -- if we were to seek to
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1
             derogate from any of the non-binding findings in that
 2
             decision, then we would have to show that we fall within
             one of the exceptions.
 4
         THE CHAIRMAN: Yes, so it is not that it is not binding, it
 5
             is just that it is not necessarily binding.
         MS FORD: It is not necessarily abusive for us to deviate
 6
 7
             from that decision if there is a reason within those
             identified by the Court of Appeal, but it is
 8
             a completely sterile debate because we are not
 9
10
             purporting to deviate in any way from what
11
             the Commission says.
12
         THE CHAIRMAN: Yes, understood.
13
         MS FORD: Sir, I am moving on to deal with the foreign
             regulatory materials.
14
15
         THE CHAIRMAN: Sorry, we probably need five minutes for
             the shorthand writer.
16
17
         (3.24 pm)
18
                                (A short break)
19
         (3.34 pm)
20
         MS FORD: Members of the Tribunal, I am coming on to deal
21
             with the foreign regulatory materials that the Claimants
22
             rely on. We make two points in relation to these:
23
             first, we say that the materials are inadmissible, and
24
             alternatively, we say that they are of extremely
             limited, if any, probative value in any event.
25
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Τ	Now, in relation to the inadmissibility point, we
2	have set out the relevant authorities in our skeleton
3	and, given the time, I was not proposing to go over that
4	any further, but the Tribunal will have seen from
5	paragraph
6	THE CHAIRMAN: So when you say the foreign regulatory
7	materials, you are talking about the Brazilian
8	investigation?
9	MS FORD: There are three
10	THE CHAIRMAN: Just tell me which ones they are again.
11	MS FORD: There is the DoJ investigation, there is
12	the Brazilian Competition Authority and there is
13	the South African Competition Commission.
14	THE CHAIRMAN: You say it is straightforward, Hollington v
15	Hewthorn might have helped at the early stages, but now
16	we have got to make a decision, we have to make our own
17	decision.
18	MS FORD: Sir, that is
19	THE CHAIRMAN: What do you say about the Commission
20	decisions we were looking at that I was giving
21	Mr Scannell a hard time about? Am I allowed to look at
22	those or do we have to make our own mind up?
23	MS FORD: Well, sir, certainly, in our submission, insofar
24	as they I did not understand Mr Scannell to be
25	putting them forward as evidence of their facts, rather

1 essentially a helpful summary of the matters that will 2 be traversed in the evidence in these proceedings. 3 THE CHAIRMAN: Right. MS FORD: We do say that the Tribunal has to resolve these 4 5 proceedings on the basis of the evidence before it in these proceedings consistent with that. 6 7 THE CHAIRMAN: I do not think Mr West opened on this, did he, on the foreign proceedings? 8 MS FORD: He did make glancing reference --9 10 THE CHAIRMAN: He mentioned them, he did not really deal --11 grapple with your Hollington v Hewthorn point. 12 MS FORD: He did not, no. 13 THE CHAIRMAN: So let us not waste time on it now. MS FORD: I am grateful. 14 15 What I do need to address is the reference that was 16 made that suggested that these were matters that were of 17 assistance to the case the Claimants are trying to make 18 out, because our submission is that they simply are not 19 of any assistance whatsoever and I am going to take them 20 in turn. 21 The first is the US Department of Justice --22 THE CHAIRMAN: Well, I mean, at the moment -- I mean, you 23 can spend time on this, if you want, but at the moment we are not attaching any weight to these materials, 24 25 subject to Mr West persuading us that we should do, and

1	so I do not know if you want to deal with them now or
2	after we have heard Mr West in closing.
3	MS FORD: Well, if the Tribunal's position is it is not
4	going to attach weight to them, then I am content to
5	leave it there. The simple
6	THE CHAIRMAN: That is our provisional view so and
7	Mr West has not grappled with this yet, so
8	MS FORD: The simple point that we make in relation to each
9	of these, the Department of Justice, the Brazilian
10	Competition Authority and the South African Competition
11	Commission, is that they were not concerned with
12	supplies to these Claimants and I can elaborate on that,
13	insofar as is necessary, but we simply say it takes
14	the Claimants no further forward in relation to the case
15	they have to make out in this claim in these
16	proceedings.
17	THE CHAIRMAN: Right.
18	MS FORD: I am moving on to address the Claimants' primary
19	case, so the allegation that there was a cartel directed
20	at supplies to these Claimants. In our submission,
21	the Claimants face exactly the task which
22	Mr Justice Flaux thought would be an uphill struggle, to
23	try and prove an infringement which goes beyond that
24	found by the Commission.
25	In terms of the contemporaneous documents that

Τ.	the craimants are bringing forward to try and do that,
2	the Tribunal will have seen in our skeleton that what we
3	have done is try and get to grips with that by plotting
4	them on a number of scatter diagrams.
5	THE CHAIRMAN: Yes, I did not find that particularly helpful
6	or persuasive.
7	MS FORD: Well, sir, perhaps you will permit me to explain
8	exactly what we do get out of it, because in my
9	submission, it is not just about this is the volume of
10	contacts, although there is quite an important point
11	about the limited number of such contacts over an
12	eight-year period and the authorities that I showed you,
13	sir, at the beginning about the role of inference and
14	the fact that inference requires to have some evidence.
15	There is that point and I
16	THE CHAIRMAN: Yes, I understand that point.
17	MS FORD: But there is another point, which is that what
18	the Claimants have not done is be analytical about
19	the extent to which any particular document actually
20	assists to discharge the case that they have to show in
21	these proceedings, so a cartel between ZF and Autoliv
22	targeting the Claimants in respect of supplies in
23	the EEA.
24	THE CHAIRMAN: We have got that point in mind.
25	Just remind me sorry there is a helpful chart

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1
             that somebody produced. I think Mr Scannell handed it
 2
             up. But how many were actually ZF documents?
         MS FORD: Would the Tribunal permit me to go through
 3
 4
             the cascade, because I do say it is relevant at each
 5
             level to understand what --
         THE CHAIRMAN: Yes, of course.
 6
 7
         MS FORD: -- does this show and what does it not show?
         THE CHAIRMAN: Yes.
 8
         MS FORD: So if we start with the first scatter diagram, it
 9
10
             is on page 18 of our skeleton \{S/3/18\}. This is to
             be --
11
12
         THE CHAIRMAN: Sorry, just, again, to satisfy my curiosity,
13
             how many documents originating from your clients did we
             look at during Mr West's opening?
14
15
         MS FORD: I am afraid I have not totaled up the number that
16
             originate from us. I can tell you the number that we
17
             say indicates actual -- any alleged contact between ZF
18
             and Autoliv, and I will come to that. I can
19
             certainly -- I can let the Tribunal know how many are --
20
         THE CHAIRMAN: So what I have got on this -- on this is
21
             I have got -- I mean, we can probably work it out -- but
22
             who is referenced --
         MS FORD: Yes, although --
23
24
         THE CHAIRMAN: -- but I have not necessarily -- sometimes
             they were replies. It has not necessarily got who they
25
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1
             originate, because sometimes they are email chains,
 2
             I suppose.
 3
                 Anyway, sorry, take your own course. I am probably
 4
             not helping things.
 5
         MS FORD: So, as the Tribunal will appreciate, each scatter
             diagram shows the full alleged period of the cartel, so
 6
 7
             starting at 6 November 2002 to 30 March 2011, and
             the first one essentially shows all of the 29
 8
             contemporaneous documents which were pleaded which were
 9
10
             alleged to contain evidence of unlawful competitive
11
             conduct.
12
         THE CHAIRMAN: Sorry, which one? Which paragraph again?
13
         MS FORD: This is page 18 of our skeleton, the first scatter
14
             diagram. I should be very clear, we do not for a moment
15
             accept that these documents do actually evidence
16
             unlawful competitor contact. That is not why we have
17
             included them. What we have sought to do is to
18
             represent the Claimants' case put at its highest.
19
         THE CHAIRMAN: But, I mean, what does one begin to get out
20
             of this? I mean, if two of those documents said, "We
21
             are operating a cartel with Autoliv to try and increase
22
             the prices with respect to the Claimants", I mean, how
23
             would the fact that there were only two of them have any
24
             bearing on this whatsoever?
         MS FORD: Well, that is essentially --
25
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1
         THE CHAIRMAN: I mean, the fact that they were six months
 2
             apart or five years apart may not be -- I mean, if they
 3
             say that, you know ...
         MS FORD: Sir, that is essentially leaping to the end of
 4
 5
             the process. One purpose of doing this forensic
             exercise is to work out exactly what volume of this
 6
 7
             large volume of material --
         THE CHAIRMAN: It has got nothing to do with volume.
 8
 9
             A single document could win Mr West's case. Of course
             it could --
10
11
         MS FORD: In my submission --
12
         THE CHAIRMAN: -- if it had the right dates in and the right
13
             statements, something like that. I mean, looking at
14
             the number of documents, I just do not see how that can
15
             possibly help.
         MS FORD: The reason for that is that what the Claimants
16
17
             have to show is a single and continuous infringement --
18
         THE CHAIRMAN: Right.
19
         MS FORD: -- and that requires -- I can show the Tribunal
20
             the authority for what they have to show. It is
             authorities bundle 3, tab 11, page 45 {AUTH3/11/45}. If
21
22
             we go, please, to --
23
         THE CHAIRMAN: Hold on. Authorities bundle 3, tab 11.
24
         MS FORD: Now, this entire section would, in my submission,
             repay reading, because what it does is to set out
25
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1	the test to establish a single and continuous
2	infringement extending over a particular period of time.
3	The alternative is that one might find isolated
4	instances of infringement, but one would not then assume
5	that those isolated instances of infringement are
6	sufficient to evidence an infringement which covers
7	the entire period.
8	THE CHAIRMAN: Yes, I understand.
9	MS FORD: So one factor this Tribunal will have to decide
10	is, insofar as you took the view that certain documents
11	did evidence contacts, and you have my submission that
12	we do not accept that at all, but if you were to take
13	that view, you still then have to ask yourself: does
14	that establish the case for the entire period, or
15	does it
16	THE CHAIRMAN: Show me the relevant bit of this, because
17	that would be helpful. So which paragraph?
18	MS FORD: Paragraph 219. This is where they are saying:
19	" the principle of legal certainty requires that,
20	if there is no evidence directly establishing
21	the duration of an infringement, the Commission should
22	adduce at least evidence of facts sufficiently proximate
23	in time for it to be reasonable to accept that that
24	infringement continued uninterruptedly between two
25	specific dates"

1	Now, that is one of the reasons why, in our
2	submission, this exercise is a completely valid one,
3	because if the Claimants were to come out at the end of
4	it with
5	THE CHAIRMAN: It depends what the documents say. If you
6	have one document that says, "We have been operating
7	a cartel from this date to this date and we have made
8	tons of money about it; let's all go out and have
9	a celebratory dinner", I do not see why a single
L 0	document could not do that. It just depends what is in
11	the documents, surely?
L2	MS FORD: Sir, at the highest level, I do not disagree with
L3	that as a proposition, but we absolutely do not have any
L 4	documents like that.
L5	THE CHAIRMAN: But, you know, plotting them on a graph is
L6	not beginning to address what we need to decide.
L7	MS FORD: Sir, I do not for the moment disagree that one has
L8	to consider the content of the documents as well as
L9	the extent of their frequency, but that does not mean
20	one does not consider the extent of their frequency. It
21	is important that the Claimants must discharge
22	the burden to show something other than isolated
23	instances of infringement.
24	THE CHAIRMAN: I fully understand that submission. What
25	I am just bridling against is the just looking at

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1
             a scatter graph and drawing conclusions from that.
 2
         MS FORD: Well, let me then proceed to address the other
             function that this performs, which is to enable
 4
             the Tribunal to get forensic about the volume of
             material that goes to each individual aspect of
 5
             the Claimants' case. So this is the second exercise.
 6
7
                 First of all, the Claimants have to show that there
             was an infringement involving both Defendants in respect
 8
             of supplies to these Claimants, and a lot of
 9
10
             the documents that the Tribunal were shown yesterday and
11
             many of the documents that have been pleaded are not
12
             concerned with supplies to these Claimants at all, they
13
             are concerned with supplies to other OEMs, and so --
         THE CHAIRMAN: So you say: so what? The --
14
15
         MS FORD: So we say -- (overspeaking) --
16
         THE CHAIRMAN: -- (inaudible).
17
         MS FORD: -- let's look at -- let's narrow down the volume
18
             of material that you have been provided and look at how
19
             many of these are relevant because they actually concern
20
             the Claimants, and that is --
21
         THE CHAIRMAN: I understand Mr West shows us those to try
22
             and persuade us that the Commission, for whatever
             reason, had not decided everything. So he says, "Look,
23
             here is one that might not involve the Defendants in
24
             this case, or any one of the Defendants in this case,
25
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Τ.	but it shows that you are wrong to say the commission
2	had turned every stone over, looked under every rock".
3	That is why he relies on these other documents. That is
4	my understanding.
5	MS FORD: Well, in my submission, it is important then to
6	see what universe of documents actually establishes
7	the Claimants' case in relation to supplies to them and
8	that is what the second scatter diagram does.
9	THE CHAIRMAN: Absolutely.
10	MS FORD: So page $\{S/3/19\}$ . This is my skeleton, and it is
11	the second scatter diagram, and what we have done here
12	is to strip out the ten pleaded contacts which were
13	concerned with OEMs other than the Claimants.
14	THE CHAIRMAN: You have heard our observations on
15	the usefulness of the scatter diagrams. You can keep
16	plugging away at it if you like, but I think there are
17	much better points to make on this point.
18	MS FORD: I am going to try, briefly, and the reason for
19	this is I would like to explain the various hurdles that
20	these scatter diagrams represent. It is not simply
21	a case of plotting a dot on a graph, it is do these
22	documents actually get the Claimants home on the case
23	they have to prove, and our submission is that the vast
24	majority of them simply do not.
25	So the next one is that they have to show that

the documents they rely on are concerned with supplies of products inside the EEA, and so those documents that are concerned with supplies outside of the EEA do not establish the Claimants' case and so that is the purpose of the next scatter diagram on {S/3/20}. What we have done take out is the two documents that are concerned with supplies to Brazil.

That does have immediate consequences, in particular for the start date of the alleged cartel, because, as the Tribunal will appreciate, the pleaded start date of 6 November 2002 comes from an internal *Takata* email and it attached pricing information that is alleged to have been obtained by *Takata* from Autoliv, but not only was that email concerned with supplies to Brazil, not into the EEA, but it had nothing to do with ZF/TRW whatsoever.

THE CHAIRMAN: I fully understand that submission.

MS FORD: So that does have relevance because it narrows, in our submission, the time period over which, on any view, one can treat there being even a prima facie case.

They then have to show that there was a cartel which at all times included Autoliv and ZF/TRW. That is their pleaded case. So, to look at the extent to which they are able to evidence that, we then take out the contemporaneous documents that only concern either

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1
             one or other of Autoliv or ZF/TRW. That is essentially
 2
             what we have done in the next scatter diagram. But --
         THE CHAIRMAN: So just help me with your position. Are you
 3
 4
             saying that none of the documents evidencing cartel
 5
             activity by object, none of the documents relating to
             ZF, are you accepting that there is evidence of cartel
 6
 7
             activity --
         MS FORD: No.
 8
         THE CHAIRMAN: -- as against any members of the claimant?
 9
         MS FORD: No.
10
         THE CHAIRMAN: Sorry, you said "no" to two alternatives.
11
12
         MS FORD: This is not about infringement by object, this is
13
             about the extent to which the many documents that
             the Claimants seek to rely on actually are capable of
14
15
             establishing the case they have to meet.
16
         THE CHAIRMAN: No, I understand that. I have got that
17
             submission. But I am asking you about what your
18
             position is on -- are you saying that none of
19
             the documents evidence cartel activity by object --
20
         MS FORD: Yes.
         THE CHAIRMAN: -- as against the Claimants?
21
22
         MS FORD: Yes. We are saying that the only cartel activity
23
             is that which has been found by the Commission decision
             in the OSS 2 decision insofar as it concerns my clients.
24
         THE CHAIRMAN: So you say none of the documents evidence
25
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1	sporadic cartel activity against the
2	MS FORD: Well, the Tribunal will have seen our submissions
3	in our annex to our skeleton. What we have done is we
4	have worked through each individual document that was
5	pleaded and we have made substantive submissions about
6	what we say one can derive from those documents. So
7	I hope that will be of assistance to the Tribunal in
8	seeing what we say about each one individually.
9	THE CHAIRMAN: Right, you are not going to turn them up. I
10	mean, Mr West spent two-thirds of the day, it seemed, at
11	least, going through these documents one by one. Some
12	can be pushed away, as you say, because they are
13	concerned with Brazil, some were concerned with Takata,
14	perhaps (inaudible), but some did involve your clients
15	and you do not want to make any submissions on these at
16	this stage?
17	MS FORD: At the present time, I am going to rely on
18	the submissions that are contained in the annex to our
19	skeleton, but I do want to continue this exercise of
20	narrowing down this what did take a long time and
21	what, in our submission, was largely noise and does not
22	even focus down on contacts which one, on any view,
23	might consider to be relevant to the pleaded case.
24	We are talking about the extent to which these
25	documents actually evidence any sort of contact alleged

1	between Autoliv and ${\tt ZF/TRW}$ , and there is a particularly
2	striking example of that that I would like to draw
3	the Tribunal's attention. That is, the documents that
4	the Claimants rely on concerning a joint venture between
5	PSA and Toyota. This is the TPCA joint venture, and
6	Mr West spent
7	THE CHAIRMAN: This is the BO?
8	MS FORD: Yes.
9	THE CHAIRMAN: Yes.
10	MS FORD: So Mr West spent some time yesterday addressing
11	these documents. It is the documents addressed at
12	paragraphs 124 to 132 of their skeleton argument
13	$\{S/1/38\}$ .
14	Now, these documents do not concern ZF/TRW at all,
15	and if we look at this skeleton argument, in one respect
16	there is a concession so that effect. So if we look at
17	the Claimants' skeleton argument $\{S/1/40\}$ ,
18	paragraph 131, halfway down, towards the bottom,
19	the Tribunal will see:
20	"ZF/TRW does not appear to have participated in this
21	tender"
22	THE CHAIRMAN: Right.
23	MS FORD: Well, that is absolutely correct, it did not, so
24	far so good, and so our submission in relation to this
25	entire body of documents is none of this evidences any

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1
             infringement as between ZF and Autoliv.
 2
                 But then this in the skeleton. They say they accept
             that ZF --
 3
         THE CHAIRMAN: Where are you reading now?
 4
 5
         MS FORD: We are still in the Claimants' skeleton
 6
             argument --
 7
         THE CHAIRMAN: The same paragraph?
         MS FORD: -- paragraph 131.
 8
 9
         THE CHAIRMAN: Yes.
10
         MS FORD: "ZF/TRW does not appear to have participated in
11
             this tender, but that does not show that it was not
12
             involved in the attempts to cartelise it; instead
13
             ZF/TRW's non-participation may instead have represented
14
             its involvement in such attempted cartelisation (because
15
             its non-participation reflected an agreement to allocate
16
             supplies to TPCA to the other cartelists, in accordance
17
             with the incumbency principle)."
18
                 Now, in our submission, it is difficult to imagine
19
             a more tenuous and more speculative case than that.
20
             They are saying that the very fact that ZF was not
21
             involved in fact demonstrates that it was involved, and
22
             in our submission, that is just completely baseless.
23
         THE CHAIRMAN: You say that is a stretch.
24
         MS FORD: It is an enormous stretch. How, one asks
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rhetorically, should one go about demonstrating that one

1 was not involved in collusion in respect of an RFQ. 2 THE CHAIRMAN: We have got the point. MS FORD: It is just enormously speculative. 3 4 So taking out those documents that do not involve 5 both Autoliv and ZF, we get the scatter diagram at the top of page  $\{S/3/21\}$ . This is the one at the top of 6 7 the page and this may assist to answer the Tribunal's question. 8 THE CHAIRMAN: Which paragraph, because my page numbering is 9 different? 10 11 MS FORD: It is the one under paragraph 80. 12 THE CHAIRMAN: Right. 13 MS FORD: So the Tribunal asks how many of these instances 14 actually involve Autoliv and ZF and the answer here is 15 that there are eight pleaded instances of alleged 16 competitor contacts over an eight-year period. 17 THE CHAIRMAN: Right. 18 MS FORD: But then there is a final exercise in breaking 19 down these documents, because it is accepted that 20 the Claimants were three entirely separate undertakings 21 during the cartel period. So if one has an allegation 2.2 of an alleged competitor contact in relation to, for 23 example, PSA, that does not make out the Claimants' case 24 that there was any collusion in relation to either of

the other two entirely separate claimant undertakings,

- and so that is what the three final scatter diagrams
- 2 have done. So the first, at the bottom of 21 --
- 3 THE CHAIRMAN: Give me paragraph numbers, please.
- 4 MS FORD: 82.
- 5 THE CHAIRMAN: Yes.
- 6 MS FORD: So  $\{S/3/21\}$ , 82.
- 7 THE CHAIRMAN: Yes.
- 8 MS FORD: It is the bottom one, I think. So we have four
- 9 pleaded instances of alleged competitor contacts between
- 10 Autoliv and ZF which are claimed to pertain to supplies
- of OSS products within the EEA --
- 12 THE CHAIRMAN: So these are documents specifically referred
- to in the pleading?
- MS FORD: These are the pleaded documents, yes.
- 15 THE CHAIRMAN: I mean, I do not know, the documents Mr West
- opened on yesterday, were they all pleaded documents?
- MS FORD: He has, to some extent, in his skeleton and again
- 18 yesterday, expanded universe of documents on which he
- 19 relies.
- THE CHAIRMAN: Yes.
- 21 MS FORD: So we have, in his skeleton, identified an
- 22 additional 17 documents.
- 23 THE CHAIRMAN: 17?
- 24 MS FORD: 17 documents which were not originally pleaded.
- 25 Not all of them are relied on to suggest cartel --

1	individual cartel contacts as such, and some of them are
2	elaborations on alleged contacts that have previously
3	been pleaded, and some of them, many of them, are
4	concerned with the infringement which was found in
5	respect of VW and BMW, and that, in our submission, is
6	quite important, because of course we have indicated
7	that we do not contest that conduct and so, in our
8	submission, introducing documents that demonstrate
9	the infringement that the Commission has already found
10	in relation to VW and BMW
11	THE CHAIRMAN: We understand this, yes.
12	MS FORD: does not make out the Claimants' case.
13	THE CHAIRMAN: But the fact is, there are you are not
14	taking a point that he is not entitled to rely on
15	unpleaded documents? I think his pleading make clear he
16	is going to rely on the documents at trial.
17	MS FORD: The point where it may come up is this.
18	Insofar as he seeks to suggest, "You should have brought
19	people in to talk to these documents", in our
20	submission, that simply cannot be made insofar as he has
21	only raised these documents for the first time extremely
22	late in the day. So it does feed in at that point in
23	the process, because there is a lot of attempted
24	reliance, in a fairly non-specific way, on, "You have
25	not brought people in to talk to these things", but

1	insofar as he is introducing new documents
2	THE CHAIRMAN: Yes, I mean, there are two separate matters.
3	First of all: you have not brought people in to explain
4	why your cartel activities are limited to the Commission
5	findings. Then a separate point: you have not brought
6	people in to deal with some of the emails. I think both
7	those points are live and (inaudible) he addresses
8	the potentially addresses the second one,
9	I understand that.
10	MS FORD: Yes, so let me take those two in turn.
11	In relation to the existing infringement as found in
12	OSS 2, in our submission, we are under no obligation to
13	bring in somebody who is involved in that infringement
14	to give evidence that they did not engage in an entirely
15	separate infringement. In our submission, that is not
16	a legitimate inference to draw.
17	In relation to the extent to which individuals might
18	be identified on the documents that the Claimants rely
19	on to seek to discharge their burden to show that there
20	was some separate infringement, we have engaged in
21	correspondence with Hausfeld about this and the Tribunal
22	might be assisted by seeing the key letter. It is
23	{K/665/1}.
24	THE CHAIRMAN: I am not sure I have a K. Bring it up on

the screen.

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1
         MS FORD: Yes, if it could come up on the screen, please.
 2
                 So what happened is that the Claimants wrote to us
 3
             and identified various individuals who they had seen on
             documents and said, "Well, why aren't any of these
 4
 5
             people coming"? So what we did is --
         THE CHAIRMAN: Sorry, "Why any of these people ..."?
 6
 7
         MS FORD: "Why aren't any of these people in your list of
             witnesses"?
 8
         THE CHAIRMAN: Ah, right, okay.
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10
         MS FORD: So what we did is we provided a table, and
             the table begins at \{K/665/6\} of this document,
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12
             hopefully. So the table does two things. First of all,
13
             it identifies -- it addresses the individuals that
             the Claimants identified as potential witnesses, and
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15
             secondly, it identifies individuals who, on the pleaded
16
             case, allegedly engaged in anti-competitive
17
             communications.
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         THE CHAIRMAN: This table has been drawn by who?
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         MS FORD: This is our table that we have produced in
20
             response to the Claimants' enquiry about those people
21
             that we have identified to be witnesses.
22
         THE CHAIRMAN: Yes.
         MS FORD: In each case we have explained why it is that
23
             those persons are not called to be witnesses. So
24
             essentially what the table does is it sets out their
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1
             name, it sets out whether they are still available, it
 2
             sets out the relevant document that their name comes
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             from, insofar as that is where it has been derived, and
 4
             what their role was. In summary, these individuals are
             either no longer employed by ZF at the time that witness
 5
             statements were filed in the proceedings --
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 7
         THE CHAIRMAN: I mean, what has that got to do with it?
         MS FORD: Well, it goes to the overall assessment of
 8
             the extent to which it is appropriate to draw any sort
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10
             of inference from the fact that they were not --
         THE CHAIRMAN: There is no rule that you can only call
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12
             people who are employed by you, is there?
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         MS FORD: No, but it is a balancing exercise. The Tribunal
             will be familiar with the Supreme Court's approach
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15
             position in Efobi about this, its overall --
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         THE CHAIRMAN: Remind me, yes.
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         MS FORD: Well, we can certainly provide the relevant
18
             authorities.
19
         THE CHAIRMAN: Yes.
20
         MR SCANNELL: But it is an "in all the circumstances"
21
             assessment as to the extent to which one should draw any
22
             sort of inference from the presence or absence of
             a particular witness.
23
         THE CHAIRMAN: Right, okay.
24
         MS FORD: So one of the factors which, in our submission,
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1 the Tribunal is able to take into account is that these 2 people simply were not available to ZF at the time. 3 THE CHAIRMAN: Yes, absolutely, I am fully on board with 4 that. But not being employed is not the same as not 5 being available. MS FORD: Well, what we have identified is the fact that 6 7 they have left ZF. THE CHAIRMAN: Yes. 8 MS FORD: What one then factors in --9 10 THE CHAIRMAN: But in some cases one sees evidence, often put in by solicitors, saying, "Look, we have tried to 11 12 get hold of this person, they will not answer our calls, 13 refuses to cooperate, now working for a competitor", those sorts of things one sees. 14 15 MS FORD: So if -- and this is not, in my submission, this 16 case at all -- one had a situation where there were 17 a key individual whose name appeared on many, many, many 18 of the documents and whose evidence was clearly going to 19 be of great assistance, then in those circumstances it 20 might weigh quite heavily, the extent to which that 21 person was available or not available. But in our 22 submission, we are simply not in that situation. There is a -- no individuals have been identified, in relation 23 to the ZF witnesses, who would be particularly in 24 a position to assist the Tribunal in relation to 25

1 the allegations that we are facing. 2 THE CHAIRMAN: That is a different matter, yes. MS FORD: Well, and in particular in relation to 3 4 the spillover case what we have done is produced five witnesses who, in our submission, are very well placed 5 to address the allegations that are being made in that 6 7 context. So, in our submission, there is simply nothing that can be said as against us, that there are relevant 8 individuals that should have been brought here. 9 10 (Pause) 11 Yes, and Professor Bailey points out that, if 12 the Tribunal takes a look at the table, some of these 13 individuals have left over a decade ago. So this resource is available -- insofar as one 14 15 identifies a particular individual, this resource 16 explains the situation in relation to them. But we do 17 say there is simply no situation here where one can 18 point to any particular individual and say --19 THE CHAIRMAN: That is a separate matter, but, yes. MS FORD: It is an important matter. 20 21 THE CHAIRMAN: Would it be possible to have a hard copy of 22 this annex? I would be grateful. MS FORD: Sir, yes, we can certainly arrange that. 23 24 So I was dealing with the ways in which the Claimants seek to establish their primary case. 25

1	have already mentioned that, in addition to
2	the contemporaneous documents, the Claimants have for
3	the first time sought to suggest that they can rely on
4	the possibility of tacit collusion. That is
5	a possibility which arises for the first time in their
6	skeleton, paragraphs 8 $\{S/1/5\}$ and 153 $\{S/1/46\}$ .
7	The Tribunal can
8	THE CHAIRMAN: That is not pleaded, tacit collusion?
9	MS FORD: No, it is a new and, actually, it is
10	a departure from the pleaded case, because the pleaded
11	case identifies particular contacts which the Claimants
12	allege evidence collusion and so it is a departure to
13	say, "A-ha, but actually we can rely on tacit
14	collusion".
15	We have heard a lot about the fact that
16	the collusive conduct that the Claimants allege took
17	place is somehow of the same kind as that found in
18	the Commission decisions, and I say "of the same kind"
19	because that is the words that are used in paragraph 8
20	of the Claimants' skeleton $\{S/1/5\}$ . But I have shown
21	the Tribunal that the Commission did not rest its case
22	on findings of tacit collusion, it identified express
23	communications.
24	THE CHAIRMAN: Yes.
25	MS FORD: So where has this belated allegation of tacit

1	collusion come from? The clue, in our submission, is in
2	paragraph 153 of the Claimants' skeleton, if we would
3	bring that up $\{S/1/46\}$ . It is paragraph 153, and there
4	you see the Claimants observing hopefully that:
5	"Such tacit collusion would by its very nature leave
6	no evidence of express cartel discussions."
7	So, in my submission, what is going on here is that
8	the Claimants think this will get them out of a hole,
9	because they think if there is no evidence of express
L 0	discussions, then, they say, "Ah, well, it must have
L1	been tacit collusion". In our submission, an allegation
L2	of tacit collusion is not the shortcut to proving a case
L3	that the Claimants hope it will be, and the relevant
L 4	test was confirmed by the Court of Appeal recently in
L5	Allergan, and can I show the Tribunal that. It is
L 6	authorities bundle 2, tab 44 at page 12 $\{AUTH2/44/12\}$ .
L7	THE CHAIRMAN: I beg your pardon, give me the reference
L8	again. Which tab?
L 9	MS FORD: It is authorities bundle 2, tab 44.
20	THE CHAIRMAN: Are you taking a pleading point on this?
21	MS FORD: In relation to this one, I do think it is
22	a legitimate point to take a pleading point, yes, in my
23	submission. We have had, throughout these proceedings,
24	a pleaded case which relies on what in our submission is
25	extremely tenuous and limited documentary evidence of

1	alleged direct contacts and a case which consistently
2	relies on supposed parallels between this conduct and
3	the conduct found in the Commission decision, and for
4	the first time in their skeleton argument one sees an
5	allegation of a different form of collusion and one
6	which is not in any way supported by the Commission
7	decision.
8	But in any event, I make a separate submission,
9	which is it is just not it does not help
10	the Claimants at all, and that is the point that I am
11	making by reference to this authority, which is what one
12	has to demonstrate in order to establish tacit
13	collusion. This is the Court of Appeal citing European
14	authority, starting at 36. You can see the authority it
15	is citing is Bayer. They say:
16	" the CJEU explained how a tacit acceptance,
17	beyond simply unilateral conduct, could be sufficient to
18	support an anti-competitive agreement"
19	Then it quotes from Bayer, if we could go over
20	the page, please $\{AUTH2/44/13\}$ . They are saying this
21	is at the bottom of that paragraph:

"... it is true that the existence of an agreement within the meaning of that provision can be deduced from the conduct of the parties concerned."

So just pausing there, what we mean when we

say "tacit collusion" is collusion which is deduced from conduct.

Then:

"However, such an agreement cannot be based on what is only the expression of a unilateral policy of one of the contracting parties, which can be put into effect without the assistance of others. To hold that an agreement prohibited by Article 85(1) of the Treaty may be established simply on the basis of the expression of a unilateral policy aimed at preventing parallel imports would have the effect of confusing the scope of that provision with that of Article 86 of the Treaty."

Which is the abuse of dominance:

"For an agreement within the meaning of
Article 85(1) the Treaty to be capable of being regarded
as having been concluded by tacit acceptance, it is
necessary that the manifestation of the wish of one of
the contracting parties to achieve an anti-competitive
goal constitute an invitation to the other party,
whether express or implied, to fulfil that goal jointly,
and that applies all the more where, as in this case,
such an agreement is not at first sight in the interests
of the other party, namely the wholesalers."

So that is essentially what one must establish in order to make good an allegation of tacit collusion, and

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             so the simple point we make is that saying --
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         THE CHAIRMAN: All I am getting out of that is that in order
             for it to be tacit collusion there has to be collusion
             tacitly --
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 5
         MR SCANNELL: One must prove --
         THE CHAIRMAN: -- and the example they give is that there is
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 7
             only one person and obviously that is not collusion.
         MS FORD: Well, it is talking about implied by conduct
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 9
             rather than express. That is the distinction that is
10
             being made here. So the first paragraph says --
         THE CHAIRMAN: It was a unilateral policy, so one person,
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12
             yes. One person cannot collude.
13
         MS FORD: Well, one of the things that is coming out here is
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             unilateral conduct is not enough. But the other is, if
15
             you are saying that tacit conduct is enough, you still
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             have to show that the conduct -- essentially that that
17
             collusion can be deduced from the conduct of the parties
18
             concerned. It is not -- the short answer is, it is
19
             not --
20
         THE CHAIRMAN: Okay.
21
         MS FORD: -- enough to say, "Ah, well, there is no evidence
             and therefore it must be tacit". One still has to
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23
             show --
         THE CHAIRMAN: Of course.
24
         MS FORD: -- if that meeting requires, that goes beyond
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1 unilateral. 2 THE CHAIRMAN: Of course. MS FORD: It is not a get-out-of-jail-free card, is 3 4 the simple point we make. 5 THE CHAIRMAN: No. MS FORD: The next thread that the Claimants try to rely on 6 7 is their expert's finding of an overcharge, and so they are essentially saying that because their model has 8 found an overcharge there must have been something to 9 10 cause it. That sort of bootstrapping, in our 11 submission, is not a legitimate or robust means of 12 establishing an infringement. The reason I say that is 13 because it is common ground that a finding of higher prices is capable of being consistent both with 14 15 the existence of, or with the absence of, an 16 infringement. To show the Tribunal that, this is in 17 the joint experts' statement, so  $\{E1/13/18\}$ . 18 THE CHAIRMAN: Yes, we have that in mind, I think. It is 19 probably not necessary to turn it up, unless you 20 particularly want to. 21 MS FORD: Well, I would like to make a brief point on it, 22 because it really --23 THE CHAIRMAN: Sure. We can look at it, yes. THE EPE OPERATOR: Sorry, can I have the reference again, 24

25

please.

1	MS FORD: It is $\{E1/13/18\}$ . Starting with proposition 25,
2	the proposition that the experts are commenting on is:
3	"Early Period effects may be attributed to reasons
4	otherwise not explained by the Hughes 1 model"
5	THE CHAIRMAN: Hold on, I have not turned it up yet.
6	MS FORD: I am sorry, sir.
7	THE CHAIRMAN: Yes, okay, I have it now.
8	MS FORD: I was just reading the relevant proposition that
9	the experts are commenting on. So:
LO	"Early Period effects may be attributed to reasons
L1	otherwise not explained by the Hughes 1 model, unrelated
L2	to the infringement."
L3	Mr Hughes' position on that is:
L 4	"Agree (qualified)"
L5	He offers essentially two qualifications. The first
L 6	is that one could say that about any econometric model,
L7	and of course that is true, but it does not detract from
L 8	the force of the point. Then, predictably, he says,
L 9	"But of course my model is robust", and the Tribunal
20	will appreciate that is very much in dispute.
21	I wonder if we could have that document back again.
22	So moving on to proposition 26, over the page,
23	please $\{E1/13/19\}$ , this is essentially the same
24	proposition in relation to the main period. So:
25	"Main Period effects may be attributed to reasons

1	otherwise not explained by the Hughes 1 model, unrelated
2	to the infringement."
3	Mr Hughes' position:
4	"Agree (qualified)"
5	And he is offering the same qualifications as
6	previously.
7	Then proposition 27:
8	"Depending on whether the econometric model is
9	correctly specified, identifying a positive and
10	statistically significant overcharge for the Main Period
11	is consistent with both (i) the absence and (ii)
12	the existence of an infringement."
13	Mr Hughes' position is he agrees with that.
14	In our submission, this is absolutely crucial,
15	because we say the econometrics cannot be allowed to
16	drive the Tribunal's approach to the facts and
17	the evidence, the facts have to come first, because it
18	is common ground that a finding of higher prices is
19	capable of being equally consistent with the absence of
20	an infringement. One cannot simply point to Mr Hughes'
21	model and say, "Look, we have found higher prices, ergo
22	there must have been either an infringement or indeed
23	overspill effects".
24	THE CHAIRMAN: I understand that submission. I just was not
25	quite sure there seems insofar as that is

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             conceded, it seems to me to be dependent on whether
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             the econometric model is -- so if the econometric model
             is correctly specified.
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         MS FORD: Sir, yes, absolutely, and that is the reason why
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 5
             these things are so intertwined, because it works
             the other way as well.
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 7
         THE CHAIRMAN: I find a slightly ambiguity in that
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             proposition, just reading it at the moment. So he goes
             to say:
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                 "... a misspecified econometric model may lead to
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11
             the wrong conclusion ..."
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         MS FORD: Yes.
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         THE CHAIRMAN: But, I mean, we will be hearing from
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             Mr Hughes in due course, but he will be no doubt
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             contending his econometric model is properly
             specified --
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         MS FORD: He will indeed.
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         THE CHAIRMAN: -- and therefore you can draw conclusions for
19
             it.
20
         MS FORD: He will absolutely say that.
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         THE CHAIRMAN: Yes.
22
         MS FORD: But these matters are interrelated, because if
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             the Tribunal were to take the view, on the facts, that
24
             the factual evidence in support of any broader
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infringement is weak, then that makes it all the more

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Τ	likely that Mr Hughes' model, which has found a stonking
2	overcharge, might well be misspecified. So these
3	matters are very much interrelated, and the point we say
4	is, it is not open to these Claimants to bootstrap their
5	case on liability
6	THE CHAIRMAN: We understand that.
7	MS FORD: by pointing to Mr Hughes' analysis.
8	Sir, I am reaching the point where I am going to
9	address overspill effects, so that might be a convenient
10	moment.
11	THE CHAIRMAN: A good place to stop.
12	So how are you doing in terms of time?
13	Housekeeping
14	MS FORD: I am actually going reasonably well. I want to
15	address overspill effects and then some short
16	observations about the overcharge model.
17	Professor Bailey was going to make some brief
18	observations on the German law. The only point that may
19	take some time on overspill is that I would like to
20	address the Tribunal's concerns about how one approaches
21	causation as a matter of law and that does involve going
22	to some of the authorities.
23	THE CHAIRMAN: I just wonder, hearing about the German law,
24	it might be quite attractive to hear that closer to
25	the time before the German experts, otherwise it will be

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in one ear and out the other, sorry. I do not know if
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- 2 we can find time to do that closer to when the German --
- 3 we only got have them for, what did we say?
- 4 MS FORD: Is it 45 minutes?
- 5 THE CHAIRMAN: 45 minutes each, yes. So can we discuss an
- 6 appropriate time, whether we sit early and hear
- 7 the openings on it and then go straight in to hear
- 8 the witnesses, that might be quite attractive, from
- 9 the Tribunal's perspective, or else we can find another
- 10 time.
- 11 Professor Bailey, does that inconvenience you, or is
- that workable, do we think?
- PROFESSOR BAILEY: I am at the Tribunal's convenience.
- 14 THE CHAIRMAN: Thank you very much. So you have got that.
- 15 Mr Scannell, how long do you need tomorrow?
- 16 MR SCANNELL: On Friday.
- 17 THE CHAIRMAN: Friday, sorry.
- 18 MR SCANNELL: I am assuming that I would have at least half
- an hour.
- THE CHAIRMAN: Well, it looks like we have got plenty of
- 21 time; is that right?
- MR SCANNELL: I would hope so.
- 23 THE CHAIRMAN: So we do not need to sit early, or do you
- 24 still want to sit early?
- 25 MS FORD: The only thing that I am mindful may take some

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1 time is the question of -- the legal question of how one
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- 2 approaches causation, in particular in relation to ZF
- being the addressee of only OSS 2.
- 4 THE CHAIRMAN: You need to address that, yes.
- 5 MS FORD: In those circumstances, I hesitate to say that
- 6 there is plenty of time, because sometimes these things
- 7 can spread out.
- 8 THE CHAIRMAN: Right. So are you saying you would like to
- 9 sit at 10?
- 10 MS FORD: If the Tribunal is prepared to do so, we would be
- 11 very grateful.
- 12 THE CHAIRMAN: Sure, of course. We can always have a long
- lunch if it goes swiftly.
- 14 MR WEST: Just before the Tribunal rises, can I just give
- 15 you one or two references on the pleading point. So it
- 16 was said that tacit collusion was raised for the first
- 17 time in my skeleton. It is actually in Mr Hughes'
- report, for example, at paragraph 2.1.1(d) {E1/2/22},
- 19 2.4.4 {E1/2/36}, 2.5.2 {E1/2/37}, 2.5.5 {E1/2/38}. It
- is also in his reply report  $\{E1/4/1\}$  and the joint
- expert statement  $\{E1/13/1\}$ .
- 22 THE CHAIRMAN: Perhaps you can ensure they are included in
- your closing, those references.
- 24 MR WEST: Certainly.
- 25 MS FORD: Sir, I hardly need to make the point that one does

1	not plead something by including it in the expert
2	report.
3	THE CHAIRMAN: Give me a second, sorry.
4	(Pause)
5	One thing that would help me is, every time you give
6	me a reference it is not the same as my bundles, and it
7	probably does not matter too much at the moment but at
8	some points I may have trouble keeping up. So I do not
9	know if it is possible to make sure that there is just
LO	something some way we can communicate. So,
L1	authorities, for example, I have four volumes and they
L2	bear no resemblance to the volume that you call out, and
L3	then there are other ones as well that are not entirely
L 4	clear. So at some point, perhaps during our day off,
L5	which is tomorrow, is it not yes although I may
L 6	take some of the bundles with me it would be useful
L7	just to have a look at that.
L 8	MS FORD: Yes, so on the authorities bundles, perhaps to
L 9	demystify that, on the Opus system they are split into
20	three, there is legislation, domestic authorities and
21	foreign authorities, and so insofar as one is giving
22	authorities bundle 1, 2 or 3 for the purposes of
23	the Opus operator

THE CHAIRMAN: Yes, but then when you say "bundle 2", I have

got four bundle 2s, so I do not know which one to go to,

24

25

1	so I pick up one and then put it back, and then pick up
2	another one and put it back, and then you are already on
3	the authority and then I am trying to catch up.
4	MS FORD: I see. So it may be that we need a crib sheet of
5	where in your bundles
6	THE CHAIRMAN: It would just be helpful, yes.
7	MS FORD: Yes.
8	THE CHAIRMAN: It would just make things easier,
9	particularly when we are closing, or if we get short of
10	time at any point.
11	(4.21 pm)
12	(The Court adjourned until 10.00 am on Friday,
13	4 October 2024)
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