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**IN THE COMPETITION**  
**APPEAL TRIBUNAL**

Case No: 1517/11//7/22

Salisbury Square House  
8 Salisbury Square  
London EC4Y 8AP

Wednesday 14 February – Thursday 28 March 2024

Before:

The Honourable Sir Marcus Smith (President)  
Ben Tidswell  
Professor Michael Waterson

(Sitting as a Tribunal in England and Wales)

**MERCHANT INTERCHANGE FEE UMBRELLA  
PROCEEDINGS**

**TRIAL 1**

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**A P P E A R A N C E S**

Kieron Beal KC, Philip Woolfe, Oliver Jackson & Antonia Fitzpatrick (instructed by Stephenson Harwood LLP and Scott+Scott UK LLP) on behalf of the Stephenson Harwood LLP and Scott+Scott UK LLP Claimants

Brian Kennelly KC, Jason Pobjoy, Isabel Buchanan & Ava Mayer (Instructed by Linklaters LLP and Milbank LLP) on behalf of Visa

Sonia Tolaney KC, Matthew Cook KC, Owain Draper & Veena Srirangam (Instructed by Jones Day) on behalf of Mastercard

Monday, 11 March 2024

(10.00 am)

MR NEIL DRYDEN (continued)

Cross-examination by MS TOLANEY (continued)

THE PRESIDENT: Ms Tolaney, good morning.

MS TOLANEY: Good morning.

THE PRESIDENT: Mr Dryden, good morning.

A. Good morning.

MS TOLANEY: Good morning, Mr Dryden.

A. Good morning.

Q. I wanted to ask you some questions about commercial cards this morning, please, and again we are concerned with the extent to which there would have been switching to alternative payment cards in the counterfactual, where Mastercard and Visa's commercial card MIFs were zero.

A. I understand.

Q. Thank you.

So can we look together at the witness statement of Ms Suttle, please, which is {RC-F3/4/17}. If you could read paragraph 38 to yourself, please. (Pause)

A. Yes.

Q. If we could then go down to paragraph 41, please, and you can see there that Ms Suttle sets

1 out the interchange fee revenue for Mastercard's  
2 five biggest issuing banks. They are confidential  
3 figures so please do not read them out, if we go  
4 over the page, please, to the table. {RC-F3/4/18}

5 A. Yes.

6 Q. We can see they are substantial figures in  
7 the totals?

8 A. Yes.

9 Q. You see that?

10 A. Yes.

11 Q. The sophisticated card features and  
12 benefits offered to commercial customers have to be  
13 funded by issuing banks, do they not?

14 A. If they are going to be profitably  
15 provided, then total revenues have to exceed total  
16 costs of providing those features and all the other  
17 features of the commercial card.

18 Q. I think we can agree that MIF income is  
19 important to funding those features and cardholder  
20 benefits, can we not?

21 A. I do not think that is demonstrated by  
22 this table in itself because it just deals with the  
23 MIF income, it does not deal with other sources of  
24 income but I would not dispute the fact that MIF  
25 income is in the factual an important element of the

1 income streams to an issuer.

2 Q. I think you accepted in general terms that  
3 MIF income is important in your first report at  
4 paragraph 510(b)?

5 A. Yes, I think I have just said the same  
6 thing.

7 Q. Right. We have seen the figures -- we  
8 have them on screen -- in Ms Suttle's witness  
9 statement calculating total commercial card MIF  
10 income for the UK's five largest commercial issuers  
11 in the UK in 2021 to mid-October in 2023; you see  
12 that?

13 A. I do.

14 Q. You would accept that to the extent that  
15 issuers pass on the benefit of MIFs to cardholders,  
16 for example in the form of reduced card fees, that  
17 MIFs may increase take-up and use of payment cards?

18 A. Yes.

19 Q. Ms Suttle also explains, if we have a look  
20 at paragraph 43, please, that it would not be  
21 commercially viable -- can you see that in the first  
22 line -- for issuers to try to make up for lost MIF  
23 revenues by imposing additional fees on their  
24 corporate clients?

25 A. I see that.

1           Q.    That is because there is no real prospect  
2           of issuing banks increasing cardholder fees to make  
3           up for lost MIF revenue without impacting the  
4           attractiveness of the card offering?

5           A.    Yes, I think that depends on the  
6           competition faced by the issuer in the issuing  
7           market, rather necessarily than customer willingness  
8           to pay.

9           Q.    But the higher the cardholder fees, the  
10          less likely commercial customers are to want those  
11          cards?

12          A.    That is true, I am disentangling two  
13          things: one is the effect that has on substitution  
14          to another issuer; the other is even if there was  
15          not another issuer, just the -- whether the customer  
16          of a commercial card has willingness to pay at  
17          a higher price and those two things it is worthwhile  
18          to disentangle.

19          Q.    I agree, but at the moment I was focusing  
20          on the second question which I think you agree with  
21          which is the higher the cardholder fees, the less  
22          likely commercial customers are going to want those  
23          cards?

24          A.    Yes, but if we are focusing on the second  
25          it is not clear to me the amount would be highly

1 elastic. If commercial cards are attractive to  
2 customers then -- and we are setting aside any  
3 competitive offering, it is a little bit like doing  
4 a SSNIP test and I expect that customers would be  
5 willing to pay a bit more.

6 Q. But not if somebody else offered a better  
7 deal is what you seem to be saying?

8 A. That is back to the first point.

9 Q. Yes.

10 A. Maybe not if someone is offering a better  
11 deal but then one would need to look at the  
12 characteristics of that other deal.

13 Q. Correct.

14 Now, we also know that most  
15 commercial cards are either charge cards which are  
16 cards, the balance of which is paid off each month  
17 or are operated in that way?

18 A. Yes, I certainly understand the balance is  
19 paid off. They are not like a consumer credit card  
20 where balances get carried forward.

21 Q. That means interest on unpaid balances is  
22 not a significant source of income for issuers on  
23 commercial cards?

24 A. That would follow. May I just go back to  
25 one point relating to one of the first paragraphs we

1 looked at which was the statement that the  
2 commercial card is a much more complex offer and has  
3 more features, and etc.

4 I think there was evidence at an  
5 earlier stage distinguishing sort of the large  
6 business customer and the small business customer,  
7 I cannot remember the example, it may have been  
8 a hairdresser, where the extent of the additional  
9 complexity is different between those two cases.

10 Q. Well, it may be, but we are just focusing  
11 generically on commercial cards at the moment. If  
12 we go back it was paragraph 38 of Ms Suttle's  
13 statement, I think you had in mind.

14 A. Yes -- sorry, my point is I am not sure  
15 you can focus generically because the point that was  
16 made at an earlier stage was that there is  
17 a difference between different segments of the  
18 commercial card market, certainly in the segment of  
19 larger corporates there seemed to be more additional  
20 features, I think the point was made by a factual  
21 witness, if I am not mistaken, that more in the SME  
22 segment of the market, there may not be so many of  
23 these additional features.

24 Q. We will come on to any arguments about the  
25 case, Mr Dryden, but at the moment the comparison in

1 paragraph 38 with Ms Suttle is between commercial  
2 cards and consumer cards. There may be  
3 a distinction within commercial cards but at the  
4 moment the only thing that she is doing is comparing  
5 commercial cards saying they have sophisticated and  
6 complex product features, more so than consumer  
7 cards and I think you would agree with that?

8 A. Yes, I am sorry to --

9 Q. You are answering a different question  
10 that has not been put to you yet; that is the only  
11 question at the moment.

12 A. No, I think what I said is relevant.  
13 The -- at an earlier stage a factual witness  
14 distinguished commercial card segments, some of  
15 which this comparison is correct but for others of  
16 which this comparison is, is much less stark.

17 Q. But it is still correct, it is just there  
18 may be degrees?

19 A. I am not sure if I can be any clearer,  
20 sorry.

21 Q. Okay well, I think what would be really  
22 helpful, Mr Dryden, is to answer my questions on the  
23 topic. I know you want to put forward the case for  
24 the Claimants but I will be coming on to segments,  
25 but if we start arguing the case at every question,



1 we are going to be a long time.

2 THE PRESIDENT: Well, yes, Ms Tolaney, but  
3 I think he is not unequivocally accepting what  
4 you are putting to him and is qualifying the  
5 answer he is giving; so he is saying he agrees,  
6 but up to a point.

7 MS TOLANEY: Yes, well, I think -- sir,  
8 I understand that, but I think the proposition  
9 I was putting was simply that commercial cards  
10 are more sophisticated than consumer cards, to  
11 which the answer is yes, but it may be  
12 a question of degree.

13 THE PRESIDENT: I think the answer is yes,  
14 but there may be some exceptions to that.

15 MS TOLANEY: Or it may be a question of  
16 degree because I think --

17 THE PRESIDENT: It may be and how the  
18 hairdresser differentiates from the --

19 MS TOLANEY: Exactly, it is a different  
20 question.

21 THE PRESIDENT: Well, let us put it this  
22 way, I do not think Mr Dryden is arguing the  
23 case. I think he is trying to qualify his  
24 answer.

25 MS TOLANEY: Okay.

1           THE PRESIDENT: I think that is  
2           appropriate.

3           MS TOLANEY: Can we move on then, please,  
4           to Amex. So it is likely that the changes  
5           issuers would have to make in order to recover  
6           lost MIF income would result in commercial  
7           cards switching to other cards such as Amex if  
8           a competitive offering was put forward.

9           A. I am sorry, could you repeat that?

10          Q. It is likely that the changes issuers  
11          would have to make in order to recover lost MIF  
12          revenue would result in commercial cardholders  
13          switching to other cards such as Amex if they put  
14          forward a competitive offering?

15          A. Yes. I would expect some degree of  
16          response by the issuer in their card offer and  
17          I would expect some degree of switching to Amex in  
18          response to that change.

19          Q. Now, Amex is a substantial competitor in  
20          the commercial cards market, is it not?

21          A. In some segments and not in others.

22          Q. So let us look at that. If we go to  
23          paragraph 26 of Ms Suttle's witness statement,  
24          {RC-F3/4/11}, we will see the figures in the table  
25          there. I do not know if we can make that bigger,

1       thank you. These are confidential figures again so  
2       we are going to have to navigate that.

3                       What we can see here is fairly  
4       substantial market shares for Amex in many of the  
5       categories, I accept not all. So take, for example,  
6       the figures for the segment which is fourth from the  
7       top?

8               A.    Yes, I think I can read out the row  
9       titles, the "Large market -- T&E".

10            Q.    Quite striking figures for the segment  
11       which is last but one?

12            A.    "Small business -- credit", I see those.

13            Q.    So we can see that based on this table,  
14       accepting at the moment in the competitive landscape  
15       that there is and I will come on to that, but even  
16       at the moment Amex has more than a good foothold in  
17       commercial cards?

18            A.    Yes, it has a significant presence in some  
19       segments and it is absent from the bottom segment.

20            Q.    Now, the table shows quite a lot of  
21       movement in market shares from year to year, does it  
22       not?

23            A.    Yes, there is a reasonable degree of  
24       fluctuation.

25            Q.    You can see that if you look at the

1 commercial total there are often substantial changes  
2 from year to year?

3 A. Yes.

4 Q. What we can see is that there are pretty  
5 big swings going on which means that card schemes  
6 gain or lose market share pretty rapidly?

7 A. Yes.

8 Q. The reason for that is issuers or large  
9 commercial customers switching between different  
10 schemes?

11 A. Most likely it is due to switching.

12 Q. Now, can we have a look at paragraphs  
13 27-29 of this statement, please, at page 12.  
14 {RC-F3/4/12}

15 A. It could also be due to sort of entry or  
16 exit of merchants from those segments but switching  
17 is going to be part -- a large part of it, I think.

18 Q. Could you read paragraphs 27-29 of her  
19 statement to yourself where she explains how  
20 competition works in practice. (Pause)

21 A. Yes.

22 Q. So Ms Suttle is explaining there how Amex  
23 competes with issuing banks for the business of  
24 corporates and the public sector; you see that?

25 A. Yes.

1           Q.    What we can see is that Amex has a strong  
2           presence in the commercial cards market and competes  
3           with the same customers as Mastercard and Visa's  
4           issuing banks?

5           A.    In some segments but not in others.

6           Q.    So at least taking those segments at the  
7           moment, Amex presents a competitive threat for  
8           Mastercard and Visa?

9           A.    I agree.

10          Q.    Now, in a market in which Mastercard and  
11          Visa were not able to offer interchange fees at all,  
12          Amex would have had the ability to offer issuers  
13          continued revenues in order to persuade them to  
14          switch?

15          A.    If it is offering the -- I have forgotten  
16          its name -- GNS.

17          Q.    Yes, the 3.5 party model?

18          A.    Yes.  If it were offering that model then  
19          it would be able to use its implicit interchange fee  
20          as part of the process of attracting issuers.

21          Q.    Indeed, although Amex rolled out the 3.5  
22          party model -- its GNS scheme, as you have just  
23          referenced -- to consumer cards in the UK, there was  
24          nothing to prevent Amex from rolling out that scheme  
25          for commercial cards, if competitive conditions had

1 justified it?

2 A. Yes, I think that is true by definition.  
3 What its threshold point for doing so is, I do not  
4 know. But clearly if it is -- if it is justified,  
5 it is justified.

6 Q. Now, business customers choose the issuer,  
7 i.e. not the individual cardholder employees?

8 A. Correct, that is my understanding.

9 Q. So Google wants its employees to have  
10 commercial cards, Google will choose the issuer, not  
11 every individual employee of Google?

12 A. That is correct, that is my understanding.

13 Q. A single corporate may require hundreds or  
14 thousands of cards?

15 A. That is my understanding.

16 Q. So switching by a large business can  
17 result in a lot of transaction volume moving between  
18 issuers or moving to, here Amex, in one go?

19 A. That is correct.

20 Q. That is how market share can be lost or  
21 gained quite quickly?

22 A. Yes. That is the -- that is the process  
23 by which it is lost or gained.

24 Q. I think you mentioned other circumstances.  
25 Big corporate customers might be expected to monitor

1 the market and respond quickly to changes in the  
2 quality of the product being offered by different  
3 schemes; and that is also fair?

4 A. I imagine so.

5 Q. The bulk of corporate transactions do not  
6 in fact take place on payment cards at all, but  
7 rather through electronic funds transfers or cash or  
8 cheque?

9 A. That is my understanding.

10 Q. Can we have a look at Ms Suttle's witness  
11 statement at paragraph 20, which is on page 8,  
12 please, {RC-F3/4/8} so you see the figures there and  
13 you can see that EFT was the most common method for  
14 commercial spending overall?

15 A. Yes.

16 Q. Then cash and cheque?

17 A. Yes.

18 Q. With card transactions only third most  
19 common?

20 A. Yes.

21 Q. So I think we can see from this that there  
22 are obvious alternatives to businesses using card  
23 transactions?

24 A. There are definitely alternatives. What  
25 is less clear to me from this is whether I mean --

1       sorry, let me start again.  There are clearly  
2       alternatives.  This -- there is -- I have not --  
3       yes, there is an issue with this kind of analysis  
4       which is I think it is the universe -- it may be the  
5       universe of spending, so it may include things for  
6       which card would never be a sensible alternative and  
7       vice versa.  It may include things for which these  
8       alternatives are a poor substitute.  I am less  
9       familiar with this, there is an analogous table  
10      I think either for all businesses irrespective of  
11      size or large merchants only.  I think it was  
12      Mr Holt made the point about that table, that in the  
13      equivalent segment for EFT or something like that,  
14      it would include the airline purchasing the fuel for  
15      its plane or maybe even the airline purchasing the  
16      plane, I am not sure, and that is probably not  
17      something that would ever be done on a commercial  
18      card.

19                        So there is a question about the  
20      denominator here but I do not disagree with the  
21      proposition that some of these things will be  
22      alternatives for card in some types -- for some  
23      types of transaction.

24                Q.    So I fully accept, it is a fair point,  
25      Mr Dryden, that it may be this reflects that cards



1 are not seen as the obvious payment method for  
2 certain purchases but I think what we can see, given  
3 the existence of these alternatives, is that unless  
4 using a commercial card has some benefit to the  
5 cardholder or business over and above these methods  
6 that they commonly use, the use of the card will  
7 become less and less?

8 A. That is true, card has to offer some value  
9 add to be used -- from a customer point of view to  
10 be used.

11 Q. So standing back, I think we can agree  
12 therefore on four things: first of all, that MIF  
13 revenue is a key revenue stream for issuers; is that  
14 correct?

15 A. I think in the factual it is an important  
16 revenue stream -- likely to be an important revenue  
17 stream for issuers.

18 Q. Secondly, that Amex is a threat to issuers  
19 and the card schemes at least in certain commercial  
20 sectors?

21 A. I agree with that.

22 Q. Thirdly, that customer switching can and  
23 does take place leading to big swings in market  
24 shares?

25 A. In those -- in those ...

1 Q. Sectors?

2 A. Sectors, yes.

3 Q. Fourth, that issuers and schemes are not  
4 just competing amongst each other, but also  
5 competing with other payment methods such as cash  
6 and electronic funds transfer?

7 A. Yes, there is going to be a degree of  
8 substitutability there.

9 Q. If issuers lost therefore the substantial  
10 revenues they receive from commercial card MIFs,  
11 there is a real chance that they would be unable or  
12 unwilling to issue commercial cards with the same  
13 level of functionality?

14 A. Yes, I think I have already said that  
15 without the MIF income, you would expect some sort  
16 of issuer reaction in terms of PQRS on the -- in  
17 relation to the card offer.

18 Q. Given the kind of competitive conditions  
19 in the commercial card market we have seen described  
20 by Ms Suttle, the result may well be substantial  
21 cardholders switching away from Mastercard and Visa?

22 A. There may be significant switching. I do  
23 not -- I do not disagree with that. What my report  
24 does is distinguish the segments because I think  
25 that becomes quite important.

1           Q.    We will come on to that.  I appreciate  
2   that.

3                    I am moving on to more specifics on  
4   the statements now, Mr Dryden.  I just wanted to  
5   raise with the Tribunal that I will be looking at  
6   a lot of confidential figures within the questions  
7   I am posing.  I think I can navigate round it but  
8   there may come a point where it becomes tricky and  
9   I just wanted to flag that now.

10                   THE PRESIDENT:  That is very helpful,  
11   Ms Tolaney.

12                   Mr Dryden, the real question is whether  
13   you feel that you can appropriately answer  
14   counsel's questions doing justice to the  
15   evidence you want to give.  Ms Tolaney will say  
16   if she finds her style cramped, similarly, if  
17   you do let us know and we will take steps.  
18   I would much rather this was in public, but not  
19   at the price of unfocused questions or  
20   unfocused answers.

21           A.    I will do that.

22                   THE PRESIDENT:  Thank you.

23                   MS TOLANEY:  I think to be fair to  
24   Mr Dryden I can probably navigate it because  
25   I can point to a box; it may just be tricky for

1           him because he may wish to say "look at that  
2           percentage or that percentage", so it is not  
3           going to be very long, I do not know whether  
4           you want to see how we go or --

5           THE PRESIDENT: Let us see how we go, but  
6           I am quite sure that if -- well, I am sure we  
7           can all tell whether the answers are  
8           unsatisfactory for reasons that are only to do  
9           with the confidential information.

10          MS TOLANEY: Thank you.

11          Could we have a look at your  
12          second report, please, {RC-H2/2/46}. We are  
13          looking at paragraph 8.43(c). Obviously there  
14          is the confidential material that we have just  
15          mentioned within that. If we read the  
16          paragraph, what we see is a reference to  
17          Mr Holt claiming that Amex has many of the  
18          necessary factors to succeed in the commercial  
19          card segment and you say fairly: I agree.

20          A.    Mm-hm.

21          Q.    "... it has some measure of success in the  
22          commercial cards segments but for the purposes of  
23          this assessment the relevant questions are (1) how  
24          Amex would adjust its equivalent charge ... and how  
25          much switching that would induce."

1 Do you see that?

2 A. Yes.

3 Q. So we can see that. You do not disagree,  
4 as you have said already, that Amex is a threat in  
5 the market in certain sectors thereof, but you say  
6 the focus should be then on what would then happen  
7 essentially?

8 A. That is correct.

9 Q. Now, before I come on to what would then  
10 happen which I am going to explore with you, can  
11 I first ask you some questions about market share.  
12 So we have a look at your first report now at  
13 {RC-H2/1/227} and we are looking at paragraphs 104  
14 and 105?

15 A. Yes.

16 Q. If you can refresh yourself and I will let  
17 the Tribunal read those as well. (Pause)

18 So at paragraph D.104a, you estimate  
19 the level to which Amex's market share would need,  
20 you think, to increase for the market-wide --

21 A. Yes.

22 Q. MSC to go up in the counterfactual  
23 assuming Amex's Merchant Service Charge stayed the  
24 same?

25 A. Yes.

1           Q.    We see that figure, if you could, if  
2           the Tribunal could just note that figure at the end  
3           of paragraph D.104a.

4                     Now, if we could just say by  
5           comparison, Mr Holt has done some calculations too.  
6           So if we could just have a look at {RC-H4/4/111},  
7           and if you could see there is the -- in the table  
8           there is the percentage point change in Amex's  
9           market share as the first -- at the end of the first  
10          counterfactual. Have you got that, I will not say  
11          the figure, it is obvious for the Tribunal to see.

12                    Can you see that?

13                    Can you see -- are you struggling,  
14          Mr Dryden?

15          A.    Slightly, I am just --

16          Q.    Can you see on the left there is PSR in  
17          red?

18          A.    Yes.

19          Q.    So just read across there and drop down  
20          a bit you see "Percentage point change in Amex's  
21          market share" and then to the right do you see the  
22          figure?

23          A.    Yes. Yes.

24          Q.    That is in the same, I think,  
25          counterfactual as yours which you see from the

1 header, "Counterfactual A"?

2 A. Yes.

3 Q. Then if you drop down to counterfactual B?

4 A. Yes.

5 Q. That is showing if there is a change in  
6 Amex's Merchant Service Charge itself and again you  
7 see the percentage point change at the bottom. Can  
8 you see that?

9 A. Yes.

10 Q. Thank you. So we see what both of you at  
11 the moment say the change in Amex's share would need  
12 to be in order to effect the Merchant Service  
13 Charge.

14 Now, could we then go, please, to  
15 Ms Suttle's table, which you have set out actually  
16 in your own report so it is {RC-H2/1/224}. Thank  
17 you. So this is helpfully a little bit bigger?

18 A. Sorry, the reason I was slightly  
19 hesitating is I am worried that we are comparing  
20 apples and oranges and it was just taking me a few  
21 minutes to figure out if that is the case, so with  
22 apologies could we go back to where you were looking  
23 at my report.

24 Q. Yes, we can. So I understood that  
25 Mr Holt's first figure was the same comparison as

1           yours?

2           A.    Yes.

3           Q.    But if that is wrong, then you must say.

4           A.    Yes.

5           Q.    So it is -- it was D.104a, which is  
6           {RC-H2/1/227}.

7           A.    So the number, Ms Tolaney, that you are  
8           asking the Tribunal to fix on here was which one?

9           Q.    It was the one at the end of (a), so that  
10          is where everything is maintained the same and that  
11          is the market share and Mr Holt gives a different  
12          figure to you on the same hypothesis, I think?

13          A.    Right, and the number right at the end of  
14          (a) with the percentage or the ...

15          Q.    What was that, sorry?

16          A.    So (a) says -- and I will not give numbers  
17          -- transactions must increase by over X percentage  
18          points.

19          Q.    Yes.

20          A.    From ...

21          Q.    X to Y?

22          A.    Well, must increase by over X percentage  
23          points from Y to Z so are we focusing on the X or  
24          the Z, the first number or the last number?

25          Q.    We are focusing on the last number.



1           A.    Okay, so the last number?

2           Q.    Yes.

3           A.    Then if we go to Mr Holt's table.

4           Q.    Exactly, is {RC-H4/4/111}.

5           A.    So the comparison to the last number?

6           Q.    Right, so you are saying it is the

7           percentage point to change, so it should be the

8           comparison between what you had said was X and

9           rather than --

10          A.    Well, if we are sticking to the last

11          number, if we are sticking to the last number from

12          my report and we are looking for Mr Holt's version

13          of the last number, we should be looking at the --

14          if you go again to PSR and look to the non-bold

15          row --

16          Q.    Yes.

17          A.    -- above that, it says new transactions

18          shares.

19          Q.    Yes.

20          A.    Look at the middle number, I think that is

21          the comparison.

22          Q.    So the -- if I said the one beginning not

23          in bold?

24          A.    Yes, that, that number.

25          Q.    Right.

1           A.    In the "New transaction shares" row the  
2 middle number in the Amex column, that is the  
3 comparator number to the last number --

4           Q.    Right.

5           A.    -- in subparagraph (a) of my report.

6           Q.    So it is about 10 apart you would say?

7           A.    About 10 percentage points apart.

8           Q.    That is good to know.

9                         In fact, it does not really matter, I  
10 am just simply contextualising this because the  
11 questions I am going to put do not matter, but in  
12 fact that does not matter on this but I want to just  
13 show you where you are before I come on.

14                        The questions, it does not matter to  
15 this.  Sorry.

16                        Right.  So can we go back to your  
17 table in your report, which is {RC-H2/1/224}.

18           A.    Yes.

19           Q.    So even taking your higher figure is going  
20 to be my point, what we can see here is that in at  
21 least one segment, Amex has in fact achieved that  
22 market share or higher in the past and you can see  
23 that from the last but third row on the bottom.

24           A.    Yes, I see that.

25           Q.    Yes.  So we can see that even in a world

1 where Mastercard and Visa were setting MIFs in order  
2 to compete with Amex, Amex has already achieved that  
3 market share in at least one segment?

4 A. That is correct.

5 Q. So what that would suggest is Amex has  
6 a level of acceptance which is acceptable to  
7 business customers even in the current climate?

8 A. For the credit.

9 Q. For that sector, let us say?

10 A. For that sector.

11 Q. Now --

12 A. The level of acceptance they need for  
13 credit may be different to the level of acceptance  
14 they need for debit.

15 Q. So the question then is to think about  
16 what would happen in the counterfactual world where  
17 Mastercard and Visa are not essentially competitive  
18 in the way they currently are. So if we could have  
19 a look back at your report at {RC-H2/1/227}?

20 A. Yes.

21 Q. It is paragraph D.105.

22 A. Yes.

23 Q. Now, if you could just read that to  
24 yourself, please. (Pause)

25 A. Yes.

1           Q.    So you are making the point here which  
2           I think you have made orally as well, that there are  
3           some segments in which Amex does not compete and you  
4           suggest that it is -- that makes it unlikely that  
5           Amex could increase its market share in the  
6           counterfactual?

7           A.    Yes.  So what I am saying there is that  
8           the -- and this is assuming no Amex reaction on the  
9           MSC which is I think highly conservative, I mean,  
10          really very conservative so one would need to come  
11          back to that, but assuming no Amex reaction on the  
12          MSC, this is saying that just arithmetically, in  
13          order for the overall weighted average MSC to be  
14          higher in the counterfactual than the factual, Amex  
15          is going to need to enter into that segment where it  
16          is not currently present at its factual level of  
17          MSCs.

18          Q.    Yes.  So can we go back to the table at  
19          {RC-H2/1/224}, again the table in your report that  
20          we were looking at?

21          A.    Yes.

22          Q.    So the final two rows of this table, so  
23          that is dealing with the last segment in which Amex  
24          is not present, that is the point you are making,  
25          I think, in the paragraph we had just looked at, for

1 example?

2 A. That is right and this is quite a -- this  
3 is not the easiest table. The italicised rows are  
4 the most disaggregated level of analysis, but then  
5 it gets aggregated up, so then the small debit get  
6 rolled up to small, reading from the bottom, in the  
7 large T&E and the large -- in the large B2B get  
8 rolled up to large and then everything gets rolled  
9 up to commercial at the top and the percentages in  
10 each block are the shares of Mastercard, Visa, Amex  
11 and Discover.

12 Q. Yes. Just look at the last row, so the  
13 last two rows in that category.

14 A. So "Small business debit prepaid"?

15 Q. Yes.

16 A. Yes.

17 Q. So what we can see is that Mastercard  
18 experienced a dramatic change in market share in the  
19 period in question?

20 A. Yes.

21 Q. So looking at that precedent, there is  
22 nothing stopping another scheme like Amex from  
23 entering the segment and doing the same when you see  
24 how rapid the gain was for Mastercard?

25 A. Well, I -- the competition between Visa

1 and Mastercard is between two schemes that have  
2 nearly universal acceptance, so the fluctuations as  
3 between them are not necessarily a good guide to the  
4 fluctuations between them and Amex because this is  
5 a small business debit card, where universal  
6 acceptance may be an important card attribute.

7 Q. But what we can see here is that one  
8 scheme that did not have a presence, acquired  
9 a presence quite dramatically?

10 A. Yes, and that is a scheme that has  
11 universal acceptance.

12 Q. Putting the acceptance on one side,  
13 because we will have to deal with that, you can see  
14 that if you entered -- assuming one could enter the  
15 segment, the market share can switch, that is what  
16 we can see?

17 A. Yes, I think acceptance is key but if  
18 you -- it is obviously true on the face of it  
19 that -- that Mastercard has expanded significantly.

20 Q. So can we look then at {RC-H3/3/72},  
21 please. This is Dr Niels' second report and he  
22 precedes in these paragraphs, so it is paragraphs  
23 5.30, so if we go down, sorry, 5.30 to 5.32 to  
24 proceed on the premise of accepting your point about  
25 the segment we were just looking at and addressing

1 the significance of that for Mastercard specifically  
2 in the counterfactual; so could I ask you to read  
3 those paragraphs and let me know when you have read  
4 them, thank you.

5 A. 5.31 and 5.32?

6 Q. 5.30 to 5.32.

7 A. Could we go back. Thank you. Thank you.

8 (Pause)

9 Yes.

10 Q. So what you see is Dr Niels making the  
11 point that Mastercard's presence has been  
12 historically limited in the relevant sector,  
13 commercial debit card transactions?

14 A. Yes.

15 Q. That for a significant part of the  
16 claim period from 2007, most of Mastercard's  
17 commercial card transactions were credit card  
18 transactions?

19 A. Yes.

20 Q. For which Mastercard competes closely with  
21 Amex and on that basis you see Dr Niels saying that  
22 significant switching from Mastercard would have  
23 occurred to Amex in the counterfactual?

24 A. In credit?

25 Q. In debit, in that category, yes,

1 commercial debit card?

2 A. Sorry, I am reading it differently.

3 Q. Sorry, you say how you are reading it?

4 A. So the second half of 5.31 or even the  
5 last sentence of 5.31: in particular I would expect  
6 substantial switching to Amex for commercial --

7 Q. Sorry, yes.

8 A. -- credit card transactions but not for  
9 debit card transactions.

10 That is precisely my scenario. Those  
11 debit card transactions account for a -- if we just  
12 turn back to 5.30, that green there is the share of  
13 the commercial card market that they account for.

14 Q. In 5.29?

15 A. I am sorry, at the end of 5.29. That is  
16 what does not jump out. I was going to go on and  
17 make this point with the market share table, that it  
18 gives the shares by segment of the players. What it  
19 does not, what does not jump out from that table, is  
20 the share of each segment of the whole commercial  
21 card market and, and the share of small business  
22 debit of the whole commercial card market is that  
23 number in green at 5.29, and in 5.31 Dr Niels is  
24 saying the same thing as I am.

25 Q. But what he is saying is that there has



1       been a dramatic increase and he does not accept that  
2       Amex could not come in to compete with Mastercard as  
3       he explains and I think where you differ is that you  
4       suggest that Amex could not come in to compete?

5             A.    I am sorry, where is he saying this?

6             Q.    At paragraph 5.32.

7             A.    Yes, but that is no -- that is not saying  
8       what counsel has just said it says.  It is not  
9       saying -- it is not Dr Niels commenting on Amex  
10      entering into debit.

11            Q.    No, what he is saying is that they would  
12      have lost all their commercial credit transactions.  
13      I am trying to do this without reading out figures.

14            A.    He is not saying that either, he is not  
15      saying it would have all switched.  He is saying at  
16      the end significant switching to Amex would have  
17      occurred in the counterfactual in the credit  
18      segment.

19            Q.    Yes, that is what he is saying, that what  
20      you can see from the way in which it has gone in one  
21      category would show you the way it might go in  
22      another?

23            A.    He is not saying that.

24            Q.    Okay.  We can agree though, can we not,  
25      Mr Dryden, that the commercial card market seems to

1 be a market in which dramatic changes in market  
2 share can be achieved in relatively short spaces of  
3 time?

4 A. Significant switching can happen within  
5 segments within relatively short periods of time.

6 Q. The switching would be happening in  
7 a situation where Mastercard and Visa cannot offer  
8 issuers MIF revenue?

9 A. Yes, clearly all this counterfactual  
10 switching to the extent it occurs in particular  
11 segments is by definition the result of the change  
12 in interchange fees from Mastercard and Visa in the  
13 counterfactual.

14 Q. We know that that MIF revenue is being  
15 used to fund costs associated with issuing  
16 commercial cards including fraud, interest free  
17 period and cardholder benefits?

18 A. I prefer to think of the interchange fee  
19 revenue as being a revenue stream that the scheme  
20 gets from every commercial card transaction and that  
21 is going to affect its profit maximising PQRS offer,  
22 so in that sense you could say that it is funding  
23 the PQRS offer.

24 Q. In the counterfactual, Mastercard and Visa  
25 would not be able to offer that MIF income and

1 issuers would have to recover the revenue from  
2 somewhere else?

3 A. Well, they would have to -- they would  
4 have to -- again I do not quite like to think of it  
5 that way. They would have to re-optimize due to the  
6 absence of that income and that could be issuers --  
7 that could be issuers -- for example, that could be  
8 issuers increasing fees or reducing aspects of QRS.

9 Q. But they would have to make their  
10 cardholder offering less attractive?

11 A. I think as I have -- my report indicates  
12 it is likely that in the absence of the MIF income  
13 the Visa and Mastercard commercial card offer would  
14 become somewhat -- somewhat less attractive.

15 Q. That must put Amex in a stronger position  
16 to take market share in a market in which Mastercard  
17 and Visa are unable to provide MIF income to  
18 issuers?

19 A. Yes. But I do not think there is any --  
20 I mean, two points. One is, as I have explained  
21 a few times already, there is the -- the level at  
22 which the PQRS offer is set in the factual is  
23 related to how much can be extracted on the merchant  
24 side and I will not repeat all of those arguments.  
25 It is not really in dispute because it is a feature

1 of my report that in the counterfactual there will  
2 be some switching to Amex, the question is -- and  
3 I think we saw this when we looked at a paragraph of  
4 mine before -- how much switching? Also which we  
5 have not got on to yet, the MSC reaction of Amex.

6 Q. But I think the point is if Amex could  
7 reach and maintain a strong foothold in a segment in  
8 circumstances where Mastercard and Visa had  
9 a competitive offering, as we have seen from your  
10 table, Ms Suttle's table, that shows that if  
11 Mastercard and Visa were suddenly unable to compete  
12 it is likely that Amex would be able to achieve the  
13 levels of market share that you say are required for  
14 market-wide MSC to increase?

15 A. In a different segment in which they are  
16 not present or in one of the segments -- ?

17 Q. Start first with the segments in which  
18 they are present.

19 A. Yes, but the percentage that I say they  
20 need is overall it is not segment by segment. The  
21 segments that they are already in, I agree that they  
22 would likely get a -- I think they would get  
23 a higher share of that segment. How much higher is  
24 a question but I -- they would not have a lower  
25 share; I think they would have a higher share of the

1 segments they are present in.

2 Q. So I think your answer is yes, they would  
3 get a higher market share of the segments they are  
4 already in but not necessarily in segments in which  
5 they are not in; is that your answer?

6 A. I think that is correct.

7 Q. But we cannot assume, can we, that in  
8 different market conditions there would necessarily  
9 be the same split between the segments and the  
10 different types of credit charge and debit cards,  
11 can we?

12 A. No, I do not think it is a -- I do not  
13 think it is a matter of -- you know, I do not think  
14 it can be assumed axiomatically that if they are out  
15 in the actual, they will out in the counterfactual.

16 Q. So if the best offering in the market was  
17 a charge or credit card from Amex the market might  
18 move to having higher proportions of credit and  
19 charge cards?

20 A. Yes. I mean, I think that is sort of true  
21 by definition if they have the best offer then the  
22 market will move to them. The question is whether  
23 they can and would choose to make the best offer.

24 Q. So can we move now, and I may come back to  
25 it in a moment, from the issuer cardholder side to

1 consider the other side, which is the acquirer and  
2 merchants. You suggest that Amex would reduce the  
3 fees it charges merchants in the counterfactual in  
4 order to remain competitive?

5 A. I think it is likely that they would  
6 reduce to some degree.

7 Q. You make this point, just to be clear, in  
8 relation to both interregional and commercial cards?

9 A. Yes.

10 Q. Now, the question is, is it not --

11 A. Sorry, there is a very slight correction  
12 there. It is not entirely about them remaining  
13 competitive it is also about them becoming  
14 competitive and that is -- that is a really key  
15 point because if they are going to enter into this  
16 SME debit card segment that they are absent from at  
17 the moment, that is more than half of a commercial  
18 card market, the question is: what is the MSC that  
19 would allow them to penetrate that segment that they  
20 are not in now?

21 So it is -- remain obviously does not  
22 make sense for that segment because -- remain  
23 competitive does not make sense for that segment  
24 because they are not in that segment.

25 Q. Just pausing there. That suggests you

1 accept there are steps that Amex could take to enter  
2 into that segment, correct?

3 A. Well, the -- I mean, clearly there are  
4 steps Amex could take to enter anything.

5 Q. I think you were just saying that the  
6 reason you suggest that there would have to be  
7 a reduction in Amex's MSCs is so that they could  
8 compete in the segment that they are not currently  
9 competing in which suggests you think there is a way  
10 in which they could enter that segment?

11 A. Yes. Well, in order to enter the segment  
12 that they are not present in, they are going to have  
13 to make a sufficiently attractive offer and there is  
14 at least two important elements to that. One is the  
15 MSC cannot be too high and in my report I have said  
16 that is a key point, I have tried to be precise  
17 about that.

18 The other which I am -- I think could  
19 be important but I do not as far as I know think  
20 there is much evidence about is that a greater level  
21 of acceptance may be necessary in order to have an  
22 attractive offer for this SME debit segment.

23 Q. Can we just go back to the table at  
24 {RC-H2/1/224}.

25 So I just want to go back to that

1 just because of what you said here. I think, as  
2 I understand your evidence, it is that it would be  
3 possible for Amex in the counterfactual to come into  
4 the last segment in which it is not present assuming  
5 it modified its offering to be competitive which  
6 would obviously lead to the higher acceptance rate  
7 as well?

8 A. Yes, that is true by definition.

9 Q. Right.

10 A. I mean, it is not a very sensible  
11 proposition of anybody to say anything is  
12 impossible.

13 Q. No.

14 A. I mean, it is possible, the question is  
15 what are the conditions under which it can occur and  
16 then what does that imply for the overall  
17 counterfactual MSC paid by merchants.

18 Q. Right. The only reason I am pressing  
19 this, Mr Dryden, is because I think it is important  
20 to understand your evidence on this, that it is not  
21 just possible, I think you are positing it as that  
22 is one of the reasons why you suggest Amex would  
23 have to reduce its MSC, so you are actually  
24 positively putting it forward as a counterfactual?

25 A. Yes, I am saying if Amex does not reduce



1       its MSC, then in order for the weighted average MSC  
2       of all merchants to be higher in the counterfactual,  
3       it is going to have to -- arithmetically it is going  
4       to have to enter this segment that it is not in now  
5       and I cannot see how it can enter into the segment  
6       that it is not in now at its current level of MSC  
7       because that has already been rejected by merchants  
8       aside from the fact they do not offer universal  
9       acceptance which may be important for this segment.  
10      If Amex drops its MSC enough and then subject to how  
11      important universal acceptance is, it may be  
12      possible to enter into this segment, but if it is  
13      entering into the segment only in circumstances  
14      where it has dropped its MSC in order to get in, the  
15      chances of the counterfactual MSC being higher  
16      become much less and I think it is -- that is  
17      therefore my conclusion, that however you look at  
18      it, the counterfactual MSC is unlikely to be higher.

19           Q.    The second point though, to clear up, is  
20      that your market share percentage is an overall  
21      figure, you say?

22           A.    Correct.

23           Q.    So it does not have to be the market share  
24      in this category, it has to be overall?

25           A.    No, it does. The reason for that is

1       arithmetically in order to get the counterfactual  
2       MSC -- arithmetically, in a world in which Amex is  
3       not reducing its MSC, in order for the  
4       counterfactual MSC to be higher, Amex would have to  
5       monopolise every single segment other than the last  
6       one. So we would have to reach 100% market share of  
7       every single one of all the segments apart from the  
8       last one and it would still also need to have some  
9       share of the last one. So that is -- that is -- you  
10      know, that is the point, it is complete  
11      monopolisation of everything and getting a bit of  
12      the last -- and getting a bit of the last segment.

13           Q.    But the points are, Mr Dryden, first of  
14      all, that you might get a market in which there is  
15      a huge switch to credit rather than debit cards,  
16      might you not, in the counterfactual?

17           A.    You might.

18           Q.    Secondly, you could have a situation in  
19      which Amex offered a hypothetically lower MSC on  
20      debit cards but not on any other card?

21           A.    That is possible.

22           Q.    Thirdly, you could have a situation in  
23      which or rather you would not have a situation  
24      I should say in which merchants would accept Amex  
25      credit but not debit cards, would you?

1           A.    Could you repeat the last one, sorry?

2           Q.    You would not have a situation in which  
3 merchants accepted Amex credit cards but not debit  
4 cards, would you?

5           A.    I do not think so.  But I think it could  
6 matter for the small business more that you have  
7 universal acceptance I think it could matter more  
8 for the small business that you have universal  
9 acceptance for debit than for credit because for  
10 credit they are more likely to have a -- they are  
11 more likely to have a back-up payment instrument.  
12 I think for debit, it might be their main one.

13          Q.    Now, can we just agree on MSCs three  
14 points of context on this issue before coming to the  
15 sort of heart of the differences between you and  
16 Dr Niels and Mr Holt.

17                    The first point I think you will  
18 agree is that Amex would only be willing to reduce  
19 its fees if that proved necessary to grow or retain  
20 profitable volumes?

21          A.    I think that is right.

22          Q.    Otherwise, Amex has quite strong  
23 incentives to keep its fees high?

24          A.    Exactly, otherwise it is a sacrifice for  
25 no -- for no gain.

1 Q. Higher MSCs provide Amex with revenues  
2 which it can use to attract customers and which  
3 generate Amex's profits?

4 A. Yes.

5 Q. Now, focusing on volumes of transactions,  
6 Amex would be incentivised to reduce MSCs only if  
7 the obvious disadvantages of doing so from its  
8 perspective, in terms of its reduced ability to  
9 attract business and lower profit, were outweighed  
10 by benefits on the acquirer and merchant side?

11 A. I am sorry, could you repeat that?

12 Q. Focusing on the volumes of transactions.  
13 Amex would only be incentivised to reduce its  
14 service charge, Merchant Service Charge, only if the  
15 disadvantage of doing that, i.e. that it could not  
16 attract business and had made a lower profit, if  
17 that was outweighed by the benefits on the acquirer  
18 merchant side?

19 A. Do you mean outweighed by the benefits on  
20 the ...

21 Q. Am I confusing --

22 A. No, let me check. No, I am sorry, you are  
23 quite right.

24 Reducing -- they are reducing the MSC  
25 as disadvantageous on the issuing side because less

1 implicit MIF is flowing across, so there has to be  
2 a reason to do it and that has to be a benefit on  
3 the acquiring merchant side, exactly as you say.

4 Q. Now, Amex markets itself as a premium card  
5 offering does it not?

6 A. It does.

7 Q. Amex's Merchant Service Charges go to  
8 funding the cardholder benefits to make it a premium  
9 offering?

10 A. That is correct.

11 Q. So I think we can agree that Amex would be  
12 pretty reluctant to decrease its fees to such an  
13 extent that it could no longer offer a premium  
14 cardholder offering?

15 A. Well, I think Amex has got a choice, it  
16 can -- it can keep its MSCs at the level that it is  
17 and continue to offer a premium card holding or it  
18 can drop its MSC significantly and no longer be  
19 premium and be more like a generalist.

20 Q. But I think we can agree that Amex is  
21 unlikely to have wanted to reduce its fees so much  
22 it could have negative effects for its brand image?

23 A. Well, I mean, I have not gone that far in  
24 my report but if that -- if that is true it makes my  
25 conclusion in my report much stronger because if

1 Amex -- if counsel's proposition is that we can  
2 agree that Amex is never going to deviate from its  
3 premium MSCs, then I cannot see how it is going to  
4 penetrate the small business debit segment that it  
5 needs to penetrate in order for the counterfactual  
6 MSCs to be higher. In other words, and this is the  
7 main point I make in my report, which is Visa and  
8 Mastercard are generalists, Amex is a specialist.

9 Amex sets specialist or premium MSCs  
10 which are higher. What does not make any economic  
11 sense to me is that a premium player can displace  
12 a generalist player at premium prices. It does make  
13 sense to me that a premium player can displace  
14 a generalist player by dropping down to generalist  
15 prices. But it does not make sense that  
16 it monopolises the market at its premium prices.

17 Q. I think your point on the  
18 generalist/specialist is that Amex's cardholder base  
19 is of greater value to merchants than Mastercard's  
20 and Visa's because Amex generates greater  
21 incremental sales compared to Visa and Mastercard  
22 per customer?

23 A. No. As I say, the key issue I have in the  
24 commercial card analysis is not on the issuing side,  
25 it is on the acquiring side of the market. The

1 issue there is in this small SME debit segment that  
2 is -- we saw the percentage of the market that it  
3 is, in that segment, we know that the dynamics of  
4 competition in the factual are that Visa and  
5 Mastercard have pushed the MSC up to the maximum  
6 willingness to pay of those merchants because that  
7 is the dynamic of competition between Visa and  
8 Mastercard we have discussed a few times. They are  
9 pushing up to the maximum willingness to pay of the  
10 SME debit businesses in order that Mastercard and  
11 Visa can compete with each other as effectively as  
12 they can on the issuing side.

13 So you have in the factual a sort of  
14 revealed willingness to pay of the -- of that  
15 segment of the market in terms of maximum MSC, if  
16 they were willing to pay more, Visa and Mastercard  
17 would have pushed it higher.

18 So what you cannot have in the  
19 counterfactual is that the generalist who has kind  
20 of revealed the maximum willingness to pay is  
21 displaced by the premium offer at a higher -- at an  
22 MSC that we know is more than the willingness to pay  
23 of those merchants.

24 Q. But by "generalist" and "specialist", what  
25 you mean is Mastercard and Visa have an offering

1 that goes to a more general market, whereas Amex  
2 customers tend to be more affluent cardholders who  
3 are likely to spend more money; is that right?

4 A. It is partly that but it is also on the  
5 acquiring side. Visa and Mastercard have near  
6 universal acceptance and Amex does not. So Visa and  
7 Mastercard are pushing their MSCs on the acquiring  
8 side to where they judge is the maximum extent  
9 consistent with still being essentially universally  
10 accepted. Amex is pushing its MSCs beyond that  
11 point at the -- at the cost of general acceptance so  
12 they have incomplete acceptance, but consistent with  
13 the premium offer that does not depend for some  
14 segments on being universally accepted.

15 Q. But if Mastercard and Visa's market shares  
16 in the commercial card markets which is  
17 a sophisticated market, had significantly reduced in  
18 the counterfactual, then Amex may be able to offer  
19 its premium product more widely?

20 A. Not at MSCs that are more than the  
21 revealed maximum willingness to pay of certain  
22 merchant segments.

23 Q. But when you say that the reveal has been  
24 more than willing than certain merchants are willing  
25 to pay in certain segments, that is in the current



1 market, where there is a competitive offering of  
2 Mastercard and Visa that is better. In the  
3 counterfactual, there would not be that alternative  
4 offering?

5 A. Understood, their willingness to pay --  
6 willingness to pay is not a function of the  
7 competitiveness of the market. Willingness to pay  
8 is a fundamental, it is an intrinsic characteristic  
9 essentially of the merchants.

10 Q. But as you said right at the outset  
11 I think in -- you pulled me up on my questioning,  
12 you cannot look at the charges in isolation of what  
13 the alternative in the market, that is what you said  
14 at the beginning. If the competitive offering that  
15 currently exists of Mastercard and Visa is not  
16 there, then that must change the attractiveness of  
17 Amex on a wider scale?

18 A. Not -- no and this is sort of exactly  
19 contrary to the thrust of my point on commercial  
20 cards. There is a segment of the market, and we  
21 have seen how big it is, in which Amex is not  
22 present in the factual. The dynamic of competition  
23 between Visa and Mastercard is such that they are  
24 pushing the MSC as high as they can consistent with  
25 still being accepted and actually that MSC is not as

1 high as some other segments because of the nature of  
2 the merchants in there, the hairdressers, and etc.  
3 But they are pushing up as far as they can obviously  
4 because Visa and Mastercard have an incentive to  
5 test the maximum willingness to pay because they  
6 want to be just at that sort of trigger point in  
7 order to get as much across to the issuing side as  
8 they can.

9 That is revealing the maximum  
10 willingness to pay of the SME debit segment. What  
11 you cannot do in my opinion is have a counterfactual  
12 in which Amex gains a share of that segment at an  
13 MSC higher than the maximum willingness to pay of  
14 the merchants in that segment.

15 Q. So you are focusing just purely on that  
16 one segment though at the moment rather than the  
17 whole market?

18 A. Correct, and that is what my report  
19 focuses on because -- because the point is that it  
20 -- as I explained earlier even if Amex monopolised  
21 every other segment at its factual MSCs, it would  
22 need a share of that last segment in order for the  
23 counterfactual MSC to be higher and I am saying it  
24 cannot get a share of that segment without dropping  
25 its MSC.

1           Q.    But I think you have also accepted that we  
2 do not know what the division would be between the  
3 segments in a counterfactual scenario because there  
4 may be far -- it may be a far smaller segment if  
5 Amex offered a different offering?

6           A.    Yes.  Well, I am not quite sure if  
7 I understand that.  I mean I -- my assumption would  
8 be that if Amex was offering a premium offer into  
9 the SME debit segment, it would not get much or any  
10 share and a large share would be retained by Visa  
11 and Mastercard.

12          Q.    Before I leave this topic, if Amex were to  
13 pursue a 3.5 party model targeted at commercial  
14 cards, the higher the fees it could charge to  
15 merchants, the higher the fees it could pay to  
16 issuers, so it would become more attractive to  
17 issuers; I think we can agree that?

18          A.    Well, it is not clear, the predicate there  
19 or the premise there is that Amex could charge  
20 higher fees to merchants in the counterfactual, so  
21 are you --

22          Q.    Just assume they can, we would agree that  
23 that would make it more attractive to issuers?

24          A.    I mean, it is generally -- I mean, I think  
25 it is always true that if a card can, with a big

1 emphasis on "can", increase its MSC on the acquiring  
2 side and pass that across, it is going to become  
3 more attractive on the issuing side.

4 Q. I think you have -- you make the point in  
5 your own report, that because Amex's cardholders are  
6 high value customers, merchants are currently  
7 willing to accept Amex at higher rates because they  
8 get high value customers in return?

9 A. That is correct.

10 Q. So in a world in which Amex was able to  
11 increase its market share significantly, and I am  
12 talking overall in the sectors, it would become an  
13 even more important source of business to merchants,  
14 would it not?

15 A. I think that is -- I may be missing  
16 something. That just sounds like it is true by  
17 definition.

18 Q. So surely that would make it much more  
19 difficult for merchants to refuse the card, even in  
20 different smaller sectors?

21 A. I am not sure I can add to my previous  
22 answer. The -- in this, in the small debit sector  
23 where Amex is not currently present, competition  
24 between Visa and Mastercard has revealed the maximum  
25 willingness to pay of merchants. Even if you erase

1 Visa and Mastercard from the picture, the  
2 willingness to pay there is determined by reference  
3 to other payment means, so it is a -- it is a sort  
4 of constant in all of this and Amex is not going to  
5 be able to charge more than the maximum willingness  
6 to pay of that segment.

7 Q. But you are focusing here, Mr Dryden, on  
8 Mastercard has revealed the maximum willingness to  
9 pay of merchants but that is in the factual world.  
10 In the counterfactual world, things would look very  
11 different and my point to you is that once Amex  
12 gained a foothold in the sectors that you accept it  
13 could do, that might make it very difficult for  
14 merchants to maintain a position in other sectors of  
15 not accepting Amex because they would not have that  
16 luxury of choice.

17 A. I am not sure how I can answer that other  
18 than repeating what I have said already.

19 Q. Now, I think we have seen in -- I was  
20 going back to my context and got rather distracted,  
21 in the actual world, and I may be repeating things  
22 so I will take this quickly, we have seen that Amex  
23 has good acceptance rates in important commercial  
24 card sectors such as travel and entertainment.

25 A. Yes.

1           Q.    It may even have acceptance rates as high  
2           as Mastercard and Visa in sectors that are the most  
3           important for commercial cards?

4           A.    Well, I am not sure that is necessarily  
5           quite right.  The SME debit row, the bottom row of  
6           the table, we saw how important that is and I do not  
7           think it is clear that the acceptance rate of Amex  
8           is as high as that of Visa and Mastercard for the  
9           purchases that merchants in those segments like the  
10          hairstresser want to be making.

11          Q.    But you say in your own report:

12                         "Amex in the factual has an equally  
13           high acceptance, as Visa and Mastercard do, which  
14           I understand is not the case in general but could be  
15           the case for some merchant sectors that are  
16           particularly relevant for a type of commercial  
17           card."

18          A.    Yes, I think that is consistent with what  
19           I have just said.

20          Q.    Yes, that is at paragraph 91 of your  
21           first report and I think we have already seen that  
22           those acceptance rates have been strong enough for  
23           Amex to obtain and retain the market shares we saw  
24           in certain segments?

25          A.    Yes, again that is essentially true by

1 definition.

2 Q. Now, can we look at Mr Holt's reply  
3 report, please, at {RC-H4/4/102} and if you could  
4 please read -- and the Tribunal as well --  
5 paragraphs 385 to 387. (Pause)

6 A. Yes.

7 Q. Do you want to go over the page and then  
8 read through to 387, just so you get the whole  
9 context. {RC-H4/4/103}. (Pause)

10 A. Yes.

11 Q. So Mr Holt makes a fair point that in  
12 a two-sided market, one competitor reducing its  
13 price on one side of the market does not necessarily  
14 generate any pressure for others to follow. Do you  
15 see that?

16 A. Yes, I think it is true that there is --  
17 that it does not follow as a matter of necessity.

18 Q. Well, competitors might be incentivised to  
19 retain or even increase the pricing differential  
20 because they want access to users on the other side  
21 of the platform?

22 A. Possibly, but we have to be slightly  
23 careful because increasing the differential is  
24 consistent with Amex reducing its MSC which is what  
25 we have been discussing. So in other words, if the

1 MIF comes down by 10 and Amex reduces its implicit  
2 IF by 5, the differential that Amex has to Visa and  
3 Mastercard on the issuing side has increased but at  
4 the same time the Amex MSC has reduced.

5 Q. Well, that is not the point I am putting  
6 to you. I am putting to you that Amex might be  
7 incentivised actually to retain its charging at the  
8 level it is at which increases the differential  
9 between it and Mastercard and Visa because it does  
10 not need to, on Mr Holt's analysis, follow the  
11 pressure to reduce given its different market  
12 situation?

13 A. I mean, that is -- in theory, that is  
14 possible. In the diagram that I presented that we  
15 saw earlier, I look at everything between Amex  
16 not -- not changing its MSC through to Amex reducing  
17 its MSC by a corresponding amount to the MIF  
18 reduction and I think most likely we are going to be  
19 somewhere in between and, I -- and I think in fact  
20 that is a general framework which is a little bit  
21 abstract.

22 It does really matter to bring it  
23 back to the segments, to the particular market in  
24 question and, you know, I reiterate what I said  
25 about the commercial market but it then -- one does



1 need to look at the segments and who is present or  
2 absent in the factual etc I think to reach the right  
3 conclusions.

4 Q. Could we look at {RC-H4/4/105}, so going  
5 back up, please, to page 105. Paragraph 392,  
6 Mr Holt has been able to analyse how PayPal  
7 responded to Mastercard and Visa's fees reducing  
8 after the IFR.

9 Now, this is in the context of course  
10 of consumer Merchant Service Charges but it confirms  
11 the general point that one cannot assume that  
12 competitors will be pressured to follow a price  
13 reduction on one side of a two-sided market?

14 A. Yes, I think this is a -- well, I --  
15 I have not looked -- I do not think I have looked  
16 closely at this, closely at this example. This  
17 apparently is an example of indeed PayPal not  
18 reacting to a MIF reduction with its -- by reducing  
19 its own charges.

20 Q. Well, in fact, if you look at footnote  
21 513, at the bottom of the page you see PayPal has in  
22 fact increased its weighted average fee for  
23 merchants in recent years.

24 A. I see that.

25 Q. What we can see is that in relation to

1 consumer payments, at least one relatively high cost  
2 payment method, PayPal, has concluded that  
3 maintaining a high fee differential is not  
4 a problem?

5 A. That apparently follows.

6 Q. So against that background, can we now  
7 move on to look at the scale of the fee reduction  
8 that you suggest may occur in the counterfactual and  
9 that is addressed back in your first report at  
10 paragraph D.104, so that is {RC-H2/2/27}. We have  
11 looked at this earlier. We can see the current  
12 level of the Amex fee at paragraph D.104a?

13 A. Yes.

14 Q. So that is the first figure on line 1 and  
15 then we see the figure you suggested Amex would  
16 reduce its fee down to in subparagraph (b) and that  
17 is the figure on line 2 of (b).

18 A. No, I do not.

19 Q. Is it not?

20 A. Yes, I -- I -- I do not say that. I also  
21 realised I said something incorrect earlier, so can  
22 I just very quickly deal with that?

23 I think I was incorrect to say in the  
24 no reaction scenario Amex would need to monopolise  
25 every segment and get a share of the SMEs -- of the

1 SME --

2 Q. Yes, I was coming back to that, Mr Dryden.

3 A. -- segment yes, I think the correct  
4 statement is if it -- if it monopolised everything  
5 bar that segment it would just be -- that would just  
6 be sufficient and if there is any degree of reaction  
7 then it is going to need to get a share of the SME  
8 debit segment, so I think I slightly misstated that.

9 Yes, D.104b is just an "if", it is  
10 a hypothetical, it is not a prediction. I think you  
11 put it to me as what I said would happen, it is not  
12 what I say would happen. It is the other end of  
13 the -- it is the other extremity that I consider.

14 MS TOLANEY: But I think what you say --  
15 sorry, this is maybe where I am going to need  
16 to read it out if I am going to --

17 THE PRESIDENT: Very good. I mean, you  
18 want to go into private session?

19 MS TOLANEY: I think so, would it be worth  
20 taking the transcript break?

21 THE PRESIDENT: I think we will do that  
22 and so for the reasons that are obvious we are  
23 not going to have effective questioning of the  
24 witness and he is not going to be able to give  
25 effective answers without us going into private

1 session to enable him to answer questions  
2 properly, so we will rise for 10 minutes and  
3 Ms Tolaney will be in private session.

4 MS TOLANEY: Thank you.

5 (11.26 am)

6 (A short break)

7 Hearing in private - redacted

8 Public hearing recommences

9 MS TOLANEY: So the point, Mr Dryden, that  
10 I am making is that in the situation in  
11 Australia, Mastercard and Visa remained able to  
12 advance a competitive offering because they  
13 were able to issue some other types of cards  
14 well above the regulated level.

15 In the counterfactual, Mastercard and Visa  
16 would not be able to do this. You accept that?

17 A. In the -- in our counterfactual --

18 Q. Correct.

19 A. -- they would be more limited in terms of  
20 the MIFs and therefore more limited on the issuing  
21 side.

22 Q. Yes, so any reaction from Amex in  
23 Australia was in the context of still having  
24 a competitive alternative?

25 A. No. I think -- I mean, anything is

1 possible, but what you have drawn my attention to  
2 here is in Australia, there is a regulation on the  
3 MIFs of Mastercard and Visa that is somewhat  
4 effective that is bringing the MIFs down but not  
5 perhaps down as much as the regulator had intended  
6 and in those circumstances, Amex seems to be  
7 reacting by bringing down its MSC.

8 If you then continue that process and  
9 bring the MIFs down further, it seems reasonable to  
10 expect that Amex's MSC would come down further, the  
11 reaction would be bigger.

12 Q. But why -- let me take it in stages.  
13 First of all, what we see is even in that situation  
14 Amex only reduces its MSC by 0.15% to 2%, so nowhere  
15 near the level that you are suggesting in your 104b.

16 A. Yes.

17 PROFESSOR WATERSON: Can we be clear when  
18 we are talking about percent and percentage  
19 point?

20 MS TOLANEY: Yes, I understand.

21 A. I would repeat what I have already said  
22 about D104(b) it is there are two extremes. A is  
23 the no reaction extreme, b is the full reaction  
24 extreme, c is saying we are likely to end up  
25 somewhere in between. When counsel keeps saying in

1       spite of my correction that my case is b it is  
2       simply -- you know, it is incorrect.

3           Q.    You then secondly raised 4.67 as if that  
4       was supportive of your position, but can we have  
5       a look at that.  So the point is that Amex did not  
6       get a greater market share because Mastercard and  
7       Visa were able to effectively compete and any steps  
8       that it took had to be analysed in that context,  
9       whereas here, assuming Mastercard and Visa cannot  
10      effectively compete, the same constraints do not  
11      apply?

12          A.    I think I am just at risk of repeating my  
13      answer.  What seems to be happening in Australia is  
14      the regulator had intended to regulate in order to  
15      bring the MIFs of Mastercard and Visa down.  The  
16      actual reduction in the MIFs was less than the  
17      regulator intended because the schemes were able to  
18      take some actions.  In spite of the MIF reduction  
19      not being as big as intended, Amex did cut its MSCs  
20      and Dr Niels makes the point that because the  
21      reduction in the MIFs was less than intended, the  
22      market share shift to Amex is less than would have  
23      been the case if the MIFs had come down as intended,  
24      so I do not disagree with that proposition.

25          Q.    Can we look at your second example of

1 Amex's reaction to the IFR, this is in your  
2 second report at paragraph 8.38b, {RC-H2/2/45}.

3 A. Yes.

4 Q. The IFR capped fees for consumer cards  
5 only, I think we agree that.

6 A. Yes.

7 Q. Amex has a stronger position in the  
8 commercial cards market than for the consumer cards  
9 market.

10 A. Yes.

11 Q. We have already discussed Amex's wider  
12 acceptance in travel and entertainment, those  
13 sectors?

14 A. Yes.

15 Q. So Amex is under much less pressure in  
16 terms of acceptance by merchants in the commercial  
17 card markets as compared to the consumer card  
18 market?

19 A. That is not really clear to me. In the  
20 factual they will have pushed their MSC up to the  
21 point of merchant resistance.

22 Q. Well, what we know is that merchants in,  
23 take for example, the travel and entertainment  
24 sector need to be able to accept Amex?

25 A. Yes. At least the big players, most of

1           them I think would take that view.

2           Q.     So Amex would be under much less  
3           competitive pressure to reduce its commercial MSC  
4           rates as compared to its consumer card Merchant  
5           Service Charges rates?

6           A.     Yes.   Actually for a slightly different  
7           reason I think than counsel gives which is in the --  
8           in the -- there is a difference I think between the  
9           consumer and the commercial.  In the consumer realm,  
10          Amex is likely to be multi-homed very often with  
11          another card of the consumer, so if the consumer MIF  
12          is regulated low, Amex's risk in the consumer market  
13          is the merchant might decide to reject Amex because  
14          if it does not change its MSC because the gap  
15          between Amex and Visa and Mastercard has become too  
16          big and the chances are the Amex cardholder also has  
17          a Visa and Mastercard, that is the multi-homing  
18          point.  So by turning down Amex, they keep the  
19          transaction.

20                         So there is a dynamic with  
21          multi-homing towards Amex reducing its MSC.  In the  
22          commercial arena, I think it is more likely to be  
23          single homing so I think it is more likely that the  
24          customer only has an Amex or a Mastercard or a Visa.  
25          Then if the Visa and Mastercard MIFs are reduced to



1 zero, I think the downward pressure on the MSC for  
2 Amex does not come in to play so strongly for the  
3 segments like the large merchants where it already  
4 is, the pressure for Amex to reduce its MSC would be  
5 in any world where it needs to penetrate into, into  
6 the -- into merchant categories where it is not  
7 currently present to get something closer to  
8 universal acceptance.

9 Q. So let us talk about then how merchants  
10 would react because what I think then, boiling your  
11 argument down, as it is reducing, it is reducing to  
12 Amex being under pressure to reduce its overall  
13 Merchant Service Charge to satisfy merchants in the  
14 small categories that it currently does not compete  
15 in?

16 A. I am not sure if it is really under  
17 pressure but it is -- in order for the  
18 counterfactual MIF to be higher, sorry, in order for  
19 the counterfactual MSC to be higher, it seems to me  
20 that it is quite likely that Amex would need to make  
21 some inroads into the merchants where it is not  
22 currently accepted. Whether it would choose to do  
23 that or not I do not know but it would need to in  
24 order to get the share that it needs to make the  
25 counterfactual MSC higher but then the question is

1           how much does it have to reduce its MSC to do that  
2           and then the issue is I think when it has reduced  
3           its MSC by as much it needs to do that, at that  
4           point the counterfactual MSC will not be higher.

5           Q.    But I do not want to go round old ground.  
6           That, just to be clear, is premised on your looking  
7           at the sectors that we looked at and assuming they  
8           will stay exactly the same in the counterfactual  
9           world?

10          A.    That is a fair point; I am not assuming  
11          any change in the size of the sectors.

12          Q.    Now, the starting point is that at least  
13          for major merchants, so those IC on plus plus  
14          acquirer contracts, their costs for accepting  
15          Mastercard and Visa commercial cards would be lower  
16          in the counterfactual?

17          A.    Yes.

18          Q.    The question therefore is how merchants  
19          would react to Amex's higher Merchant Service  
20          Charges in those circumstances?

21          A.    Yes.

22          Q.    You suggest that the witnesses do not  
23          discuss the importance of merchant acceptance and  
24          therefore miss the importance of the acquiring side?

25          A.    That is correct.

1           Q.    I think you make two points: the first is  
2           you say merchants may react by refusing Amex which  
3           would mean Amex becomes less attractive as  
4           commercial customers prefer a card which is widely  
5           accepted?

6           A.    Yes.

7           Q.    You say to the extent that merchants  
8           surcharge Amex that would lead to additional cost  
9           for businesses?

10          A.    Yes.

11          Q.    You say that businesses, so commercial  
12          customers, would prefer an alternative card to Amex  
13          which does not have a surcharge and that would be  
14          a Mastercard or Visa card?

15          A.    That could be the case.

16          Q.    So your point is that Mastercard and Visa  
17          would not lose cardholders because merchants would  
18          be surcharging Amex and that would force Amex to  
19          reduce its Merchant Service Charges?

20          A.    Can I see the transcript, please?

21                        Yes, so the question is your point is  
22          Mastercard and Visa would not lose cardholders.

23          Q.    Because of your premise that they would be  
24          surcharging and Amex would be forced to reduce its  
25          Merchant Service Charge in that scenario?

1           A.    To be clear in the counterfactual I think  
2    Mastercard and Visa are -- we would lose some  
3    cardholders, are we discussing -- can I check: are  
4    we still on commercial?

5           Q.    We are still on commercial.

6           A.    Yes.  So if -- if one looks at my diagram  
7    I consider what happened, I consider all  
8    possibilities for the Amex MSC between no reaction  
9    and full reaction and I consider all possibilities  
10   essentially for what happens to the market share  
11   between gaining no market share and gaining --  
12   monopolising the market and I think on both of those  
13   dimensions most likely we are somewhere in between:  
14   there will be a degree of MSC reaction and there  
15   will be a degree of market share gain.

16                    The question is whether there is  
17   a combination that is plausible that produces  
18   a higher counterfactual MSC.

19           Q.    But I think what I am trying to hone in on  
20   here is that ultimately all this boils down in your  
21   expert opinion to merchants not being willing to pay  
22   Amex's MSC, at its maintained level without  
23   reduction, I should clarify?

24           A.    I think that is the key point.

25           Q.    Right.



1 positioning in the market where it is not trying to  
2 get universal acceptance so it is accepting a degree  
3 of trade-off between higher MSCs and lower  
4 acceptance.

5 Q. But let us look at --

6 A. So --

7 Q. Sorry.

8 A. So I think it is in a different position  
9 to the -- let us call it the generalist schemes in  
10 that regard.

11 Q. Could we look at {RC-F2/8}, please. This  
12 is the statement of Mr Steeley of Marks & Spencer  
13 and if we go to paragraph 31 on page {RC-F2/8/6},  
14 please. You can see there he says:

15 "M&S accepts Amex because customers  
16 who use Amex tend to spend more. If M&S did not  
17 accept Amex, customers would be likely to go  
18 elsewhere to shop due to wanting to take advantage  
19 of the Amex Avios rewards programme."

20 It even says:

21 "ClearPay is very costly but delivers  
22 a net value."

23 A. I see that.

24 Q. So the evidence in this trial as well is  
25 that merchants generally do not have the ability to

1 discriminate between consumer cards and commercial  
2 cards?

3 A. There has been evidence on that.

4 Q. So a merchant might be faced with having  
5 to reject all Amex cards, including consumer ones,  
6 if it wanted to reject Amex commercial cards?

7 A. If it can't discriminate, that follows.

8 Q. So it does not seem at all likely that  
9 Amex cards would be refused by merchants in the  
10 counterfactual to such a degree that Amex is forced  
11 to reduce its Merchant Service Charges?

12 A. I -- I do not think that is quite right.  
13 I am saying that -- my analysis is that Amex would  
14 need to gain a -- or it is around about the point  
15 of -- of having to monopolise everything and  
16 potentially have a bit of the small debit segment  
17 that we saw earlier, which is -- and we also saw the  
18 proportion of the market that that -- that that is.  
19 Something is stopping Amex having any share of that  
20 at present. It seems to me the most likely  
21 candidate is that the customers in that segment for  
22 debit cards require something closer to universal  
23 acceptance and Amex is not offering that in the  
24 factual.

25 In order for the counterfactual

1 average MSC to be higher, Amex is going to have to  
2 be able to persuade merchants to pay more than their  
3 current maximum willingness to pay which I think is  
4 unlikely -- sorry I did not express that very well,  
5 but I am not saying anything new.

6 Q. No, I am sorry to go round it but I think  
7 it is just quite important that as far as I can see  
8 then standing back, your evidence is predicated on  
9 certain specific assumptions. The first is that the  
10 sectors that we have seen would remain the same,  
11 such that Amex had to compete to get into  
12 a particular sector in the way that it is currently  
13 structured; that is the first assumption?

14 A. Yes, I have assumed that the segments  
15 remain the same.

16 Q. The second assumption is that merchants  
17 would not want to pay and would -- sorry, not even  
18 would not want to, would refuse to pay more than  
19 what you say has been established as the maximum in  
20 the current factual?

21 A. Yes.

22 Q. The third assumption is that that maximum  
23 would not change in circumstances where the  
24 counterfactual is different because there is no  
25 competitive alternative from Mastercard and Visa?



1           A.    Yes, because I am assuming for commercial  
2           cards that the cardholder is single homing.

3           Q.    I am sorry, I missed that.  Single homing.  
4           So could you explain what you mean by that?

5           A.    Yes.  So let us take two different  
6           scenarios, a scenario where the customer is  
7           multi-homing so they have an Amex and a Visa or  
8           a Mastercard.  Then we have the regulation of the  
9           Visa and Mastercard MIF to zero, then the merchant's  
10          willingness to pay for the Amex is conditional to  
11          some extent on the attractiveness of the other card  
12          the cardholder has in their pocket.

13                    If however it is single homing, which  
14           I think is more realistic for commercial; in other  
15           words the employee of the business only has an Amex  
16           or a -- or a Mastercard or a Visa card, then the  
17           merchant is not facing any change in the  
18           counterfactual in the other card in the cardholder's  
19           pocket because there is no other card in the  
20           cardholder's pocket.

21          Q.    That is not the test.  The maximum  
22          willingness test is predicated on there being  
23          a competitive alternative, not whether a person has  
24          two cards in their pocket?

25          A.    Yes, but it changes what the alternative

1 is and if they have one card in their pocket, the  
2 alternative is, we saw it earlier, it is the paying  
3 in cash or the ETF or something else and that is --  
4 that is a constant. That has not changed between  
5 the factual and the counterfactual.

6 So if in the face of those  
7 alternatives the merchant's maximum willingness to  
8 pay for a card is what it is, it is not going to go  
9 by reference to those alternatives, it is not going  
10 to be any higher in the counterfactual.

11 Q. But the other assumption of your evidence  
12 I think is that merchants have any real bargaining  
13 power in circumstances where issuers would be very  
14 attracted to the Amex offering with high fees, and  
15 merchants would not have a realistic alternative but  
16 to accept?

17 A. That is right. But -- but what I am  
18 saying and sorry to repeat myself, in the factual,  
19 Visa and Mastercard have pushed the MSCs to the  
20 limit of the merchant willingness to pay for those  
21 merchants that do not accept an Amex, I am thinking  
22 of smaller merchants, and that establishes their  
23 willingness to pay: Amex cannot come in in the  
24 counterfactual and start charging an MSC more than  
25 the revealed maximum willingness to pay.

1                   In other words, a premium scheme  
2 cannot displace a generalist scheme at premium  
3 prices. The premium scheme can displace  
4 a generalist scheme at generalist prices, if it  
5 is -- if the generalist scheme has become  
6 constrained by regulation as to its MIFs. But you  
7 cannot -- the former situation does not in my  
8 opinion does not work.

9           Q. Well, I will not go round it again, but  
10 again the final assumption I think in your evidence  
11 is that there is a generalist scheme and that is the  
12 fatal flaw on the counterfactual; there is not one.

13          A. No, it is not. It is -- that does not  
14 follow at all from -- from what I have just said.

15          Q. Can I then finally deal on this with  
16 surcharging. The evidence in these proceedings is  
17 that merchants do not surcharge generally and do not  
18 have any intention of starting even in respect of  
19 high-cost payment methods.

20          A. Yes.

21          Q. So I think you will agree that there is  
22 a limited appetite to surcharge?

23          A. That is -- I agree.

24          Q. So the reality is that even without Amex  
25 reducing its fees substantially, sufficient numbers

1 of merchants would accept Amex commercial cards for  
2 Amex to be able to grow its market share enough that  
3 the market-wide Merchant Service Charge would be  
4 higher in the counterfactual and surcharging does  
5 not come into it?

6 A. I think surcharging does not come into it  
7 very much if -- so let me explain how surcharging  
8 would come into it. Surcharging would come into it  
9 if there was surcharging and there was multi-homing  
10 and especially I think if there was multi-homing.  
11 In the commercial situation, I am prepared to agree  
12 that there is not much surcharging but there is also  
13 single homing. So really I -- I really agree that  
14 surcharging is not particularly key -- is not the  
15 thing that is going to drive the Amex MSC in the  
16 counterfactual below its factual level. What is  
17 going to do that is if Amex is trying to get into  
18 a segment that it does not currently penetrate where  
19 it -- where in order to do that it is going to need  
20 to increase its acceptance and where the acceptance  
21 challenge is the willingness to pay of the -- of the  
22 small merchants who are not currently accepting  
23 Amex. It is going to have to drop those MSCs to get  
24 those merchants on board because the outside  
25 constraint of those merchants is not Visa and

1 Mastercard; it is cash or electronic funds and etc.

2 Q. But we have agreed, Mr Dryden, that the  
3 Amex acceptance levels are at least 82%?

4 A. We have.

5 Q. Can we go to your first report at  
6 paragraph 9.9, please, that is {RC-H2/1/86} and it  
7 is paragraph 9.9. So we obviously disagree as to  
8 whether Amex's acceptance rate is limited in the way  
9 described here. You focus here entirely on  
10 Mastercard and Visa's business switching to Amex but  
11 it would be possible, would it not, for the market  
12 to shrink because of issuers deciding not to provide  
13 commercial cards whether generally or in particular  
14 segments?

15 A. That is possible.

16 Q. The market might shrink in the sense that  
17 the total number of transactions on payment cards  
18 could reduce with transactions being diverted to  
19 various different payment methods?

20 A. That is possible.

21 Q. Could you go to {RC-F3/4/18}. This is  
22 Ms Suttle's witness statement which we have looked  
23 at earlier and could we just read paragraph 42,  
24 please, to yourself, and with apologies, but if you  
25 could read paragraphs 43-48 and let the Opus

1 operator know when you need the page turning.

2 (Pause)

3 A. Yes, thank you. {RC-F3/4/19}. (Pause)

4 Yes.

5 Q. So Ms Suttle --

6 A. Did we have to do 48 as well?

7 Q. Yes, let us do that. Thank you, I just  
8 want to show you the whole passage. If we go over  
9 the page, please {RC-F3/4/20}. You do not need to  
10 read the whole of that but over the page again?

11 A. Okay. {RC-F3/4/20}

12 Q. So broadly if you cast your eye over it  
13 she is showing the different reactions?

14 A. Yes.

15 Q. Essentially her conclusion, if we go back  
16 to paragraph 46, is that unless Mastercard can offer  
17 MIF income via commercial cards, the result would  
18 result in Mastercard being at a very significant  
19 disadvantage and inevitably losing its market share  
20 across various markets.

21 A. That is, that is what the -- that is what  
22 this says.

23 Q. Yes. We have discussed earlier the point  
24 that Mastercard's presence in the commercial cards  
25 market was until recent years concentrated on credit

1 cards and the segments where Amex had a strong  
2 presence?

3 A. Yes.

4 Q. So that must increase the risk that  
5 Mastercard in particular would not have remained  
6 viable without commercial card MIFs?

7 A. Yes, so I think we have, we have the  
8 different segments and then the segments where  
9 Mastercard -- where Amex is already present, I do  
10 not disagree that there could be a share shift or in  
11 fact would be a share shift to Amex within those  
12 segments. But then we have the -- particularly the  
13 segment where Amex is not present where I think  
14 getting the share shift to Amex is going to require  
15 it to have much more complete acceptance given the  
16 nature of the customers and given the nature of the  
17 merchants they transact with and that is going to  
18 require them to reduce their MSC.

19 So my observation when I read this,  
20 this factual witness statement which is the key  
21 point in my report, was that the factual witnesses  
22 did not seem to be dealing with Amex's acceptance  
23 challenge that they would face in order to increase  
24 their share in every market.

25 Q. But standing back and thinking again about

1 both Mastercard and Visa, given the specific  
2 competitive conditions that apply to commercial  
3 cards, if you remove the ability to provide MIF  
4 revenue to commercial card issuers, I think we can  
5 agree that a four-party scheme would at least face  
6 a risk of becoming unviable?

7 A. I think it would face a competitive  
8 disadvantage. Exactly how -- it would still retain  
9 some significant advantages in terms of acceptance  
10 which may even matter for some of the large -- so  
11 even some of the large customers, corporate  
12 customers, may still care more than others about  
13 acceptance on the other side of the market. So it  
14 has an acceptance advantage, it also has a kind of  
15 issuer advantage in that the Visa and Mastercard  
16 schemes have a lot of issuers on the issuing side  
17 essentially kind of proliferating their cards and  
18 like a mass marketing force for the scheme with --  
19 so in the counterfactual there would be  
20 a disadvantage to Visa and Mastercard from the loss  
21 of the MIF income, they would retain some advantages  
22 compared to Amex, so undoubtedly it would be  
23 a competitive disadvantage, whether -- how big that  
24 competitive disadvantage would be, I do not know.

25 MS TOLANEY: That is me done on this



1 topic.

2 THE PRESIDENT: Thank you, Ms Tolaney,  
3 thank you very much.

4 MR TIDSWELL: While you are getting ready,  
5 may I ask one question, can we go to [draft]  
6 transcript page 34, line 16, where you say you  
7 are talking about what -- why Amex might reduce  
8 its MSC and I want to make sure I have not  
9 misunderstood you because you seem to be  
10 talking about two reasons here, but I was not  
11 sure I understood there were two reasons;  
12 I thought the whole point of producing the MSC  
13 was to gain acceptance. Are you suggesting  
14 there is another reason there?

15 A. No, they are both about acceptance.

16 MR TIDSWELL: Yes.

17 A. But one is retained acceptance and one is  
18 gain acceptance.

19 MR TIDSWELL: Yes, I see.

20 A. So the retained acceptance scenario is  
21 where they are already accepted in the factual and  
22 Visa and Mastercard's MSCs are lower in the  
23 counterfactual and that could change the merchant's  
24 trade-off in favour of saying that the gap is just  
25 too big, we will not accept Amex and hope that

1 enough of the transactions divert back to Mastercard  
2 and Visa. So that is the downward pressure in the  
3 kind of retained situation.

4 The gain situation is where they are  
5 currently not accepted in the factual and to make  
6 inroads in the counterfactual and my argument is in  
7 order to make inroads into those segments in the  
8 counterfactual they would not do it at the factual  
9 level of their MSC, they would need to come down in  
10 order to penetrate merchants who did not already  
11 accept them.

12 MR TIDSWELL: It is all about acceptance.

13 A. Yes, it is all about acceptance.

14 MR TIDSWELL: Different categories. Thank  
15 you.

16 Further cross-examination by MR KENNELLY

17 MR KENNELLY: Mr Dryden, I want to go now  
18 to the Honour All Products Rule, we discussed  
19 the Honour All Issuers Rule in detail when we  
20 were discussing these matters on issue 3.

21 But on the Honour All Products Rule, could  
22 I ask you to turn up your first report,  
23 {RC-H2/1/125}, do you have that, Mr Dryden, it  
24 is {RC-H2/1/125} at paragraph 12.24, do you see  
25 that?

1           A.    I do.

2           Q.    You say:

3                        "I consider that the Honour All Cards  
4 Rule could only be anti-competitive for current  
5 purposes if it results in merchants paying higher  
6 MSCs."

7           A.    Yes.

8           Q.    Then you identify one potential mechanism  
9 for this to occur by way of the Honour All Products  
10 Rule at 12.26 over the page on {RC-H2/1/126}. At  
11 12.26, you say:    under the heading "Possible  
12 Effects":

13                        "To the extent that a scheme had any  
14 non-must take (weak) cards, the Honour All Products  
15 element of the HACR could lead to higher MSC  
16 payments and thus restrict competition ... "

17                        Then at 12.27 you say:

18                        "This would happen if the Honour All  
19 Products element of the HACR makes it too costly for  
20 merchants to turn down certain weak cards, as they  
21 would also have to turn down the schemes' must-take  
22 cards and would lose business as a result."

23           A.    Yes.

24           Q.    In that case the rule may allow schemes to  
25 set higher MIFs on those weak cards because the

1 merchants' threat to reject those cards is not  
2 credible.

3 A. Yes.

4 Q. So your theory of harm for the Honour All  
5 Products Rule rests on three propositions: first,  
6 that there are must-take and non-must take or weak  
7 cards; is that right? That is the first one,  
8 I think. The second?

9 A. Stronger, stronger and weaker.

10 Q. Yes, stronger and weaker and the second  
11 necessary element is that in the absence of the  
12 Honour All Products Rule merchants who accept "must  
13 take" cards would refuse to accept certain non "must  
14 take" cards?

15 A. Yes.

16 Q. The third necessary element is that as  
17 a result under the Honour All Products Rule, schemes  
18 are able to set higher MIFs on the weaker cards --

19 A. Yes.

20 Q. -- than they would otherwise set, giving  
21 rise to the higher MSCs?

22 A. Yes.

23 Q. You accept, do you not, that the evidence  
24 to support this theory is inconclusive, do you not?

25 A. Essentially that is right.



1 the impact ... one may need to look at natural  
2 experiments ..."

3 Skipping ahead:

4 "In particular one could exploit the  
5 fact that the IFR softened the Honour All Products  
6 element and check whether that change resulted in a  
7 decrease in MIFs".

8 For this, you rely, do you not, on  
9 the evidence of Helen Jones, the executive director  
10 of Visa Business Solutions Europe, do you not?

11 A. Yes.

12 Q. That is what you mentioned at  
13 subparagraph (b). You quote paragraph 34 of her  
14 statement and you can read what you quoted from  
15 there in subparagraph (b) in your statement.

16 A. Yes.

17 Q. You do not identify any other evidence to  
18 suggest that commercial card MIFs fell in the  
19 post-IFR period, did you?

20 A. I think that is correct.

21 Q. You accept that the claimants' factual  
22 evidence, Mastercard's factual evidence and the  
23 claimants' survey do not address whether commercial  
24 card MIFs fell in the post-IFR period?

25 A. That is right, that is what I say.

1           Q.    So let us look at this evidence from  
2 Ms Jones.  Could you be shown, please,  
3 {RC-F4/14/14}, paragraph 34 is the one you cited and  
4 it is about -- below the halfway point about line 9.  
5 Do you see it says "Following the interchange fee  
6 regulation", this is what you quoted in your report?

7           A.    Yes.

8           Q.    "... Visa brought the commercial card MIF  
9 rate for small business cards in line with the  
10 consumer rates."

11                           Do you see that?

12          A.    Yes.

13          Q.    Now, you are aware, are you not, that  
14 Ms Jones filed a second witness statement in these  
15 proceedings?

16          A.    Yes.

17          Q.    To be fair to you, Mr Dryden, it was filed  
18 after you wrote your own report, but let us turn it  
19 up, it is in {RC-F4/18/1}.  If you go to page 2,  
20 paragraph 7, {RC-F4/18/2} you see what Ms Jones said  
21 about what she had previously noted at paragraph 34  
22 of her first statement.  Have you seen this before?

23          A.    I do not remember having seen it before.

24          Q.    Do you want to take a moment to read it,  
25 please.

1           A.    Yes, thank you.

2           Q.    So obviously she makes clear that the  
3           commercial card MIF rate for small businesses -- for  
4           small business cards, sorry, was not brought in line  
5           with the consumer rate following the IFR, so --

6           A.    Yes.

7           Q.    -- you cannot rely on her evidence  
8           anymore, can you, for the point you were making?

9           A.    No.  I was -- I am afraid I just -- this  
10          passed me by.

11          Q.    No, it is no criticism of you at all,  
12          Mr Dryden, just to be clear that as far as direct  
13          evidence is concerned that means you have not been  
14          able to identify any to suggest the relaxation of  
15          the Honour All Products Rule resulted in any  
16          decrease in commercial card MIFs?

17          A.    That is right.

18          Q.    In fact, the evidence suggests that the  
19          weighted average debit and credit Visa commercial  
20          card MIFs have increased since 2016 when the Honour  
21          All Products Rule no longer applied to commercial  
22          cards.  Are you aware of that fact?

23          A.    Broadly.

24          Q.    May I just show you.  If you go to  
25          {RC-H4/4/197}, this is annexed to Mr Holt's



1 evidence, this is confidential so I will just take  
2 some care. Page 197, it is figure A6.1 and you see  
3 the average MIF, this is based, as you know, on Visa  
4 disclosure data and you see the average MIF rate for  
5 commercial card transactions in the UK, this is the  
6 UK, and you see debit is green, credit is blue and  
7 the average is red; do you see that?

8 A. Yes.

9 Q. Lest there be any confusion about what the  
10 red signifies, could you be shown just the same page  
11 but higher up, paragraph A130. It is a point made  
12 about the overall average commercial MIF rate.

13 A. Yes, it is saying that the red is going  
14 down because of a mix effect --

15 Q. Exactly.

16 A. -- between the green and blue.

17 Q. Yes. Then to see the increase in Ireland,  
18 next page, please, 198, {RC-H4/4/198} figure A6.2,  
19 the red line is the average, light green is debit  
20 and blue is credit?

21 A. Yes.

22 Q. The reality, Mr Dryden, is that there is  
23 no evidence to suggest that the relaxation of the  
24 Honour All Products Rule resulted in any decrease in  
25 commercial card MIFs?

1           A.    I do not think there is evidence and that  
2           is ultimately consistent with what I conclude.

3           Q.    So we will go to your second proposition  
4           then, that the Honour All Products Rule did not have  
5           any effect or whether it had effect on merchants'  
6           acceptance of different product categories.

7                         Now, as we saw for merchants  
8           acceptance and whether it is effected for the Honour  
9           All Products Rule you only cited indirect evidence  
10          and you focus on merchants' acceptance of commercial  
11          cards, just to go back to your report, so you can  
12          see it is, it is {RC-H2/1/127}.

13          A.    Yes.

14          Q.    Could you read 12.37.  You say:

15                         "The factual evidence on the  
16          existence and extent of any actual effects of the  
17          Honour All Products element on merchants' acceptance  
18          is mixed."

19                         You note that:

20                         "Mastercard's factual witness  
21          evidence suggests that the rule appreciably affected  
22          merchants' acceptance, while Visa's and the  
23          claimants' factual witness evidence suggest  
24          otherwise."

25          A.    Yes.

1           Q.    So to the extent you can rely on  
2    Mastercard, you cite Mr Willaert's evidence in your  
3    own report and before we go to the text, it is  
4    right, is it not, that Mr Willaert does not say in  
5    terms that the Honour All Products Rule caused  
6    merchants to accept commercial cards that they would  
7    otherwise have declined?

8           A.    I -- I have just got some extracts here  
9    rather than the full quote.  What I am saying here  
10   is he says without the HACR a payment card could be  
11   declined at the till because of the type of card, so  
12   he is attributing at least the possibility of  
13   something happening to the absence of the HACR.  
14   Then he is saying without the Honour All Products  
15   element of the HACR, the issuer would face -- would  
16   face a risk that the new product may not have  
17   a commercially viable level of acceptance, at least  
18   initially, which I think must mean that without the  
19   Honour All Products element of the HACR, the issuer  
20   would face the risk of less acceptance and that  
21   is -- that is what it is.

22           Q.    Over the page, Mr Dryden, {RC-H2/1/128}  
23    you make a further point from Mr Willaert's evidence  
24    about absent the HACR Mastercard would have lost  
25    market share but you say, do you not, that it is

1 ultimately unclear whether there he is referring  
2 only to the Honour All Products element or to the  
3 Honour All Issuers element or both; is that not  
4 right?

5 A. That is what I say.

6 Q. Now, against that as you fairly  
7 acknowledge there was the evidence from Visa and you  
8 cite that at 12.37b?

9 A. Yes.

10 Q. Quoting Mr Korn, which goes the other way,  
11 does it not?

12 A. It does, that is what I am -- that is the  
13 point that I am making.

14 Q. The claimants' evidence as well at (c) on  
15 the same page?

16 A. Indeed and I am also making the same point  
17 about that evidence.

18 Q. The point -- the fact that the claimants'  
19 evidence indicates that the Honour All Products part  
20 had no effect is supported by what you say at 12.38,  
21 the data from the survey Claimants in these  
22 proceedings -- again this is confidential so I do  
23 not want it read it out loud, but do you see it in  
24 12.38, Mr Dryden, especially the last sentence?

25 A. I do.

1           Q.    So it is not quite right, Mr Dryden, to  
2   say that the evidence as to whether the Honour All  
3   Products Rule affected acceptance of commercial  
4   cards is mixed, it is not really mixed, is it?  It  
5   strongly indicates that the Honour All Products  
6   element had no appreciable effect on merchants'  
7   acceptance?

8           A.    Well, the evidence is mixed.  As we have  
9   just seen, my ultimate conclusion is and I am  
10   quoting 12.54a:

11                    "I consider, however, that the  
12   evidence on actual effects is mixed and in  
13   particular that there is not enough evidence to  
14   assess whether schemes have weak cards ..."

15                    So I am coming down on the side of  
16   saying having reviewed all of the evidence and  
17   observing that it does not all point one way, I am  
18   coming down on the side of saying there is not  
19   enough for -- to substantiate the theory of harm.

20           MR KENNELLY:  Those are my questions on  
21   the Honour All Products Rule.  Mr Dryden, I am  
22   about to move on to the surcharging rule, I see  
23   the time.  This may be an appropriate moment.

24           THE PRESIDENT:  How are you doing,  
25   Mr Kennelly?

1           MR KENNELLY: I am making great progress  
2 on the rules and it is obviously very important  
3 to get Dr Frankel in the box today. As the  
4 Tribunal can see, we are running behind.

5           THE PRESIDENT: Yes.

6           MR KENNELLY: So if you could, and if  
7 Mr Dryden would not mind having a shorter lunch  
8 break, that would obviously be of great  
9 assistance to us.

10          THE PRESIDENT: We will shave 20 minutes  
11 off if we can and we will resume at 20 to 2.

12          MR BEAL: Sir, could I please make  
13 a general point about timing. I am not going  
14 to have a big moan, I just want to put the  
15 statistics before the Tribunal.

16          THE PRESIDENT: Yes.

17          MR BEAL: If, as I anticipate, my learned  
18 friends are going to go through to lunchtime  
19 tomorrow, their cumulative total with my  
20 experts will be somewhere around 21 hours.  
21 What I have been allotted in the time available  
22 this week is 15 hours. Those are the figures,  
23 sir.

24          THE PRESIDENT: Well, Mr Beal, the  
25 critical question is not absolute comparison of

1 time but whether your ability to put your case  
2 is being inhibited by delay and that is what we  
3 are most anxious to avoid.

4 MR BEAL: Sir, what we had allotted was  
5 parity of treatment on time and I have cut my  
6 cloth accordingly.

7 THE PRESIDENT: Yes, okay.

8 MR BEAL: What I am afraid I do need to  
9 point out, without wishing to add more heat  
10 than light, is that parity of treatment has not  
11 been respected by my learned friends.

12 As I said, I do not want to make a big  
13 moan about it but I do think it is important  
14 I put the marker down.

15 THE PRESIDENT: I understand the marker  
16 but I think the issue for the Tribunal is to  
17 ensure that you are not unduly cutting your  
18 cloth to fit the time and I do not want you to  
19 do that. If you need more time than the  
20 15 hours, even paring it back, then we will  
21 find the time.

22 MR BEAL: Thank you very much.

23 THE PRESIDENT: Okay. We will resume at  
24 20 to.

25 (1.01 pm)

1 (The short adjournment)

2 (1.40 pm)

3 THE PRESIDENT: Mr Kennelly.

4 MR KENNELLY: Thank you, sir.

5 Mr Dryden, we were moving on to the no  
6 surcharging rule and you understand I think  
7 Visa's case on this: That its rules were  
8 subject to local law so that if local law  
9 expressly permitted or prohibited surcharging,  
10 that overrode Visa's rules.

11 A. I understand I am straying into legal  
12 territory here but I understand that if local law  
13 prohibited surcharging, then there cannot really be  
14 an effect of a Visa rule prohibiting surcharging.  
15 If local law permits surcharging, there can be an  
16 effect presumably of a scheme rule that prohibits  
17 surcharging.

18 Q. But let us assume, Mr Dryden, that if  
19 local law expressly permitted surcharging, that  
20 overrode any restriction on surcharging that Visa  
21 had in its rules?

22 A. Oh, I understand. Then the rule is sort  
23 of redundant or inoperable.

24 Q. Indeed.

25 A. Irrelevant, I understand --



1 I misunderstood. I understand.

2 Q. You do not find, do you, Mr Dryden, that  
3 Visa or Mastercard's rules prohibiting surcharging  
4 had any appreciable effect on competition during the  
5 claim period? Your view is there was insufficient  
6 evidence to assess whether these rules had any  
7 appreciable effect?

8 A. Yes, it is slightly more nuanced than  
9 that, but I say that there is limited evidence for  
10 me to conclude that there is an appreciable effect.

11 Q. Well, maybe we are saying the same thing,  
12 Mr Dryden, but you say there is not enough evidence  
13 to assess whether or not the effect of the no  
14 surcharging rule was appreciable?

15 A. Yes.

16 Q. You also concluded for commercial cards  
17 that it was not clear whether surcharging or  
18 declining imposed any appreciable downward pressure  
19 on MIFs?

20 A. On what, sorry?

21 Q. On MIFs?

22 A. Which rule?

23 Q. For commercial card use?

24 A. Yes.

25 Q. Could I ask you to go in relation now to

1 merchants' perspectives to {RC-H2/1/96}. This is  
2 your first report, paragraph 9.44.

3 You say that:

4 "In practice it is not clear that  
5 surcharging and declining commercial cards has an  
6 appreciable downward pressure on MIFs. You say:  
7 evidence from the claimant survey suggests that  
8 surcharging and declining the schemes' cards,  
9 including commercial cards, is uncommon."

10 Do you see that?

11 A. Yes.

12 Q. You gave some detail about that in  
13 footnote 282 on the same page which is confidential,  
14 so I will not read it out to you, Mr Dryden, but if  
15 you could just read that to yourself, you will see  
16 --

17 A. Yes.

18 Q. -- what you recorded about question 15 of  
19 the survey and the percentage of Claimants who  
20 responded "Yes" to the question as to whether they  
21 imposed surcharges for any type of Visa or  
22 Mastercard?

23 A. Yes.

24 Q. You are also aware, are you not, that the  
25 witness evidence filed by the Claimants in these

1 proceedings shows that many of the Claimants did not  
2 surcharge even when they were permitted to do so?

3 A. Yes, I think that is the point that I am  
4 making at paragraph (b) on this page.

5 Q. On that point, Mr Dryden, if you go to  
6 paragraph 13.36, this is the same report, page 138  
7 {RC-H2/1/138}, paragraph 13.36. Now, here again you  
8 use the expression "mixed" you say the claimants'  
9 factual evidence in relation to the surcharging rule  
10 is similarly mixed.

11 You go on to say that:

12 "... Some Claimants explaining they  
13 did apply surcharges or recommended surcharging  
14 where possible ... others indicated they have never  
15 applied surcharges to Visa and Mastercard cards ..."

16 A. Yes.

17 Q. Others said it would depend what their  
18 competitors did.

19 Now, you refer to three Claimants  
20 which did apply surcharges or recommended:

21 Pendragon, Jet2 and Ageas; do you see that?

22 A. Yes.

23 Q. So this is the evidence -- when you say  
24 the evidence is mixed, this is the evidence that you  
25 say shows a willingness to surcharge where permitted

1 to do so?

2 A. Within the factual witness evidence, yes.

3 Q. So to look at that more closely,  
4 Mr Dryden, could we go, please, to Mr Bailey's  
5 witness statement, he was the head of tax and  
6 treasury at Pendragon, the first of the three  
7 companies that you mention here?

8 A. Yes.

9 Q. That is in {RC-F1/1/15}. Paragraph 44.  
10 Do you see that?

11 A. Yes.

12 Q. There Mr Bailey said Pendragon has at  
13 times, when it has been legal to do so, tried to  
14 impose surcharging on high value transactions?

15 A. Yes.

16 Q. Do you see that then at 44(c) he explains  
17 the difficulty in surcharging.

18 A. Yes, I think he made the same point when  
19 he was giving oral evidence that they allowed  
20 dealerships to surcharge but less than 20% of the  
21 dealer -- but many of the dealerships are reluctant  
22 to take that up and they choose not to surcharge.

23 Q. Do you remember why he said they were  
24 reluctant to surcharge?

25 A. I do not but I can imagine that it is

1 because of the business stealing effect.

2 Q. Because they are afraid of losing the  
3 sale?

4 A. Yes.

5 Q. The next company that you mentioned in  
6 your evidence was Jet2. Could we go, please, to  
7 {RC-F2/3/1}, the witness statement of Mr Buxton, he  
8 was the director of group finance and treasury.  
9 Page 8, please. {RC-F2/3/8}, paragraph 37. You see  
10 halfway down paragraph 37, he says:

11 "If we were permitted to do so again  
12 [because of course it has been impermissible to  
13 surcharge since 2018] then the application of  
14 surcharges would be a commercial decision and  
15 I could not speculate on the outcome."

16 So you see there he is saying even if  
17 permitted to do so, he could not say for sure if he  
18 was going to surcharge or not; do you see that?

19 A. Well, I think he is saying we did it prior  
20 to 2016 which may -- which may be within the  
21 claim period, I cannot quite remember, but we did it  
22 but prior to 2016, so that is a historic statement  
23 of fact. Then he is saying if we were permitted to  
24 do so again, so that is I take that to be  
25 a forward-looking statement as of now, then he does

1 not know if they would or they would not.

2 Q. Indeed but, Mr Dryden, as you know, the  
3 prohibition on surcharging by law came into effect  
4 in 2018?

5 A. Yes.

6 Q. So here Mr Buxton was acknowledging that  
7 although they had previously surcharged on credit  
8 card and Amex, they ceased to do so for credit cards  
9 at the end of 2015 and for Amex the end of 2016. So  
10 it is true, is it not, that even though they were  
11 permitted to surcharge, they ceased to do so?

12 A. I am sorry, I am getting a little lost.  
13 From 2016 until now, could counsel help me and  
14 explain if they were permitted or not permitted?

15 Q. Let us assume, Mr Dryden, that I am right  
16 that surcharging was permitted between 2015 and 2018  
17 and that the ban on surcharging by law came in in  
18 2018, if that is the correct legal position --

19 A. Yes.

20 Q. -- Mr Dryden, it is true, is it not, then  
21 that even though they could have surcharged on  
22 credit card and Amex in 2016 and 2017, they --  
23 Jet2 -- chose not to do so?

24 A. Yes, I am getting slightly lost on the  
25 years but I am happy to take that as given. The two

1 things I am reading most clearly into this is  
2 factually they did it prior to 2016 and forward  
3 looking from today, if it was permitted he does not  
4 know.

5 Q. But if I am right, Mr Dryden, that they  
6 could have surcharged before 2018, this suggests,  
7 does it not, they had a commercial reason for not  
8 surcharging even if they could have done so?

9 A. Yes. So if counsel is right to identify  
10 a period before 2018 when they were allowed to but  
11 they did not, then that is evidence from this  
12 merchant that at least for that period of time they  
13 chose not to surcharge even when they could.

14 Q. Could I show you what Mr Buxton said about  
15 that, transcript, please, Day 4, page 61, line 12  
16 {Day 4/61:12}.

17 I would ask you just to read down  
18 from -- because I am asking him questions about why  
19 he did not surcharge when they could have on  
20 commercial cards; do you see that?

21 A. Yes.

22 Q. Then when you have finished reading down  
23 from line 12 on that page, please let us know,  
24 Mr Dryden, we can go to the next page?

25 A. Yes, that is fine.

1 Q. Next page, please. {Day 4/62:1}

2 A. Yes.

3 Q. So his reason for not surcharging when he  
4 could have was the major competitors were not  
5 surcharging?

6 A. Yes.

7 Q. It was not a Visa or Mastercard rule, was  
8 it?

9 A. Not in this period, it appears not.

10 Q. The third of the three companies that you  
11 mentioned which suggested a willingness to surcharge  
12 was Ageas Insurance Limited and you refer to the  
13 evidence of Ms Coupling?

14 A. Yes.

15 Q. Mrs Coupling, as she asked to be called,  
16 and I will just show you what she said about  
17 surcharging. Again in the transcript {Day 5/65:11}.

18 So I put to her that she had not  
19 suggested anywhere in her statement that any rule  
20 imposed by Visa or Mastercard before 2018 had  
21 prevented Ageas or its partners from surcharging, do  
22 you see that?

23 A. Yes.

24 Q. She said no, she did not -- she accepted  
25 she had not suggested that any rule had prevented



1           them from surcharging when they were able to do so.

2           A.    I think that is right but taking it from  
3           the top, at line 3 she is saying that they were  
4           surcharging and stopped in January 2018 in  
5           accordance with the law.  So they were surcharging  
6           and then they stopped.  I take that to mean they  
7           were surcharging and then they stopped when the law  
8           means they are not allowed to surcharge.

9                        Then you have just taken me to  
10           something that says you do not suggest that a rule  
11           before 2018, which is when they were surcharging,  
12           prevented them from surcharging and she is saying:  
13           no, which I think makes sense.  So that would seem  
14           to be if I am not getting muddled up that seems to  
15           be an evidence point for the fact that this merchant  
16           did surcharge when both the law and the scheme rules  
17           allowed them to.

18           Q.    But Mr Dryden perhaps I will show you her  
19           statement, but before I do, because you relied on  
20           her witness statement, do you recall that in the  
21           Ageas evidence some partners surcharged when they  
22           were able to do so but Ageas itself did not?

23           A.    I do not remember the distinction between  
24           Ageas and its partners.

25           Q.    I will show you the evidence.  It is

1 {RC-F2/7/10}. This is a short point, Mr Dryden,  
2 that the surcharging even when they were permitted  
3 to do so was not complete. Paragraph 70, do you see  
4 that?

5 A. Yes.

6 Q. Some of these partners surcharged and some  
7 did not.

8 A. So this is evidence for some surcharging.

9 Q. The previous paragraph, 69, last sentence:

10 "Prior to 2018 [that is when the ban  
11 came in] Ageas did not surcharge on its own brands  
12 and Age UK did not either."

13 Do you see that?

14 A. Yes.

15 Q. Even of the three companies, of the third  
16 that you say indicated a willingness to surcharge,  
17 for this one at least, the surcharging was  
18 incomplete as between the companies in the relevant  
19 group?

20 A. Yes, which is entirely consistent,  
21 I think, with the overall conclusion that I am  
22 reaching.

23 Q. About the mixed nature of the evidence and  
24 the fact that it does not show that in general  
25 Claimants were willing to surcharge?

1           A.    I think the evidence is that when  
2           surcharging is allowed, both as a matter of law and  
3           scheme rules, we see a little bit of surcharging but  
4           not necessarily very much.

5           Q.    Mr Dryden, now looking at surcharging and  
6           transactions from other jurisdictions.

7                        Could I show you the PSR internal  
8           report {RC-J5/51/49} about cross-border EEA MIFs,  
9           I would ask you to look at paragraph 4.101.  So one  
10          acquirer explains:

11                        "In principle merchants can recognise  
12          and surcharge cards issued ... abroad.  This can  
13          create undesirable frictions in the consumer  
14          experience and can lead to abandonment of the  
15          transaction."

16                        Next page, please:  {RC-J5/51/50}

17                        "Others were not aware ... overall no  
18          acquirer we spoke to said it was easy or common to  
19          surcharge based on the location of the issuer."

20                        Do you see that?

21          A.    I do.

22          Q.    Then at paragraph 4.113, page 51,  
23          {RC-J5/51/51} there is a reference to how it might  
24          be done but I would ask you to look at the very last  
25          sentence on that page, the one beginning "but

1 surcharging for UK EEA transactions", do you see  
2 that?

3 A. Yes.

4 Q. "...is likely to create consumer journey  
5 frictions, which may discourage merchants from [next  
6 page] introducing it."

7 There is a reference about  
8 competitive disadvantage?

9 A. Yes. All of this seems to be entirely  
10 consistent with where I come out on surcharging.  
11 The points that are made here are that there is  
12 a good reason for many merchants not to surcharge  
13 because they will suffer a business stealing  
14 disadvantage. The statements are that it is not  
15 common, and I agree, that it is not typical and  
16 I agree. So in other words even where surcharging  
17 is permitted by law and by scheme rules, we do not  
18 see a great deal of it but I think the fair position  
19 is that there might be a little bit of surcharging  
20 in that world.

21 Q. Moving on then, Mr Dryden, to the question  
22 of by object infringement and the rationale for the  
23 no surcharging rule. Do you agree, Mr Dryden, that  
24 the surcharging of Visa branded cards by merchants  
25 is at least potentially harmful to cardholders?

1           A.    It is potentially harmful to cardholders.

2           Q.    So if a cardholder is in a position of  
3 vulnerability, such as purchasing essential goods  
4 where there is little merchant choice, they might be  
5 particularly vulnerable to the negative effects of  
6 surcharging?

7           A.    They may be.

8           Q.    Or a tourist away from home with limited  
9 or no access to cash or alternative payment methods?

10          A.    Yes, that is possible.

11          Q.    For a tourist, the hold-up problem is more  
12 acute because they are more likely to lack  
13 alternative means of payment?

14          A.    That is possible.  But I think that is one  
15 side of the ledger.  It is worth I think going back  
16 right to the, you know, concurrent session and what  
17 I have said a number of times which is there are two  
18 fundamental conditions for a competition problem  
19 associated with interchange fees, one is the lack of  
20 surcharge, one is the lack of surcharging and the  
21 other is incomplete multi-homing by cardholders and  
22 in the academic literature we see the two things  
23 time again as the fundamental conditions.  Once you  
24 have any degree of single homing and a lack of  
25 surcharging then you have the conditions for the

1 merchant via externality that create this  
2 competition problem that we have leading to  
3 excessively high MIFs.

4 So I agree that in the absence of  
5 a rule that prevents it, merchants might not  
6 surcharge anyway which means that the rule does not  
7 necessarily have a big effect in bringing that  
8 condition, bringing that condition about, although  
9 obviously the rule will squash out that relatively  
10 small amount of surcharging that might be happening.

11 Now, do I agree that a no surcharging  
12 rule in principle could have some benefits for the  
13 vulnerable and etc? Yes, but it also comes at  
14 a cost to consumers which is by squashing out the  
15 price signal, it can remove any possibility that the  
16 dynamic of competition between card schemes is to  
17 produce downward pricing pressure, downward pressure  
18 on MIFs which would benefit customers or merchants.

19 So what is being -- you know, while  
20 I do not deny that there are possible benefits,  
21 there is also the core harm in this case which is  
22 that the lack of the pricing though is one of the  
23 factors encouraging the higher MIFs.

24 Q. These benefits, these possible benefits  
25 which a no surcharging rule could secure, those are

1 partly why the United Kingdom and the EU surcharging  
2 for cards covered by the IFR; is that not right?

3 A. I am not very familiar with the reasons  
4 but I think that reasons such as these lay behind  
5 that ban.

6 Q. Just to make you more familiar, Mr Dryden,  
7 could I ask you to look at Dr Niels' evidence in  
8 H3/2, this is his first report. {RC-H3/2/252}

9 A. Yes.

10 Q. You see paragraph 7.100 at the top of 252?

11 A. Yes.

12 Q. He addresses this is useful because he  
13 also pulls in some of the factual evidence upon  
14 which the schemes rely in these proceedings?

15 A. Yes.

16 Q. He mentioned justifications?

17 A. Yes.

18 Q. You see the first quote from Mr Korn's  
19 evidence and then at 7.101 --

20 A. Yes.

21 Q. -- in fact it may be quicker, since we are  
22 under some time pressure, for you to read 7.101 to  
23 7.104 on the following page.

24 A. Thank you, we can turn the page. (Pause)

25 Yes, thank you.

1           Q.    You are a quick reader, Mr Dryden.  In  
2   view of this and I think in fairness to you, this is  
3   the point you have just been making to the Tribunal:  
4   it is not clear, is it, that the no surcharging rule  
5   is so inherently harmful to competition that actual  
6   harm can just be presumed?

7           A.    No, but I think I am not presuming actual  
8   harm, I am doing the -- we would be at the 101 or we  
9   are at the 101(1) stage of the analysis and the  
10   question is whether there is a restriction of  
11   competition.  If there is a restriction of  
12   competition it may well be justified at the 101(3)  
13   stage by efficiencies and these pages are putting  
14   forward some things that are putative efficiencies.  
15   But a no surcharge rule is even if it does not have  
16   many effects, even if it does not have very big  
17   effects because the merchants would be choosing not  
18   to surcharge anyway because of business stealing,  
19   a no surcharge rule is actually in the context of  
20   this case quite a fundamental rule because it is the  
21   schemes having a rule that prevents any kind of  
22   price signal functioning on the acquiring side of  
23   the market.  It is the absence of that price signal  
24   that is together with a degree of single homing at  
25   the root of the competition problem.  So it is quite



1 a big thing from an economics perspective to say  
2 I have got a rule that is -- that is removing  
3 a price signal, that if it existed might force me to  
4 compete on that price signal.

5 So I think there is a reason to think  
6 that the no surcharging rule is a -- if it has  
7 appreciable effects or if we are in by object,  
8 a reason to think that it causes a restriction of  
9 competition, and in saying that, it does not deny  
10 the later -- it does not deny that at the 101(3)  
11 stage, one would not be looking hard at these  
12 efficiencies.

13 Q. Mr Dryden, just to be clear about what you  
14 understand to be the test for by object  
15 infringement, are you saying that even if all the  
16 evidence showed you that in fact merchants would  
17 never surcharge at all in the absence of the rule,  
18 it could still be a restriction of competition by  
19 object?

20 A. That is matter for the Tribunal, I think,  
21 not me, because the analogy would be, might be,  
22 a cartel, might be a cartel. So if I had a cartel  
23 and I knew with 100% certainty the cartel had not  
24 affected the price, would that be by object or not?  
25 I do not know.

1           Q.    Let us assume, Mr Dryden, and again, I am  
2           not asking you to offer a legal view, so just assume  
3           the legal test is -- that the test is that something  
4           is so likely to have negative effects that it would  
5           be redundant, it would be pointless to conduct an  
6           effects exercise.  If that were the test, can you  
7           see why it may be difficult to say the no  
8           surcharging rule is a by object infringement?

9           A.    Yes, of course I can clearly see that.  If  
10          the totality of the by object test is that I can be  
11          sure there will be effects, and if the second  
12          assumption is that let us assume that there are  
13          definitely no effects then it is not an infringement  
14          by object.

15          Q.    It is true, is it not, Mr Dryden, that the  
16          European Commission has considered Visa's  
17          prohibition on surcharging multiple times and it has  
18          never concluded that the no surcharging rule  
19          restricted competition by object, has it?

20          A.    I do not think it has.

21          Q.    Nor has the Commission ever found that  
22          Visa's no surcharging rule constituted  
23          an independent restriction of competition by effect?

24          A.    I cannot independently remember because  
25          I get slightly -- there are so many decisions, so

1 many decisions, but I am prepared to -- I am sure  
2 that is right.

3 Q. Thank you, Mr Dryden. I will move on, if  
4 I may, to the co-badging rule which is the last part  
5 of my cross-examination on the rules, and I will  
6 begin, if I may, with the development of the  
7 co-badging rule.

8 Do you know, Mr Dryden, that  
9 until June 2016, Visa's co-badging rule prohibited  
10 co-badging with international payment card systems  
11 which were deemed by Visa to be competitive?

12 A. Yes, I think, I think I am aware of that.

13 Q. Since June 2016, so since the IFR, Visa's  
14 rules have permitted issuers in the United Kingdom  
15 and Ireland to co-badge with international payment  
16 schemes regardless of whether they are deemed to be  
17 competitors of Visa?

18 A. Yes.

19 Q. So for the purpose of examining whether  
20 the co-badging rule restricted competition by  
21 effect, it is useful, is it not, to look at what  
22 happened after June 2016, when Visa permitted  
23 issuers to issue cards with two or more  
24 international payment card brands?

25 A. Yes, I think that should be informative.

1 Q. Just to be clear, that is a seven-year  
2 period since the IFR came into force?

3 A. Yes.

4 Q. You are aware, are you not, that in that  
5 period, Visa has never received or rejected  
6 a request from an issuer to approve a co-badging  
7 arrangement with an international payment scheme?

8 A. I think that that has been put forward,  
9 yes.

10 Q. You have not identified any evidence of  
11 any such international co-badging scheme arising?

12 A. No.

13 Q. But you nevertheless conclude, do you not,  
14 that it is open to the Tribunal to find  
15 a restriction of competition by effect? Just to  
16 show you --

17 A. Yes, of course.

18 Q. -- it is in {RC-H2/1/141}. It is your  
19 first report, Mr Dryden.

20 A. Yes.

21 Q. Paragraph 13.51. It is at least open to  
22 the Tribunal to find a restriction of competition by  
23 effect?

24 A. Yes, I think, if I may, it is  
25 worthwhile -- it is worthwhile just to read 13.49

1 and 13.50.

2 Q. Of course.

3 A. So 139 I am saying:

4 "... there are clear theories of harm  
5 for the [non-discretion discrimination, the no  
6 surcharging rule and the co-badging rule] to result  
7 in higher MSC payments and thus to be  
8 anti-competitive, [but] there is limited evidence  
9 available on actual effects or appreciability ..."  
10 for any of those rules.

11 Then I say there may be a bit of  
12 a circularity issue which is the lack of effects may  
13 be a bit due to the presence of some of the rules.  
14 Then I say:

15 "However ... the mere existence of  
16 a rule may suggest that the rule has some effect  
17 ..."

18 In other words, why have the rule if  
19 it literally has no effect. Then I say that is not  
20 for me, that any inference that can be drawn from  
21 the existence of a rule is a matter for others.

22 Then I said:

23 "There is at least evidence that some  
24 surcharging takes place when permitted."

25 We saw that.

1                   "Even if the effect of each rule was  
2 non-appreciable in isolation," there may be  
3 a cumulative effects point.

4                   Then I say:

5                   "Given the above, [it seems to me  
6 that] it is ... open to the Tribunal to find a  
7 restriction of competition by effect ..."

8                   Then I say it depends on the legal  
9 thresholds, and then I say in any case I consider  
10 some of these rules might be considered  
11 a restriction of competition by object.

12                  Q.    On the question of effects, Mr Dryden, as  
13 you quite properly say it does depend on the  
14 evidence. Let us look at how you analyse possible  
15 effects of the co-badging rule in this first report.

16                   If you go back, please, to page 136  
17 {RC-H2/1/136} and we will start with the theory of  
18 harm and look at the evidence. You have the theory  
19 at 13.23.

20                  A.    Yes.

21                  Q.    About halfway down you say:

22                   "I consider that co-badging may be  
23 a form of cardholders' multi-homing and therefore -  
24 to the extent that [the co-badging rule] limited  
25 co-badging - it may also have limited such

1 multi-homing ..."

2 A. Yes.

3 Q. Merchants' ability to benefit from it.

4 A. Let me try to explain that a bit more  
5 clearly.

6 As I referred you to a few minutes  
7 ago, the theory of harm in this case concerning the  
8 MIFs depends on these two fundamental conditions,  
9 lack of surcharging and lack of multi-homing, and  
10 what is quite interesting is the no surcharging rule  
11 is really buttressing the lack of surcharging and  
12 the co-branding rule is buttressing the lack of  
13 multi-homing. Because if one had a -- if  
14 cardholders prevalently had cards that were carrying  
15 two schemes, then the merchant could turn down the  
16 higher MSC scheme and not lose the trade because the  
17 consumers -- the cardholder's card could put the  
18 transaction through on the other one.

19 So these two rules, no surcharging  
20 and co-branding, precisely pair off to the two  
21 fundamental conditions for there not to be  
22 competitive pressure on the MIFs in the no  
23 surcharging and the lack of multi-homing.

24 So that is why I am saying here there  
25 is a theory of harm that ties into the -- that is

1       why I am saying here there is a theory of harm for  
2       the co-badging rule.

3           Q.     Indeed, Mr Dryden, in theory.  But we  
4       still need to look and see the purposes of effects  
5       whether in fact the co-badging rule did limit  
6       cardholder multi-homing.

7           A.     Yes.

8           Q.     So we go back to your report, page 139,  
9       paragraph 13.40, you {RC-H2/1/139} say:

10                    "In relation to [the co-badging rule  
11       which was] not directly addressed by the Claimants),  
12       the defendants' factual witness evidence suggests it  
13       did not have any appreciable effect."

14                    But then at 13.44, skipping down  
15       a page, you say {RC-H2/1/140}:

16                    "Overall, the evidence on [the  
17       co-badging rule] only comes from the defendants and  
18       does not seem conclusive, in that it does not  
19       explain important issues, such as to what extent  
20       [the co-badging rule] limited co-branding with  
21       international schemes, and why the defendants had to  
22       expressly agree on the issuing of a co-badged card  
23       ..."

24           A.     Yes.

25           Q.     Now, as you say, the Claimants have not



1 adduced any evidence on the appreciable effects of  
2 this rule, have they?

3 A. They have not. I am not sure they are  
4 particularly well placed to, but they have not.

5 Q. If you go to page -- you have read from  
6 this a moment ago, but just go back to it --  
7 page 10, paragraph 13.49, and this is the point you  
8 made a moment ago to the Tribunal that the very  
9 existence of the rule may have limited the  
10 claimants' ability to collect relevant evidence that  
11 the rule existed. That may show, or an inference  
12 that it produced effects?

13 A. Yes.

14 Q. Halfway down 13.49, you say {RC-H2/1/141}:

15 "That is partly intrinsic to the  
16 presence of the rules ... [the co-badging rule] may  
17 have prevented the emergence of domestic schemes so  
18 any effect compared to them cannot be observed."

19 But you are aware, are you not, that  
20 Visa has permitted, and extensively permitted, the  
21 issuance of payment cards that are co-badged with  
22 domestic payment cards throughout the claim period?

23 A. Yes, I do not know the extent of that.

24 Q. I will come to the extent in a moment.

25 But do you accept that the reason why domestic

1 schemes co-badge with Visa is because they often  
2 lack the wherewithal to offer things like  
3 international payment or more advanced technology  
4 themselves?

5 A. Yes, that makes -- from the domestic  
6 scheme, that makes it attractive to co-badge with  
7 Visa or Mastercard. The other way round, it makes  
8 it potentially more attractive for Visa and  
9 Mastercard to co-badge with them because they are  
10 less of a competitive threat.

11 Q. Before I take you to all the detail of the  
12 domestic payment schemes and co-badging, and just to  
13 be clear, Mr Dryden, do you accept that co-badged  
14 schemes between Visa and domestic payment schemes  
15 are very widespread throughout Europe?

16 A. I do not know, but I --

17 Q. I think I will have to show to you.

18 A. I think I am prepared to accept it. I am  
19 not sure it affects what I say here.

20 Q. I will show it to you anyway, Mr Dryden,  
21 so the Tribunal can see it. It is {RC-J5/37.1/130}.  
22 This is the Girocard brand in Germany.

23 A. Yes.

24 Q. You can see in the middle piechart 75% is  
25 the share of Girocard, I think, by way of card

1 payments?

2 A. Yes.

3 Q. The fourth bullet tells you that the  
4 Girocard share of the market is growing. Do you see  
5 that?

6 A. Yes.

7 Q. Now, look at France {RC-J5/37.1/121}.  
8 This is Cartes Bancaires, the French domestic  
9 scheme. Again, co-badged with an international  
10 scheme, and you see the percentage share of card  
11 payments that it has in the centre middle circle,  
12 89%?

13 A. Yes.

14 Q. Then Italy.

15 A. Yes.

16 Q. {J5/37.1/163}.

17 A. Yes.

18 Q. Third bullet, 72% of the number, this is  
19 debit card payments, of the number and 67% of the  
20 volume of debit card payments was made.

21 A. Yes.

22 Q. Through the co-badged domestic scheme.

23 Do you know, Mr Dryden, that the Visa  
24 co-badging rule applied in the same way in Germany  
25 and Italy and France as it applied in the

1 United Kingdom?

2 A. I am prepared to accept that.

3 Q. So the rule does not appear to have  
4 restricted the emergence of domestic co-badged  
5 payment cards in other jurisdictions, has it?

6 A. No, I think that sentence, the second  
7 sentence of 13.49, is a typo on my part.

8 Q. You think you meant to say international  
9 schemes?

10 A. Yes, for it to make any sense, or at least  
11 sense.

12 Q. So shall we correct that and say  
13 "international schemes"?

14 A. Yes. Because then it all makes sense with  
15 what was in the lead-up to it, because in the  
16 lead-up I am recognising that you have co-branding  
17 with domestic schemes, but then I am quoting Mr Korn  
18 in 13.42 as saying the CBR is about international  
19 competitors and not to prevent co-badging with  
20 domestic schemes.

21 So then what I am saying is the  
22 problem we have is to know about given -- given --  
23 our problem is to know about whether the co-badging  
24 rule would have prevented co-badging with  
25 international schemes, and I am saying that is --

1        what I should be saying in 13.49 is that is tricky,  
2        because the rule itself could have prevented the  
3        emergence of the international schemes with which  
4        co-badging could then happen. So in other words, if  
5        co-badging is an entry or expansion method for a new  
6        entrant or expander international scheme, the rule  
7        may have precluded that so you do not actually see  
8        this rival schemes to Visa and Mastercard .

9            Q.    We will record that correction,

10        Mr Dryden --

11            A.    Thank you.

12            Q.    -- in paragraph 13.49.

13                    So coming then to the point you just  
14        made about the distinction between domestic and  
15        international co-badged cards, were you aware there  
16        were substantial technical and operational  
17        difficulties associated with co-badging to  
18        international payment schemes?

19            A.    I am -- well, at least the Visa factual  
20        witnesses put forward that that is the case and  
21        I have cited that in the paragraph we were just  
22        looking at, 13.42.

23            Q.    Are you willing to accept that evidence on  
24        its face as evidence that there are substantial  
25        technical and operational difficulties associated

1 with co-badging to international payment schemes?

2 A. I have no reason to disagree with that.  
3 But I imagine that may have been tested. I -- it is  
4 not for me to -- I do not think it is for me to  
5 comment on that.

6 Q. Are you aware that resolving these  
7 technical difficulties is itself technically  
8 complex?

9 A. That is not -- I mean, I imagine it could  
10 be but it is really for others to give evidence on  
11 whether it is.

12 Q. Could I show you Mr Holt's evidence on  
13 this, which records factual evidence. This is  
14 {RC-H4/4/154}. This is Mr Holt's second report. It  
15 is paragraph 568 from the third sentence, I think,  
16 is ... If you keep reading through 569 and about  
17 halfway down 570, it is all covering the same point  
18 that we have been discussing.

19 A. Yes. Yes.

20 Q. I think you say, Mr Dryden, that you have  
21 no basis for disputing any of this. I am not saying  
22 you accept it, but you have no basis for disputing  
23 it?

24 A. Correct, this is not in my knowledge. The  
25 question would be, for me would be where to put it.

1 Does it belong in, does it belong in the restriction  
2 of competition analysis or does it belong somewhere  
3 else.

4 Q. Indeed, and we will have submissions about  
5 that in due course. But for present purposes,  
6 assuming it is relevant for the by object stage, do  
7 you agree that building the network that Visa has  
8 requires years of investment and innovation?

9 A. Yes.

10 Q. That co-badging with an international  
11 scheme could result in the free riding by a rival  
12 scheme on Visa's technology and services?

13 A. That is -- that is less obvious to me.  
14 I mean, there is a, there is a potential analogy  
15 here, which is if you think of Visa and Mastercard  
16 as being Nike and Adidas, the no co-badging rule is  
17 a little bit like Nike saying to a retailer, who  
18 here is taking the place of the issuer: you are not  
19 allowed to have a shop, so you are not allowed to  
20 have a retail outlet that has Nike and Adidas, so  
21 you are not allowed to co-badge your shop with the  
22 two brands or, for that matter, with an entrant  
23 brand, if we think of some entrant sports brand, you  
24 are not allowed, you are not allowed to do that.

25 So it is a restriction on a different

1 level of the market. It is on the issuing level of  
2 the market downstream of the schemes saying to the  
3 issuer: you just cannot retail my scheme alongside  
4 another scheme.

5 Now, that will have a tendency to  
6 promote single homing for obvious reasons, and  
7 that -- because single homing is so critical to the  
8 restrictive effects of the MIF, that could promote  
9 the restriction of competition. That may well be  
10 justifiable at another stage of the analysis, but it  
11 seems to me that it is too hasty just to say that is  
12 free riding.

13 Q. I only asked you, Mr Dryden, if it could  
14 also result in free riding. I think you accept that  
15 there could be free riding possibilities in the  
16 scenario that I described and that you have just  
17 described also?

18 A. I think that is right. Just as in my  
19 retail example, you in principle could have a free  
20 riding issue to which a restriction could be the  
21 ultimately justifiable.

22 Q. Because if there are free riding  
23 possibilities, that could lead to a decrease in  
24 investment incentives for the scheme who has been  
25 prejudiced by the free riding. Again could,



1 Mr Dryden; only the possibility. That is all I am  
2 canvassing with you.

3 A. Yes, it is a possibility. But on the  
4 other side of the equation you have the fact that  
5 Visa and Mastercard have an extremely high share of  
6 international card transactions, and it is a highly  
7 stable equilibrium because the MIFs are flowing  
8 across from the acquiring side and they essentially  
9 have high, very high and stable market shares that  
10 have been durable, many even for decades, associated  
11 with also very high profits.

12 So there is a free riding problem in  
13 principle that could be analysed. There is also  
14 a market for the closure side of the coin. If  
15 co-badging is by issuers who are downstream it is  
16 not going to be allowed.

17 Q. Mr Dryden, just coming back to reality and  
18 the question of whether, whether as a matter of  
19 fact, the co-badging rule actually makes any  
20 difference, you are aware, are you not, that it is  
21 the issuers, the issuers, who choose whether to  
22 issue co-badged cards?

23 A. Yes.

24 Q. Issuers who have to resolve these  
25 technical difficulties that we have mentioned as

1 possibilities?

2 A. Some of -- to the extent there are those  
3 difficulties, some of it may fall on the issuers to  
4 solve.

5 Q. Of course you accept that issuers are  
6 commercial entities seeking ordinarily to maximise  
7 their profits?

8 A. Yes.

9 Q. All else being equal, given that the MIF  
10 is a source of revenue for the issuers, they would  
11 prefer higher rather than lower MIFs from acquirers?

12 A. Yes.

13 Q. They would have very little incentive, the  
14 issuers, to design cards that seek to overcome the  
15 technical difficulties that we discussed a moment  
16 ago?

17 A. Yes, that factor would limit -- that  
18 factor would limit their incentives.

19 Q. If the goal --

20 A. The issue is it is quite a stable  
21 equilibrium, because if the -- and everything is  
22 a little bit connected with everything else. If  
23 there was a degree more surcharging on the other  
24 side, that begins to create the circumstances in  
25 which it becomes attractive to a cardholder to have

1 a co-badged card, including a scheme that may be  
2 less surcharged. So then you are beginning to  
3 create the incentive there for the issuer to, to  
4 co-badge. But I -- but I would agree with you, in  
5 circumstances where all that is involved is  
6 a sacrifice of MIF income and there is no  
7 compensating benefit from the cardholder, it may not  
8 be very attractive for the issuer to co-badge.

9 Q. But if the issuer's assessment is on  
10 balance it is likely to get less cash through lower  
11 MIF revenue, that is likely to diminish its  
12 incentive to co-badge?

13 A. Certainly, that is an effect.

14 Q. Now, you suggest that issuer incentives  
15 for co-badging with international schemes, so issuer  
16 incentives are the same as for co-badging with  
17 domestic schemes? Shall I show you --

18 A. Yes.

19 Q. It is in your second report, {RC-H2/2/64}.  
20 It is paragraph 12.21.

21 First of all, you are noting a point  
22 that Dr Niels has made. You say you are recording  
23 what he says at 12.21. It is over the page, little  
24 (iii) at the top of page 65 {FC-H2/2/65}, this is  
25 what Dr Niels says:

1                    "[The] issuers would have no  
2 incentives to issue co-badged cards if that limited  
3 their interchange fee revenues ..."

4                    Then you go on to make the following  
5 observations on his arguments, and I think you  
6 address the incentives point at 12.22(b)(iii)?

7                    A.    Yes.

8                    Q.    You say:

9                    "Dr Niels' point about issuers'  
10 incentives not to co-badge cards due to reduced  
11 interchange fee revenues is invalidated by his  
12 example of the Laser and Mastercard co-badged card  
13 ..."

14                    Do you see that?

15                    A.    Yes.

16                    Q.    But Laser was a domestic scheme, was it  
17 not?

18                    A.    Yes, but I think it is a proof point  
19 against -- slightly contrary to what I just may have  
20 said, this seems to suggest that an issuer is  
21 choosing to co-badge Mastercard with a lower MIF  
22 alternative, and I think what was just put to me is  
23 they would never have an incentive to do that.

24                    Q.    So we look at what the incentives are for  
25 co-badging with the domestic schemes to look at the

1 issuer incentives and compare them, and we will  
2 start, if I may, with what Mr Holt says about  
3 incentives, the incentives to co-badge with domestic  
4 schemes, and that is {RC-H4/4/154}, paragraph 569.  
5 So we have, at the first he refers to --

6 A. Yes.

7 Q. -- technical difficulties which arise for  
8 both domestic and international schemes, but then he  
9 describes how that can be resolved, and then you see  
10 why co-badging with domestic schemes can be mutually  
11 beneficial. Do you see that?

12 A. Yes.

13 Q. At the bottom of the 569.

14 That is the point you accepted  
15 earlier about co-badging with the domestic scheme  
16 and gave a domestic issuer global acceptance outside  
17 their home market, and can help an international  
18 scheme get domestic acceptance in that market.

19 A. Yes.

20 Q. Do you see that, Mr Dryden?

21 A. I do.

22 Q. You have no evidence to contradict that,  
23 do you?

24 A. No, but we seem to have jumped  
25 propositions a bit, because a minute ago we were on

1 the question of whether an issuer would ever issue  
2 a card, co-brand a card with a lower MIF to Visa and  
3 Mastercard, and this seems to be an example that  
4 I had overlooked that they would.

5 Q. Sorry, Mr Dryden. When we covered the  
6 question of issuer incentives, one of the points  
7 that we canvassed was whether issuers liked more  
8 money than less money, and I think you accepted it  
9 was likely that at least one of the factors  
10 favouring the issuer's choice was to prefer the more  
11 money option over the less money option?

12 A. Yes, I agree.

13 Q. Now we are looking at other benefits,  
14 mutual benefits which accrue for co-branding with  
15 domestic schemes, and you have seen what Mr Holt  
16 says at 569?

17 A. That is fine, but it just tells us that  
18 the more or less money thing is not determinative;  
19 it is a factor.

20 Q. Indeed.

21 A. Yes.

22 Q. Indeed, and then we contrast large  
23 international schemes such as Visa and Mastercard.  
24 The point that is being made here, is it not,  
25 Mr Dryden, is that the differences between domestic

1 schemes and international schemes create mutually  
2 beneficial effects when they co-badge?

3 If you want to say yes, you had  
4 better say yes for the transcript otherwise it will  
5 be missed.

6 A. I can see, yes.

7 Q. But for international schemes they have  
8 a wide overlap in terms of their functionalities --

9 A. Yes.

10 Q. -- geographic reach, market penetration;  
11 a point you made a moment ago?

12 A. Yes.

13 Q. So they have a wide overlap. Issuers have  
14 the incentive to seek maximum revenue from either of  
15 the schemes. So they would encourage the schemes to  
16 compete, to be the sole badge on the issuer's card?

17 A. Yes. But I think it cuts both ways, so  
18 the fact that the overlap is greater means that the  
19 scheme is more reluctant, may be more reluctant to  
20 allow the co-badging because it is a greater  
21 competitive threat; it may also mean that the issuer  
22 is more swayed by the MIF differential.

23 Q. Thank you, Mr Dryden.

24 On the question of by object  
25 infringement, and we will deal with this briefly

1 because it is ultimately a legal point, but again,  
2 assume Mr Dryden, and this does not involve you  
3 accepting this at all, this is an assumption which  
4 I am asking you to make, that the legal test is that  
5 to be an infringement by object the harmful effects  
6 are so obvious that it is redundant to conduct a by  
7 effects analysis.

8 A. Yes.

9 Q. If that is the test, do you see how the  
10 co-badging rule is obviously a by object  
11 infringement?

12 A. So if it, if that is the test and part of  
13 that is it being obvious that there is an  
14 appreciable effect, or even any effect perhaps, then  
15 I think I agree with counsel, it follows. But it is  
16 also obvious that this is a rule, like the no  
17 surrender charging rule, that is one of two prongs  
18 that are absolutely related to the two conditions  
19 for the MIF competition problem: the reducing  
20 multi-homing and eliminating surcharging.

21 So I think that is the distinction  
22 I would draw; that if you require -- yes, I think --  
23 hopefully that is clear.

24 MR KENNELLY: Thank you, Mr Dryden.

25 I have nothing further for Mr Dryden at



1 all. That is the end of my cross-examination  
2 of him. I think Ms Tolaney has some questions  
3 for him arising out of Mastercard's specific  
4 situation.

5 Cross-examination by MS TOLANEY

6 MS TOLANEY: Good afternoon, Mr Dryden.

7 I just want to ask you a few questions  
8 about Mastercard's Central Acquiring Rule,  
9 which you know was amended in 2015, and just to  
10 put this in context, before 2015 unless there  
11 was a bilateral agreement with the issuer, the  
12 central acquirer was required to pay the MIF  
13 applicable at the point of sale. After the  
14 change to Mastercard's Central Acquiring Rule  
15 in 2015, the central acquirer could pay the  
16 lower of the MIF at the point of sale and the  
17 intra-EEA MIF.

18 A. Yes.

19 Q. Now, as you say in your first report, the  
20 Commission held in the Mastercard II decision, which  
21 was in January 2019, that Mastercard's Central  
22 Acquiring Rule infringed article 101(1) of TFEU in  
23 the period between 27 February 2014 and  
24 8 December 2015?

25 A. Yes.

1 Q. We can see that in the Mastercard II  
2 decision, so I will just refresh your memory --

3 A. So in other words, infringed in the first  
4 of those two situations you gave me?

5 Q. That is right.

6 A. That counsel gave me.

7 Q. That is exactly right.

8 A. Yes.

9 Q. So I think if we go to {RC-J5/30/1} and  
10 just look at recital 88, which is on page  
11 {RC-J5/30/22}.

12 A. Yes.

13 Q. So we can see that the Commission found  
14 expressly that the infringement started on  
15 27 February 2014, which was the date of the 2014  
16 Visa commitments decision?

17 A. Yes.

18 Q. The end date of 8 December 2015 is when  
19 the IFR came into effect?

20 A. Yes.

21 Q. So you say nevertheless that the factual  
22 basis of Mastercard II applies to the period before  
23 27 February 2014?

24 A. I do get a bit lost in these dates.

25 Q. Let me remind you of your report. It is

1 {RC-H2/1/118}.

2 A. Yes.

3 Q. Paragraph 11.69.

4 A. Yes.

5 Q. So you see your first sentence:

6 "I consider the Commission's  
7 findings ... are intended to describe the factual  
8 position that applied before the specific period  
9 covered by the decision."

10 A. Yes.

11 Q. Now, before the period covered by the  
12 decision, 27 February 2014, which was the date, as  
13 we have just established, of the 2014 Visa  
14 commitments decision, Visa was operating its old  
15 (inaudible)?

16 A. Yes.

17 Q. There is a legal issue between the parties  
18 as to whether or not Visa was doing so lawfully.  
19 But that is not an issue for you.

20 A. Understood.

21 Q. Let us just assume Visa was operating its  
22 rule lawfully. You accept that it is a relevant  
23 factual distinction between the period before  
24 27 February 2014 and the period after that date?

25 A. So in other words, it is relevant for

1 Mastercard what Visa's rule is?

2 Q. Correct.

3 A. Yes.

4 Q. In the period after 8 December 2015 --

5 A. Well, I am sorry. Yes, from an economic  
6 point of view, whether one has to be assuming parity  
7 between the schemes for the purposes of conducting  
8 analysis a la MIFs, I -- I do not know. But it is  
9 clearly a fact -- it would seem to me to be  
10 a factual difference.

11 Q. In the period after 8 December 2015 the  
12 IFR came into effect, and again, there is a factual  
13 difference with that as well?

14 A. That is a factual difference.

15 Q. Can I just ask you a few questions about  
16 Mastercard's non-discrimination rule, please. Can  
17 I just remind you how the factual witnesses describe  
18 the rule. This is at {RC-F3/1/26}. It is  
19 paragraph 66 and it is the statement of Mr Willaert.

20 (Pause)

21 If you could also read paragraph 67  
22 as well. Thank you. (Pause)

23 A. Yes.

24 Q. So there was an issue as to the operation  
25 of the NDR between the parties and whether it

1 related to cards co-badged with domestic payment  
2 card schemes or had a broader application.

3 Now, I think you agree that the  
4 question of whether the NDR applied to domestic  
5 co-badged cards or had the broader application is  
6 a factual matter?

7 A. I agree.

8 Q. Now, could you look at your report,  
9 please, {RC-H2/1/144}. Thank you, and it is  
10 paragraph 14.22.

11 A. Yes.

12 Q. So you say there the NDR is a stronger  
13 version of the surcharging rule?

14 A. Yes.

15 Q. Because it prohibits merchants who accept  
16 Mastercard from discouraging the use of those cards?

17 A. Yes.

18 Q. Now, you then go on to say, as we see,  
19 that the rule is more general than the SR?

20 A. Yes.

21 Q. "... as surcharging is only one possible  
22 avenue for merchants to discourage the use of  
23 Mastercard cards, and the NDR prohibits merchants to  
24 also use other strategies ..."

25 A. Yes.

1           Q.    That is assuming, is it not, that the NDR  
2           has general application to all Mastercard cards and  
3           not just co-branded cards?

4           A.    Because in the UK and Ireland, could I be  
5           reminded, there are no co-branded cards?

6           Q.    That is right.

7           A.    Yes.

8           Q.    The UK, there was no domestic scheme in  
9           the UK whose cards could be co-badged with  
10          Mastercard, and in Ireland, cards issued under the  
11          Irish Laser domestic debit card scheme were  
12          co-badged with Maestro, but transactions on those  
13          cards were automatically processed through the Laser  
14          scheme where there was scope to do so. Do you  
15          accept that?

16          A.    I am sorry, could I see the transcript?  
17          I have forgotten the question. Could we scroll up,  
18          please? The question is ...

19          Q.    You asked me whether the NDR had no  
20          relevance in the UK essentially because there was no  
21          domestic scheme in the UK whose cards could be  
22          co-branded with Mastercard, and I said yes but I am  
23          asking you that you accept that is the case.

24          A.    I accept there is no co-badging in the UK.

25          Q.    Right. In Ireland cards were issued under

1 the Irish Laser domestic debit card scheme and  
2 co-badged with Maestro, but transactions on those  
3 cards were automatically processed through the Laser  
4 scheme where there was scope to do so?

5 A. I understand.

6 Q. Laser started to collapse from around  
7 2007, but when it was around operated with lower  
8 interchange fees than Maestro.

9 A. I understand.

10 Q. So given all co-badged cards in Ireland  
11 were automatically processed through the lower cost  
12 Laser scheme where there was scope to do so, the NDR  
13 had no impact in Ireland, did it?

14 A. I see. I'm sorry, it took me a while. So  
15 the proposition is if the transaction has been  
16 automatically been routed through the lower cost  
17 scheme, i.e. to the merchant's benefit, depriving  
18 the merchant of the chance to steer, is not  
19 detrimental to the merchant.

20 Q. Correct.

21 A. If that is, if that set of premises is all  
22 correct, then I agree. Where the non-discrimination  
23 rule becomes harmful is where it is preventing -- is  
24 in circumstances where it is preventing the merchant  
25 from steering the transaction to a lower cost

1 payment card.

2 Q. That is right. I think you read into the  
3 NDR a rule which prevents steering in general;  
4 correct?

5 A. I may do. I mean, if the NDR is limited  
6 to sort of intra co-branded cards, then its effects  
7 only go that far. If the NDR is not only about the  
8 co-branded card but any other card that may be  
9 presented at the merchant, then the -- the harm  
10 would extend to those other cards and it depends on  
11 what the rule is.

12 MS TOLANEY: Thank you. I do not have any  
13 further questions.

14 THE PRESIDENT: Thank you very much,  
15 Ms Tolaney.

16 Re-examination by MR BEAL

17 MR BEAL: Mr Dryden, I shall not, I hope,  
18 unduly extend your time in the box, but I do  
19 have a handful of points by way of  
20 re-examination.

21 Please could we bring up transcript day  
22 12, page 11, lines 1-2 {Day12/11:1-2}. Could  
23 you look at the top of the page there.

24 A. Yes.

25 Q. You say -- can we scroll up so I can get



1 the context, I am sorry, on the previous page, the  
2 bottom of page 10 {Day12/10:20}:

3 "Then you have the question of  
4 whether competition among schemes exerts a downward  
5 discipline ... I think the answer to that is no; in  
6 fact, competition amongst schemes can exert an  
7 upward pressure ..."

8 Can we scroll to the next:

9 "... if they are not constrained by  
10 merchants and they are not constrained by other  
11 schemes, the answer is yes. So there is a version  
12 where -- and then finally appreciability.

13 "So there is a version where if you  
14 satisfy that set of essential facts you have  
15 a restriction in 101(1), because essentially some  
16 prices are being set into the market by big players  
17 on that market ... and not being constrained then  
18 you go over 101(3) to find out if there is  
19 a justification ..."

20 Do you have any comment to make on  
21 that section?

22 A. Well, I could perhaps be clearer.

23 Q. I had thought, for some reason, at that  
24 stage, it may have been corrected subsequently,  
25 I thought that at that stage you said that the

1 perspective was 101(1) rather than 101(3)?

2 A. Yes. Let me, I think, hopefully be  
3 slightly clearer.

4 So the essential facts according to  
5 the Mastercard decision for a restriction of  
6 competition, i.e. at the 101(1) stage, is that  
7 the -- there obviously has to be an agreement and  
8 then you come to restriction of competition. The  
9 MIFs have to be a floor on the MSCs. The MIFs have  
10 to be passed through -- higher MIFs have to be  
11 passed through into higher MSCs. Thirdly, it has to  
12 be the case that merchants and acquirers are not in  
13 a position to resist high MSCs. Fourthly, it has to  
14 be the case that inter-scheme competition does not  
15 place a downward pressure on MIFs and may even apply  
16 an upward pressure on MIFs, and fifthly, it has to  
17 be the case, taking that and anything else into  
18 account, that overall the schemes have market power  
19 in the setting of the MIFs which are a cost into the  
20 acquiring market. Then finally, the schemes in  
21 question have to be appreciable on that market.

22 Then you have objective necessity.  
23 That is my understanding of the essential facts for  
24 a 101(1) restriction. Anything that is then claimed  
25 to be a benefit arising from the issuing side, or

1 anything else for that matter, is part of the 101(3)  
2 assessment.

3 Q. Do you remember you were asked quite  
4 a large number of questions by my learned friend  
5 Mr Kennelly about whether or not at the HACR, in  
6 a counterfactual with a UIFM, there would be scope  
7 for negotiation of a better deal which would  
8 potentially reduce the MIF below the rate set by an  
9 issuer?

10 A. I remember.

11 Q. There was an issue as to -- you were taken  
12 to certain bits of evidence and it was suggested to  
13 you that that was the only evidence out there, and  
14 Mr Kennelly rather threw down a gauntlet and said  
15 I could come back to this if necessary in  
16 re-examination, which he may be able to predict  
17 where I am going. Can we look, please, in the  
18 transcript, {Day6/17:23-24}.

19 A. Yes, so that is the question.

20 Q. Then the answer is page 17, line 25  
21 through to page 18, line 5.

22 A. Thank you. (Pause)

23 Q. Do you recall that evidence being given?

24 A. I do not.

25 Q. Could we move, please, to transcript

1 {Day6/136:18-20}. This is part, I think, of  
2 a closed session so I shall not read it out. But if  
3 you could look, please, at the way the question is  
4 put at lines 18-20. Then the answer comes at  
5 page 137, lines 6-7 {D6/137:6-7}.

6 Next piece of evidence, please,  
7 transcript page 179, lines 19-23, {Day6/179:19-23}.  
8 This is open evidence from Mr Peterson on Day 6 and  
9 the answer comes --

10 A. Sorry, who were we just looking at? Who  
11 was --

12 Q. The person we were just looking at was  
13 Mr Nicol.

14 A. Nicol.

15 Q. Yes, but I am not going to detail his  
16 evidence because it was all given in closed.

17 Then Day 6, Mr Peterson, page 179,  
18 lines 19 to 23, and the answer is then at line 24  
19 through to page 180, line 1 {Day 6.180:1}.

20 A. We can turn the page, thank you.

21 Q. Then in terms of Mastercard evidence we  
22 have Mr Willaert, {Day9/68:23}, please. The answer  
23 then is given at page 69, line 2 {Day9/69:2}. So if  
24 there is any way to straddle page 68, line 23 and  
25 then the answer at the top of page 69, that would be

1 wonderful.

2 A. Sorry, can we just go back?

3 Q. I am hoping we can get both on the same  
4 page.

5 A. It is okay. Page 68, line 23; is that  
6 right?

7 Q. Page 68, line 23 through to the top of  
8 page 69.

9 A. We can turn the page, thank you.

10 Q. Then, finally, there is a selection of  
11 other evidence, but I am proposing to go through  
12 just some edited highlights.

13 Finally, please, Ms Devine  
14 {Day9/226/18-20}, and the answer then begins at  
15 page 227, top of the page {Day9/227:1}.

16 A. Thank you. We can go to 227.

17 Q. Down through to --

18 A. Yes.

19 Q. -- line 16 or so. So, I mean, that is  
20 a quick canter through some of the evidence that has  
21 been given. Do you have any observations to make on  
22 that?

23 A. Some of the earlier ones I did not find  
24 too clear. The last two, so this one, which is  
25 I think Devine?

1 Q. Ms Devine.

2 A. Peterson, which I think was the  
3 penultimate one.

4 Q. Mr Willaert.

5 A. Mr Willaert, I am sorry. So I think the  
6 last two seem to be, to be pointing to the real  
7 possibility that a smaller issuer might accept, or  
8 be forced to accept lower IFs than the cap in this  
9 UIFM without the Honour All Issuer Rule scenario.  
10 The earlier ones it was not so clear to me, one way  
11 or the other.

12 Q. You were asked some questions about  
13 American Express and its position in the market. Do  
14 you know whether American Express acquires Visa and  
15 Mastercard transactions?

16 A. Not as -- as I am aware, it does not.

17 Q. Do you know who does acquire American  
18 Express transactions?

19 A. I think -- I am not sure the extent to  
20 which American Express does do itself. There are  
21 also these entities that I think are called  
22 facilitators that have an agency-type role, if  
23 I understand it correctly, in acquiring Amex  
24 transactions.

25 Q. It was put to you by my learned friend

1 Ms Tolaney that an example of Maestro losing  
2 significant market share in the 2000s was an example  
3 of the detriment of not having high interchange fees  
4 available as a commercial proposition, and she took  
5 you to a judgment of Mr Justice Popplewell, as he  
6 was.

7 A. Yes, yes.

8 Q. Could I ask you, please, to look at  
9 a decision of this Tribunal. It is  
10 {RC-J5/24.01/165}. I hope there we have  
11 subparagraph 4 of paragraph 258. You see there that  
12 it is dealing with Maestro?

13 A. Yes.

14 Q. It says:

15 "Cross-examination also established  
16 that Maestro ... suffered a number of shortcomings  
17 compared with Visa Debit. Mr Douglas, Mr Perez and  
18 Mr Willaert all accepted that Maestro had a limited  
19 international acceptance, particularly in the USA  
20 ... despite these witnesses' explanations that  
21 international spending represented a relatively  
22 small share of spending by cardholders, and the  
23 suggestion that Maestro found acceptance 'where it  
24 mattered' ... we nevertheless consider this was  
25 a major contributory factor which led to the

1 decision of HSBC and RBS to reject Maestro ..."

2 So is that attributing the demise or  
3 the poor performance of Maestro to the absence of  
4 high levels of interchange fee?

5 A. No, this is saying there is at least  
6 another factor at play which is the degree of  
7 acceptance and, skipping ahead to subparagraph 5,  
8 the suitability for online transactions.

9 Q. Finally, my learned friend Mr Kennelly put  
10 to you that there had not been any legal decisions  
11 concerning the no surcharging rule.

12 Please could I invite to you look at  
13 {RC-5/14.8/6} and recital 21. This is by no means  
14 the only treatment of this particular issue, but  
15 I just wanted to see how the European Commission  
16 deals with the concept of no surcharging. Could you  
17 scan, please, recital 21. You will come to  
18 a section, I think, where it says "the no  
19 discrimination rule" and you should there see a  
20 reference to footnote 7. Do you see that?

21 A. I do.

22 Q. Would you please be kind enough to read  
23 footnote 7?

24 A. Yes, can we scroll?

25 Q. There is a definition there of the no



1 discrimination rule. Could you please read that and  
2 tell me what you derive from that description of the  
3 no discrimination rule?

4 A. I am really just going on the second  
5 sentence of the footnote, which seems to suggest to  
6 me that the no discrimination rule here amounts to  
7 a no surcharging rule. As we saw a few moments ago  
8 in my report, I say that the NDR encompasses a no  
9 surcharging rule because surcharging is a form of  
10 discrimination.

11 So, first of all, here they are  
12 saying the no discrimination rule really amounts to  
13 a no surcharging rule, and it does not appear to be  
14 limited to situations of co-branding; it seems to be  
15 more general.

16 Q. When we look back up to recital 21 having  
17 obtained that definition, can you see what the  
18 European Commission has to say about the effect in  
19 the acquiring market of that rule?

20 A. Yes, it is saying that the rule -- I mean,  
21 consistent with all of my analysis, it is saying  
22 that the rule is having a reinforcing effect of the  
23 restriction of competition that arises from the  
24 MIFs. In other words, there is always two ways to  
25 look at the rules. One is you can look at the rule

1 as factual context for the assessment of the MIFs,  
2 and here it is saying it is essentially -- well,  
3 sorry, let me just say this two ways. You can  
4 either just take the rule as factual context of the  
5 assessment of the MIFs when it focuses on the MIFs.  
6 You could also look at the rule as the focal point  
7 and look at whether the rule itself is restricting  
8 competition.

9 Here, I think it is the former.

10 I think it is focused on the MIFs and it is saying  
11 that the rule is having a reinforcing effect on that  
12 restriction of competition.

13 MR BEAL: Thank you very much.

14 THE PRESIDENT: Mr Dryden, thank you very  
15 much. It has been a marathon session and we  
16 are very, very grateful to you for your time  
17 and your evidence. You are released from the  
18 witness box with our thanks. Thank you very  
19 much.

20 A. Thank you.

21 (The witness withdrew)

22 MR KENNELLY: Sir, it is probably the  
23 transcriber break now before we begin with Mr  
24 Frankel --

25 MR BEAL: Dr Frankel.

1                   MR KENNELLY: Dr Frankel, forgive me.  
2 Professor Frankel in fact.

3                   THE PRESIDENT: That makes sense. We will  
4 rise for 10 minutes and we will resume with  
5 Dr Frankel.

6                   Thank you very much.

7 (3.07 pm)

8                   (A short break)

9 (3.18 pm)

10                  THE PRESIDENT: Mr Beal.

11                  MR BEAL: Please may I call Dr Frankel to  
12 the witness box.

13                  THE PRESIDENT: Please, thank you very  
14 much.

15                  DR ALAN FRANKEL by MR BEAL

16                  THE PRESIDENT: Dr Frankel, good  
17 afternoon, I hope you have got some water  
18 there. You probably heard what I said about  
19 the screen, if you need to see other bits of  
20 the context, do let counsel know and they will  
21 make sure it comes up.

22                  A. Sure.

23                  THE PRESIDENT: Otherwise I shall hand you  
24 over to Mr Beal who has some questions.

25                  Examination-in-chief by MR BEAL

1                   MR BEAL: Dr Frankel, Professor Frankel,  
2                   which is your preferred --

3                   A. Dr is fine.

4                   Q. Please could you take out bundle  
5 {RC-H1/1/1}, you have I think all your reports there  
6 in one bundle unmarked. That is the front page of  
7 your first report; is that right?

8                   A. Correct.

9                   Q. Could you turn, please, to page 160.  
10 {RC-H1/1/160} You will see that there is a signature  
11 there. Whose signature is that?

12                  A. Sorry, my paging is different.

13                   PROFESSOR WATERSON: 161.

14                  MR BEAL: Sorry, 161 is your signature but  
15 the declaration begins at page 160. Is that  
16 your signature at 161? {RC-H1/1/160}

17                  A. I have it on 157, but it is my signature.

18                  Q. Can you confirm whether or not the  
19 declaration you have given there is a declaration  
20 that you are happy to abide by for the purposes of  
21 these proceedings?

22                  A. Yes.

23                  Q. Could we next look, please, in  
24 {RC-H1/2/1}, that is the front page of your reply  
25 report; is that right?

1           A.    That is correct.

2           Q.    I am hoping that the numbering will not be  
3 off here, could we go to page 123? {RC-H1/2/123}

4           A.    Yes.

5           Q.    There is a signed declaration statement of  
6 truth there.  Again are you happy to abide by that  
7 declaration that you have given to the Tribunal?

8           A.    Yes, I am.

9           Q.    You prepared a third report.

10                         Sir, this third report was submitted  
11 on Friday and we do seek permission to rely upon it  
12 as I indicated briefly on Friday, on  
13 29 February 2024, a number of documents were  
14 included in the RC-R bundle which we anticipated  
15 would be put to Dr Frankel by way of  
16 cross-examination.  As a result of inviting  
17 Dr Frankel to look at those documents, he decided  
18 that he wanted to make some small corrections and  
19 also add some points and he has done so in that very  
20 short third report and we seek permission to rely  
21 upon that third report, please?

22                         THE PRESIDENT:  I am grateful.  It is not  
23 objected, subject to our discussion --

24                         MR COOK:  Sir, we accepted it should go in  
25 obviously with the caveat that there are a lot

1 of very new points in there which I will take  
2 Dr Frankel to and we cannot address all of them  
3 but we can deal with the sort of the general  
4 thrust of these points with the caveats that  
5 you yourself referred to last week, sir?

6 THE PRESIDENT: Yes, well, on that basis,  
7 Mr Beal, we will admit that report.

8 MR KENNELLY: Sir.

9 THE PRESIDENT: Sorry, Mr Kennelly I had  
10 assumed --

11 MR KENNELLY: Not at all. We do not  
12 object to the report going in either but it  
13 makes factual points which we would like the  
14 opportunity to address in a very short  
15 five-page statement which we will lodge  
16 tomorrow in response to it on the points which  
17 we cannot address by reference to the record  
18 before the Tribunal now.

19 THE PRESIDENT: Who will that statement  
20 come from?

21 MR KENNELLY: From Mr Holt.

22 THE PRESIDENT: Thank you very much, I am  
23 sorry I cut you out, Mr Kennelly.

24 Mr Beal, on that basis, we will admit the  
25 statement to the extent that there are points

1 to be made about an inability to respond, then  
2 we would expect those to be made in closing so  
3 that we can take them into account but it is  
4 admitted.

5 MR BEAL: I am not sure the report has yet  
6 found its way into the Opus bundle because it  
7 had not been formally admitted, but obviously  
8 the Tribunal has its own copy.

9 THE PRESIDENT: We have and we can try and  
10 get it uploaded to Opus during the course of  
11 the afternoon.

12 MR BEAL: Thank you, Dr Frankel. There  
13 will be some questions for you.

14 Cross-examination by MR KENNELLY

15 MR KENNELLY: Good afternoon, Dr Frankel.

16 A. Good afternoon.

17 Q. Dr Frankel, it is your evidence that MIFs  
18 are a cartel device; that is correct, is it not?

19 A. Yes, in essence.

20 Q. Do you accept that that is not the  
21 economic consensus?

22 A. Well, sure. I -- I agree that there are  
23 economists who have different opinions about that  
24 yes.

25 Q. May I show you one, you are familiar with

1 the work of Professor Tirole of course?

2 A. Yes.

3 Q. May I show you one of his opinions --  
4 sorry, reports from 2011 and that is  
5 {RC-J5/14.8.01/1}, so you see what we are  
6 discussing. Are you familiar with this document?

7 A. Yes, I am.

8 Q. Could I ask you to turn, please, to page 6  
9 {RC-J5/14.8.01/6} or be shown page 6. Do you see  
10 the second paragraph there that begins "Interchange  
11 fee regulation ..."; do you see this?

12 A. Yes.

13 Q. "... has sometimes been motivated by the  
14 associated agreement among competitors (the  
15 issuers)."

16 He says: this illegal price fixing  
17 argument, which was the basis of the NaBanco case,  
18 is based on an incorrect analogy; do you see that?

19 A. Sure, I see that.

20 Q. "An increase in the interchange fee is not  
21 a price increase for some final users like in  
22 standard cartel theory, but a reallocation of cost  
23 between two categories of end users (merchants and  
24 cardholders)."

25 Do you see that?



1           A.    I see that.

2           Q.    I am going to take you through this and  
3 then ask you some questions about it, Dr Frankel.

4                        "This point was made by authorities  
5 staff in some regulatory hearings, and yet is not  
6 always taken on board as a key principle for policy  
7 intervention."

8                        At the bottom of that page,  
9 Professor Tirole refers to the European Commission,  
10 about three lines from the bottom, he says:

11                        "The European Commission has chosen  
12 to regulate cross-border interchange fees in such  
13 a way that the merchant fee does not exceed the  
14 retailers' avoided cost when a cash or cheque  
15 payment is replaced by a card payment."

16                        Do you see that?

17           A.    I see that.

18           Q.    In footnote 13, to which that paragraph  
19 refers, Professor Tirole cites what he says is  
20 useful information about halfway down footnote 13 on  
21 that page, useful information about the Commission's  
22 methodology and he quotes from it, do you see that?

23           A.    Yes.

24           Q.    "'As regards calculation of the  
25 (cross-border) MIF, Mastercard has engaged to apply

1 a methodology developed in economic literature to  
2 assess efficient interchange fees which is called  
3 the "avoided cost test" or "tourist test". The fee  
4 which meets this test also referred to as the  
5 balancing fee [and I emphasise those words  
6 "balancing fee", Dr Frankel, we will come back to  
7 them] ensures that user benefits are enhanced. The  
8 balancing is such that merchants do not pay higher  
9 charges than the value of the transactional benefits  
10 that card use generates for them. Merchants derive  
11 such transactional benefits if card payments reduce  
12 their cost relative to cash payments ..."

13 Skipping ahead:

14 "'The implementation of the balancing  
15 fee ensures that the merchant is indifferent as to  
16 whether card or cash payments are made.'"

17 Then, Dr Frankel, just above where we  
18 have been reading on that page 7, we are on page 7  
19 now, I am so sorry, page 7, thank you,  
20 {RC-J5/14.8.01/7} and under the heading "Looking for  
21 a market failure" the second paragraph under the  
22 heading "Looking for a market failure", second  
23 sentence:

24 "Because there is widespread  
25 confusion about where the market failure lies, we

1 start by identifying it. It is sometimes believed  
2 that the joint determination of an interchange fee  
3 by banks represents an attempt to cartelise and  
4 raise prices. Economists and anti-trust enforcers  
5 are rightly suspicious of attempts by competitors to  
6 get together and raise prices to users. The snag  
7 with this reasoning [says Professor Tirole] in the  
8 case of payment cards, though, is that there are two  
9 groups of users and that increasing the interchange  
10 fee raises the price of card transactions for one  
11 group (merchants) and lowers it for another  
12 (cardholders).

13 Put differently [over the page,  
14 [RC-J5/14.8.01/8]] in a first approximation the  
15 interchange fee affects the price structure and not  
16 the price level. This feature by itself makes  
17 received knowledge about cartelisation inadequate."

18 Do you see that, Dr Frankel?

19 A. I see that.

20 Q. Then the conclusions in this piece and  
21 this is the last thing I will show you on this  
22 document, Professor Tirole's conclusions are on  
23 page 19, [RC-J5/14.81/19], "Understanding how  
24 interchange fees are set in the absence of  
25 regulations" at the top of page 19, "Regulation",

1 just the second bullet for the moment:

2 "Merchant demand for card usage can  
3 be defined in two ways: narrow (the net benefit for  
4 the merchant: how much they directly save when a  
5 card payment substitutes for a cash or a check  
6 payment, as well as the enablement of transactions  
7 which otherwise would not occur) and broad  
8 [definition] (a concept that further includes the  
9 cardholders' perceived benefit from card usage). The  
10 narrow concept is appropriate in the case of a  
11 consumer who does not need to be attracted through  
12 card acceptance (the hypothetical tourist), while  
13 the broader concept applies when the merchant views  
14 her card acceptance policy as a means to attract  
15 consumers to her shop. What the merchants can bear  
16 lies between these two benchmarks."

17 Then skipping down to the critical  
18 bit:

19 "The implications for policy-making"  
20 according to Professor Tirole.

21 First bullet point:

22 "Regulated IFs should not lie below  
23 the level set by the 'tourist test' which reflects  
24 the first benchmark; that is, the IF should be at  
25 least equal to the difference between the merchant's

1 benefit from card usage and the acquiring cost."

2 But, he says:

3 "This level however probably is a  
4 conservative estimate of the socially desirable IF  
5 for two reasons:

6 It does not reflect industry profit  
7 and its long-run impact on entry innovation and  
8 end-user welfare.

9 It does not reflect the negative  
10 social externalities exerted by alternative means of  
11 payment (tax evasion for cash ...)"

12 And so forth.

13 Do you see that, Dr Frankel?

14 A. Yes, I see it.

15 Q. Do you accept, as Professor Tirole does,  
16 that positive interchange fees in the United Kingdom  
17 and Ireland are capable of efficiencies?

18 A. As a theoretical matter, there is  
19 a possibility that interchange fees could cure an  
20 externality problem. I think it is highly unlikely  
21 that they are in fact designed to do so and achieve  
22 that result.

23 Q. So you say in theory, positive MIFs are  
24 capable of internalising externalities in two  
25 standard markets?

1           A.    You can write out a model on paper and  
2    I could draw it on a blackboard that shows this  
3    argument, the tourist test argument, for example, it  
4    is a straightforward argument.  I think the policy  
5    implications though fall far short of saying  
6    therefore MIFs should be okay.

7           Q.    So you have not seen any evidence at all  
8    that shows that MIFs do generate efficiencies?

9           A.    Well, it is more that I have not seen  
10   evidence that show that efficiencies are generated.  
11   I think the argument itself is -- is highly  
12   implausible and the logic of it suggests  
13   a completely different kind of policy response other  
14   than letting the banks get together with their  
15   schemes and set a MIF.

16          Q.    So you say that MIFs do not internalise  
17   externalities in these two sets of markets at all?

18          A.    It would be highly unlikely.  What they  
19   say, what -- this is just Tirole.  What  
20   Professor Tirole is saying here is really that he  
21   can -- if you can measure the average cost savings  
22   of a card relative to cash, say, that a MIF set at  
23   that level, this is his bare minimum argument, that  
24   a MIF set at that level could achieve an efficiency.  
25   Well, what is the assumption underlying that?  It is

1       that the MIF goes to the issuing bank and the  
2       issuing bank is perfectly competitive and passes on  
3       that entire MIF to the cardholder as a lower fee or  
4       as a rebate to -- to correct an externality at the  
5       point of sale.

6                        But if that is the problem, if the  
7       problem is that the merchant has different costs for  
8       different payments, the obvious solution is to ask  
9       the merchant: how can we be of help? Do you want to  
10      pay a MIF? Do you want to give a discount to your  
11      credit card customers or your debit card customers?  
12      If so, we can administer that fee and show it as  
13      a credit under on their monthly statement, but that  
14      is not what they do, they use the MIF and I think  
15      there is a good reason why they use a MIF.

16             Q.    So are you saying that although  
17      Professor Tirole has set out the model you say the  
18      evidence shows no justification for positive MIFs?

19             A.    No, that is not what I am saying. It is  
20      not just that it is a lack of evidence. It is the  
21      very logic of the argument does not lead to the --  
22      to the solution of a MIF. The MIF is not -- is not  
23      the least restrictive solution to the alleged  
24      problem, even if it is a problem, it might be of  
25      trivial magnitude, it might be of big magnitude, but

1 the first thing you would want to do is say: okay,  
2 merchant, can you steer, can you solve this problem  
3 on your own? If not, because they do not have the  
4 technology, it is 1970, so what can we do to help  
5 you solve this problem? What MIF would you like to  
6 pay to your own customers to show up as a discount  
7 to give them the right incentive to use the card?  
8 That would let merchants compete with each other  
9 over the terms of card transactions to their own  
10 customers.

11 Q. So on that basis, Dr Frankel, do you think  
12 that the European Union in enacting the interchange  
13 fee regulation should have set the caps at zero?

14 A. I am not -- the European Union is  
15 a political body. MIFs are set and regulated with  
16 a combination of Competition Law, economics, private  
17 action and political interventions. I am not going  
18 to advise the European Commission how they should  
19 act.

20 My advice as an economist would be to  
21 migrate to a par settlement system we could talk  
22 about going forward versus counterfactual which is  
23 rearward looking, but my view is that the sensible  
24 thing to do is to have a par settlement system, let  
25 merchants solve these payment externalities



1 themselves.

2 Q. But I am asking you as an economist,  
3 Dr Frankel, is it your opinion that the  
4 European Union's policy response in the IFR was  
5 wrong?

6 A. Well, it was an improvement over what  
7 came -- there are things about the IFR that I think  
8 are not ideal, but it was an improvement over what  
9 pre-existed the IFR. It is a good start but  
10 I would -- I would not stop there if it were up  
11 to me, which it is not.

12 Q. If it was up to you, sorry, it would?

13 A. If it were up to me there would be --  
14 there would be slightly different policies, not  
15 just -- it would not stop with the IFR.

16 Q. May I just show you the IFR and just check  
17 what you do and do not accept. {RC-Q1/14/4}, this  
18 is recital (20), thank you. This refers to the caps  
19 being based on the merchant indifference test first  
20 of all, Dr Frankel, are you familiar with this  
21 recital in the IFR?

22 A. I am sure I have read it before.

23 Q. If you skip down about six lines you see  
24 a sentence beginning "It thereby stimulates these  
25 efficient payment instruments"; do you see that?

1           A.    Yes.

2           Q.    So the European Union is saying through  
3 its legislature that MIFs capped pursuant to the  
4 merchant indifference test:

5                   "... stimulate the use of efficient  
6 payment instruments through the promotion of those  
7 cards that provide higher transactional benefits,  
8 while at the same time preventing disproportionate  
9 merchant fees, which would impose hidden costs on  
10 other consumers. Excessive merchant fees might  
11 otherwise arise due to the collective interchange  
12 fee arrangements, as merchants are reluctant to turn  
13 down costly payment instruments for fear of losing  
14 business. Experience has shown that those levels are  
15 proportionate, as they do not call into question the  
16 operation of international card schemes and payment  
17 service providers. They also provide benefits for  
18 merchants and consumers and provide legal  
19 certainty."

20                           Do you see that?

21           A.    I see all that.

22           Q.    Do you agree with that?

23           A.    No.   Not really.

24           Q.    Could you tell the Tribunal what parts of  
25 this analysis you disagree with?

1           A.    So yes, it is incomplete and it is  
2           a simplification.  First of all, what they -- what  
3           the methodology does is to try to get it right on  
4           average, to come up with what is the right subsidy  
5           for using cards that on average will provide the  
6           right incentive to customers, the merchants'  
7           customers, to use a lower cost payment.  Well, that  
8           cost differential will vary from merchant to  
9           merchant.  At some merchants it is going to go the  
10          wrong way; maybe they need a negative MIF or  
11          interchange fee.  Other merchants maybe it is too  
12          low and they need a higher interchange fee.  So that  
13          is just one detail.

14                         But, you know, each of these  
15          thoughts -- first of all, there was some political  
16          language in here.  There is a compromise going on  
17          here in this document but the economic theory is  
18          that the merchant indifference test MIF solves the  
19          problem, it is the right solution.  I just disagree  
20          with that.

21           Q.    Where is the political language,  
22          Dr Frankel, that you think you see here?

23           A.    Well, the first part of the paragraph  
24          talks about the merchant indifference test developed  
25          in economic literature which identifies the feel of

1        what a merchant would be willing to pay -- it would  
2        be willing to pay.  So how -- if they are willing to  
3        pay it, why not ask them: what MIF do you want to  
4        pay?

5                        So -- but that is where I get the  
6        merchant indifference test.

7                Q.    Dr Frankel, do you think that the  
8        European Union made a mistake with the level of the  
9        fees -- the level of the caps that it set in  
10       interchange fee regulation?

11                A.    It depends what the alternative was.  If  
12        no legislation would get past that would move us to  
13        a par settlement system I would say this is a great  
14        improvement.

15                Q.    But Dr Frankel, Dr Frankel, the European  
16        Union is telling us, the legislature is telling us  
17        in terms of the basis for the setting of the caps.  
18        It tells us they are set by reference to the  
19        merchant indifference test which caps of that  
20        nature:

21                        "... stimulates the use of efficient  
22        payment instruments -- efficient payment instruments  
23        -- through the promotion of those cards that provide  
24        higher transactional benefits, while at the same  
25        time preventing disproportionate merchant fees,

1       which would impose hidden costs on other consumers."

2                       So again I ask, from your  
3 perspective, as an economist, what is the error in  
4 setting the cap at 0.2 and 0.3 for debit and credit?

5       A.   Well, there is a couple of layers it that  
6 question.  First of all, doing the cost studies is  
7 hard.  Doing the cost study for one merchant is  
8 hard, doing it for every merchant in Europe is  
9 impossible.  I prefer to rely on a decentralised  
10 competitive solution but the idea here, I do not  
11 object to the idea, I agree with the idea  
12 theoretically if -- if issuers were perfectly  
13 competitive and if the European Commission had  
14 infinite wisdom and information and could set the  
15 MIF just right for each merchant, then this would  
16 come true.  But those -- those conditions do not  
17 exist.

18       Q.   On the question, Dr Frankel, of the  
19 differential costs of cash and cards, the point you  
20 made a moment ago, you speak to this in your own  
21 report, do you not, can I ask you to go to that in  
22 your first report {RC-H1/1/31}.

23       A.   Report page 31?

24       Q.   Yes, it is H1, your first report.

25       A.   Yes.

1 Q. Page 31, it is 27 on the inside. I am  
2 always going to give you, Dr Frankel, the RC page  
3 number?

4 A. That is what I was asking.

5 Q. In the bottom right-hand corner, so  
6 page 31 {RC-H1/1/31}. Do you have that?

7 A. Yes.

8 Q. At paragraph 67, you are dealing with this  
9 question of costs. You say -- and I am looking at  
10 the second sentence of 67 -- MSC increased by MIFs  
11 often have made card transactions more costly to  
12 merchants than cash and sometimes even cheques; do  
13 you see that?

14 A. Yes.

15 Q. But then look at the evidence that you  
16 cite for that. Do you see at footnote 51, you refer  
17 to the memorandum by the British Retail Consortium,  
18 do you see that?

19 A. Yes.

20 Q. From 13 March 2001, do you see that?

21 A. I see that.

22 Q. Then you refer to BRC briefing in the same  
23 footnote in cost of collection survey 2007; do you  
24 see that?

25 A. Yes.

1 Q. Those are cost studies before our  
2 claim period, are they not?

3 A. I frankly do not remember when the  
4 claim period starts overall. But they are all --  
5 but there have been a -- there has been a lot of  
6 literature on -- on payment costs and the one  
7 takeaway is that it is really hard to agree on the  
8 right way to do it: even the Commission I think  
9 concluded that the optimal interchange fee is  
10 probably closer to zero than they ended up with.

11 Q. Well, Dr Frankel, you are speaking to the  
12 differential between costs of the card and the cost  
13 of cash. The first piece of evidence you cite here  
14 is from 2001 and 2007, when interchange fees in  
15 Europe were much higher, Visa and Mastercard  
16 interchange fees were much higher then than they are  
17 for the period we are dealing with under issue 3,  
18 post-IFR.

19 A. I am sorry, I did not know -- you want to  
20 talk about post-IFR?

21 Q. Yes.

22 A. Okay, and what is the question?

23 Q. I showed you the IFR and how the  
24 Commission and the European legislature had  
25 considered the application of the merchants'

1 indifference test which led to the caps 0.2 and 0.3?

2 A. Yes.

3 Q. Then you said differential costs, cards  
4 and cash, are complex and I showed you paragraph 67  
5 of your report which is where you address this  
6 question?

7 A. Yes.

8 Q. The evidence you cite is from a period  
9 long before the interchange fee regulation?

10 A. Well, I am sorry, hang on. Let me reread  
11 this.

12 The sentence that I footnote here is  
13 not specific to post-IFR, it is a general statement  
14 that I say debit cards should have reduced costs  
15 compared to cheques for everybody, everyone should  
16 have benefited. But instead debit cards were made  
17 more expensive by MIFs. Okay. Sometimes even more  
18 than cash and sometimes even more than cheques.  
19 This has nothing to do with the IFR, I understand  
20 the IFR reduced the MIF and maybe it should have  
21 reduced it more.

22 Q. Are you saying it should have reduced it  
23 more?

24 A. Well, my recollection is that the --  
25 I think it was Ernst & Young maybe that did a study



1 of the costs. It is difficult to do these studies.  
2 But even if you thought that applying the same MIF  
3 to every merchant in Europe and doing it, either  
4 having a scheme do it or having a political body do  
5 it, or have a court do it, it is my view that  
6 that -- that there is, there is a more sensible way  
7 to go about that that is more consistent with  
8 competition.

9 Q. Dr Frankel, just to be fair to you. I am  
10 taking you to this paragraph in the context of  
11 a discussion about MIF sets at 0.2 and 0.3 under the  
12 IFR. I appreciate this was not written for the IFR.  
13 I have taken you to the age of the BRC data and  
14 I want to show you the next thing that you cite in  
15 this footnote, you say: a Visa supported study  
16 published in 2006 based on US data reported that  
17 credit cards and Mastercard and Visa debit cards  
18 cost merchants more than either cash or cheque. Do  
19 you see that?

20 A. Yes.

21 Q. Now, again, to the extent that you are  
22 criticising the MIFs set at that cap, under the IFR,  
23 do you accept that US data from 2006 is of no  
24 assistance to us in understanding whether the costs  
25 of cash have been properly calculated by the

1 European Union?

2 A. My -- although I have not gone into it in  
3 great detail for this for Trial 1, I think it may  
4 come up in Trial 3, but if there is an efficient  
5 level of the MIF and so on. But I do not think any  
6 of these studies are up to the task of getting this  
7 right.

8 I think -- I believe in letting each  
9 merchant figure this out -- not -- not imposing  
10 a uniform solution to all merchants.

11 Q. Dr Frankel, just coming back to the  
12 premises, the basis upon which you said that the  
13 MIFs involved in the infringement by object -- and  
14 I should say the MIFs, I mean we are dealing here  
15 with issue 3 and interchange fees applied under the  
16 bilateral counterfactual or the UIFM. You said that  
17 interchange fees applied that way would be an  
18 infringement by object.

19 Is it your understanding that in  
20 addressing whether MIFs, Multi-lateral Interchange  
21 Fees, or IFs, in asking whether they are  
22 infringements by object, is it your understanding  
23 that it is unnecessary to assess whether the MIF  
24 serves to balance the issuing and acquiring sides of  
25 the market?

1           A.    I think that is a legal question, I am not  
2 comfortable saying what is necessary.

3           Q.    But I am not -- again, forgive me, I am  
4 not asking you to say what the law is. I am asking  
5 you to tell us what you think is the basis --  
6 because you speak to "by object infringement", you  
7 say that things are "by object infringements" and  
8 when -- I just wanted to check when you said  
9 something is a "by object infringement" what you  
10 understood that to mean. Do you think -- is it your  
11 understanding that in addressing whether something  
12 is a "by object infringement" in this context --  
13 I should be more precise: when you are addressing  
14 whether a MIF or an IF is a "by object infringement"  
15 in these proceedings, is it your understanding that  
16 you do not need to consider whether the MIF serves  
17 to balance the issuing and acquiring sides of the  
18 market?

19          A.    I have done my best in this case to apply  
20 the idea of a "by object infringement" as I am  
21 instructed and understand it. It is my  
22 understanding that this idea of balancing which  
23 I still do not understand, is not part of the first  
24 stage of the analysis. If I am wrong, I am wrong,  
25 but that is a legal question.

1           THE PRESIDENT: Dr Frankel, I understand  
2           your difficulty, with respect, but just moving  
3           back a stage. Is it your position that you  
4           just cannot articulate how one would undergo  
5           the balancing exercise in order to achieve  
6           a defensible outcome? That, it seems to me, is  
7           not a legal question, but one that may be  
8           underpinning your thinking in which case do  
9           expand. If I am barking up the wrong tree, do  
10          let me know.

11          A. Let me try. Like I said, if you go -- if  
12          you wind technology back, we do not have  
13          computerised cash registers, we do not have the  
14          ability to apply surcharges and discounts without  
15          holding up lines of customers, a world of 1970, 1975  
16          some of us remember it.

17                        In that environment, it is more  
18          plausible that coming up with a solution that on  
19          average gets it right and gives the right incentives  
20          to migrate to an efficient technology, I could see  
21          that being done. I would implement -- I think it  
22          would be a better competitive solution to implement  
23          it differently instead of just giving the money to  
24          the issuers, and there was no -- there were no  
25          rewards, it is not clear whether there was much

1 issuer pass-on of MIF revenue back then. I can  
2 imagine doing this balancing exercise. People keep  
3 calling it "balancing", if the idea is to create the  
4 right incentive for people to choose the right  
5 payment instrument on average and merchants cannot  
6 do it themselves, this is not a crazy idea.

7 THE PRESIDENT: Is the reason for that  
8 answer technology or the universality of the  
9 scheme or both?

10 A. My -- so my view is that it is just highly  
11 unlikely that -- I mean, the schemes and their  
12 member banks back in the day that owned and  
13 controlled them had an incentive to use MIFs to  
14 exercise market power, to bring revenue in to  
15 themselves. So it is hard for me to divorce myself  
16 from -- from that competitive problem. The idea  
17 that it can be used as a solution theoretically  
18 I agree with. I just think it is unlikely to be in  
19 that solution instead of a continuation of  
20 a problem. I am not sure that answered your  
21 question.

22 THE PRESIDENT: No, thank you very much,  
23 I do apologise.

24 MR KENNELLY: Not at all, sir. Coming  
25 back, Dr Frankel, to something you said

1           a moment ago. You said balancing which I still  
2           do not understand; do you recall those words?

3           A. I do.

4           Q. Did you really mean balancing, which I do  
5           not agree with?

6           A. No. I have debated interchange fees on  
7           many occasions and for many years I have heard this  
8           phrase used, we have got to balance the two sides,  
9           we have got to get both sides on board. These  
10          talking points that do not have a lot of economic  
11          content to them. They are not very precise  
12          statements. Like I said during the concurrent  
13          evidence, it feels good. Who wants to not be  
14          balanced, but I am not sure how I determine when  
15          something is balanced when -- I can tell when there  
16          is the right economic incentive to use the efficient  
17          payment method, perhaps.

18          Q. But, Dr Frankel, you said this concept  
19          does not have a lot of economic content to it, this  
20          concept of balancing the two sides of the issuing --

21          A. Correct.

22          Q. The issuing side and the acquiring side of  
23          the market?

24          A. That is my view.

25          Q. But Professor Tirole has written about

1       this extensively. You have seen the economic  
2       content that he sets out with his colleagues and  
3       sometimes by himself, giving economic content to  
4       this concept of balancing the issuing and acquiring  
5       sides of the market. Just being blunt, Dr Frankel,  
6       do you think Professor Tirole got this wrong?

7             A. I do think he has got the policy  
8       implications wrong. The models are beautiful, but  
9       the models only show what they are designed to show.  
10      So if the idea is to -- is to determine what is the  
11      optimal interchange fees, one of the -- one of the  
12      targets of much of the economic literature, how do  
13      you figure out what is the optimal socially  
14      efficient interchange fee? The models may do that  
15      but it is -- often it is impossible to distinguish  
16      a model to determine the optimal interchange fee  
17      from what is the profit maximising monopoly  
18      interchange fee.

19            Q. Your view, Dr Frankel, really is that  
20      there should be no interchange at all, ideally?

21            A. Not quite. I think it should only be as  
22      a result of voluntary agreements.

23            Q. But absent that, there should be no  
24      interchange?

25            A. At least as a general rule, yes, I can

1 think of theoretical exceptions that I might be  
2 persuaded in a particular circumstance make sense  
3 but my default after thinking about this for a long  
4 time is that we would be better off had the  
5 interchange fees not been introduced in these  
6 schemes.

7 Q. Your view, is it not, Dr Frankel, that  
8 issuer costs that we have been discussing at length  
9 and it is discussed in the literature, arising from  
10 cards and card usage, should be borne by the  
11 cardholders --

12 A. Yes.

13 Q. -- to the extent they are willing to bear  
14 them?

15 A. Well, it is important if they are issuing  
16 costs that the cardholders are not willing to bear  
17 but they benefit the merchants a lot which is, which  
18 is the idea behind the merchant indifference test,  
19 and these rationalisations for the interchange fee,  
20 so if there are costs, if it is costly for the  
21 issuer to get -- to provide card services to their  
22 own cardholder and the cardholder is indifferent,  
23 not willing to pay much, it will not cover those  
24 costs, they would rather not use the card but the  
25 card generates overall benefits to the merchant,



1        what is another way of fixing that? Let the  
2        merchant internalise those what we call  
3        externalities. So give the incentive to their own  
4        customer to use the payment method that benefits the  
5        merchant. How do they do that? They give them  
6        a discount and if the discount reflects the value,  
7        the extra value to the merchant, it may induce the  
8        customer to say: well, it was not worth it to me  
9        before, but now it is and I will use the card.

10        Q. But imagine a scenario, Dr Frankel, where  
11        merchants are absent any rule from any scheme,  
12        merchants are reluctant to discount or surcharge  
13        their customers. In those circumstances, do you  
14        still think interchange should not exist save where  
15        entered into through voluntary agreement?

16        A. My conclusion is that first of all I -- we  
17        can discuss the premise, I am not sure I agree with  
18        the premise, but if it is hard to get surcharges or  
19        discounts going. Discounts are more friendly, and  
20        merchants are often willing to offer discounts.  
21        Surcharges are harder for reasons we could discuss.  
22        If a merchant really is benefiting in a way that the  
23        cardholder does not take into account and for some  
24        reason they are not -- I do not know why they would  
25        not be willing to offer a discount, that should be

1 a win-win for them.

2 Q. I am sorry, Dr Frankel, I am not sure you  
3 have answered my question. I asked where  
4 merchants -- let us assume merchants are very  
5 reluctant to surcharge or discount, so in that  
6 scenario do you still say there should be no  
7 interchange?

8 A. Can I just ask for a clarifying point. So  
9 you want me to assume that merchants are benefiting  
10 a lot but they still do not want to offer a discount  
11 for using a card?

12 Q. Yes.

13 A. As a theoretical matter you could force  
14 them to do the efficient thing I guess in that  
15 circumstance, that is I guess the defence. But as  
16 a policy matter, that seems pretty hard to justify.

17 Q. But if the merchants are benefiting, which  
18 I accept you have doubts about if they are  
19 benefiting and the merchants will not surcharge or  
20 discount in those circumstances it could be  
21 legitimate to have an interchange fee?

22 A. Well, if the merchants are -- if the  
23 merchants are benefiting, first of all they are  
24 never all going to be benefiting by the same amount,  
25 but if they are benefiting it could justify a system

1 in which they can -- they -- the scheme can  
2 facilitate them providing a benefit to their own  
3 customers, to force them to do it for their own good  
4 my instinct is no, I would not go that far as to say  
5 that is economically justified.

6 Q. But what you do accept, I think, is that  
7 it is not realistic to load all of the issuers' cost  
8 on the cardholders where the merchants benefit, but  
9 there are benefits accruing to the merchants from  
10 the operation of the payment card scheme?

11 A. For most payments, most circumstances it  
12 is perfectly sensible to let the costs lie where  
13 they fall. I could -- I could go to the bank and  
14 I could send a wire transfer to Europe, you could  
15 send a wire transfer to me if you were to hire me,  
16 that is how you could pay me and you pay your costs,  
17 I pay my costs to our respective banks, we do that  
18 all the time. There is no -- I do not have  
19 a problem getting clients to pay me because they are  
20 not willing to pay the \$25 wire transfer fee. We  
21 have other problems but ...

22 So, you know, letting the costs fall  
23 where they lie, I also use the example of cheques.

24 Q. What about the example of a two-sided  
25 payment card market, the one that we actually have

1 in this case. Are you saying in this case in our  
2 scenario, the costs should lie where they fall?

3 A. Sure.

4 Q. On cardholders?

5 A. Well, let me give you an example that has  
6 been discussed in this case. In New Zealand, there  
7 is a debit card scheme called Eftpos, there is no  
8 MIF, merchants can deposit or can accept Eftpos  
9 transactions for free. Why does that happen?

10 Because the banks want them to open current accounts  
11 with that bank, they give them free -- historically  
12 they gave them free transaction acceptance services.  
13 What about on the cardholder's side? Cardholders  
14 typically get either unlimited or a specified number  
15 of transactions a month free. 200 maybe. 100  
16 whatever it is under their account plan and it works  
17 fine.

18 Q. Well, let us just take that in stages,  
19 Dr Frankel. Have you seen the evidence from  
20 Mr Peterson about the fate of the Eftpos system in  
21 New Zealand?

22 A. I have read several statements about  
23 New Zealand.

24 Q. You have seen the evidence about the lack  
25 of innovation in Eftpos, the lack of contactless

1 technology, are you aware of that evidence?

2 A. Yes, I do recall that it is based on  
3 I think the Maestro standard that did not have  
4 contactless.

5 Q. So the evidence is that the lack of  
6 investment and revenue from interchange hindered the  
7 development of Eftpos and the innovation that might  
8 otherwise have occurred?

9 A. Well, it is not always so clear. The --  
10 first of all, innovation can happen at the scheme  
11 level and it can happen at the issuer level. The  
12 schemes for example form the Emvico organisation,  
13 they -- the schemes at the scheme level introduce  
14 that new technology for payment security and  
15 functionality. You know, where do they get their  
16 money? Well, they charge a small amount of scheme  
17 fees to their member banks with each transaction.

18 The investments in -- in domestic  
19 schemes have often been neglected in my view because  
20 banks would prefer to have MIFs than not have MIFs.  
21 That does not make the MIFs pro-competitive, but it  
22 means if they can, if they can get MIFs, if they can  
23 let the domestic scheme wither, banks often have  
24 been willing to do that.

25 Q. Are you suggesting that Eftpos was left to

1       wither in order that the banks could get MIFs  
2       through --

3             A.    No.

4             Q.    -- interchange?

5             A.    No.  Just that -- first of all, the fact  
6       that someone says it is technologically backward,  
7       there have been a lot of recent developments in our  
8       society, some of which were not foreseeable, some of  
9       them have been foreseen over and over again and it  
10      did not happen for a long time, like contactless  
11      payments, like internet payments.  With Covid,  
12      contactless became very important and the whole  
13      society quickly shifted over.

14                    It is very difficult if you were  
15      maybe planning on upgrading your technology over the  
16      next decade and had the whole society switch over in  
17      a week, it could be very difficult.

18                    But I am not going to judge the banks  
19      of New Zealand for not having some of these new  
20      technologies.

21             Q.    Coming back to loading costs on to  
22      cardholders which I think you suggest is one of the  
23      things that was part of the Eftpos model.  
24      Cardholders' appetite to bear issuers' cost does not  
25      take into account the benefit to merchants in having

1 card payments; that is true, is it not?

2 The cardholders do not understand the  
3 link between paying more for their cards and having  
4 wider acceptance on merchants innovation and other  
5 benefits that may flow from interchange?

6 A. I am sorry, this question is getting  
7 complicated. The first step was cardholders do not  
8 know that something benefits the merchants. I think  
9 if you go to a merchant and you see different price  
10 points for different quality products or different  
11 options, some merchants give you free gift-wrapping,  
12 some charge you an extra charge for gift-wrapping or  
13 delivery, some -- so customers are accustomed to  
14 seeing merchants have different strategies and  
15 sometimes up-charging for optional items.

16 Q. What is up-charging?

17 A. An additional fee or a higher price for a  
18 larger size, for an extra service, an extra item  
19 added to the bundle.

20 Q. But, Dr Frankel, in this country, you have  
21 seen the overwhelming evidence that merchants are  
22 reluctant to surcharge even when they are allowed to  
23 because they are afraid of losing the sale.

24 I appreciate the situation may be different in other  
25 countries but here the vast majority of the evidence

1 has been that merchants are reluctant to surcharge  
2 even when they are allowed to.

3 A. You know, it is -- surcharging is  
4 a relative thing. First of all surcharging has  
5 a contagion aspect. There is a positive  
6 externality, but by surcharging you make it easier  
7 for your competitors to surcharge and it is hard for  
8 a merchant to be the first one in his industry or in  
9 his city to add a surcharge.

10 Once it gets going, it can  
11 accelerate. In the UK you also had an interchange  
12 fee of below 1%. Surcharging tends to occur more  
13 the higher the fees are. In my country, we have a  
14 2% interchange fee and more merchants are beginning  
15 to surcharge. I am sorry, there were like other  
16 parts of your question?

17 Q. Not at all. That was very helpful.

18 I move on now to the hold-up problem,  
19 Dr Frankel, and I am going to show you your  
20 first report {RC-H1/1/22}. Paragraph 46. At the  
21 top of that you refer to the decentralised  
22 interchange fee counterfactuals. Do you see that?

23 A. I do.

24 Q. You say first that they suffer from  
25 a similar need for universal participation, a need



1       which is of the schemes' own making; do you see  
2       that?

3             A.    I do.

4             Q.    You refer to the Honour All Cards Rule and  
5       the non-discrimination rule.  But focusing on the  
6       Honour All Cards Rule for a moment, do you mean the  
7       effect of the Honour All Cards Rule is to ensure  
8       universal participation among merchants?

9             A.    I do not know what you mean by universal  
10       participation among merchants.  If you mean  
11       a merchant universally participates with all the  
12       issuing banks, but there is no rule that says all  
13       merchants in the UK have to accept cards,  
14       I understand that.

15            Q.    So by universal participation, you mean --  
16       well, what do you mean by the words "universal  
17       participation" in the second line of paragraph 46?

18            A.    It means all merchants must enter into  
19       interchange fee agreements or accept interchange  
20       fees demanded by every issuer in the scheme.

21            Q.    Is that not universal participation by  
22       merchants?

23            A.    We can stipulate that -- we can define  
24       that as universal participation.

25            Q.    Let us look at the last sentence at

1 paragraph 46, Dr Frankel. You say:

2 "The result is that in  
3 a decentralised interchange fee regime, each issuer  
4 would be able to exercise the entire monopoly power  
5 of the entire scheme or [and this is the bit I want  
6 to focus on] have an incentive to set its fee at  
7 a ruinously high level."

8 Do you see that?

9 A. I do.

10 Q. In the context of issue 3 and the schemes'  
11 proposed counterfactuals post-IFR, do you accept  
12 that the IFR now prevents interchange fees being set  
13 at a ruinously high level?

14 A. By what I meant here, yes.

15 Q. Coming back to the question of  
16 counterfactual, Dr Frankel, you mentioned a moment  
17 ago in answer to the President's question that it is  
18 important to recognise the extent to which the  
19 current situation is affected by the MIFs and the  
20 anti-steering rules that have been in place for  
21 many, many decades.

22 A. Yes.

23 Q. Is it your view that in a proper  
24 counterfactual we should ignore the IFR entirely?

25 A. I think so.

1           Q.    Is that because the IFR was created to  
2 deal with the problem -- a problem that you say is  
3 a competition problem and has been for many years?

4           A.    Yes, in part there would be no IFR, there  
5 would not have been a need for an IFR in my  
6 counterfactual.

7           Q.    So do you say that for the counterfactual  
8 we should assume away all of the effects of MIFs and  
9 anti-steering rules that have been in place since  
10 they were created?

11          A.    That is --

12          Q.    That would require it, would it not, the  
13 economists and the Tribunal, to imagine a market  
14 context totally different from the one we have  
15 currently?

16          A.    Very different in many ways, but yes.

17          Q.    There is no factual evidence before us to  
18 help us work out what that would look like if we  
19 assume away MIFs and anti-steering rules since they  
20 were first created?

21          A.    I think there is plenty of factual  
22 evidence to guide our thinking about those things.

23          Q.    Including in the witness evidence before  
24 the Tribunal?

25          A.    Well, I have read a lot of witness

1 statements, some of them have been quite helpful to  
2 me and others less so. Witnesses who speculate  
3 about what would happen under one scenario or  
4 another, sometimes I find them interesting but not  
5 necessarily credible.

6 Q. If the Tribunal was to develop  
7 a counterfactual that had to exclude the IFR and all  
8 the effects of MIFs and anti-steering rules since  
9 the day of their creation, what factual evidence can  
10 assist them? Can you point the Tribunal to any part  
11 of any witness statement or oral evidence given in  
12 these proceedings that might help the Tribunal  
13 develop that counterfactual?

14 A. Yes. As I mentioned a few minutes ago, we  
15 have a great example in New Zealand of a scheme that  
16 has no MIF. Now, the -- your question includes the  
17 rules and the MIFs together. The rules are not that  
18 important, this is where Mr Dryden and I looked at  
19 things a little bit differently. The rules are much  
20 less important if there is no MIFs. Your question  
21 also -- originally you referred to the  
22 anti-competitive effects, if those are all gone  
23 I think we should assume all the anti-competitive  
24 effects are gone.

25 Whether you had an Honour All Cards

1 Rule or not, if there is no MIFs and there is no --  
2 no surcharge rule subject to legal issues and no  
3 non-discrimination rule it would not bother me if  
4 there was an Honour All Cards Rule. So the  
5 importance of these things varies.

6 Q. To work out then a legitimate  
7 counterfactual, we have to imagine a world where  
8 there were never any MIFs and no Honour All Cards  
9 Rule either ever and no surcharging rule either.

10 A. Well, you are talking about my  
11 counterfactual or a bilateral or unilateral  
12 counterfactual?

13 Q. You just said, Dr Frankel, that in  
14 a legitimate counterfactual we should assume away  
15 the effects of the MIFs and anti-steering rules,  
16 save perhaps for the Honour All Cards Rule from the  
17 date of their creation and the effects that were  
18 generated by those MIFs and anti-steering rules  
19 from -- from the date of their creation?

20 A. As a matter of economic logic, that is the  
21 thought experiment. Now, it does not mean we cannot  
22 approximate it and do our best to figure out what  
23 are the main outcomes of those policy changes, those  
24 rule changes, had they been gone for the last  
25 30 years.

1           Q.    Dr Frankel, I want to move on, if I may,  
2           to your analysis of the schemes' counterfactuals,  
3           the ones we put forward. You regard these I think  
4           from your reports as in substance identical to the  
5           current MIFs?

6           A.    Correct.

7           Q.    Can I take the Tribunal to what you say  
8           about them again in your first report {RC-H1/1/17},  
9           paragraph 33. You say:

10                         "From an economic perspective, the  
11           counterfactuals the schemes describe are  
12           inappropriate insofar as they are not competitive  
13           alternatives that remove the anti-competitive  
14           restriction, but rather [you say] are alternative  
15           ways to describe, implement and preserve the  
16           existing anti-competitive restrictions."

17                         Do you see that?

18           A.    I do.

19           Q.    Then at page 39 of the same report,  
20           paragraph 86, {RC-H1/1/39}:

21                         "The proposed bilateral interchange  
22           fee or UIFM counterfactuals both retain an  
23           underlying competitive restriction."

24                         Do you see that?

25           A.    Yes.

1           Q.    Now, I would like to go next to an article  
2   that you wrote in 2006, Dr Frankel.  
3   {RC-J5/10.6.1/1}.  "The economic effects of  
4   interchange fees", do you see that?

5           A.    I do.

6           Q.    I would ask you to go to page 3, please,  
7   {RC-J5/10.6.1/3}.  Just above the heading:

8                         "The effects of interchange fees."

9                         Above that, you say:

10                        "Mastercard and Visa, their member  
11   banks, and a number of economists have offered both  
12   legal and economic justifications for the manner in  
13   which those associations set interchange fees.  In  
14   this article, we provide an overview of the effects  
15   of interchange fees, describe possible alternatives,  
16   and review the justifications offered for such  
17   fees."

18                        Do you see that?

19           A.    I do.

20           Q.    As regard the effects of the interchange  
21   fees you find, summarising, that they are  
22   a collective exercise of market power which lead to  
23   inefficient outcomes; does that sound like a fair  
24   summary?

25           A.    Yes.

1           Q.    At page 11, {RC-J5/10.6.1/11} you deal  
2 with "alternative payment arrangements", it is the  
3 heading; do you see it, Dr Frankel?

4           A.    Yes.

5           Q.    You say:

6                         "There are a number of arrangements  
7 that might avoid the collective setting of  
8 interchange fees. The costs and benefits of  
9 interchange fees will inevitably be evaluated in  
10 comparison ..."

11                        You mention two criteria here: the  
12 practicality and the competitive effects of such  
13 alternatives, do you see that?

14          A.    Yes, I do.

15          Q.    Immediately below that, you describe par  
16 collection and just again to summarise when you say  
17 "par collection", that is settlement at par?

18          A.    Correct.

19          Q.    The next alternative is on page 13  
20 {{RC-J5/10.6.1/13}, B, mandatory unilateral or  
21 bilateral fees.

22                        There are two alternatives here and  
23 you begin by saying:

24                        "Another possible alternative is  
25 a decentralised interchange fee system. In



1 a decentralised system, each issuer would announce  
2 the fee it will charge to acquirers when redeeming  
3 its cardholders' transactions ..."

4 That is the first alternative and  
5 then you say:

6 "... or payers of banks, issuers and  
7 acquirers, would enter into bilateral contracts  
8 [over the page] governing the amount of interchange  
9 fees, if any, paid in connection with card  
10 transactions between them."

11 Do you see that?

12 A. Yes.

13 Q. So that first alternative, Dr Frankel --  
14 and do not worry, we will come to what you say about  
15 it, we will go through the article properly, but  
16 that first counterfactual, where -- sorry, the first  
17 alternative where you say each issuer would announce  
18 the fee it will charge to acquirers when redeeming  
19 its cardholders transactions, that looks like the  
20 UIFM, does it not?

21 A. Yes, these are proposals that have been  
22 around for a long time and I was responding to  
23 economic literature that said there are these two  
24 other ways we could do it, and catastrophe would  
25 emerge if we did it that way and therefore we need

1 a MIF.

2 Q. The second is -- the second alternative  
3 here looks like the bilaterals counterfactual, does  
4 it not?

5 A. Yes.

6 Q. Then you address the questions of  
7 practicality and competitive effects, the two  
8 criteria that you raised earlier and you deal with  
9 practicality first and you deal with that on  
10 page 14. You say:

11 "A decentralised system has been  
12 criticised on the basis that thousands of member  
13 banks would have to enter into a web of millions of  
14 contracts connecting each bank to every other bank.  
15 But when banks have been confronted by the need to  
16 establish such a web of bilateral contracts in the  
17 past, they have found clever ways to avoid having  
18 each bank transact directly with every other bank."

19 You refer to correspondent banking  
20 and the fact that a relatively small number of banks  
21 could have direct contracts and settlement accounts  
22 while offering processing, clearing and settlement  
23 services to other banks. Do you see that?

24 A. I do.

25 Q. Yes.

1                   So then you go on to say:

2                   "The Top 10 acquirers account for  
3 about 86% of all Mastercard and Visa bankcard dollar  
4 charge volume"?

5           A.    This is US, obviously.

6           Q.    Of course, the US.

7                   Then:

8                   "The top 10 issuers account for 84%  
9 of charge volume."

10                   Then you say:

11                   "Not more than 90 contracts ..."

12                   Do you see that? Not millions?

13           A.    I do.

14           Q.    Next page:

15                   "... would therefore be required to  
16 cover 72% of all charge volume."

17                   Do you see that, Dr Frankel?

18           A.    I do.

19           Q.    These objections to the practicability of  
20 bilateral contracts, the objections you are  
21 addressing here look like the objections to  
22 Mastercard's bilaterals counterfactual in these  
23 proceedings, do they not? The idea that it is  
24 impracticable to deal with solely issuers and  
25 acquirers?

1           A.    So in terms of the physical communication  
2           links that are needed among the banks, I think I was  
3           correct that you do not need to connect every  
4           permutation, it would be like having every aeroplane  
5           fly between every possible city. You could have  
6           a hub and spoke network to reduce the number of  
7           contracts necessary to have a payment system. You  
8           do not even need a central hub, like the interact  
9           system in Canada has no central scheme switch.

10          Q.    You wrote this, Dr Frankel, in the context  
11          of the United States where there were thousands of  
12          member banks?

13          A.    Yes, I was not -- I was not guaranteeing  
14          that this would actually work, just that I was  
15          telling people you should not assume that it cannot  
16          work based on this one issue.

17          Q.    You are aware, are you not, that although  
18          here you are referring to the thousands of member  
19          banks in the US in the United Kingdom and Ireland  
20          the number of issuers and acquirers are far fewer --

21          A.    Correct.

22          Q.    -- far smaller than the US?

23          A.    Indeed.

24          Q.    The second criterion you address of the  
25          competitive effects and that is now on page 15.

1                   You say -- this is the second  
2 paragraph, having dealt with practicability you say:

3                   "Another criticism of decentralised  
4 interchange fees is that each issuer -- no matter  
5 how small -- would have monopoly power over each  
6 acquirer."

7                   You say that concern derives at least  
8 in part from another competitive restriction, the  
9 Honour All Cards Rules; do you see that?

10                  A.    Yes.

11                  Q.    You describe how the Honour All Cards Rule  
12 works?

13                  A.    How it fails --

14                  Q.    This is familiar territory.

15                         If you could read down to:

16                         "The hold-out problem could lead to  
17 fees by all banks to the monopoly level."

18                  A.    Yes, that -- it turns out the fees could  
19 actually be set above the monopoly level. That is  
20 a technical detail.

21                  Q.    I am not going to challenge you on that,  
22 Dr Frankel.

23                         Over the page, 16. Second paragraph,  
24 you say: although bilateral negotiations can lead to  
25 a hold-up problem, just pausing there. You are

1 describing the hold-up problem in the context of the  
2 US, do you accept that in the context in these  
3 proceedings for the post-IFR domestic and intra-EEA  
4 consumer MIFs, there is no hold-up problem, the IFR  
5 caps have stopped that?

6 A. There is a hold-up problem, but the amount  
7 by which it cannot get above the -- the statutory  
8 limits on the MIFs. So there is still a hold-up  
9 problem, but the -- the extent to which it could  
10 exercise market power is capped.

11 Q. It is mitigated or the hold-up problem  
12 exists, but it is mitigated the caps in the IFR?

13 A. It is limited in how bad it can get.

14 Q. You go on to say that having referred to  
15 the hold-up problem, I think what you are saying  
16 next is it is not clear that collectively set  
17 interchange fees resolve the hold-up problem, rather  
18 than transferring -- I think this is what you  
19 describe -- the effect of MIFs transferring the  
20 exercise of market power from the individual issuer  
21 to the network comprised of issuers?

22 A. Exactly.

23 Q. Then you say skipping down:

24 "Networks might also address the  
25 hold-up problem through other means such as

1 eliminating the Honour All Cards Rules requiring  
2 issuing banks to conclude agreements with acquiring  
3 banks."

4 Do you see that? So networks can  
5 address the hold up problem by removing the Honour  
6 All Cards Rule?

7 A. Yes. Well, it -- I said "might also".  
8 The networks might also address the hold-up problem  
9 through other means and I give an example. Maybe if  
10 you get rid of the Honour All Cards Rule and you put  
11 the contractual pressure equally on banks, this is  
12 just a thought experiment, but if you require banks  
13 to reach a deal with every merchant where the bank  
14 cannot issue a card to anybody it would flip the  
15 competitive dynamics. It would go down to a par  
16 settlement system.

17 Q. Just pausing here, Dr Frankel, we will  
18 continue going through it. You are not condemning  
19 the UIFM or the bilaterals counterfactual in the  
20 same terms with which you condemn them in your  
21 expert evidence in these proceedings. The language  
22 is different, is it not?

23 A. I am -- my opinion is that the MIF has the  
24 economic effect indistinguishable from a pricing  
25 cartel. I had the opinion then and I have it now.

1 I have been asked on multiple occasions to give  
2 talks including in Sydney, Australia, saying: Well,  
3 if we cannot get rid of the MIF, what else, what  
4 would you suggest? Is there another way we can  
5 deregulate the industry short of regulating the MIF  
6 or banning the MIF that might achieve a more  
7 competitive outcome and that is what got me thinking  
8 of and writing these articles.

9 Q. But your focus here, Dr Frankel, on the  
10 problem with the UIFM or the bilaterals  
11 counterfactual is really the effect of the Honour  
12 All Cards Rule, is that not right?

13 A. That is part of the problem, sure.

14 Q. That is your main concern, at least in  
15 this article. I am not saying this is the totality  
16 of your thinking but in this article, the main  
17 reason I think why this alternative does not work,  
18 in your view, is because of the Honour All Cards  
19 Rule?

20 A. So when I -- what this section is all  
21 about is I would be okay with a bilateral system in  
22 which each -- well, there is an overriding issue.  
23 Who negotiates a bilateral deal? Is it an acquirer  
24 or is it a merchant? Put that issue aside.  
25 A system in which only voluntary bilateral



1       agreements are implemented by the scheme I would be  
2       okay with.

3           Q.    But you also said another possible  
4       alternative is where each issuer would announce the  
5       fee it would charge to acquirers when redeeming its  
6       cardholder's transactions.  So the issuer just  
7       announces it unilaterally.  That is back at page 13,  
8       if you want to go back, Dr Frankel.

9           A.    It is on 16 right in front of me here.

10          Q.    I think 16 may only be discussing the  
11       bilateral fee agreements.

12          A.    I think -- well, okay I think it had both.  
13       But okay.

14          Q.    At page 16, where you are discussing the  
15       Honour All Cards Rule you identify the problem with  
16       the Honour All Cards Rule and I am now looking at  
17       voluntary bilateral fee agreements under heading C?

18          A.    Right.

19          Q.    You say, you see:

20                       "The most significant conceptual  
21       problem with bilateral interchange fee contracts  
22       arises from the presumption ... that each  
23       transaction in the bilateral fee system must fall  
24       under the coverage of a fee contract due to the  
25       association's Honour All Cards Rules".

1 Do you see that?

2 A. Yes.

3 Q. Then you go on to say:

4 "But if [and this is your analysis of  
5 it being anti-competitive] such a rule [and then  
6 there is a dash and some text, we will come back to  
7 that] but if such a rule [skipping to the next dash]  
8 would lead to higher fees, then the rule would be  
9 anti-competitive."

10 Do you see that, Dr Frankel?

11 A. Yes, but what is in the dashes is  
12 important.

13 Q. Of course, no, I was just going from the  
14 two dashes to show you what you are concluding?

15 A. Okay.

16 Q. It is also easier to read. I was going to  
17 put this to you, Dr Frankel, you can come back to  
18 the text within the dashes but you are saying here  
19 if such a rule, the Honour All Cards Rule, would  
20 lead to higher fees, then the rule would be  
21 anti-competitive; do you see that?

22 A. That is what I wrote.

23 Q. So equally though, if the Honour All Cards  
24 Rule does not lead to fees being higher than the  
25 actual, do you accept by this logic the rule would

1 not be anti-competitive?

2 A. I do not know if I had thought it through  
3 that far when I wrote this, but let me look at it.

4 If a system of voluntary bilateral --  
5 well. You are suggesting that even mandatory  
6 bilaterals, if for some reason they generated a low  
7 fee or you are saying the same as the regulated fee?

8 Q. No, I am only asking you about, first of  
9 all, the Honour All Cards Rule. We are discussing  
10 here the Honour All Cards Rule and what makes the  
11 Honour All Cards Rule anti-competitive. That is the  
12 first thing, and I am asking you if the Honour All  
13 Cards Rule does not lead to higher fees than the  
14 actual, just a theory for the moment, then the  
15 Honour All Cards Rule is not anti-competitive?

16 A. What is troubling me is my sentence was  
17 not very well constructed, because higher than what?  
18 I did not specify.

19 Q. Well, I will help you, Dr Frankel. Higher  
20 than the IFR caps.

21 A. No. I have already explained why that  
22 does not happen -- that does not work. That is just  
23 the -- the effect of mandatory bilaterals leads to  
24 higher fees than the competitive benchmark, which  
25 will be par for most merchants and issuers. There

1 maybe may be occasional, voluntary bilateral. To  
2 me, that is the competitive benchmark.

3 Q. But if you remove the -- I am focusing on  
4 the Honour All Cards Rule for the moment. If, in  
5 the counterfactual, you take the Honour All Cards  
6 Rule away and the negotiated interchange fees will  
7 still go to the cap. Do you understand me so far?

8 A. Yes, I --

9 Q. You accept it is not anti-competitive?

10 A. I see what you are doing. So  
11 I understand. But I certainly did not foresee the  
12 IFR in 2006 or this debate.

13 What I mean there is if requiring --  
14 let us get to what is in the dashes, because this is  
15 really what is driving the context for the sentence.

16 If such a rule requiring that  
17 a merchant must enter into a fee agreement with an  
18 issuer, let alone requiring that each merchant have  
19 a fee agreement with every issuing member as  
20 a precondition for the merchant to be allowed to  
21 accept card transactions, that is the key idea.

22 If you say to a merchant, so, you  
23 know, Mastercard says in this case our proposal is  
24 to have no settlement rules, except there is one,  
25 which is you have to enter and do a deal with every

1 issuer or we are not going to give you any services  
2 at all. So if these rules, if this policy drives  
3 fees up, okay, so yes, it is capped, it is not going  
4 to go above where it already is, but it is going to  
5 go above relative to the right counterfactual which  
6 is par settlement.

7 Q. But it is the HACR we are talking about  
8 here. It is a very simple question. If you remove  
9 the Honour All Cards Rule from the counterfactual.

10 A. Yes.

11 Q. So you are allowing the parties to  
12 negotiate freely, but you take out the Honour All  
13 Cards Rule and the fees rise to the IFR caps anyway,  
14 is the Honour All Cards Rule anti-competitive?

15 A. Wait, first of all, the anti-competitive  
16 feature here is having a rule that requires this  
17 universal set of contracts.

18 Q. But, Dr Frankel, I am just reading what  
19 you wrote. I mean, if I have misread it please tell  
20 me, but if such a rule would lead to higher fees  
21 then the rule would be anti-competitive?

22 A. It is correct. Higher than par is  
23 anti-competitive.

24 Q. But it is the higher fees. This is  
25 an alternative, an alternative to the actual?

1           A.    So some of the --

2           Q.    You are comparing the counterfactual to  
3 the counterfactual?

4           A.    Wait, this is a semantic debate we are  
5 having. Some of the semantic confusion arises  
6 because higher can refer to over time, like if it is  
7 at 0.3 today and it is at 0.3 tomorrow then it is  
8 not anti-competitive, or higher than another state  
9 of the world which is a competitive market, which is  
10 what I really had in mind.

11          Q.    I am only asking you about the effects of  
12 the HACR. If the HACR does not lead to higher fees  
13 than would exist absent the HACR.

14          A.    Okay.

15          Q.    That could not be any more simple.

16          A.    I understand. It is a "gotcha", but I do  
17 not -- I have stated my opinion. I do not think  
18 this is a competitive -- it becomes pro-competitive  
19 or innocuous simply because it was regulated at  
20 point 3 and it stays at point 3.

21          Q.    I will move on, if I may, to your  
22 counterfactual. It is in your -- I think it may be  
23 in your further version of the counterfactual. It  
24 is in your first report {RC-H1 -- I am sorry, I see  
25 the time.

1                   Sir, I have not even asked permission  
2 for the Tribunal to sit longer than half 4.

3                   THE PRESIDENT: You have been thoroughly  
4 engaged in the task so there is no need to  
5 apologise.

6                   We have got 5 o'clock finishes on other  
7 days. I do not know how we are doing.

8                   A. I am fine.

9                   THE PRESIDENT: Thank you very much,  
10 Dr Frankel. Do you mind if we go on until  
11 5 o'clock? I am addressing myself to the  
12 shorthand writer.

13                   MR KENNELLY: I am very grateful to the  
14 Tribunal, shorthand writer and Dr Frankel.

15                   Your first report, H1/1/39 {RC-H1/1/39},  
16 paragraph 88, you describe here how the  
17 settlement at par could be obtained, I think  
18 you are saying without a prohibition on ex-post  
19 pricing. Do you see that, Dr Frankel?

20                   A. I am sorry, can you repeat?

21                   Q. Let us just read what you wrote rather  
22 than have me paraphrase it.

23                   Three lines down under paragraph 88:

24                   "... it is considered by some that to  
25 attain a par settlement regime a new Scheme rule

1 would be required prohibiting 'ex-post pricing'."

2 Do you see that?

3 A. Yes.

4 Q. You say:

5 "I disagree with that description,  
6 which confuses the issue unnecessarily."

7 A. Yes, I wrote that. I think it is right.

8 Q. "Achieving a par settlement system does  
9 not require [in the absence of a MIF] a scheme  
10 prohibition on ex-post pricing, but merely that the  
11 Scheme desists from administering interchange fees.  
12 An interchange fee is deducted by the Scheme in the  
13 settlement process from the amount taken from the  
14 issuer's settlement account balance to credit to the  
15 acquirer's account for crediting to its merchant  
16 (net of an MSC, which would be lower in the par  
17 counterfactual)."

18 Then you say:

19 "The schemes can and do control the  
20 settlement process and can and do require their  
21 members to maintain funds to settle their  
22 obligations. If the Scheme simply did not deduct an  
23 interchange fee from the amount taken from the  
24 issuer and given to the acquirer, there is no way an  
25 issuer could, on its own, demand and obtain payment



1 from the acquirer short of withholding deposits into  
2 its settlement account -- which the scheme could  
3 simply continue to forbid on penalty of ejection  
4 from the Scheme."

5 Do you see that?

6 A. I do.

7 Q. So what you envisage there is as part of  
8 administering the settlement process, the schemes  
9 could refuse to deduct an interchange fee, prevent  
10 issuers from withholding funds from the acquirers?

11 A. I probably should have said non-voluntary.  
12 Except for a voluntary contractual agreement between  
13 two parties, which would be fine. They could  
14 administer that, but otherwise they could just keep  
15 their hands off the system, just do the settlement.

16 Q. There is no evidence that Visa would  
17 actually do this, is there? Or Mastercard?

18 A. Mastercard does it in Switzerland.

19 Q. Is there any evidence to that effect apart  
20 from what you have just said?

21 A. They have zero MIFs in Maestro -- well, in  
22 many of the Maestro transactions.

23 Q. But there is no evidence before this  
24 Tribunal. I will turn to Visa. Mastercard can ask  
25 you about what Mastercard does. There is no

1 evidence that Visa would do this unless required by  
2 law to do it?

3 A. I have -- I have a Visa interchange fee  
4 list from New Zealand where it said Visa debit  
5 transactions are processed, there is no interchange  
6 fee, and they changed the language on it but  
7 I understand that it is routed as an Eftpos  
8 transaction. But sure, Visa and Mastercard around  
9 the world have used MIFs in most places.

10 Q. In this country, Dr Frankel. Here. In  
11 these proceedings, there is no --

12 A. Yes.

13 Q. -- evidence that Visa would do this here?

14 A. Rather than what?

15 Q. Rather than charge positive interchange  
16 fees.

17 A. If it -- if it is permitted to charge  
18 positive interchange fees I have no doubt they will  
19 continue to charge positive interchange fees.

20 Q. Because Visa has strong competitive  
21 incentive to offer positive interchange fees to  
22 compete for issuers?

23 A. Well, wait --

24 Q. If it can do so lawfully.

25 A. Yes, there is a -- there is a procedural

1        oddity that happens in cases here that I guess is no  
2        longer an oddity, which is if you treat the schemes  
3        asymmetrically, so one is allowed an interchange fee  
4        and another is not, that would be a problem.

5                    But as long as Visa and Mastercard  
6        are treated symmetrically, I do not think it is  
7        a problem, and if Amex starts to take over the  
8        world, there is additional tools that we could talk  
9        about to deal with that.

10            Q.    Well, let us assume that both Mastercard  
11        and Visa are required to undertake something that  
12        you describe here. This would deny issuers the  
13        opportunity to charge an interchange fee?

14            A.    They would have an opportunity to do it.  
15        They would have to convince a merchant to part with  
16        the money, or maybe they would pay an interchange  
17        fee to the merchant if the merchant could create  
18        some value to the issuer.

19            Q.    But the rule change you describe would  
20        still require the issuers' agreement. They would  
21        have to sign up to this if they wanted to be in the  
22        Visa and Mastercard scheme?

23            A.    Yes, presumably.

24            Q.    But if issuers could switch to Amex's 3.5  
25        party scheme, rather than sign up to this they would

1 switch, would they not, issuers?

2 A. Well, so if -- first of all, Amex has  
3 constraints on what it can do. Regulatory  
4 constraints.

5 I -- there are a couple of policies  
6 that are available to merchants and maybe some of  
7 them are no longer available but could be available  
8 again if Amex has a bad effect on the marketplace.  
9 Steering, surcharging of Amex transactions could  
10 deter Amex from charging high fees and running away  
11 with the market. You could turn Amex into  
12 a four-party system; it came close.

13 Q. Dr Frankel, I have to ask you to come back  
14 again to the miserable United Kingdom where we are  
15 actually based. What regulatory constraints do you  
16 have in mind in this country that stop Amex charging  
17 interchange fees up to 0.2 and 0.3 in a 3.5 party  
18 system?

19 A. Well, it could charge up to 0.2 and 0.3.  
20 It does not have debit. It could charge 0.3 for  
21 credit card transactions, I think, but it was not --  
22 its business model did not work at that level and it  
23 pulled out.

24 Q. Sure. But if the issuers were facing zero  
25 interchange under your idea and 0.3 with Amex, that

1 would be a powerful incentive for the issuers to  
2 switch to Amex, would it not, if they revive the 3.5  
3 party scheme?

4 A. So if merchants are free to steer, I do  
5 not think it would be a problem. If I am wrong, if  
6 Amex starts winning banks and growing like crazy,  
7 you know, this one case cannot solve the entire  
8 industry's structural problems perhaps.

9 But there are other competitive tools  
10 and regulatory tools. At some point it becomes  
11 a dominance issue if they really grow that big.

12 Q. In terms of regulatory tools, Dr Frankel,  
13 you mentioned a constraint, Amex might be  
14 surcharging by merchants?

15 A. Correct.

16 Q. You of course are aware in this country it  
17 is illegal to surcharge merchants --

18 A. I understand.

19 Q. -- for MIFs covered by the IFR.

20 A. Yes, and Visa and Mastercard and others in  
21 the industry have long opposed the ability to  
22 surcharge. If they had zero MIFs and Amex started  
23 winning transactions, they might change their mind  
24 about the desirability of surcharges.

25 Q. So your answer is this would prompt

1 regulators to intervene and do something to mitigate  
2 Amex's market power?

3 A. They could. I think it is asking a lot  
4 for the Tribunal to -- to solve all these  
5 permutations of scenarios. But there are, there are  
6 tools out there, like steering and surcharging, and  
7 discounting, discount for Visa.

8 MR KENNELLY: Sir, I have reached the end  
9 of that topic and I am just short of 5 o'clock.  
10 I am in your hands. I am making good progress  
11 if that is the tribunal's concern.

12 THE PRESIDENT: That is the tribunal's  
13 main concern and I suppose it is also  
14 Mr Beal's.

15 MR KENNELLY: Yes.

16 THE PRESIDENT: If you have reached  
17 a point that is a natural break, then we should  
18 take the option and exercise that break. We  
19 are resuming, I think, at 10 o'clock tomorrow.

20 MR KENNELLY: Yes.

21 THE PRESIDENT: We are running through  
22 until 5 o'clock.

23 MR KENNELLY: Yes.

24 THE PRESIDENT: Well, that is what we will  
25 do.

1           There remains the question of Dr Frankel's  
2           purdah. I do not know, Mr Beal, whether you  
3           have any views on that. We are, as before --

4           MR BEAL: I now have Mr Dryden to talk to,  
5           so I do not require any special arrangements  
6           with Dr Frankel for this evening.

7           THE PRESIDENT: Very good.

8           Dr Frankel, it is as much for your  
9           protection as anybody else's, so please do not  
10          talk to anyone about your evidence and we will  
11          see you tomorrow morning at 10 am. Have a good  
12          evening.

13          A. Thank you.

14          THE PRESIDENT: Thank you very much.

15          10 o'clock tomorrow morning.

16          (4.50 pm)

17          (The hearing was adjourned until 10 o'clock  
18          on Tuesday, 12 March 2024)

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